

# HISTORY REPORT

2013





# Governor's Day 2013

*The Utah National Guard color guard present the flag with Army and Air members of the Utah National Guard standing at attention during the opening ceremony for Governor's Day 2013.*



*Governor's Day gave Governor Gary Herbert the chance to review his troops, in a pass-in-review ceremony, and address them as their commander in chief.*



Observing a time-honored military tradition dating back to the Middle Ages, Utah Governor Gary Herbert, Adjutant General Maj. Gen. Jeff Burton and approximately 6,000 members of the Utah National Guard conducted a pass-in-review ceremony Sept. 14 as part of Utah's 60th annual Governor's Day.

"You have a lot of titles as governor and a lot of responsibilities. There is none more important to me than being called commander in chief and making sure that our troops are prepared and ready," said Herbert.

As a former National Guardsman himself, Herbert had the honor of being the reviewing official and made a point to show his thanks.

"We salute all of you who are here today," he told the troops. "We salute those Guardmembers and families whose service and sacrifice

is so much appreciated by us, as the State of Utah, and by this country."

Among those participating was Staff Sgt. Jessica Hyde, the noncommissioned officer in charge of the color guard.

"It's a huge honor to be here and show colors to the governor," she said.

Staff Sgt. Gary Packer, whose family exemplifies the spirit of this unique Utah tradition, having attended for seven straight years, starting just before Packer enlisted.

Packer's wife Aja takes pictures and soaks up the atmosphere that brings together the entire military community.

"My husband was deployed last year to Afghanistan, and we still came to Governor's Day because I thought that it was important for

*Events featured a 19-volley cannon salute to the governor.*



*Unit gideons line the stadium during Governor's Day.*





*Utah National Guard members in formation during Governor's Day 2013.*



*Maj. Gen. Jeff Burton officiates as the adjutant general.*

my kids to still be able to take part in all the festivities," said Aja.

In years past, Packer even brought extended family and neighbors to take part in the day's events, because according to her, "It's more than just an Army day."

That day included unit Family Readiness Groups selling food and sweets, plenty of activities for children, military equipment displays and a variety of information booths.

Due to construction at Camp Williams, the event was held at Saratoga Springs' Westlake High School, and because of a football game followed by a dance, the setup crew started at midnight, said event organizer Lt. Col. Tyler Smith.

"Everybody just went right to work to get everything set up," said Smith. "We've been at it all night long."

From newly enlisted to retired and everyone in between, the day was a celebration of the extended military family and showed that the Utah National Guard is all one team.

In that vein, Governor Herbert emphasized the Utah way of working together as he addressed the somber issue of military suicides in his address to airmen and soldiers assembled on the field.

"I've asked General Burton to make suicide prevention a top priority as we move forward," he said. "The key is communication. We need to talk to one another and not be afraid to ask the hard questions and do the right thing in reporting any unsafe or unstable situation to the chain of command."

In recent years, the overall military suicide rate has exceeded the national average. That concern rests heavily upon everyone's shoulders.

"We've implemented a lot of programs to help our servicemembers feel that they can get help," said Burton. "They can talk about the feelings they are having ... and in that way maybe preclude having some suicides."

"These issues have for the most part dropped from the headlines," Herbert concluded. "But I want you to know they're not forgotten on my watch, and I know that they're the top priority for your adjutant general."

Governor's Day marked the close of Burton's first year at the helm of the Utah National Guard, and he expressed his personal admiration for the 7,000 soldiers and airmen under his command in his remarks.

"I respect and honor your courage, your character and your commitment to something that's greater than each one of us," he said. "Now that we're coming back into our communities, we need to just remind ourselves what it is that we do. [We are] professionals in the community. We add value."

*Utah National Guard members salute the flag during the ceremony.*



*Family members enjoy the displays after the ceremony.*



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## Joint Forces Headquarters - Utah

Joint Forces Headquarters-Utah (JFHQ-UT) is the senior National Guard joint, command-and-control element for the Army and Air National Guard units assigned to the State of Utah. JFHQ-UT provides trained, equipped and ready forces capable of mobilizing in support of both federal and state missions. JFHQ-UT serves as the single focal point in Utah for establishing, coordinating and implementing procedures related to interagency, intergovernmental and international affairs pertaining to joint and service-related military support for homeland defense, disaster response and other civil-support missions. With the concurrence of the governor of Utah, JFHQ-UT can act as a joint task force headquarters under United States Northern Command control during a major domestic emergency.

The command group within JFHQ-UT includes The Adjutant General (TAG), Assistant Adjutants General (AAG) for both Army and Air; Director of the Joint Staff (DJS), Land Component Commander (LLC), Command Chief Warrant Officer (CCWO) and State Command Sergeant Major (SCSM).

JFHQ-UT serves as the headquarters for the command group and consists of personal, primary and secondary staffs with various duties and responsibilities focused on providing expertise and advising the commander on important issues facing the Utah National Guard.

In order to meet federal requirements, JFHQ-UT conducts inspections, assistance and training programs for all the staff functional areas and for subordinate units in the Army and Air. JFHQ-UT manages force structure and organizes units for current overseas deployments and plans for emerging missions, and develops strength maintenance and life-cycle management for all personnel and ensures necessary equipment is available and operable.

To support the governor in domestic emergencies, JFHQ-UT provides the ability to stand up a joint task force to provide command and control of both active and Reserve military units. It integrates local, state and federal domestic planning and training preparedness programs and provides a continuous, common-operating picture of assigned forces with systems that are interoperable with civil authorities and agencies.

Other functions of JFHQ-UT include coordinating family support, youth programs, resiliency training, employer support and veteran assistance for servicemembers; developing and executing the State Partnership Program with the country of Morocco; intelligence and budget planning and oversight for the Utah National Guard.

JFHQ-UT maintains a high operational tempo, assuring the president of the United States and the governor of Utah that our National Guard forces are ready and relevant to fight and win our nation's wars and respond to domestic emergencies in our homeland. 🇺🇸



*Joint Forces Headquarters building, Utah Air and Army National Guard, Draper, Utah.*

# Utah Army and Air Senior Leadership



*Front row (left to right): Brig. Gen. Kenneth Gammon, Director Joint Staff; Brig. Gen. David Fountain, Assistant Adjutant General for Air; Maj. Gen. Jeff Burton, Adjutant General; Brig. Gen. Dallen Attack, Assistant Adjutant General for Army; Brig. Gen. Val Peterson, Commander, Land Component Command.*  
*Back row: Chief Warrant Officer 5 Heber Hyde; Col. Richard Miller, Chief of Staff; Command Sgt. Maj. Michael Miller; Col. Chris Burckle, Director of Staff for Air.*



## J1 Manpower Personnel

The G1, deputy chief of staff, personnel, manages the Utah Army National Guard's greatest resource: our soldier, warrant officer, and commissioned officer ranks. This resource is manned, trained, and supported to be ready and relevant to respond to the call of the nation and state. The G1 relies on the Recruiting and Retention Battalion to fill our formations with motivated accessions. These recruits are then trained, equipped, and managed to fulfill their duties in their respective units.

The G1 tracks performance measurements in key areas including Duty Military Occupational Specialty Qualification (DMOSQ), required levels of civilian and military education, physical fitness and medical readiness for deployment.

The G1 directorate includes Education Services, Medical Administration, Personnel Services Branch, Enlisted Branch, Officer Branch, and SIDPERS personnel records team. The Utah Army National Guard is currently filled at 104.8 percent, with 85.8 percent of members DMOSQ and 95.2 percent of our lieutenants have a bachelor's degree.

Our percentage of medically deployable, trained soldiers is 86.8. Utah's annual attrition rate of 89 percent ranks us at number seven nationally. Overall, the Utah Army National Guard ranked second of the 54 states and territories in personnel performance measures on October 1, 2013. 

## J2 Intelligence

During the past year the G2 continued to increase the scope of its responsibilities. In its traditional area of focus, they processed more than 500 security clearances and performed numerous background checks, allowing personnel in the Utah National Guard access to the right information and systems in order to meet mission accomplishment.

The G2 stood up a new secure facility at the Utah National Guard Headquarters at Draper, Utah. This facility provides a consolidated and supervised area to conduct unit classified training and reporting. In addition, the G2 supervised the planning and construction of three other secure facilities, two of which are at Camp Williams, while the third is in St. George, Utah. These facilities will give unit-level access to classified information systems and training spaces.

During this time the G2 also began supervising the exchange of information and personnel with foreign partners. Over a dozen interactions with personnel from Morocco, the United Kingdom, Canada, New Zealand, and other locations were initiated through the G2 shop, ensuring that the appropriate level of information was exchanged based on mission requirements. In this capacity they supervised the multinational nature of Panther Strike, a Military Intelligence exercise run by the 300th MI Brigade that included Canadian and United Kingdom forces.

The G2 developed new partnerships with the Inspector General to ensure that units are trained and prepared on all intelligence-oversight matters. This was a central focus of the first-ever G2 annual S2 conference that gave unit-level security and Intelligence personnel training on systems, clearances, and other G2 issues.

The G2's Foundry platform, a premiere school that trains personnel on advanced Military Intelligence skills, continued to outperform its active-duty counterparts. It trained more than 1,300 personnel on more than 10 different critical courses that are required for mobilizing units in support of Operation Enduring Freedom. Many of the personnel trained at this platform were

active-duty soldiers whose leadership chose to send them to the Utah National Guard Foundry platform instead of traditional platforms (like the National Training Center) for their final certification exercise prior to deployment. This platform also was the first choice for several Army programs of record to provide critical testing and evaluation of the next generation's Military Intelligence collection systems.

The G2 continued to provide oversight to critical, real-time missions for several agencies in the Intelligence community. More than 200 soldiers from the Utah Army National Guard were placed on orders during the year to meet requirements from combatant commanders and other national-level customers. These missions utilized advanced Military Intelligence skills, as well as approximately 20 languages.

During FY13, the J2 focused on Joint Domestic Operations. For the first time, they created a domestic hazards analysis process in order to provide predictive analysis for domestic operations. In assisting the J3, they were influential in standing up the Joint Operations Group to provide persistent support to domestic-crisis planning. As part of this initiative, they created an information—assessment plan that combines partners from Utah state government, the Department of Homeland Security and the Utah National Guard in order to monitor critical infrastructure in the event of a natural disaster or other critical event.

The J2 worked hard to partner with the J3's Threat Working Group to ensure the safety of Utah National Guard facilities and personnel. They created a working group with Intelligence community partners, led the adjutant general's Intelligence Steering Committee, and worked with the commissioner of Public Safety on several joint initiatives. The J2 initiated a Cyber Working Group to partner with the J3 and the J6 on cyber issues, including the training and disposition of the new computer network defense team at Joint Forces Headquarters. The J2 also planned and proposed an initiative to create an operations center in Utah that would partner Guard personnel with the Intelligence community's mission and authorities. This proposal is being considered at the highest levels at the National Guard Bureau. 🇺🇸



## J3/5/7 Plans, Operations and Training Directorate

During Fiscal Year 2013 the Utah Army National Guard continued to support wartime operations, local and national disaster response and vigorous training programs. The G3, under the direction of Col. William French, continues to focus on its core responsibilities of training Army units to meet all requirements at home and abroad.

In FY13, more than 1,500 soldiers participated in 70 overseas exercises, training events and international exchanges in 26 countries around the world. UTARNG provided significant support to Pacific Command by sending more than 300 soldiers into their theater in support of Key Resolve and Ulchi Freedom

Guardian on the Korean peninsula, Cobra Gold in Thailand and Yama Sakura in Japan. Another highlight of FY13 was the 19th Special Forces Group inaugural support of Maple Resolve in Edmonton, Alberta. They completed 65 percent of their required flight hours supporting this exercise. Participating in global missions and exercises improves our organizational readiness and plays a vital role in supporting combatant commanders.

FY13 was one of the largest years to date for Utah soldiers participating in soldier exchanges with our NATO allies and NATO school attendance. Eighteen Soldiers from Utah either exchanged with reserve forces from the German army, United Kingdom Territorial Army, Danish Home Guard, or attended the NATO school in Oberammergau, Germany. Each exchange



*Above: Utah National Guard Joint Forces Headquarters Joint Operations Center in Draper, Utah during the Utah ShakeOut exercise.*

*Right: Soldiers with 2-211th Aviation Battalion drop water from a Bambi bucket attached to a UH-60 Blackhawk over Rockport Estates.*



increased our soldiers' understanding of allied nation's reserve forces, built partnership capacity and improved joint interoperability skills. Many soldiers who participated in this program have used the skills acquired on their exchange or school attendance during deployments.

In addition to training and exercises, the UTARNG mobilized approximately 150 soldiers from Detachment 50, 204th Maneuver Enhancement Brigade, 65th Fires Brigade and 19th Special Forces Group in support of Operation Enduring Freedom in Afghanistan and Operation Joint Guardian in Kosovo.

#### JOINT DIRECTORATE OF MILITARY SUPPORT

Lt. Col. Michael Silver became the Joint Director of Military Support (JDOMS) in April 2013. JDOMS' primary responsibility is to coordinate support to state agencies in response to emergencies and to plan and conduct exercises and training known as Defense Support to Civilian Agencies. The JDOMS director is also responsible for training and managing the Joint Operations Center for Joint Forces Headquarters.

Over the last several months, the JOC has responded to multiple wildland fires, a chemical spill and several out-of-state requests for missions and training.

Collaborating with state and local emergency managers, first responders and community stakeholders, the JOC team provides training opportunities in the areas of JOC 201, Community Liaison Course, ICS 300 Unified Command, ICS 400 Area Command, National Planners Course and Emergency Operations Center Planning Course for All Hazards. During this focused educational schedule, the JOC orchestrated and managed Utah National Guard response to one of the worst fire years on record. Utah National Guard forces flew more than 860 sorties, dumping 390,000 gallons of water on four different area fires, helping to control fires damaging more than 50,000 acres of Utah land.

#### NEW EQUIPMENT TRAINING

FY13 didn't slow down for new equipment. The Utah Army National Guard processed more than 34 separate new equipment trainings and fieldings.

Many of these training events were comprised of significant software upgrades for current and new digital systems. Soldiers were trained on mobile fuel-supply points, mobile water supply, thermal weapons optics and new .50-cal and M240 weapons systems.

Multiple units fielded complex command systems such as Standardized Integrated Command Post Shelter, Tactical Network Management System, Battle Command Sustainment Support System, and Force XXI Battle Command Brigade and Below, formerly Blue Force Tracker.

The highlight fielding of the year was the UH-72A Lakota Helicopters, designed to fly light-civil-support operations such as civil search and rescue, personnel recovery, evacuation and counterdrug missions.

The UTARNG continued to receive more vehicles, such as the family of Medium Tactical Vehicles, Load Handling System, Heavy Expanded Mobility Tactical Truck tractor edition, and excavators and heavy loaders. Units also fielded tool trailers and new field kitchens. The state was fortunate to upgrade hundreds of vehicles with the new SINCGARS radio-mount installs. Many SINCGARS were also upgraded with GPS technology. Utah has been a selected site for Unit Set Fielding Conferences. Even when Utah doesn't have units in the USFC, our facilities have been requested. NET DET has logged more than 7,000 man-days in the process of fielding and training soldiers on new equipment and software upgrades.

#### FUTURE PLANNING

We are currently planning several large-scale operations for the near future, Operations Panther Strike, Vigilant Guard and the Utah ShakeOut, to name a few. Through these and other actions, the Utah National Guard will continue to provide trained and ready soldiers and airmen prepared to respond to the needs of the state and the nation. 



*Utah National Guard's maintenance personnel gather for the annual Maintenance Symposium in March 2013.*

## J4 Logistics

Lt. Col. Scott Burnhope was selected to fill the position of J4 behind Col. Rick West who retired in May 2013. Lt. Col. Sue Melton continues to serve as the deputy J4 and Sgt. Maj. Robert Lloyd as the J4 sergeant major.

The J4 is responsible for providing overall logistics-program management, policies, resources and ensures logistical readiness for all Army and Air National Guard units, soldiers and airmen. Logistics support includes supplies, services, maintenance and transportation. The J4 is additionally focused on providing support to UTNG units and local authorities in event of natural disaster.

The Logistics Management team consists of defense movement coordinator, property book officer, food service supervisor, mobilization officer, parachute riggers and budget analyst. The Logistics Management team provides logistics support to all Utah Army National Guard units that are in training, mobilization or demobilization. This past year the team has been active with the deployment of five units and the redeployment of three units, to and from Afghanistan and Kosovo. As more units are processed through mobilization stations, the J4 will be there to assist the unit with the process. The team has set the

standard for property accountability with a rate of 98 percent and is recognized by National Guard Bureau as the standard for Financial Liability Investigations of Liability reporting.

The maintenance technicians of Surface Maintenance Management (SMM) have been very busy this past year. Due to their hard work and effort they exceeded the 90 percent equipment-readiness goal, maintaining a 97 percent equipment readiness throughout the year. To accomplish this goal, facilities are located throughout the state to support Utah Guard units. During the last year the SMM has assisted in the mobilization of units in support of operations in Afghanistan and Kosovo.

Three Field Maintenance Shops (FMS) competed in the Army Award for Maintenance Excellence competition this year at the Region VII level. FMS 1 (Ogden), FMS 2 (West Jordan) and FMS 5 (Richfield) were selected from the region competition to compete at National Guard Bureau level. In addition to the competition, Surface Maintenance held its annual maintenance symposium at Draper. This was a great opportunity for the maintenance community to collaborate and complete required yearly training, as well as to train on current issues. The acquisition of a Kenworth T800 Truck increased maintenance's ability to recover and move all Utah Army National Guard equipment. 🇺🇸



*Master Sgt. Rich Harley troubleshoots an engine on a Light Medium Tactical Vehicle.*



*Sgt. Jaren Snell changes the gear oil on a Humvee.*



*Sgt. Eric Unsicker repairs an electronic component on a M1068A3 Command Post.*

## J6 Information Management

The Department of Information Management (J6), under the direction of Col. Milada Copeland, continues to provide mission-critical communications for the Utah Army National Guard (UTARNG).

In 2013 the J6 faced many new and exciting challenges. Among these was standing up a Computer Network Defense Team (CND-T). The CND-T led by Maj. Gary Bartholomew, has hit the ground running. With only five drill weekends to prepare they participated in the first National Guard cyber exercise "Cyber Shield." The CND-T performed exceptionally well, they provided many technical capabilities to the Cyber Shield teams and took away valuable skills that will enable them to defend Army networks.

The G6 made many significant improvements to the UTARNG network infrastructure. One of the most significant upgrades to the network was the implementation of Metro Ethernet. This upgrade provided the UTARNG with a significant increase in bandwidth, resiliency to each armory, and an annual cost savings of approximately \$15,000. This upgrade is the latest in network communications technology due to the fact that it offers the most reliable availability with little to no down time.

This year the G6 Network Operations Center upgraded all servers, routers and switches in every armory totaling 82 switches, 27 routers and nine firewalls valued at more than \$2.5 million. This project assured the UTARNG a very healthy position for upcoming funding shortages. We also transitioned from SharePoint 2003 to SharePoint 2010, which greatly improved user and unit

collaboration. Additionally, all UTARNG e-mail accounts were successfully migrated to the DOD Enterprise E-mail system.

In addition to upgrading all of the switches in each armory, the G6 installed wireless access points in every major conference room and assembly area, performed more than 400 computer upgrades and replaced all kiosk computers.

The helpdesk rolled out a Symantec portal, which allows our users the freedom to schedule their own updates and patches. By allowing users to install updates voluntarily, we reduced stress on the network and allowed users the freedom to pull updates at their convenience.

The 151st Communications Flight completed a Utah Air National Guard base-wide update in equipment technology for 308 Land Mobile Radio (LMR) assets, adding dual-band radios for first responders. This project involved replacing and programming base station, vehicle and handheld radios valued at \$1.2 million.

The Distance Learning classrooms continue to be an integral tool for PREMOB/DEMOB training of units. We provided countless hours of open classroom time for soldiers to complete necessary online training requirements while on duty to maximize their family time off duty. The classrooms have been heavily used by soldiers completing their online SSD NCO training.

Video Teleconferencing has continued to ease the budgetary strain allowing statewide participation in video conferencing and minimize the need for travel. The VTC assets are also used by deployed units, allowing families in Utah to participate in soldiers' promotions while on deployment and to connect during stressful times. One such example this year: an officer's family was able to observe via VTC his promotion to colonel. 🇺🇸



Seated at the computers are Chief Warrant Officer 2 Craig Curtis, Chief Warrant Officer 3 Tavin Brown and 1st Lt. Jonathan Luu during the Cyber Shield exercise.



Multistate Cyber Shield exercise held in Little Rock, Ark.

# Construction and Facilities Management Office

The Construction Facilities Management Office (CFMO), under the direction of Lt. Col. Matt Price, is responsible for alterations, repairs, maintenance and construction of all Utah Army National Guard (UTARNG) facilities. In order to accomplish organizational-readiness goals, meet mission-facility requirements, building regulations, and an increasing demand on facility usage, the CFMO is committed to strengthening organizational readiness by designing new structures and sustaining facilities to ensure safe and operational environments for soldiers to train.

This year, CFMO broke ground for the new Bachelor Enlisted Quarters and started Phase II of its Total Army School System – projects that will provide schoolhouse facilities and barracks for soldiers training at Camp Williams.

Utilizing existing resources to meet the demands of growth, CFMO has also redesigned many of the existing UTARNG facilities. One of this year's goals and commitments of the CFMO and staff was to strengthen the infrastructure of all UTARNG facilities. The UTARNG received \$2.5 million from the State Legislature during FY13 for capital investment projects, which consist of facility improvements such as remodeling, paving and upkeep for its 28 readiness centers and armories. The St. George, Vernal, Draper and Tooele facilities have benefited from significant improvements to roofing, HVAC, drainage and gas lines to ensure these buildings meet all local, state and federal building and maintenance standards.

In addition to its construction and facilities projects, the Utah National Guard also directs the Integrated Solid Waste Management program and plans to enhance its efforts to meet the federal mandate to divert at least 50 percent of its nonhazardous solid waste by 2015. Currently, the CFMO works to document the diversion of construction and demolition (C&D) waste and implements measures to meet the 50 percent C&D diversion mandate. As part of this initiative, all UTARNG facilities will be

participating in the UTNG Recycling Program and will be receiving recycling bins for paper (mixed and shredded), as well as indoor recycling stations for aluminum cans and plastic bottles in the next few months. Proceeds are allocated to pollution prevention, environmental projects, and Morale, Welfare, and Recreation projects benefiting units that demonstrated excellence in recycling. This year, the UTNG Recycling Program made more than \$170,000. 🇺🇸



*Sgt. 1st Class Marcus Branham and John Lister inspect 60,000 lbs of expended brass for sale during site visit with a prospective metal buyer at Camp Williams, Utah.*

*Construction of the Bachelor Enlisted Quarters at Camp Williams, Utah, with an expected completion by 2015. The new quarters will provide living areas for soldiers training for extended periods at Camp Williams.*



# Counterdrug Program

Utah Counterdrug Task Force (CDTF) continued to support law enforcement and intelligence activities throughout the nation in Fiscal Year 2013. We continue to provide top-notch, highly respected support to national imperatives in the war on drugs. Our linguists and analysts are among the best in the nation, and our personnel, as well as our programs, have been recognized for their contributions.

The CDTF State Plan, which provides support to local law enforcement organizations, began the year with six full-time soldiers and airmen. This mission was specifically authorized by the Deputy Assistant Secretary of Defense for Counterdrug, Narcotics, and Global Terrorism (DASD-CN&GT). These personnel worked Supply Demand Reduction (SDR) missions. SDR personnel work with local law enforcement agencies, providing support based on unique military skills. This use of military skills in support of law enforcement allows soldiers to maintain peak readiness in the event of a mobilization. These unique skills helped local law enforcement carry out the largest heroin bust in Utah history.

Due to mobilization of SDR personnel and mid-year budget plus-up, we were able to hire five personnel in a summer surge to support additional law enforcement entities. In many areas of Utah, summertime sees an increase in marijuana grows on Bureau of Land Management (BLM) lands and inside national and state parks. National Guard personnel were able to augment manpower during these summer months to help locate and eradicate this threat to our communities.

Our federal programs continue to support multiple missions for national law enforcement and intelligence activities. In addition, the CDTF manages the substance-abuse program, which tests soldiers and airmen for illicit drug use or abuse of prescription drugs. They worked hard to support national testing objectives and direction. This year the prevention, treatment and outreach program, which briefed 100 percent of UTNG end-strength during FY13, was cut nationwide and reduced to eight regional support offices. This program will now be supported through Family Programs. 🇺🇸



Cocaine (Pounds).....	64.7
Crack Cocaine (Pounds) .....	25
Ecstasy (Pills).....	158
Heroin (Pounds) .....	39.56
Marijuana (Plants Eradicated) .....	3,578
Marijuana (Processed Pounds) .....	287
Methamphetamine (Pounds) .....	708
Other / Designer Drugs (Pills).....	9,268
Currency .....	\$2,354,015.67
Vehicles .....	67
Weapons .....	275
Arrests .....	1,618

*Packaged heroin seized in Utah County during the largest heroin bust in Utah history. Dealers use small balloons to distribute hits of heroin. Cash proceeds from heroin business where the paper bag has the #7 written on it, depicting multiple bags of money being processed at about \$100,000 in each bag. On-site exploitation of spice-packaging operation in Fairbanks, Alaska, resulted in seizure of spice and money.*



# Environmental Resources Management

Environmental Resources Management (ERM) was involved in many activities in FY13 in support of the Utah National Guard.

The Tickville drainage area at Camp Williams became an important issue as late-summer storms took their toll on the approximately 60 acres affected by the Pinyon Fire. Due to the varying slopes, changing vegetation density and multiple soil types, ERM was able to develop a risk-based solution identifying three stormwater basins that would be impacted should a major storm event occur in the area. This impact would directly affect site access and training at the Utah Training Center (UTC). A plan was devised to slow the drainage as it comes down the mountains and give more time for the rainfall to percolate into the ground. This plan included the design and building of a new culvert system with stormwater-storage capacity. The system passes the runoff under Tickville road and safely into the drainage creek.

ERM worked quickly to implement the design plan before the beginning of fall when it would become less opportune to perform the work. With the help of G3 and ADOS soldiers, ERM came close to 90 percent completion on the tasks when the first series of rainfall events came. Two weeks of rainfall saturated the soil, causing multiple debris-flow events. The system proved to be successful in protecting the Tickville road, but neighboring drainage areas were not so effective. As a result, ERM is working with G3, CFMO and DPW to restore, repair and rebuild those areas with enhancements so that the next spring runoff events can be managed.

ERM continues management for the Utah National Guard Military Munitions Response Program (MMRP). The MMRP assesses inactive historical training areas no longer under Guard control, known as munitions-response sites, which in Utah resulted from contamination with unexploded artillery rounds. During FY13, decision documents for cleanup at the Wood Hollow Training Area and the Artillery Impact Area Buffer Zone munitions-response sites were completed and approved by state regulators. Procurement process for the remedial-action (cleanup) phase was completed; a work plan is under development; and cleanup is planned to start in spring of 2014, with completion of field work before winter of 2014.



*Wood Hollow MMRP Field Investigation.*

At the Wood Hollow site, approximately 200 acres contaminated with 37-mm and 75-mm munitions remain to be cleared. At the Artillery Impact Area Buffer Zone, 640 acres contaminated with 155-mm munitions remain to be cleaned.

ERM initiated an extensive archaeological site reassessment project at Camp Williams in cooperation with Utah State University. The project sought to determine the validity of site data collected on these prehistoric sites during the 1980s. The project resulted in more accurate mapping of the sites and gives researchers a clearer picture of Native American use of the resources at Camp Williams. The study area, located near a number of firing ranges, was used extensively by prehistoric peoples to gather fine quartzite and chert for the production of projectile points, scrapers and other important stone tools.

ERM hosted the annual American Indian meeting at Camp Williams in late August. The meeting continues to be a joint effort of the Utah National Guard, Hill Air Force Base and Dugway Proving Ground. More than 50 attendees were present at the two-day meeting, which included an introductory discussion by Brig. Gen. Dallen Attack, briefings by cultural resource managers from all three installations and a tour of the Camp Williams ranges. Representatives from eight tribes were present at the meeting, which offered a unique opportunity for hosting installations to exchange ideas with tribal leadership from across the region. 



*With the help of soldier labor, stormwater basins were created and culverts placed to slow erosion damage from rainfall in the area affected by the Pinyon Fire at Camp Williams.*



*Col. Clark Roberts, Utah Training Center commander, conducts a tour with tribal representatives at Camp Williams.*

# Homeland Response Force

The mission of the Homeland Response Force (HRF) is to provide command and control and logistical support for the lifesaving search-and-extraction, decontamination, medical triage and stabilization mission of the Chemical, Biological, Radiological, and Nuclear (CBRN) Emergency Response Force Packages (CERFP) and the Weapons of Mass Destruction–Civil Support Teams (WMD-CST) responding to a CBRN or all-hazards event. These mission sets do not allow extensive planning and deployment times from the moment of notification. A CERFP is expected to deploy to an incident at notification plus six hours; a HRF brigade headquarters assembles and deploys no later than plus-12 hours.

The HRF for FEMA Region VIII, resourced by the Utah National Guard, conducted an airdrop exercise Jan. 7–11, 2013, at the Utah Air National Guard Base. A crew from the 172nd Airlift Wing of the Mississippi Air National Guard flew a C-17 to Utah for the exercise. After fighting the bitter cold and reworking load plans many times, every Guardmember involved learned a great deal from this exercise. Good relationships were developed, and the Region VIII HRF was better prepared to conduct a partial air deployment in July for Vigilant Guard.



*Utah Guardmembers return to Utah at the completion of air-load operations and the conclusion of Vigilant Guard in Denver, Colo.*

In May, all HRF elements mobilized and conducted their first full deployment outside the state, convoying to North Las Vegas for a field-training exercise with first responders from the Henderson Fire Department and Nevada Task Force 1. HRF leaders integrated with an incident command team on Nellis Air Force Base and worked on command-post and logistic-support tasks. The 85th CST, CERFP and CASE elements conducted site survey, confined-space

*Members of the Utah National Guard's Homeland Response Force and 85th Civil Support Team support Vigilant Guard in Denver, Colo.*



rescue, search and extraction, decontamination, and medical triage at the North Las Vegas urban search-and-rescue training area.

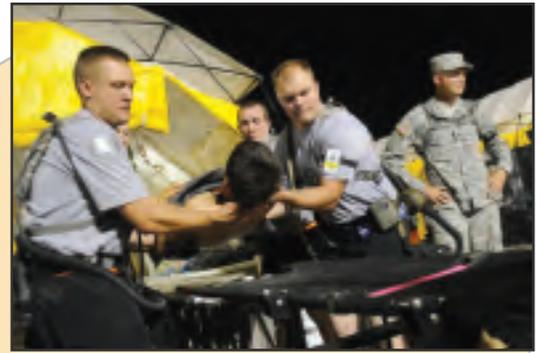
Vigilant Guard 2013, hosted by the Colorado National Guard, was a huge exercise with more than 2,000 soldiers and airmen from eight states, and more than 10 scenario locations spread across the Denver metro area. This was the first time the Region VIII HRF had participated in a large-scale training scenario. The HRF managed and directed the multiple-response teams at each incident site, integrating Army and Air assets with the civilian authorities who requested their assistance.

The HRF continued to exercise its ability to rapidly respond. Multiple assets and personnel were deployed with strategic airlift via C-17 to and from Colorado, and the remaining vehicles and personnel conducted convoy operations.

During the past year, the HRF Regional Plans Section completed the state-specific response plans for each of the six FEMA Region VIII states: Colorado, Montana, North Dakota, South Dakota, Wyoming and Utah. Within those states, the Utah National Guard HRF is the primary military-response force tasked to respond in the event of a major CBRN event or other disaster requiring additional military support. The HRF now has a geo-specific plan for a specialized deployment to each state allowing for the most efficient and lifesaving response. The development of each of these state plans was unique because they were developed collaboratively with planners in each state over the past year.

Regional response plans were finalized in a planning conference which included face-to-face meetings with state and HRF planners over several days. The planning event included participation by each state's staff and the HRF command team,

*Utah National Guard's Homeland Response Force supports Colorado's Vigilant Guard 2013.*



culminating in a response-plan brief to each state's adjutant general.

According to Lt. Col. Ryan King, HRF executive officer, the goal of the HRF going into FY13 was to enhance its readiness to respond to an incident. The Utah HRF has definitely made great strides in that direction and continues to be a pioneer among its contemporaries in the field of emergency management. 🇺🇸



*Members of the Utah National Guard's Region VIII Homeland Response Force trains on loading their equipment onto a C-17 from the 172nd Airlift Control Flight, Mississippi Air National Guard, at the Utah Air National Guard Base Jan. 7-10.*

Fiscal year 2013 was another busy and productive year in the Human Resource Office (HRO). The HRO had a change in leadership as Col. Kurt Davis, the former deputy HRO, was selected as the new human-resources officer to replace Brig. Gen. Dallen Attack, who was selected to serve as the assistant adjutant general for Army.

The HRO continued and improved several programs designed to enhance the overall well-being of the Utah National Guard's full-time force such as supervisor training, Utah National Guard federal-service awards, the annual health benefits fair, new employee inprocessing/briefings and employee supplemental training. Davis emphasized a philosophy of transparency and customer service as the HRO continued to offer quality personnel services to the more than 2,500 Active Guard Reserve, Federal Technicians, ADOS and state employees employed by the Utah National Guard.

FY 2013 also brought the unique challenge of sequestration and the federal government's budget cut to the Department of Defense. Due to sequestration the Utah National Guard furloughed more than 775 federal technicians, without pay, for 48 hours per person during the fourth quarter of the fiscal year.

The mission of the Utah National Guard HRO continues to be focused on providing a variety of services including: hiring, staffing, benefit services, position management and classification, on-the-job injury services, full-time employee training, equal employment opportunity, labor relations, medical and pay administration, employee-assistance programs, personnel computer data services, Army and Air mass-transportation benefit program and official-duty travel services.

The HRO is committed to ensuring that all the work-related needs of the Utah National Guard full-time force are met in order to maintain maximum efficiency and a high level of dedication and morale. The HRO is pleased to serve the needs of all UTNG employees and looks forward to implementing other changes and programs that will benefit the full-time employees of the UTNG.



There are many ways the Utah Inspector General's Office can help YOU, the soldier or airman. Always give your chain of command an opportunity to solve a problem first, but the IG office has the ability to work issues where standard methods have proven unsuccessful.

The mission of the Inspector General is to serve as the eyes, ears, voice and conscience of The Adjutant General of Utah. We provide a continuous assessment regarding the readiness, efficiency, morale, esprit de corps and discipline of the Utah National Guard.



Here is what we do:

1. Provide assistance (to commanders, soldiers and airmen)
2. Teach and train (explaining the standards and regulations)
3. Conduct inspections (intelligence oversight, unit assistance visits and special inspections)
4. Conduct investigations

The Inspector General's Office is truly a joint office. All of our staff members have completed both the U.S. Army Inspector General's Course and the Air Force Installation Inspector General's Course. The bottom line is that we can help you regardless of your service affiliation.

The IG team consists of the Inspector General, an active-Army officer (Col. Lane Lance), Army Deputy IG (Maj. Todd Christensen), Air Force Deputy IG (Lt. Col. Andrea Van Leeuwen), 151st ARW IG (Lt. Col. Brent Lamb) and Assistant IG (Sgt. 1st Class William Bochat).

Remember, we're here to help!



*Maj. Gen. Jeff Burton, left, with Utah National Guard senior leaders and Royal Moroccan Armed Forces at Rabat, Morocco, April 18.*

## State Partnership Program

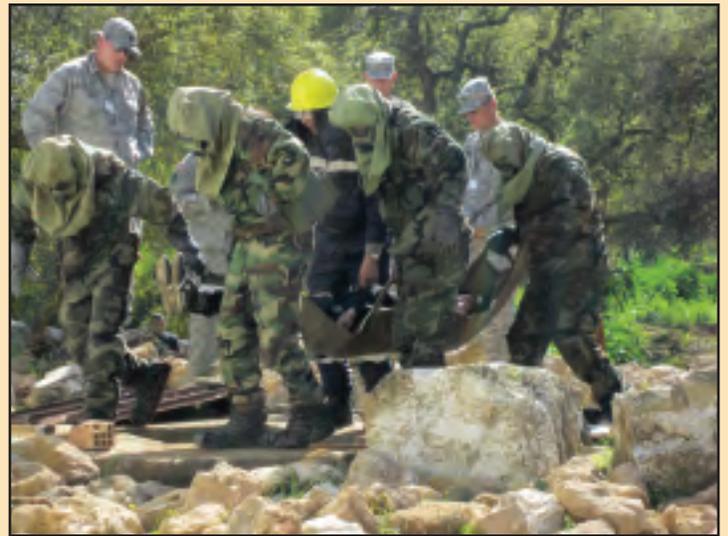
The Utah State Partnership Program, coordinated by Lt. Col. Lisa Olsen and Maj. Rodney Erickson, completed another successful year of military exchanges between the Royal Kingdom of Morocco and the Utah National Guard, once again reinforcing both professional and personal relationships. The program will continue in 2014 with new personnel, Capt. Jill Jimenez as the new coordinator and Cpt. Tyler Jensen as the new in-country bilateral affairs officer.

Fiscal Year 2013 was a milestone year as we celebrated the 10 year anniversary of our partnership with Morocco. This partnership began in August 2003, and the first official visit was in December of that year. This was the first partnership in North

Africa and the first between a state and a predominately Muslim nation.

Exchanges this year culminated with members of the Utah National Guard participating in 12 events. Significant events this year were a military legal exchange, medical logistics exchange, a KC-135 refueling exchange and an air-base-defense exchange. The Utah National Guard and the Moroccan Royal Armed Forces also took part in a bilateral chemical, biological, radiological and nuclear incident-response exchange in Rabat and Kenitra, Morocco. The event was so successful that a follow-on event is scheduled for spring 2014.

Carrying on the 10-year tradition, Utah Adjutant General Maj. Gen. Jeff Burton and members of his senior staff traveled to Morocco for the annual senior-leader visit. During the trip, Burton met with senior Moroccan military members, once again ensuring continued positive relations. 🇺🇸



*Members of 97th Troop Command and the Moroccan Royal Armed Forces train during exercise Kenitra Salt Shake in March 2013.*



The dual state and federal status of the National Guard is unique among military forces. The National Guard in each state, until called to federal service by the president, is a state militia under the control of the governor.

The mission of the United States Property and Fiscal Office (USPFO) for Utah is to support the mission of the adjutant general for Utah and the units, soldiers and airmen of the Utah National Guard by ensuring accountability and proper use of federal resources. The USPFO is committed to ensuring that all units of the Utah Army and Air National Guard have proper resources and equipment to perform their role in support of national defense or contingency operations. USPFO closely monitors authorizations for procuring equipment and ensures fiscal responsibility of appropriated funds.

USPFO is comprised of five staff divisions: Internal Review, Purchasing and Contracting, Supply and Services, Resource Management and Data Processing.

Internal Review provides professional audit services to all directorates and units within the Utah National Guard. These audits ensure that strong internal-management

controls are in place to prevent fraud, waste and abuse.

Purchasing and Contracting procures commercial goods and services, such as lodging and meals for soldiers and airmen, shipping and storage, construction and nonstandard items required for training and mobilization.

The Supply and Services Division receives, distributes and accounts for all federal property and equipment of the Utah Army National Guard.

Resource Management is responsible for timely processing of pay and travel for traditional and full-time soldiers.

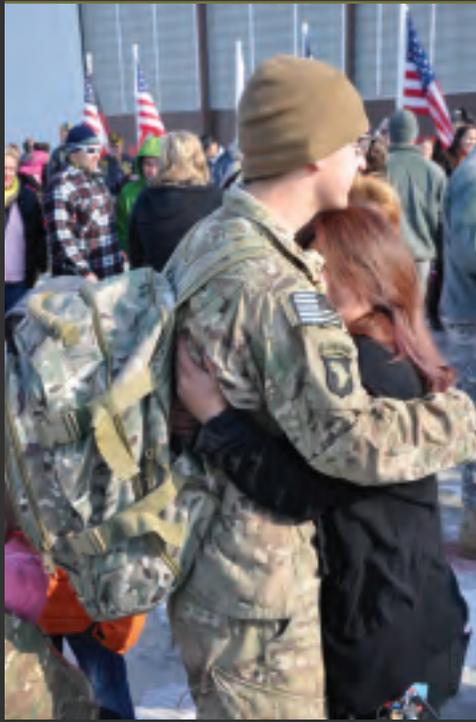
DPI, or Data Processing Installation, mainly serves as the principal advisor to the USPFO on all automation matters.

Members of the USPFO have also served their country in forward-deployed areas. Soldiers returning to USPFO from deployments to Afghanistan are Sgt. Brian Hadlock and Maj. Gloria Parks, deployed with the 204th Maneuver Enhancement Brigade; Spc. Paul Morrison, 1-211th Aviation; Sgt. Jamie Wesley, 624th Engineer Company; and Maj. Nancy Pettit also returned to the USPFO from her deployment to Afghanistan.

The USPFO would like to welcome back its warriors and wish a successful mission to those deployed. 🇺🇸



*Utah National Guard employees in 2013 working for the United States Property and Fiscal Office.*



Utah Air and Army National Guard  
**Our Heroes**





During 2013, the soldiers of the Utah Army National Guard (UTARNG) continued the warfight abroad, just as they have for the past 10 years, fighting, building and teaching in austere and demanding combat environments. Those not deployed to foreign lands have employed their skills supporting their communities here at home, whether it was assessing the possibility of chemical contamination, role-playing emergency-management scenarios or fighting wildland fires. UTARNG soldiers prove daily that they are trained and ready to respond, fight and win.

From its humble beginnings as the Nauvoo Legion in the 1840s, the UTARNG has grown to be a nationally prominent organization, setting the standard for other states to follow. Utah units enjoy a tremendous reputation for their remarkable character and performance of duty. Regardless of mission requirements, be they combat operations or regional disaster response, the UTARNG outperforms expectations time and time again.

The Guard has dual missions: first, to support and protect the citizens of Utah. UTARNG soldiers are trained and ready to respond when directed by the governor to support civil authorities to preserve peace, order and public safety, which are an integral part of homeland defense. Second, UTARNG soldiers support the people of the United States when activated by the president.

The UTARNG consistently provides well-trained and fully equipped military units for combat during times of war and for national emergencies. Utah Guardmembers are currently engaged overseas in missions supporting Operation Enduring Freedom in Afghanistan and countless other locations from Kosovo to Thailand.

In 2013, UTARNG soldiers trained for and performed lifesaving medical services in Morocco. They also strengthened relationships with local, state and federal officials as participants

in realistic training exercises such as Vigilant Guard. Additionally, some units of the UTARNG exhibited amazing flexibility in responding on short notice to support wildland firefighting near Portage, Tooele, Rockport, and Santaquin, while others executed the movement of soldiers and equipment to help rebuild areas affected by severe run-off flooding in Colorado.

The UTARNG headquarters is located in Draper, a few miles south of Salt Lake City, and in more than 25 armories strategically located throughout the state. These modern, redesigned armories house perhaps the most diverse force structure in the National Guard, including Joint Forces Headquarters, Aviation, Artillery, Engineers, Military Intelligence and Special Forces units. The units and armories not only support their communities in times of need, but they become an integral part of a community's identity.

Straddling the border between Salt Lake and Utah Counties, Camp W.G. Williams' sprawling expanse of nearly 30,000 acres is not only a major training site for UTARNG units, but also for units from around the U.S., drawn here for the quality ranges, outdoor training facilities and Afghanistan-like weather and terrain. It is home to the 640th Regional Training Institute, capable of training more than 11,000 soldiers each year from 13 Western states and Guam.

The UTARNG is a world-class organization dedicated to family, community, state and nation. One reason for the continued success of every UTARNG soldier is the deep sense of ownership they feel as they live and train in their hometown—a binding tie that makes UTARNG forces formidable both at home and abroad. Whether responding to disaster or serving in combat, the forces of the UTARNG are "Always Ready, Always There." 



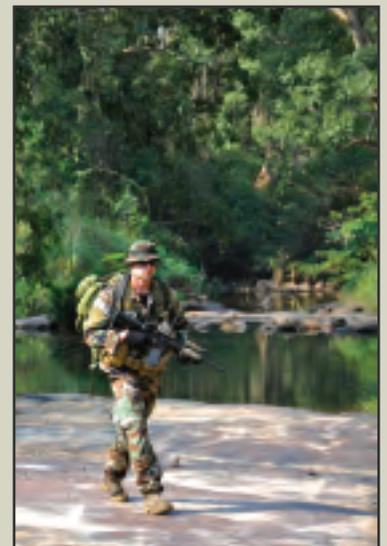
*Members of the 624th Engineer Company build at several locations during deployment to Afghanistan.*



*A 2-211th Aviation crew chief observes a multiship flight from Utah en route to Texas as the unit prepares for mobilization to Afghanistan.*



*19th Special Forces soldiers train with Thai and Japanese soldiers in the jungles of Thailand during Cobra Gold 13.*





The Director of Aviation and Safety (DAS) encompasses the functions of Occupational Health, Ground and Aviation Safety, and the Army Aviation Support Facility (AASF). Col. James Bledsoe is the director, program manager and State Army Aviation officer; he is assisted by Chief Warrant 5 Don Jacobson and Chief Warrant 5 Kerry Stauffer. Ms. Louwane VanSoolen is the program analyst for the multimillion-dollar DAS program. The directorate is the principal staff agent and advisor to the adjutant general in all matters concerning aviation, safety and occupational health for the Utah Army National Guard (UTARNG).

The AASF located at Airport #2 in West Jordan is home to 28 helicopters, produces and executes flight hours by managing daily flight operations and aircraft maintenance for the UTARNG in support of its federal and state missions. Commander of the AASF, Lt. Col. Greg Hartvigsen, oversees the operations staff and 130-plus employees. The operations staff led by Maj. Dante Fontenot and Capt. Matt Green takes care of the day-to-day duties in running safe and efficient flight missions. Chief Warrant 4 Lewis Scovil directs maintenance operations and Chief Warrant 5 Fabian Salazar manages the aviation safety program.

The AASF supports 16 AH-64D Apache, 10 UH-60A Blackhawk, and two UH-72 Lakota helicopters, as well as a C-12 Beechcraft King Air. Along with aircraft, the AASF is supporting two battalions and four detachments. The high operational tempo of training and maintaining supports individual-soldier training for more than 150 aviators and crewmembers with requirements that mirror active-Army flight hours.

The AASF provided aircraft maintenance and aircrew training support to 97th Aviation Troop Command; 1st Battalion, 211th Aviation; Alpha Company, 2-211th General Support Aviation Battalion; Charlie Company, 1-171st Medevac; and Detachment 50, Operational Support Airlift. Aircraft support for training and emergency missions to include troop lifts, paradrops, external load transport and emergency lifts and many other unit-support missions. Additionally, the AASF conducted numerous support missions to state, federal and civilian organizations within Utah with VIP flights, emergency-support training missions, search and rescue, recruiting, flyovers, paradrops, external loads and an intense firefighting season.

Capt. Adam Sherman and Chief Warrant 3 Royce Palmer manage the Utah Army National Guard Ground Safety Program. The mission of the Safety Office is to provide a safe environment to members of the Utah Guard through inspections, investigations and monitoring of historic data. The Safety Office ensures that safety awareness and prevention are foremost in the fight against accidental loss or injury of Guardmembers. Annually, the Safety Office inspects all National Guard armories and shops to determine compliance with OSHA and other regulatory requirements are being met



*New to the Utah National Guard, the UH-72 Lakota specializes in domestic support missions. Left to right: Maj. Gen. Jeff Burton, Chief Warrant 5 Kerry Stauffer, Chief Warrant 3 Runk and Col. James Bledsoe.*



and assist units in correcting any unsafe conditions or practices. Additionally the Safety Office has collected, reviewed, analyzed and investigated several accidents involving Guard personnel and property. The office then developed control measures and procedures recommending changes and remedies to reduce accident rates and to reverse trends. During the summer months the Safety Office offers Guardmembers motorcycle safety and training courses, and they also purchase safety supplies for shops such as personal protective equipment and lifting devices to help reduce injuries during maintenance activities.

Lt. Col. Fran Marcus, R.N. manages the Occupational Health program. Her mission is to monitor health-baseline data of Utah Guard employees through initial screenings and periodic medical surveillance. The occupational health nurse conducts hearing-conservation monitoring, industrial-hygiene surveillance, radiation and respiratory-protection monitoring, vision protection and mentors to ensure healthful working conditions are maintained. Marcus continues to support training of our state medics, offers CPR classes and looks after the welfare of our employees by contracting physical-fitness trainers and weight-loss professionals. She conducts medical screenings and supports shops and offices with equipment to ensure better health and welfare of Utah National Guard employees. 



Medical Command's primary mission is the medical readiness Utah Army National Guard soldiers. This consists of annual Periodic Health Assessments for every Army National Guard soldier and medical-readiness processing of mobilizing soldiers. The medical-readiness mission also includes physical examinations for prior-service enlistments, retention, commissioning and special training and duty, such as Ranger, Airborne and Special Forces. The Medical Command administers the annual influenza vaccination program by ordering the vaccine, dispensing vaccines to units with organic medical assets and immunizing soldiers throughout the state. Medical Command also coordinates all medical supply for the Utah Army National Guard.

Medical Command's dedicated medical professionals of physicians, dentists, physician assistants, nurse practitioners, nurses, medics and other administrative and logistics specialists provided soldiers of the Utah Army National Guard with superb medical care and medical readiness support during Fiscal Year

2013. The command processed more than 4,560 Periodic Health Assessments and physical examinations and provided thousands of immunizations, protecting the health of soldiers as they mobilized around the world and performed stateside missions.

Throughout the year medical professionals from Medical Command were mobilized to serve with the Community-Based Warrior Transition Unit – Utah, whose mission is to work with wounded and injured soldiers to ensure they get proper medical treatment and are returned to duty.

Medical Command participated in a humanitarian and civil assistance overseas-training mission, African Lion 2013, in cooperation with the Moroccan military in April 2013. While the exercise was cut short due to circumstances beyond its control, Medical Command soldiers gained valuable experience planning, deploying/redeploying and executing an overseas mission with a joint command and foreign military.

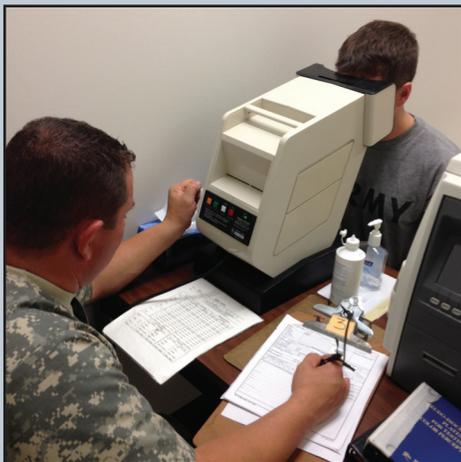
As we move into the next training year, we thank the soldiers and their families who supported and sacrificed their time to ensure our mission was successful. We could not do this without them. 🇺🇸



Sgt. Kami Erickson takes a dental X-ray at a PHA event.



Sgt. Traci Joseph visits with nurse practitioner Maj. Tina Powell.



Spc. Brandon Boyle gives a vision test and immunizes a Utah National Guard soldier.



Staff Sgt. Dan Andrews administers an EKG.

# Recruiting and Retention Battalion



It was an eventful year for Recruiting and Retention Battalion. One of the most notable events was the change of command held on Aug. 1, where Lt. Col. Michael Turley, commander of the RRB, relinquished command to Lt. Col. Ken Verboncoeur, former commander of the 85th Civil Support Team. In addition, the command welcomed Sgt. Maj. Bryan Smethurst as the new command sergeant major.

Turley took command on May 4, 2011, and focused on maintaining the end-strength of the Utah Army National Guard within the margins of budget changes. His intent was to ensure that the RRB staff, RRNCOs, OSM Recruiters, RSP cadre, and the ROTC staffs had the necessary training and tools to perform their missions within budget constraints, while preparing to meet future accession needs of the Utah Army National Guard.

The Utah Army National Guard RRB reputation is special; the battalion has not missed an end-strength ceiling mission in more than 15 years, while consistently meeting and exceeding their accession missions for new enlisted recruits and officers and maintaining some of the lowest attrition rates in the country. This fiscal year was no different.

This kind of consistency is directly attributable to the outstanding leadership and public outreach by the well-trained officers and noncommissioned officers who provide new soldiers for the Utah Army National Guard formations that serve our great state. This year, our soldiers participated in hundreds of local events in search of the future soldiers and leaders of the Utah Army Guard.

One of the major public-outreach opportunities that the RRB had the honor to support was the Boss Lift sponsored by Panther Racing and Employer Support of the Guard and Reserve (ESGR) representatives on Aug. 15. Panther Racing, together with ESGR Utah and the RRB, hosted employers from Utah, Wyoming and Montana to draw attention to the high unemployment rate of National Guard servicemembers and to encourage local employers to hire those who wear the uniform of the Guard and Reserve.

It has, indeed, been a great year for the RRB. In light of their historic success and the consistent performance as one of the top recruiting battalions in the country, the Utah National Guard RRB looks forward to much success in 2014 and welcomes Lt. Col. Ken Verboncoeur and Sgt. Maj. Bryan Smethurst to the team. 🇺🇸



*Staff Sgt. Justin Day, Utah Army National Guard, presents Lone Peak High School boys basketball team and Coach Quincy Lewis with the MaxPrep Basketball Tour of Champions minuteman trophy.*



*Sgt. Maj. Matthew Rhinehart, Lt. Col. Ken Verboncoeur, Lt. Col. Michael Turley and Sgt. Maj. Bryan Smethurst after the change-of-command ceremony Aug. 1.*



*Sgt. 1st Class Brett Jackson, Staff Sgt. Jullienne Montgomery and Pfc. Garryck Davies, Recruiting and Retention Battalion, operate a mechanical bull during the BYU-Texas football game in Provo.*

This year, Camp Williams is officially a construction zone as several large projects have started right in the middle of the garrison side of the installation.

Some of the big projects include a 156-bed Bachelors Enlisted Quarters, which will include barracks and mess hall, a new fitness center and the new chapel, Sunrise Hall.

Several buildings have been remodeled to include the oldest building at Camp Williams. Originally built in 1929, Building 6150 was remodeled and restored to its original condition. The new and updated facilities will better suit the needs of students, soldiers and families at Camp Williams.

Camp Williams has also been vigorously working on fire-mitigation plans. This year Camp Williams contracted with Unified Fire Authority, helping to expand Camp Williams firefighting capability by providing faster, knowledgeable service in the event of a fire.

Along with the Unified Fire Authority, Camp Williams' staff has been working to improve fire-risk matrices and utilizing several fire-mitigation plans, such as cattle grazing.

Camp Williams has also been improving the Morale, Welfare and Recreation program, recently updating an archery area available to soldiers. Although it is not fully up and running, the area was utilized in July when Camp Williams hosted a Department of Defense archery competition for wounded warriors and potential Paralympics archers.

The garrison side of Camp Williams is not the only side that is seeing improvements. The new 25-meter firing range was opened. This will allow for three potential zeroing ranges, and it has a walking path to the Modified Record-Fire Range. The shoot house was also finished, which will give troops real-life training. Work continues on the multipurpose machine-gun range. Construction also began on the north-boundary fence.



*A construction worker moves dirt on the construction site for the new Bachelors Enlisted Quarters Oct. 10. The BEQ will have 156 rooms and construction is scheduled to be completed in early 2015.*

Members of Utah Training Center-Camp Williams coordinated with other units and agencies to host the 60th annual Governor's Day. Although the event was held off site from Camp Williams at Westlake High School in Saratoga Springs, the soldiers of Utah Training Center played an integral role in the success of the event.

Overall, Camp Williams and the soldiers of Utah Training Center are doing a great job of pushing ahead to improve the quality of life for everyone who uses Camp Williams. 🇺🇸

*The new Camp Williams Fitness Center is nearing completion. The fitness center is scheduled to open later this year and will give Soldiers working and training at Camp Williams access to a modern facility and new equipment.*



*A Unified Fire Authority truck sits outside of the Camp Williams fire-house Oct. 10. This was the first year Camp Williams contracted with UFA for firefighting assets. Contracting with UFA has expanded Camp Williams' firefighting capability immensely by providing faster, knowledgeable service in case of a fire.*



*Lance Thornton, a resident of Missouri and U.S. Paralympics hopeful, assists Col. Clark Roberts, Camp Williams post commander, with his shooting stance July 27. The U.S. Paralympics National teams and Department of Defense Emerging Athlete Sport Program held an archery training camp and competition for wounded warriors, and potential Paralympians, at Camp Williams July 25-28.*



## 640th Regiment (Regional Training Institute)

The 640th Regiment Regional Training Institute (RTI) is commanded by Col. Holly Ottesen and Command Sgt. Maj. Eric Anderson. The RTI consists of four training battalions and 146 soldiers.

The RTI employs more than 200 full-time soldiers, contractors and civil-service technicians. The RTI complex is approximately 54,000 square feet and provides soldiers with state-of-the-art classrooms, a secure training facility and a field-training compound (FOB) with modern technology and equipment, which enhance each soldier's education. The RTI currently holds the distinction of earning Training and Doctrine Command's (TRADOC) Institute of Excellence status, which is the highest level of accreditation for either active or Reserve training institutes.

For the second year, the RTI was invited to host the national-level Individual Training Workshop for all 54 states and territories. This workshop's purpose was to coordinate the allocation of school quotas for the Army National Guard. The RTI works in conjunction with TRADOC and National Guard Bureau to provide schooling and training for Army National Guard members, Army Reservists and active-duty soldiers. The RTI trains students in combat arms, military occupational specialties, leadership, noncommissioned officer education and general studies. The RTI monitors and regulates academic instruction, student dining, housing and training facilities.

The RTI headquarters oversees the RTI's four battalions. First Battalion, 640th RTI (Noncommissioned Officer Academy (NCOA)), is commanded by a commandant, Sgt. Maj. William Ewert. The NCOA conducts training for senior NCOs and junior-enlisted soldiers in all Army service branches. Noncommissioned Officer Education System (NCOES) courses include the Warrior Leader Course (WLC) and the Battle Staff NCO course. The battalion also facilitates distance learning for the Advanced Leader Course (ALC). The battalion is one of six full-time NCO academies in the Army National Guard. In FY13 the NCO Academy formed a mobile training team and taught WLC in Djibouti, Africa, to a mobilized National Guard brigade.

Second Battalion (Modular), 640th RTI, commanded by Lt. Col. Ihor Balaban, trains 25U Signal Support System Specialists and



Soldiers with the 640th RTI at Camp Lemonnier, Djibouti, Africa.



640th RTI Small-Unit Tactics course students get dropped off by the 2-211th Aviation Blackhawk on their infiltration into an ambush mission where soldiers shoot, move and communicate at Camp Williams.



25B Information Systems Specialists. In addition, it trains all state-directed courses to include Officer Candidate School, bus driver training, Army Basic Instructor course, Small-Group Instructor course, 68W sustainment and any other training directed by the adjutant general.

Third Battalion, 640th RTI Field Artillery, commanded by Maj. Steven Brenchley, trains the majority of all Field Artillery MOS training and Senior Leader Course (SLC) in Field Artillery. Courses include 13B Cannon Crewmember, 13D Advanced Field Artillery Tactical Data Specialist and 13F Fire Support Specialist.

Fourth Battalion, 640th RTI (Military Intelligence) commanded by Lt. Col. Robert Parsons, is currently one of only two National Guard schools accredited to conduct Military Intelligence reclassification training, ALC and SLC. Courses taught include 35M Human-Intelligence Collector, 35F Intelligence Analysts and 35L Counterintelligence Agent.

Headquarters, 640th RTI, is the Military Intelligence subject-matter-expert cell for National Guard Bureau and provides liaison support to Fort Huachuca, Ariz., and National Guard Bureau. The RTI oversees all National Guard institutional training for MI, training allocations for course managers, reviews course-management plans and programs of instruction and is designated to represent all National Guard Bureau Military Intelligence training.

In FY13, the RTI graduated nearly 7,500 soldiers in NCOES, Field Artillery, Signal Corps, Military Intelligence and modular courses, which contributed to the readiness of the Utah National Guard and the active Army. 🇺🇸

# 19th Special Forces Group (Airborne)



The 19th Special Forces Group (Airborne) played a vital role in the Utah National Guard by continuing to provide mission-ready Soldiers and units to conduct Special Operations in support of United States Special Operations and federal mobilizations. Soldiers from the 19th SFG assist Utah by supporting state and local agencies in search-and-rescue missions, civil support and assist in the event of natural or man-made disasters.

Headquarters and Headquarters Company (HHC) serves as the main hub for the 19th SFG (A). HHC's primary role was to provide mission command and support to the subordinate battalions and maintain the capability to operate as a Joint Special Operations Task Force. The 19th SFG (A) is spread throughout the nation with elements in California, Washington, Rhode Island, Texas, Montana, Colorado, Ohio and West Virginia.

Group Support Company (GSC) provided service support for each of the battalions, based on individual mission requirements. GSC also provides augmentation for various subunits to include support to the active component in support of named operations and training, Operation Enduring Freedom – Afghanistan, Joint Special Operations Task Force – Philippines (JSOTF-P), Joint Special Operations Task Force – Trans Sahara, and domestic response.

In addition to conducting numerous deployments and support activities, the Group also conducted training exercises to enhance Soldiers' combat readiness. In August, the 19th SFG(A) deployed in support of Joint Chiefs of Staff (JCS) exercise Ulchi Freedom Guardian 2013. This exercise directly supported Special Operations Command - Korea, the Republic of Korea Army (ROK) and joint conventional and Special Operations Forces (SOF) from U.S. Air Force, U.S. Navy and Australian 1st Commando Regiment in a combined joint task force headquarters. The purpose of the training exercise allowed ROK and American forces to cohesively execute the Korean peninsula operational plan and related contingencies. 🇺🇸



*19th SFG (A) Commander Col. Randy Watt addresses soldiers, airmen and Australian augmentees during exercise Ulchi Freedom Guardian 2013 at Gimhae Airbase, Korea. The three-week exercise allowed 19th soldiers to exercise in a combined and joint operations center.*



*A soldier with 19th SFG (A) recovers from a successful parachute operation during exercise Ulchi Freedom Guardian 2013.*



*Members of 19th SFG (A) conducted combatives training with the clinch drill as part of the Modern Army Combatives program.*

# 1st Battalion, 19th Special Forces Group (Airborne)



1st Battalion, 19th Special Forces Group (Airborne) mission is to conduct special operations and mission command for Advanced Operating Bases and Operational Detachment Alphas (ODA), as well as provide supply and services, intelligence and administrative support for ODAs.

1st Battalion continuously trained to sustain a high level of combat readiness. Deploying 10 ODAs in the U.S. Pacific Command area of responsibility during Theater Security Cooperation training events or JSOTF-P. These teams partnered and trained with local forces to improve the host nation's tactical capabilities that foster the security posture of the host nation.

1st Battalion participated in two Unconventional Warfare (UW) exercises, one in Utah and the second in conjunction with exercise Cobra Gold in Chiang Mai, Thailand. The UW exercises focused on training in urban and rural area familiarization, Special Forces and irregular or indigenous forces link-up, urban and rural escape-and-evasion tactics, widespread use of public transportation systems and rural foot and vehicle cross-country movement. To prepare for the UW exercise, soldiers worked with pack mules in a

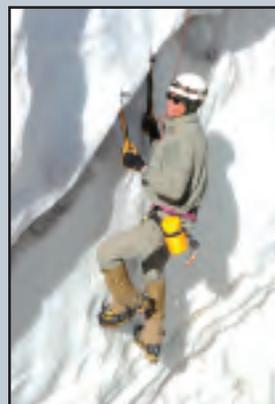
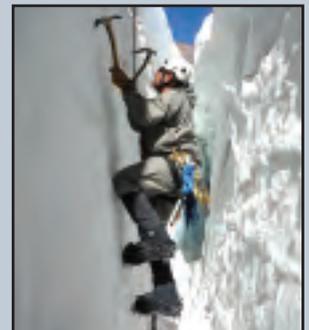
weeklong training exercise to add to the realism in a deployment scenario where teams would have to rely on local supplies and transportation. 



*19th Special Forces soldiers conduct pack-mule training to develop unique skill sets for unconventional warfare, applicable in situations where they deploy on indigenous supplies and transportation. SF soldiers are required to deploy to various regions and environments around the world at a moment's notice.*



*ODA 9123 soldiers conducted high-altitude mountain operations and Level 1 sustainment training at Mt. Rainier National Park, Wash., Aug. 7 to Sept. 13, with a successful summit on Sept. 11. The rigorous training validated the ODA's capability to operate successfully at high altitude and in an austere mountain environment and improved their Master Mountaineer skills.*





*19th SFG (A) Unmanned Aerial System Platoon soldiers conduct Annual Training at Dugway Proving Ground in preparation for exercise Maple Resolve 2013 in Alberta, Canada, an exercise focusing on operating in an environment with near-peer coalition forces.*



*A 19th Special Forces soldier takes aim in Special Forces Sniper Course Level II at Camp Williams, Utah, from Oct. 28 to Nov. 18, 2012. The 19th GTD instructors trained and graduated all 26 students from various 19th ODAs and enhanced the soldiers' basic and advanced sharpshooting skills while engaging targets up to 900 meters.*



**Group Support Company,  
19th Special Forces (Airborne)**

Group Support Company (GSC) provided service support for each of the battalions in the 19th, based on individual mission requirements. GSC also augmented various subunits and active-component Special Forces groups according to mission needs. In February, members from GSC trained 48 Soldiers in basic and advanced marksmanship and convoy operations in preparation for a deployment to Afghanistan in support of Operation Enduring Freedom (OEF).

The GSC, through FY13, has been growing per the planned SOF Band V growth, to become the Group Support Battalion and subordinate Forward Support Companies (FSC). With the addition of the GSB, the GSC will transition into the Group Special Troops Company (GSTC). The GSB growth matches

the active-duty Special Forces group force structure and will limit the parity between the NG and active component. Once activated, the GSB will continue the GSC mission, providing service and support to each battalion.

Within the GSC, The Group Training Detachment (GTD) organizes and executes training exercises and courses for the 19th. The GTD's goal is to be the standard bearer and trainer for the unique skill sets across the Group. The GTD also served as the Group's repository for operational lessons learned, often molding training events modeled on the most recent experiences, greatly enhancing the training value and relevance. The GTD organized and conducted a Special Forces Sniper Course Level II with 26 graduates, Special Forces Advanced Urban Combat for 92 soldiers, Special Forces Basic Combat Course Support 100 soldiers attending, conducted a Family of SOF Vehicles training for 192 students. In addition to the training, the GTD provided observer/controller for a battalion-level Unconventional Warfare exercise in West Virginia. Danish – U.S. SOF training exchange partnered with the DEN SSR Battle Camp, Grafenwoehr, Germany; and executed its first Special Forces Advanced Reconnaissance Target Analysis and Exploitation Techniques course for prospective students. 🇺🇸



*19th Special Forces soldiers conducted Fast Rope Insertion and Extraction System (FRIES) training in Coronado and San Clemente Island, Calif., on Dec. 11-14. The purpose of the exercise was to certify and recertify FRIES masters to maintain ODA insertion skills and movement by air assets in order to conduct FRIES events in preparation for future operational missions.*



# 65th Fires Brigade



Soldiers from the 65th Fires Brigade have kept busy during the past year, participating in training missions designed to improve the unit's capability to coordinate and carry out missions with other Army units and other military branches.

The major training exercises the 65th FiB participated in were Fleet Synthetic Training-Joint (FST-J) exercises, Yama Sakura 63, Saber Strike 13 and Operation Clydesdale.

The FST-J exercises, held in San Diego, Calif., helped Brigade soldiers to improve their joint-fires capability by combining efforts with the Navy, Marine Corps and Air Force to simulate war conditions using advanced battle-command systems. During FST-J exercises, the 65th helps provide a realistic battlefield for deploying Naval Carrier Groups. Efforts by the Utah National Guard ensure that the U.S. Navy is ready to meet the operational requirements of a major deployment. The interaction between the branches and their automated systems in an FST-J exercise has prepared the 65th for future missions requiring joint coordination. The 65th continues to be commended by the Navy for the Brigade's great work during FST-Js.

At Yama Sakura 63, soldiers of the Brigade traveled to Camp Chitose, Japan, and Joint Base Lewis-McCord, Wash., to participate in a bilateral exercise with the Japanese Defense Force. Combining face-to-face coordination with the Japanese and advanced battle command systems, soldiers successfully accomplished all tasks, providing a successful training event for all involved.



Saber Strike 13 offered a new opportunity for Soldiers from the 65th. Saber Strike is a multinational NATO exercise. It is the largest annual joint-training event hosted by the Baltic States of Lithuania, Latvia and Estonia. Partnering with the 28th Infantry Division, the 65th manned a fires-response cell and expanded the shaping and battle-fighting capabilities of the host nations by adding MLRS and HIMARS systems to their organic fire-support assets. The event, hosted in Lithuania, was a tremendous learning experience for all involved, and the 65th FiB has already been invited to participate in future Saber Strike missions due to the excellent working relationship between the Brigade and the 28th ID.

The Brigade also took part in Operation Clydesdale with the 2-222nd Field Artillery at Dugway, Utah. The exercise allowed soldiers to establish and refine tactics, techniques and procedures for Brigade-level fires in a field environment. Soldiers were also trained in warrior tasks, convoy operations and got back to the basics. The unit also completed a COMET inspection while in the field, resulting in an increased level of maintenance training and focus for all soldiers of the Brigade.

Regardless of the mission, the 65th Fires Brigade stands ready to not only meet, but exceed all expectations. The Brigade takes pride in the accomplishment, expertise and professionalism of its soldiers. AMERICA'S THUNDER! 🇺🇸



*Maj. Gen. Jeff Burton, left, and Command Sgt. Maj. Michael Miller, right, are pictured with members of the 65th Fires Brigade's Team Lightning at Camp Shelby prior to the team's deployment to Afghanistan.*



*Spc. Colby Thompson, Staff Sgt. Robert Jenny and Maj. Toby Adamson take part in a manual-gunnery competition during Operation Clydesdale, Dugway, Utah, June 12, 2013.*



*Shigeishi, Chief of Fires, Northeastern Army Japanese Self Ground Defense Force, center, Col. Scott Fuller, commander of 65th Fires Brigade, right at Camp Sendai, Japan, for Yama Sakura 63.*



During the year, 1st Battalion, 145th Field Artillery soldiers trained on all warrior tasks and battle drills that would be required for mobilization to Kosovo.

Annual Training was intended to be the culminating event that would have been used as a certifying exercise for the battalion. With the mobilization cancelled, the leadership decided to stay with the plan to train as if they were deploying.

The battalion commander, Lt. Col. Darcy Burt, emphasized the need to train aggressively and to take this opportunity to have a tough and memorable exercise. An aggressive training plan was developed that rotated each firing battery and service company through a series of battle-drill exercises and Army warrior-task exercises.

This Annual Training was quite unique with Burt's emphasis on team unity. The battalion started fast paced with a battalion run around Memory Grove in

Salt Lake City. This was a great opportunity for many soldiers to visit for the first time the monument that was erected in 1927 for those who have served in the 1-145th.

In addition to the tasks of basic soldiering skills, a new event was introduced to the 1-145th. The unit decided to come up with an event that challenged soldiers in a "Tough Mudder" or "Spartan Run" type of event. Individual units were challenged to go through a series of events that were timed and graded on their proficiency. Once individual units had practiced the events, commanders chose two eight-man teams per unit to go head to head in the competition called "The Big Red Challenge." This event was a great success and fell right in line with Burt's guidance to make it a memorable exercise. The winning team of the challenge was a team from Headquarters, 1-145th.

At the completion of the field exercise, Burt addressed the soldiers and encouraged them to build on the training conducted this Annual Training as the battalion prepares for next year's new challenges of training for an additional state mission of the Homeland Response Force. 🇺🇸



*Soldiers from 1st Battalion, 145th Field Artillery, participate in Annual Training at Camp Williams, Utah.*



*Soldiers from 1st Battalion, 145th Field Artillery stand in formation in at Memory Grove, Salt Lake City in front of a monument erected in 1927 for those who served in the unit.*



2nd Battalion, 222nd Field Artillery



2nd Battalion, 222nd Field Artillery continued the reset phase of Army Force Generation while preparing for future federal and state operations. Under the direction of Lt. Col. Brent Anderson, the battalion completed an extremely successful Annual Training (AT) at Dugway Proving Grounds, Utah. The AT exercise was one of the most successful and effective the battalion has conducted in many years. The battalion was able to receive twice the normal allotment of artillery ammunition this year with nearly 3,000 rounds including high explosive, illumination, smoke and rocket-assist projectiles.

In addition to the high allotment of artillery rounds, the battalion staff headquarters utilized new, high-tech equipment for the first time. Battle-tracking computers, modular tactical-operating centers, and integrated communications equipment provided a learning environment for the battalion staff and proved to be a well-received addition to the 222nd's way of training. With the updated equipment, planning and execution of tactical operations was effective and efficient, providing for valuable, real-life training.

While at Dugway Proving Ground, three visitors from the Moroccan army visited the battalion at their firing points. They were able to observe the battalion staff, as well as seeing the firing units perform their duties. The visit by the Moroccans was part of a weeklong event for the State Partnership Program.

The battalion continued its support of the 65th FiB, taking the lead on planning, executing and sending

soldiers and staff to San Diego, Calif., in support of the Navy's Fleet Synthetic Training-Joint exercise (FST-J). For FST participants, the virtual theater of operations may be very near the same as any place on earth, and it allows Utah soldiers to participate in joint-fires operations without the price tag of actually deploying the unit.

A new veterans home opened in Ivins, Utah, with the support of soldiers from the Triple Deuce. The battalion continues to show avid and active support for as many Southern Utah communities as it can from St. George to Fillmore and many communities in between. Local citizens continue their dynamic support of the battalion and are the lifeblood of our organization.

The battalion also had a few batteries make command changes. Capt. Jeremy Williams relinquished command of the 213th Forward Support Company to 1st Lt. Jeremy Peterson. Capt. Azzedine Azouz turned over the reins of HHB to 1st Lt. Cory Condie. Lastly, Capt. Broc Tatum handed command of Charlie Battery to Capt. Weslie Porter. All of these officers are well respected and capable of continuing their unit traditions of excellence.

This year marks the 60th anniversary of the end of the Korean conflict. The mayor of Gapyeong, Korea, sent 20 selected students from Gapyeong junior and senior high schools to Cedar City, Utah, to show their appreciation of all the 213th Field Artillery Korean War veterans and their family members. A few 2-222nd and 213th soldiers attended a special dinner and program to honor those veterans and were surprised as these same South Korean students honored them. It was a very proud yet humbling afternoon for all involved. 🇺🇸



Soldiers from Bravo Battery 2-222nd Field Artillery escort their Paladin during 4th of July parade in Richfield, Utah.



Soldiers with the 213th Forward Support Company Distribution Platoon draw ammo at Camp Williams, Utah, May 16.

# 97th Aviation Troop Command



The 97th Aviation Troop Command (ATC) is a Utah Army National Guard (UTARNG) Aviation command-and-control headquarters based at the Jake Garn Armory in West Jordan. Their

primary responsibility is to provide trained, ready and equipped Aviation units capable to respond in time of war, as well as declared federal, state and local emergencies.

Including its subordinate commands, 97th ATC is among the largest commands in the Utah National Guard with nearly 800 soldiers. It manages the largest property inventory of almost \$800 million, which includes 24 AH-64D Longbow Attack Apache helicopters, 13 UH-60L Blackhawk helicopters, two UH-72 Lakota helicopters and one C-12 Huron fixed-wing aircraft.

The facilities trace their origins to the early 1970s, with some significant new structures built during the early 1990s. Since the Jake Garn Armory was completed, the UTARNG aviation community has nearly doubled in size. The current force structure has overwhelmed the existing infrastructure. Due to physical-space restrictions, the ATC is unable to train collectively with all their subordinate units and has resorted to bringing units in on opposing weekends, thereby ensuring space requirements are met but sacrificing some collective-training value.

This past year has seen many major events unfold within the Aviation community. In February, 1st Battalion, 211th Aviation Armed Reconnaissance Battalion, returned from a successful deployment to Afghanistan. During this time period the unit was awarded one of Army Aviation's most prestigious awards as the U.S. Army Aviation's Unit of the Year for their many accomplishments performed in Afghanistan. This is the second time this unit has received this distinguished and well-earned honor.

The 2nd Battalion, 211th General Support Aviation, welcomed home elements of Alpha Company, 2-211th, at the end of 2013 and immediately began the long process of having their UH-60A/L Blackhawk helicopters enter the Army's equipment-reset program to bring the aircraft back to operational standards after a yearlong deployment. By the beginning of August, the 2-211th once again



*Four pilots and two crewmembers with Detachment 50, Operational Support Airlift, deploy to Afghanistan in their C-12 aircraft Feb. 23.*

was called upon to fight fires around various parts of the state. During a 12-day period in August 2013, the 2-211th flew 180 hours and responded to five different fires around the state at the request of Utah's governor. Aircrews dropped more than 885 water buckets and roughly 486,750 gallons of water on the five fires burning in the state.

The 2-211th has been busy preparing two other subordinate units, both scheduled to deploy in November 2013. Headquarters Company, 2-211th, is set to begin a yearlong deployment to Kosovo and C/1-171 Medevac Detachment will deploy for a year to Afghanistan. Along with preparing personnel to deploy comes the arduous task of equipping and modifying Blackhawk aircraft with the required modifications required of combat theaters of war.

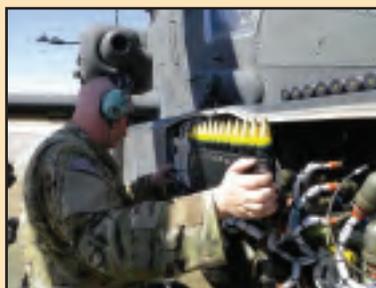
Members of Detachment 50, Operational Support Airlift, a small contingent of fixed-wing aviators and aircrew members, deployed to Afghanistan in February 2013 to participate in Task Force Odin mission.

The 97th Aviation Troop Command has been very busy ensuring that all of the above combat missions were and will be successful. In addition to the many activities listed above, the 97th ATC participated in the statewide Utah ShakeOut exercise as a headquarters element. 🇺🇸

*Members of the 2-211th Aviation, deployed to Afghanistan, perform maintenance on a UH-60 Blackhawk after a mission.*



*A crewmember reloads 30-mm rounds on the Apache following a combat mission near Shindand, Afghanistan.*



*A UH-72 Lakota flies over the Utah mountains to the Jake Garn Armory in West Jordan.*





# 1st Battalion, 211th Aviation Regiment

*A Utah National Guard pilot scans the horizon, one eye looking through the helmet display unit.*

In January 2013, the 1-211th "Air Pirates" returned from a very successful deployment to Afghanistan in support of Operation Enduring Freedom (OEF) XII. This was the unit's second rotation to Afghanistan, and for its efforts was awarded the Quad A (AAAA) National Guard Unit of the Year award, both in 2004 and 2012. This was actually the third time the unit has received the award, first receiving it in 1992 following the initial AH-64 "A" model Apache Unit Fielding Training Program (UFTP). The unit was also awarded the prestigious "Fahnenband des Ministerpräsidenten" personally by Joachim Guack, president of Germany. This is the highest award given on behalf of the German military. The award was bestowed upon the unit for their ongoing support of the German military and the other members of the International Support Assistance Force (ISAF).

Headquarters, Charlie Company, and the majority of the battalion were deployed to Kunduz, in the eastern portion of RC-North; Alpha Company was deployed to Mazar-e-Sharif and Meymaneh, in the central and western portions of RC-North; and Bravo Company was deployed to Shindand in RC-West. During deployment the unit flew a record number of hours and without any major mishaps, thanks largely to a stellar maintenance community

and a top-notch standardization program, which includes the Army's best high-mountain and power-management training environment. Utah's Afghanistan-like training areas allowed the unit to train and prepare for these conditions encountered in combat. The successful deployment was a culmination of many years of hard work and a dedication to doing things right the first time. The unit could not have done this without the support of family and friends, the backbone of every unit.

Since returning home, the unit has been in a period of recuperation and reset, with most of its aircraft undergoing intensive maintenance at either Fort Hood, Texas or Fort Campbell, Ky. It continues to fly when it can, and recently, during Annual Training in August, it worked closely with the Air Force and Navy. This training included doing missions that ranged from Close Combat Attack (CCA) to Rescue Escort (RESCORT) to Personnel Recovery (PR). Much of this training included working closely with the 19th Special Forces Group's Joint Terminal Air Controllers. The exercise was a very beneficial one for all parties.

The unit looks forward to once again participating in Yama Sakura this December with many more training missions and exercises scheduled in 2014. 🇺🇸

*Utah National Guard's AH-64D Apache helicopters fly missions in Utah and Afghanistan.*



The most newsworthy story for 2nd Battalion, 211th General Support Aviation Battalion (GSAB) for the year would undoubtedly be the unit's Annual Training (AT) exercise. The 2-211th completed its AT May 31 through June 15, 2013 at Rendezvous Beach State Park on the shore of Bear Lake, Utah. The battalion, in cooperation with Logan City officers, Logan Regional Hospital, Rich County law enforcement officers, Rich County Search and Rescue, Division of Natural Resources law enforcement officers, Laketown Emergency Management System (EMS) and search-and-rescue personnel and the Utah Department of Public Safety conducted more than 50 missions exercising the Utah National Guard's newly formed 1-171st and 5-159th Medevac Detachments. Subordinate units of the 2-211th were given missions as well to exercise their abilities to perform various missions ranging from Personnel Recovery (PR), Survival, Resistance, Evasion, Escape (SERE) training, Downed Aircraft Recovery Team (DART) training, air assault operations, water-bucket training and hoist and sling-load training.

Logan Regional Hospital participated in the training exercise with the Utah Army National Guard over a four-day period. During this time, members of the 5-159th and 1-171st flew numerous moulaged patients to the hospital in Logan to simulate the transfer of their patients to a higher-level-of-care facility. Flight paramedics in the 1-171st were given difficult lifesaving scenarios and expected to provide in-flight medical care en route to the higher-level-care facility. Training for the flight crews was designed to replicate the types of missions they will be expected to perform during their upcoming medevac deployment to Afghanistan in November



2013. Logan Regional Hospital used this opportunity to exercise their staff on mass-casualty-scenario training.

The 2-211th also conducted SERE training as well as PR missions during their training at Bear Lake. More than 70 military personnel were dropped off at multiple landing zones in the Uinta-Wasatch-Cache National Forest area where military personnel were expected to evade law enforcement officers over a 60-hour period. This

training replicated two real-world scenarios that members of the 2-211th would be expected to perform in a wartime environment. The SERE training involved dropping off aircrew members in a remote area and telling soldiers that their aircraft had just been shot down. Aircrew members were then expected to turn on their survival radios and establish radio communications with the Joint Personnel Recovery Agency (JPRA). The JPRA then gave the simulated downed aircraft crewmembers detailed, encrypted instructions on how to avoid capture and where to proceed to a recovery point for helicopter extraction.

The second scenario exercised was Personnel Recovery. In this scenario, soldiers were driven to remote locations via ground vehicles and were then informed that their vehicle convoy had just been engaged by small-arms fire and improvised explosive devices and that their only way out was by foot. Soldiers of the convoy were then expected to make their way undetected to a designated pickup site and avoid capture by law enforcement personnel. In both scenarios, law enforcement officers were dropped off approximately one hour behind the soldiers. Law enforcement officers exercised their ability to track, apprehend and process captured military soldiers. Law enforcement officers participating in the exercise made use of their K-9 units to use their dogs for tracking, as well as the state DPS helicopter which had a Forward-Looking Infrared (FLIR) system to look for military personnel at night.



*Flight medics with the 1-171st Medevac prepare to transport mass casualties from Laketown Junior High School to Logan Regional Hospital during a training exercise in northern Utah.*





*In 2013, Utah had multiple fires burning around the state at the same time, taxing state and Guard resources to their limits. Members of 2nd Battalion, 211th General Support Aviation help contain the State, Rockport, Millville, and Patch Fires during a very busy fire season in August.*



Captured soldiers were taken to law enforcement's mobile command post for prisoner processing. Soldiers who successfully evaded law enforcement personnel were picked up by helicopter at their designated pickup location and returned to the battalion Forward Assembly Area. Many of these soldiers were hoisted into the aircraft and immediately became casualties for training Medevac aircrew members.

The 2-211th GSAB participated in a foreign-soldier exchange during this year's Annual Training. The battalion hosted nine British soldiers and one German soldier on a two-week exchange program. These soldiers trained side by side with their American counterparts and participated in all of the exercises the battalion conducted during the two-week AT exercise. Later this year, members of the 2-211th will attend a two-week training exercise with their British and German counterparts in Great Britain and Germany.

The 2-211th invited cadets from the Utah State ROTC program to participate in this year's exercise at Bear Lake.

The 2-211th also worked closely with the Utah National Guard Recruiting and Retention command and invited several new recruits who had just joined the Army National Guard to participate in this training as well. These new recruits were able to get a close-up view of how aviation operations work before going off to Basic Training to begin their military careers in aviation-specific jobs.

This AT was highly successful and demonstrated the 2-211th's ability to train both its wartime and domestic response missions simultaneously. This exercise also created lasting bonds with civilian EMS and law enforcement counterparts and served as an example of how the 2-211th will conduct future AT exercises.

In addition to unit training, the unit was heavily involved with wildland firefighting response missions during the summer months. During a 12-day period in August 2013, the 2-211th flew 180 hours and responded to five different fires around the state at the request of Utah's governor. Aircrews dropped more than 885 water buckets and roughly 486,750 gallons of water on five of the fires burning in the state. 🇺🇸

The 97th Troop Command had a very successful 2013. The 97th TC is comprised of Headquarters, 97th Troop Command; 23rd Army Band; 85th Civil Support Team; 128th Mobile Public Affairs Detachment; 144th Area Support Medical Company; 653rd Trial Defense Team and 1993rd Contingency Contracting Team. In addition to providing leadership and administrative support to these units, 97th TC is responsible for the Homeland Response Force (HRF) mission. This year, 97th TC has also played a large role in the State Partnership Program (SPP) with Morocco.



This year Headquarters, 97th Troop Command, had a change of responsibility in which 1st Sgt. Randy Smith passed responsibility to 1st Sgt. Robert Eckles. Also Capt. Darryn Hodgson relinquished command to 1st Lt.

Alexander Reitzel. Headquarters, 97th Troop Command, took part in HRF training events throughout the year, including Vigilant Guard in Denver, Colo.

The 23rd Army Band provided support for 14 events including the annual Veterans Day concert. The ceremonial and parade band supported community parades throughout the state. The jazz band, rock band and show band supported 21 events including the annual Utah National Guard Military Ball. The brass quintet supported 26 events this year.

The 85th Civil Support Team took part in multiple training events including traveling to Guam and Alaska. The team was requested for two real-world missions and seven standby missions to assist local and federal agencies. The team continues to build trust and long-term relationships with local and federal agencies and remains one of the top-recognized CST programs in the nation.

The 115th Maintenance Company had a change of command



*Lt. Col. Christopher Caldwell and Maj. Robert Warden discuss aspects of incident management and emergency response with Moroccan officers during engagement in Morocco March 2013.*

in which Capt. Ryan Wimmer relinquished command to Capt. Ryan Robison. The unit fulfilled roles in maintenance and as the decontamination element of the Utah CBRNE-Enhanced Force Package (CERFP).

The 128th Mobile Public Affairs Detachment had a change of command in which Maj. Wencke Tate relinquished command to Capt. Choli Ence. Members of the unit provided public affairs support to multiple events including Panther Strike at Camp Williams, Vigilant Guard in Colorado and Key Resolve in Korea. The 128th MPAD is now preparing for mobilization in 2014.

The 144th Area Support Medical Company (ASMC) had many accomplishments this year. Soldiers were certified in Advanced Cardiac Life Support and Pediatric Advanced Life Support, allowing them to provide more advanced care for medical and trauma patients. The 144th ASMC served as the primary medical support for Governor's Day.

The 653rd Trial Defense Team provided independent legal advice to soldiers, primarily for the military-justice defense mission, i.e. court martial or Article 15, but it also provides support for limited legal assistance, pre-mobilization and domestic-operations contingencies.

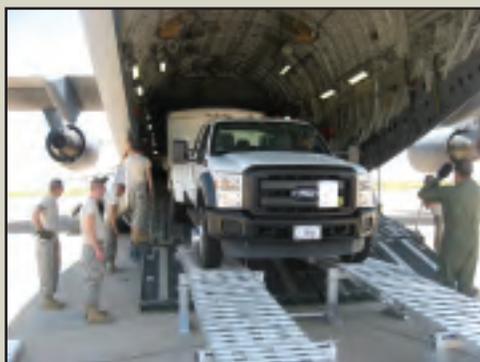
The 1993rd Contingency Contracting Team worked hard to make sure all unit members were fully qualified in all technical contracting tasks. They also further developed their contracting skills in support of civil authorities during the HRF external evaluation.

In March, SPP coordinated an exercise along with State G3 in which 97th Troop Command headed a very successful bilateral, disaster-response exchange in Kenitra, Morocco. The event focused on various areas of emergency-incident response.

The culminating training event for 97th TC was Vigilant Guard in Denver, Colo. The Utah HRF interacted with multiple civilian emergency-response agencies and fulfilled its role as mission command for all of the military units involved in the exercise.

Overall, 97th Troop Command had a very successful training year 2013 and is looking forward to another successful year in 2014. 🇺🇸

*Utah CERFP set up for a nonstandard, mission-training exercise at a hospital in Denver, Colo., during Vigilant Guard in July 2013.*



*Elements of the Homeland Response Force (HRF) and CERFP load for airlift to Utah at the conclusion of Vigilant Guard.*

# 23rd Army Band



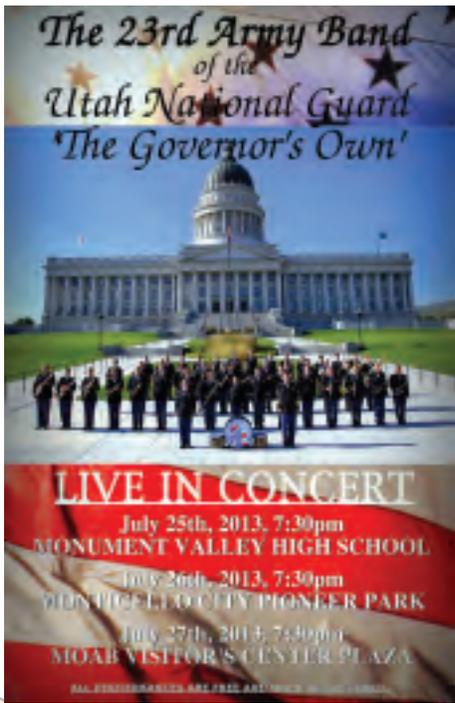
The federal mission of an Army Band is to provide music throughout the full spectrum of military operations and instill in our Soldiers the will to fight and win, foster the support of our citizens, and promote our national interests at home and abroad. Utah's 23rd Army Band has continued to respond to requests to support local military-installation activities and the adjutant general's ongoing community-relations program throughout Utah.



The ceremonial and parade functions are filled by the ceremonial band. Varying the instrumentation from the concert band for outdoor performances, the ceremonial band is a familiar sight, representing the Utah National Guard in parades in Orem, Bountiful, Cedar Hills and Salt Lake City. The ceremonial band supported military change-of-command ceremonies for installations outside of the Utah National Guard including ceremonies at the Army's Dugway Proving Ground and Tooele Army Depot.

The main performing component of the band is the professional-level, full-concert band. The concert band trains to perform community concerts and provides music to inspire, educate and entertain. In addition to the traditional concert band, the 23rd Army Band, along with Army bands around the world, is fielding smaller Music Performance Teams to better support military and civilian ceremonies and events with music by being more mobile. These teams train to independently provide all of the necessary musical protocol functions needed to support military events and perform at ceremonies.

The jazz band, rock band and show band share performance time at community events where popular music and jazz standards are appropriate entertainment. Together they supported 21 events, performing at troop arrivals, county fairs, civic concerts and the annual Utah State University ROTC Ball, annual UTNG Military Ball and the annual UTARNG Military Intelligence Ball.

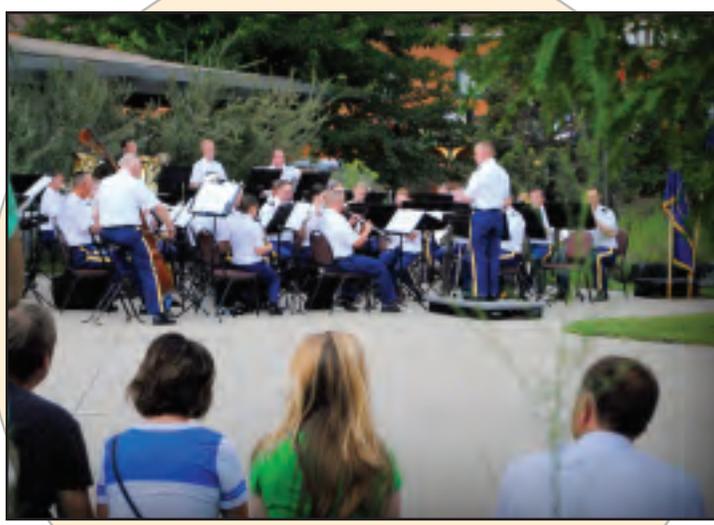


The Brass Quintet, a very mobile unit, was asked to support 26 events this year. Most of these were smaller military ceremonies within the UTARNG, but also included ceremonies for the Army Reserve at Fort Douglas, the Veterans Administration and the American Legion.

During the 2013 training year, the 23rd Army Band's concert band provided support for 14 events including the annual Veterans Day concert and community concerts in St. George, Richfield, Salt Lake, North Salt Lake, Bountiful, Monument Valley, Monticello and Moab.

Soldiers in the band continue to maintain military standards in common-task, fitness and marksmanship training and through completion of professional-development courses.

During the year, unit members increased their skills as musicians and leaders. 🇺🇸



*The 23rd Army Band performs in front of the Moab, Utah, visitors center, July 27, 2013. The band is conducted by CW2 Denny Saunders.*



*The 23rd Army Band's rock ensemble performs "I Will Wait For You" in front of the Moab, visitors center, July 27, 2013. Left to right: Sgt. Morgan Davidson, Sgt. Zach Putnam, Staff Sgt. Loren Clark, Spc. Tyler Putnam and Sgt. Pete Fintak.*



The 85th CST is Utah's premier weapons-of-mass-destruction response force. Currently garrisoned in Salt Lake City, the 85th is manned with 22 full-time personnel from both Army and Air National Guard with 14 specialties. The CST specializes in Chemical, Biological, Radiological, Nuclear and high-yield Explosives (CBRNE) hazard response and is designed to integrate into the civilian Incident Command System with emergency first responders.

During the 1st quarter of FY13, select members of the 85th CST participated in the Utah Joint Safety and Health Conference at the University of Utah, providing emergency managers an overview of CST capabilities. The CST began ongoing monthly training with teams from fire departments in the Salt Lake valley in order to develop plans and procedures for joint responses' within the valley. They conducted Confined Space/Rope Rescue and hazmat drills with Emery and Carbon County Sheriffs' hazmat and rope rescue team for a three-day exercise.

December was a key training month for the CST as Army North facilitated a series of intensive training lanes with Unified Fire Department at the Olympic Oval and site managers, followed by additional lanes with Provo City Fire Department. The training focus was on chemical releases and prepared the team for their external evaluation in January 2013.

The 2nd quarter included an external evaluation conducted by Army North in St. George and involved participation with St. George Fire Department and other local responders and the support of local municipal facilities. The 85th CST successfully passed all required evaluation tasks.

Operation Red Rocks was conducted in St. George in February with teams from New Mexico, Nevada, and support from the St. George Fire Department, Dixie State University, IHC and various municipal agency facilities. March saw select CST personnel travel to Guam to assist their team during their national-response standby.

The OPTEMPO of the 85th CST continued to grow in the 3rd quarter with extensive rope-rescue training in the San Rafael Swell area of Emery County. This training involved the rope-rescue teams from Emery and Carbon County Sheriffs' Departments. Individual weapons qualification, hazmat tech refresher, and continued hazmat training with local fire department hazmat teams took place in April. The month of May was filled with exercises including Ardent Sentry in Montana; a joint Air Force and Department of Energy event, Desert Torch; a multi-CST event in Las Vegas, and a select number of team members who participated in the Guam CST's lanes training. The month of June found additional CST members in Alaska for backfill support during their national-response standby. Following the bombings at the Boston Marathon the 85th was requested by local law enforcement to provide support for both the Salt Lake City and Utah Valley Marathons.

In the final quarter, select CST members were put through the vigorous two-week long, rope-rescue and confined-space rescue-certification class, followed by the entire team participating in the Colorado Vigilant Guard exercise along with the Utah HRF and several other CSTs in July. While in Colorado a change-of-command ceremony took place in which Lt. Col. Kenneth Verboncoeur relinquished command to Maj. Craig Bello. August's training was centered on learning new CBRN survey techniques with members of Dugway Proving Ground's chemical team. The 85th CST ended the year with Annual Training requirements, supporting Governor's Day activities. Also in September the 85th CST fulfilled its 100 percent standby posture "Gold" cycle responsibility. Each CST rotates Gold cycle every nine months.

During the past year, the 85th CST was requested for two real-world missions and seven standby missions to assist local and federal agencies. The team has seen the turnaround of five fully trained individuals due to relocations and the successful backfill of their replacements and continued to remain on the highest level of readiness for the entire year. The team has built trust and long-term relationships with local and federal agencies, remaining one of the top-recognized CST programs in the nation. 



85th CST supports Provo City Marathon.



Members of the 85th CST at Desert Torch Exercise in Las Vegas, Nev.

The 115th Maintenance Company's mission of providing sustainment maintenance of automotive, track, wheeled and ground-support equipment also included their additional duty of the decontamination element for the Utah Chemical, Biological, Radiological/Nuclear, and Explosive (CBRNE) Enhanced Response Force Package (CERFP). This past training year they participated in three major training events. These training events further tested and evaluated the flexibility and proficiency of soldiers.

In January, the 115th participated in a CERFP training exercise at Salt Lake City's Veterans Affairs Hospital. This training event served as a public demonstration of the unit's decontamination capabilities to include extreme-cold weather. The focus was to set up all three decontamination tents and process

civilians in a cold weather scenario. Important lessons were learned as some of the decontamination water pipes froze and cracked in the cold temperatures.

In March, Capt. Ryan Wimmer relinquished command to Capt. Ryan Robison in a change-of-command ceremony.

In May, the 115th convoyed 400 miles to participate in a collective-training event at Nellis Air Force Base, Nev. The lessons learned contributed to a successful convoy and training that would take place in July.

In July, the 115th participated in Colorado's Vigilant Guard training event. This event included Utah, Colorado and Nevada CERFPs. On-site Department of Defense evaluators observed the quality of the exercise and complimented the entire Utah CERFP team for their high levels of proficiency and professionalism.

In September, the 115th sent a 20-man team for a mass-fatality, incident-response training event in Ogden, Utah. During this training event, soldiers gained experience setting up and receiving through the nonambulatory decontamination line's real-world cadavers.

Overall the 115th Maintenance Company had a very successful year fulfilling its assigned missions. The unit looks forward to 2014 training year. 



## 115th Maintenance Company



*Top Down: Sgt. 1st Class Crane briefs the decon element outside of their hotel as they prepare for training in Colorado as a part of Vigilant Guard. Staff Sgt. Welcker tracks vital information for member of decon team to ensure efficient mission-dictated rest/work cycles. Members of the CERFP work with civilian hospital workers during Vigilant Guard in Colorado to evacuate simulated casualties. Members of the decon prepare for final mission requiring them to don their highest level of decontamination protective gear. Soldiers from the nonambulatory decon line transfer a civilian simulated casualty onto the backboard and roller system used to process casualties unable to talk.*



The 128th Mobile Public Affairs Detachment focused this year's training efforts on making sure the unit would be ready to deploy during their next rotational window in 2014. The unit's operational tempo in support of public affairs missions was slowed slightly to provide ample time for increased attention to common soldier tasks and skills. The change in focus coincided with a change in the unit's leadership, which Maj. Wencke Tate relinquished command of the unit to Capt. Choli Ence during a ceremony in February.

In April, the new commander led the bulk of the unit on an overseas deployment mission to Korea in support of Key Resolve. Several previous overseas missions had focused on small-team training; this mission was intended to provide the commander with an overview of the full unit's public affairs skills and abilities. The unit acquitted itself well, prompting an invitation to return for the next available mission by the Joint Forces Korea public affairs officer.

The summer months proved that even though the unit was slowing down their operational tempo, they were still dedicated to



Members of the 128th MPAD support Key Resolve in Korea.

covering as many stories as they could handle. In June, print and video teams covered Panther Strike, a growing intelligence-training event for the 300th Military Intelligence Brigade, and the arrival of the Utah Guard's new Lakota helicopters for Detachment 2, Bravo Company, 1-112th Aviation. July saw another team from the unit head to Colorado for Vigilant Guard, a disaster-response training mission that included Utah's Region VII Homeland Response Force.

In August, the unit provided print and video coverage of Utah's annual Freedom Academy event. And in September, the unit volunteered a small team to provide public affairs support of the floods in Alaska. Stories from these events, and many others, were highlighted in the unit's quarterly e-magazine, *Summit*, and video magazine, *Capstone*, as well as other military and civilian publications.

The unit's primary focus, however, remained on soldier development, including an increased focus on mentoring and developing junior enlisted, improving the unit's physical fitness and weapons qualification statistics, and culminating in plans for a home-station training event at Camp Williams. The unit will finish the year confident in their ability to deploy not only as public affairs representatives, but as soldiers. 🇺🇸



A small group of 128th MPAD soldiers support Vigilant Guard 2013 in Colorado.

The 128th MPAD supports Governor's Day 2013 at Westlake High School, Saratoga Springs, Utah with print and video.



This past year, the 144th Area Support Medical Company has kept up its momentum of training and readiness. In January, the 68W Health Services Specialists attended the 68W/EMT refresher course, which is vital training to keep the soldiers of the 144th ASMC qualified in their positions. Soldiers holding the 68W MOS and medical providers were certified in Advanced Cardiac Life Support and Pediatric Advanced Life Support in February. Having both certifications increased knowledge and skill set to provide more advanced care for medical and trauma patients.

In June, the 144th ASMC Annual Training (AT) was conducted and soldiers established a unit standard operating procedure for loading, transporting and unloading patients and equipment into the field litter ambulance. They conducted 24-hour medical operations, providing Level 1 and Level 2 patient care—all while having unexpected training scenarios such as a total-site jump. During AT there was a site visit from Brig. Gen.

Dallen Atack, assistant adjutant general; Col. Bradley Fuller, 97th Troop Command commander; Lt. Col. Chris Caldwell, 97th Troop Command executive officer;

Maj. Robert Warden, 97th Troop Command assistant S3; and Sgt. Maj. Spencer Nelson, 97th Troop Command operations sergeant major.

In addition to AT, the 144th was tasked in July and August to provide medical support for the Homeland Response Force (HRF) missions located in Las Vegas, Nev., and Denver, Colo.



This past August, in addition to training comprised of drills and AT, 12 members of the 144th ASMC attended a Tactical Medical Integration Course in Nacogdoches, Texas. This training gave soldiers the chance to hone their advanced soldier-medical skills, all while in hyperrealistic, wartime settings. This training, taught by retired Master Sgt. Paul Howe, has been vital to improving mission readiness within the unit. The training was said to be some of the best training ever provided to soldiers of the 144th.

September, the 144th ASMC proudly served as the primary medical support for Governor's Day, ensuring that there was proper care for troops as needed for the entire event. Approximately 30 servicemembers were treated during the event with no significant injuries or illnesses reported.

Staff Sgt. Jeffrey Leavitt's family has been very active in the 144th ASMC Family Readiness Group (FRG). Kassie, his wife, has served as the 144th ASMC Family Readiness Group leader since 2007. His daughters Lynnzie and Kellie both served as Region Eight National Guard Youth Teen Panel representatives. With such active participation from Leavitt's family, they were recognized on both the state and national level as the Army National Guard Family of the Year.

In addition, this past year the 144th ASMC FRG has made invaluable contributions by providing booths at the Utah Army National Guard events such as Trunk or Treat and Governor's Day. They also assisted with the 144th ASMC holiday social, attended the TAG symposium, and put together a unit barbecue for soldiers and their families. They also assembled care packages for soldiers to receive while in the field during AT. With all of these contributions, special thanks is owed to the Leavitt family, as well as the Stillman, Hamner, Devine, and Reneer families and Spc. David Johnson. 🇺🇸



*Working on load plans for the front-line ambulance at Annual Training.*



*Combat Shooting and Tactics course (CSAT) at the conclusion of the culminating training event held at Nacogdoches, Texas.*

## 653rd Trial Defense Team



The 653rd Trial Defense Team was officially organized with an effective date of Sept. 1, 2011. The unit's home station continues to be Draper, Utah, and fall-under 97th Troop Command for administrative functions. The 653rd is, by mission requirement, uniquely separate from the rest of the Utah National Guard. The 653rd receives oversight from the 4133rd Regional Trial Defense Team (RTDT). The mission is to support the Trial Defense Counsel who are all Judge Advocates of the National Guard located in Utah, Idaho, Nevada and Oregon. The 653rd continues to provide advice, consultation, and most important, an independent and separate rating and supervisory chain out of their own state to avoid conflicts of interest and unlawful command influence on the process.



Within each state, Trial Defense Counsel provides independent legal advice to soldiers on matters within the scope of authorized practice. This primarily supports the military-justice defense mission, but also includes limited legal assistance, pre-mobilization support, which includes Soldier Readiness Preparation exercises, and domestic-operations contingencies.

Trial Defense Service Counsel wear the shoulder-sleeve insignia shown. More units and soldiers continue to be made aware of the services provided by the 653rd. Some of the cases the unit has worked have included divorce, 15-6 investigations, FLIPL's and several involuntary separations. The 653rd ensures the soldiers of the Utah National Guard receive proper justice and adjudication on military matters. The 653rd continues to provide defense services to soldiers as needs arise. 🇺🇸



## 1993rd Contingency Contracting Team



The 1993rd Contingency Contracting Team continued to increase its involvement and relevance through collective-level training accomplished primarily in support of Utah's Region VIII Homeland Response Force (HRF). The unit's main training event for the year was its participation in the HRF's successful role at Vigilant Guard in Denver, Colo. Processing, monitoring and completing the contracts necessary to prepare for Vigilant Guard and other training events throughout the year allowed the unit to train effectively as a team in a nondeployed environment.

Gaining proficiency in the Army's contracting field is challenging for Reserve and Guard units. Certification requires a full-year apprenticeship that is only available to most Guardmembers during mobilization. The 1993rd is fortunate to have one member working in the Utah Guard contracting office, giving him the chance to maintain the necessary skills and training to succeed in the field. Two other unit members continue to work in finance positions for the HRF. While contracting is not their main function, they did oversee contracting needs over the past year for the HRF mission.

During the training year, the unit trained on other elements of Army warrior tasks, mostly related to command and control. The commander continued his role this year as the battle-desk captain, providing oversight of mission operations for the HRF. The rest of the unit continued this year assigned to either work budget issues or track information requests. Although the training did not fall into the unit's primary contracting mission, they were able to see the fruits of the work they had put in over the course of the preceding year to make the HRF a success. 🇺🇸



Utah National Guard soldiers support Utah's Region VIII Homeland Response Force in Colorado during Vigilant Guard 2013.

# 204th Maneuver Enhancement Brigade



The 204th Maneuver Enhancement Brigade (MEB) had a very productive year in 2013. With a new commander, there came new goals and a change in focus. To ensure maximum combat effectiveness, Col. Tom Fisher focused the brigade on mobilizing and deploying units, as well as stretching its influence as a brigade across the MEB community.

Soldiers and staff remained flexible and adjusted to a myriad of changes in missions and manning requirements for deployments to Kosovo and Afghanistan. In order to ensure soldiers were ready for the challenges of their deployments, the 204th brought all its resources together in order to conduct pre-mobilization training during the brigade's Annual Training for two iterations of 204th soldiers headed downrange. Each group of deploying soldiers brought its own set of talents and trials to the mobilization process.

In March, 35 MEB soldiers mobilized and deployed as a part of Operation Enduring Freedom (OEF) to Afghanistan. Due to the nature of their mission, the Afghan contingency was forced to prepare for a combat-oriented environment, and they were greatly assisted by the predeployment training assessment and evaluation at Camp Williams during the mobilization-certification exercise prior to departure.

Shortly after the departure of OEF soldiers, a total of 39 more soldiers were mobilized and deployed to Kosovo. These KFOR 17 soldiers were tasked to understand how to operate in a long-established Eastern European, international, NATO environment. 204th MEB soldiers once again lived up to the task, and all KFOR soldiers were ready and able to deploy on time.

In April, 15 soldiers from the 204th MEB, augmented by personnel from throughout the state, departed for their mobilization center at Fort Benning,



Ga., and linked up with the additional 24 counterparts that were already in Hohenfels, Germany, participating in pre-mobilization training and validation exercises in support of U.S. Army European Command and NATO missions.

Several months later, 15 more MEB soldiers from the 115th Engineer Facilities Detachment successfully performed the same type of combat-oriented, certification exercise as their predecessors, then headed off to Afghanistan in October 2013.

On a separate note, not only were 204th MEB soldiers sent downrange, but several MEB soldiers were also welcomed home. In May, 139 soldiers from the 624th Vertical Engineer Company arrived in Utah after a very successful one-year tour in Afghanistan.

In July 2013, the 204th sent 24 officers and senior noncommissioned officers to Fort Leonard Wood, Mo., to participate in a Force 2020 Simulation exercise (SIMEX), sponsored by the Army Centers of Excellence. This was the largest exercise of its kind in history. The focus of the exercise was to test the proposed Army of the future. The role of the 204th MEB staff was to act as the lead brigade for the corps-sized, battle simulation. The MEB was given a fictitious modified table of organizational equipment to operate off of and fought the war of the future. The results of this exercise were published and sent to the highest levels of military command in the United States, and the 204th proved once again to be more than up to the task. This exercise allowed the 204th to be directly involved in a key decision-making process for MEBs of the future regarding force structure and mission parameters.

Finally, to note a significant individual achievement that took place on June 24, Sgt. Maj. Rene Criswell (chief operations noncommissioned officer, 204th MEB) became the first Utah National Guard soldier in history to graduate from the 10-month resident Sergeants Major Academy at Fort Bliss, Texas. 🇺🇸

*Seventeen members of the 204th Maneuver Enhancement Brigade pose for a group photo with Maj. Gen. Jeff Burton (center) at Salt Lake International Airport as they begin their yearlong deployment to Afghanistan.*



*Soldiers with the 204th participate in Army 2020 simulation exercise at Fort Leonard Wood, Mo.*



# 489th Brigade Support Battalion



The 489th Brigade Support Battalion (BSB) is the expeditionary logistical force for the State of Utah with a key maintenance element located at Camp Beauregard, La. The battalion is capable of providing logistical command and control (C2), transportation of supplies, distribution of supplies, warehouse management, water purification/distribution of up to 32,500 gallons per day, bulk-fuel storage/distribution of up to 120,000 gallons and field maintenance of vehicles and support equipment.

The 489th BSB performs similar support to both domestic and federal missions. The flexibility and responsiveness of the soldiers and staff of the BSB allows for rapid deployment during state emergencies such as flooding, wildfires, earthquakes, etc., typically within 24 hours of notification. The 489th BSB recently demonstrated some of these capabilities within the past year, providing fuel support to Utah National Guard aircraft during wildfire suppression and to the Utah National Guard Engineer Task Force supporting road-reconstruction efforts in Colorado after major floods. The BSB also possesses additional capabilities of on-site production and distribution of potable drinking water, as well as storage and distribution of bulk fuel. These capabilities make the BSB not only a combat force-multiplier but an extremely valuable asset for disaster management.

The 489th BSB conducted Annual Training collectively as a battalion at Dugway Proving Ground in Utah's West Desert and at a Utah National Guard training site near Richfield, Utah, during June 2013. During Annual Training the Utah elements of the BSB were joined by the Field Maintenance Company from Louisiana, which is assigned to the battalion. The training exercised movement of the entire battalion twice in a two-week period, setting up full operational capabilities at each site and conducting more than 38 real-world support missions. Elements of the battalion were stretched over a 250-mile radius and successfully accomplished every assigned task. The end result of the exercise was very successful training and an extremely well-synchronized staff ready to deploy in support of all contingency and domestic operations. 🇺🇸



*Soldiers from Alpha Company, 489th BSB, set up a 10,000 gallon bulk-fuel storage bag near Yuba Lake.*



*489th Brigade Support Battalion bivouac site on Poverty Flats near Richfield, Utah, during Annual Training in June 2013.*



# 1457th Engineer Battalion

HHC, 1457th Engineer Battalion  
116th Engineer Company  
118th Engineer Company (Sapper)  
1457th Forward Support Company  
624th Engineer Company (Vertical)



In August, the Headquarters of the 1457th Engineer Battalion trained in American Fork Canyon and practiced skills to include medical training and communications setup in a challenging terrain.

The 624th Vertical Engineer Company returned from Afghanistan after a very successful deployment.

Forward Support Company supported many different missions for the Utah National Guard as a whole. The field-feeding section did countless missions supporting the 1457th, 300th MI, 489th BSB, and multiple deploying units.

The Distribution Platoon fueled multiple missions for the 489th and units throughout the 204th MEB.

The mechanics supported convoy movements for the entire MEB throughout the year. They supported the 116th on Black's Ridge at Camp Williams and at West Jordan Airport No. 2.

During Annual Training, the Forward Support Company convoyed to Blanding, Utah, in support of mounted and dismounted battalion missions as the quick-reaction force on and off the forward operating base. It has been a very busy year supporting all the units around the state in FY 2013.

The 118th Engineer Company (Sapper) had a busy, yet successful year, starting with the completion of Weapons Qualification and the APFT in October 2012. Sappers conducted search-and-extraction training at the Magna Rubble Pile as a part

of the CERFP during both November 2012 and March 2013 drills.

April 2013 drill was spent as a part of the 1457th during the battalion field-training exercise in Price. The 118th conducted operations, water survival, convoy operations and react-to-contact training during the exercise. Annual Training kicked off April 27 with convoy operations to Blanding.

On June 2, 2013, the search-and-extraction portion of the 118th moved to Las Vegas, Nev., as part of the HRF to participate in FEMA disaster training. The unit next moved to Dugway Proving Ground, where it conducted light demolitions, MOUT and machine-gun training. The unit then returned to Camp Williams, where it conducted heavy-demolitions training and completed AT.

During July, the search-and-extraction section of the 118th conducted training in Denver, Colo., during Vigilant Guard, conducting more than 24 missions successfully.

In August, Sapper Stakes were completed during drill. Sapper squads were evaluated on their proficiency in conducting night land navigation, crossing a water obstacle, crossing an area using ropes, building and door breaching, "hell" haul, and wire-obstacle breaching.

The 116th Horizontal Engineer Company stayed very busy with training and real-world projects during the year. During AT at West Jordan, their mission was to remove the dirt berm around the southern portion of the airfield. They moved the dirt to the north side and used the spoils as fill at the West Jordan Airport. By the end of AT, the unit had moved 13,650 cubic yards of material.

The 116th also worked a large project at Black's Ridge, Utah. It is in its second year of construction. This year they hauled 2,758 cubic yards of material and added four culverts for drainage. They were able to complete more than one mile of this road, with another mile of this road improved. 



Members of the 118th Sappers Company conduct water-survival training during Annual Training.



Members of the 116th Horizontal Engineer Company move a dirt berm around the southern portion of the airfield in West Jordan.



25 new fathers with the 624th Engineer Company see their babies for the first time April 25 and pose on the steps of the aircraft that flew them home from their yearlong deployment to Afghanistan.



Soldiers from external units role-play as they meet with 142nd MI soldiers during Panther Strike at the Camp Williams Afghan Village.



300th MI Brigade French linguist supporting Exercise Central Accord in Cameroon.



During Beyond the Horizons 2013, Sgt. 1st Class Yader Zelaya, 142nd MI, Utah National Guard (right), provides translation support between U.S. medic Zachary Collins and Colombian engineer and medic Juan Suspe at Achote, Panama.



## 300th Military Intelligence Brigade (Linguist)



Headquartered in Draper, Utah, the 300th Military Intelligence Brigade (Linguist) consist of five Military Intelligence (MI) battalions totaling more than 2,000 soldiers in six different

states: Utah, Washington, California, Florida, Illinois and Massachusetts. The 300th provides language and intelligence support to the Army and the greater intelligence community. Their MI specialties include Human Intelligence, Signals Intelligence and Counterintelligence. When called on by the governor, the 300th deploys in support of state contingencies.

With only a few of the brigade's 900 Utah soldiers deployed to a theater of war, it remains actively engaged through 'reach' operations and by conducting training. Reach operations allow brigade soldiers to apply their language and intelligence skills to the warfight while remaining at home station. This year approximately 25 percent of the brigade's Utah soldiers were engaged full time in reach or intelligence-training support.

During 2013, soldiers in the 300th maintained proficiency in more than 39 foreign languages, deploying to Cameroon, Germany, Italy, Korea, Mauritania, Morocco, Nicaragua, Niger, Panama, Portugal, Senegal, Thailand and Zambia to assist as interpreters, translators and intelligence professionals in a variety of Joint Chiefs of Staff military exercises. This continues the 300th's proud

and distinguished support to the Army's combined and joint commands, most major commands and many of the nation's intelligence agencies operating

throughout the world.

Chief Kade Rolfson, a 300th MI soldier, won the Operational Officer Military Performer of the Year for 2012, for National Security Agency (NSA) and its entire extended enterprise. Competitors included Reserve and active-duty soldiers from Army, Navy, Air Force, Marines and Coast Guard. Rolfson won at four levels to finally claim this title at a ceremony at Fort Meade, Md., May 3, 2013. Chief Rolfson was also selected by the Department

of the Army as the 2013 recipient of the Colonel Carl F. Eifler Award, presented May 19, 2013, in Virginia.

In March, the brigade hosted its 24th annual language conference. This is an excellent training event for our soldiers. This year's cultural focus was on China and Iran, with 20 different training breakout sessions taught primarily by local academia.

In June, the brigade hosted nearly 700 active-duty, Guard, and Reserve soldiers and airmen from 20 states and Canada to participate in Panther Strike at Camp Williams, Utah. The exercise not only provides outstanding intelligence training, but it also serves as a platform to test new technologies and brings national-level resources and attention to Utah.

The 141st MI Battalion supported the Homeland Response Force's Chemical, Biological, Radiological, Nuclear, and Explosives Assistance and Support Element for a second year. The force continued to train to respond rapidly, within 6 to 12 hours, to extreme contingencies. The task force deployed to Nellis Air Force Base, Nev., and Colorado to cross-train with other civilian agencies and military forces within our FEMA area.

The 300th MI Brigade is commanded by Col. Derek Tolman and Command Sgt. Maj. Lane Wayment. 🇺🇸



Retired Lt. Gen. Jim Williams, far left, presents Chief Rolfson the Colonel Carl F. Eifler Award at the NMIA awards banquet May 19.

# 141st Military Intelligence Battalion (Linguist)



Headquartered in Orem, Utah, the 141st Military Intelligence Battalion (Linguist) consists of four Military Intelligence companies and a headquarters company and is comprised of nearly 400 soldiers.

The 141st MI provides language and intelligence support to the Army, with linguists capable of communicating in 29 different languages and intelligence capabilities in Human Intelligence, and Counterintelligence. In addition, the 141st MI is trained and ready to support domestic contingencies and emergencies when called upon.

In June the 141st MI hosted Panther Strike at Camp Williams. Panther Strike is an ongoing military intelligence training event aimed at offering a realistic, multidisciplinary training that incorporated human intelligence, signals intelligence, counterintelligence, and imagery intelligence all trained concurrently from the team level up to the Brigade Combat Team (BCT) S2 level in a deployment-based scenario. This year, nearly 700 military intelligence soldiers and airmen, including active duty, Guard and Reserve, from 34 units, 20 states



and Canada participated, along with several trainers, support personnel and intelligence professionals.

The 141st worked for over a year to plan and prepare and the resulting success of the exercise brought very positive, national-level attention and contributes to improving intelligence training throughout the Army.

The 141st MI served as the Chemical, Biological Radiological, Nuclear and Explosive (CBRNE) Assistance Support Element

(CASE) for the Homeland Response Force (HRF) for the second year, focusing several drill periods on training and preparation to mobilize and deploy for emergency situations within the FEMA Region 8 area. Highlights of the CASE training include deploying the entire CASE force to Nellis Air Force Base, Nev., in May and then deploying more than 100 soldiers, vehicles and equipment to Colorado in July to support Vigilant Guard. At Vigilant Guard, 141st MI soldiers trained with both military and civilian agencies in a large-scale, emergency-training exercise. These exercises were important tests of a HRF element's ability to deploy with their equipment over long distances as well as test interstate coordination.

In addition to the large scale unit training events during 2013, the 141st MI continued to provide linguist and intelligence support worldwide. More than 50 soldiers supported 15 overseas-training exercises including Central Accord in Germany, Flintlock in Mauritania, Central Accord and Obangame Express in Cameroon, Saharan Express in Senegal, Key Resolve in Korea, Beyond the Horizons in Panama, Central Accord in Italy, Atlas Vision in Germany and African Lion in Morocco, filling roles as interpreters, translators and intelligence professionals.

Special recognitions included Headquarters Company and Bravo Company winning the brigade's Utah HHC and Line Company of the Year awards. In the 141st MI the following awards include: Unit of the Year, Bravo Company; NCO of the Year, Sgt. 1st Class Mark Eliason; and First Sergeant of the Year, 1st Sgt. Brian Allman.

The 141st MI conducted a change of command in August between Lt. Col. David Becker and Lt. Col. Russell Warr. The 141st MI is commanded by Lt. Col. Russell Warr and Command Sgt. Maj. Stephan Vogl. 



Staff Sgt. Grant Smith conducts a raid and detains personnel during Panther Strike.



Soldiers from external units meet with role-players where they can practice interviewing skills at the Camp Williams Afghan Village as part of Panther Strike.





*Utah Spanish-speaking linguists from the 142nd MI support Beyond the Horizon in Panama, providing translation for engineers and medical staff involved in building schools and a clinic, as well as providing medical, dental and veterinary services.*



## 142nd Military Intelligence Battalion (Linguist)

The 142nd Military Intelligence Battalion (Linguist) experienced a lot of movement during Fiscal Year 2013. In April, Lt. Col. Joseph Green relinquished command to Lt. Col. Shahram Takmili. Green refocused the battalion on collective intelligence training and Signals Intelligence (SIGINT) capabilities, preparing the battalion for a force-structure change in the next few years while increasing relevance in the intelligence community. Transitioning from relevancy to readiness, Takmili has provided emphasis on mobilization, resiliency, recruiting, and mentoring future leaders, ensuring that we have a ready and flexible force moving forward. In addition to the battalion change of command, Maj. Damon Hulseley retired from the Utah National Guard and relinquished Charlie Company command to Capt. Jason Adamson.

For 2013, we were proud to report that one of our senior leaders, 1st Sgt. Lawrence Lopez, was selected as First Sergeant of the Year for the Utah Army National Guard. Lopez has performed admirably as the first sergeant in Bravo Company, located in Ogden, Utah, and is an example for all soldiers, enlisted and officers, when it comes to the pursuit of professionalism and the execution of taking care of soldiers.

One aspect of taking care of soldiers is sending them off on unit missions and bringing them home safely. The words inscribed on the unit crest of the 142nd MI are “Into All the World,” and it is a motto that the unit exemplifies year after year. 2013 has been no different. The 142nd has sent nearly 100 soldiers to provide intelligence and linguist support to 32 specified missions in various countries such as Cameroon, Germany, Italy, Japan, Korea, Mauritania, Morocco, Panama, Portugal, Senegal, Thailand, Vietnam, and Zambia.

Due to the battalion’s overseas contingency operations deployment cycle and having already exercised units collectively at the company and platoon level during Panther Strike in 2012, the focus during Fiscal Year 2013 has been to hone the skills of intelligence professionals through advanced MOS training and language maintenance. Many soldiers have been able to attend rigorous Human Intelligence and Counterintelligence courses to challenge their limits and sharpen their skill sets in preparation for potential deployments.

The 142nd remains committed to its linguist heritage while efficiently training intelligence professionals for future deployments. The battalion is dedicated to producing strong leaders, well-trained soldiers and well-prepared families. 🇺🇸





The Utah Air National Guard (UTANG), located at Salt Lake International Airport, is geographically positioned to provide its primary mission of aerial refueling to a variety of receiver aircraft in the continental United States and worldwide.

The 151st Air Refueling Wing is the largest component of the UTANG, commanded by Col. Samuel Ramsay, and home to eight KC-135R Stratotanker aerial-refueling aircraft, highly trained aircrew teams and maintenance and support personnel.

Also included in the UTANG are four associate units: the 101st Information Operations Flight, commanded by Lt. Col. Kevin Nuccitelli; 109th Air Control Squadron, commanded by Lt. Col. Randy Stevens; 130th Engineering Installation Squadron, commanded by Lt. Col. Kevin Tobias; and 169th Intelligence Squadron, commanded by Lt. Col. Jonathan Boyd. These associate units are assigned to the UTANG, though not a part of the 151st ARW, and play a critical role in the partnership to achieve the overall Air Force mission to fly, fight and win.

The 1,400-plus airmen of the UTANG show a strong sense of commitment to their mission and are among the most highly trained professionals in our nation's military. The UTANG also participated in Operation ShakeOut, a multistate, domestic-response exercise designed to test their abilities to handle a large-scale natural disaster in Utah. As always, the men and women of the UTANG displayed exceptional levels of motivation and skill, easily handling the tasks and challenges presented to them following a simulated earthquake. With many of its members deployed to various regions around the globe, fulfilling combat missions through Air Expeditionary Forces rotations, the UTANG showed a strong commitment to its state mission, supporting the annual Freedom Academy.

The UTANG looks forward to many more years of dedicated service to both its federal and state missions, providing critical support on any front to the citizens of this country and the State of Utah. 🇺🇸



*Utah Air National Guard members at Wingman Day 2013.*



*Colonel Yahya Azougar (Magistrate Judge, Moroccan Royal Armed Forces), Lt. Col. Jonathan Boyd (169th IS/CC), Mr. Patrick Bowman (AFRICOM/JA), and Maj. Aaron Drake (State Judge Advocate) discuss legal aspects of peacekeeping operations during the second-ever legal engagement between Morocco and the Utah National Guard.*



## 151st Air Refueling Wing

Fiscal Year 2013 continued the high operational tempo of all units in the 151st Air Refueling Wing. From multiple deployments to exercises and training events, the 151st Air Refueling Wing continued its global and local engagements.

The 151st Air Refueling Wing staff provided excellent support to all personnel. The Chaplain Corps hosted multiple resilience-based services as well as “Strong Bonds” events to enhance our airmen’s personal relationships. The Safety

team had another stellar year with no class A or B mishaps. The Legal team conducted a valuable exchange with the Moroccan military, as well as continually serving the needs of Utah Air National Guard personnel.

Wingman Day 2013 was a great success combining resiliency, sexual-assault prevention, leadership and team building. The 151st Air Refueling Wing is comprised of the outstanding airmen of the 151st Operations Group, 151st Maintenance Group, 151st Mission Support Group and 151st Medical Group. 🇺🇸



*At Wingman Day, Maj. Gen. Jeff Burton awards Annika Hunt, Wing Director of Psychological Health, a certificate of appreciation for her excellent work and dedication in helping members of the Utah Air National Guard.*



*Utah Air National Guard Master Sgt. Mario Reeve works state-tuition reimbursement with a Utah Air National Guard member.*

# 151st Civil Engineering Squadron



The day-to-day mission of the 151st Civil Engineer Squadron (CES) is to program, design and construct new facilities and to provide maintenance support for the Utah Air National Guard. CES also trains to meet state and federal missions in support of peace and wartime contingencies such as air-base construction, explosive ordnance disposal (EOD) and emergency-management activities.

It was the latter mission requirement that led to the deployment of 67 personnel to a simulated forward operating site in November 2012. This week-long training exercise, known as Silver Flag, was hosted at the remote training site at Tyndall Air Force Base, Fla. Civil Engineers are required to complete this training on a recurring basis. The goal for the CES, as the lead unit, was to establish a fully operational base in a contingency environment, away from the confines of their home stations, to train and test their abilities relating to this vital mission skill set and to do so in austere conditions that created a realistic situation

that could be encountered in a deployment.

The CES provided command and control for more than 260 active duty and Reserve engineers to establish the simulated Forward Operating Base (FOB) for more than 1,200 personnel and multiple F-16C and C-130J aircraft.

Civil Engineers are often the first boots on the ground, setting up the initial layers for a contingency base. The set-up and maintenance was a huge undertaking, which took the entire team working together to conduct the bed-down planning, force-protection security, and construction of this FOB. Personnel erected shelters and established power, electrical, water and wastewater operations. They provided airfield-damage assessment teams, crash, fire, emergency management and rescue operations and also led convoy operations. A constant simulated chemical, biological, radiological and nuclear event threat offered a realistic operational setting as personnel set up tents and trained Airmen how to react to a post attack.



CES was recognized as top performers by the Silver Flag Cadre for having the best bed-down plan to date. Members of the CES had several top individual performers recognized in Emergency Management, HVAC, Power Production, and Utilities sections.

The Civil Engineering EOD team had a very busy year as well, responding to several unexploded ordnance findings at Camp Williams and in residential neighborhoods in Utah County. Their mission is to “protect people, resources, and the environment by eliminating or reducing the threat posed by hazardous U.S. or foreign explosive, chemical, incendiary, nuclear, or biological ordnance, as well as terrorist or criminal improvised explosive devices to include weapons of mass destruction, and support the U.S. Secret Service when requested by higher headquarters.” EOD personnel deployed in support of the First Lady of the United States, a former president of the U.S. and the governor of Utah.

CES's Regional Mobile Emergency Operations Center was utilized during a fire on the range at Camp Williams. Emergency Management personnel deployed this critical asset to Camp Williams where it was utilized as a communications center, assisting on-scene commanders to communicate with firefighters in the field.

The 151st CES personnel will continue to charge forward with a “boldness in approach and focused on results. No whiners.” 



Left to right: Master Sgt. Tim Edwards puts the Remotech F6A through a proficiency test at the Utah Air National Guard Base. Airman with the 151st CES set-up tents and operate a remote forward-operating location as part of Silver Flag Exercise at Tyndall AFB, Fla. Master Sgt. Juan Vasquez, right, and Staff Sgt. Eduardo Robles, center, troubleshoot an ADR-300 refrigeration unit during a Silver Flag Exercise.

# 151st Communications and Information Flight

The 151st Communications Flight (CF) mission is to provide secure, reliable, deployable communication systems and services through teamwork, technology and training. The goal is to provide this service to the customer, instilling confidence that their information will be available, confidential, and effective in accomplishing their mission.

The CF began Fiscal Year 2013 under new leadership with Lt. Amy Bocage as flight commander. The CF welcomed three new traditional Airmen 1st Class members: Gillian Eldredge in Knowledge Operations, Landon Tholen in Client Systems, and Daniel Evans in Cyber Surety.

CF personnel were restructured to fully optimize manpower and workload. Communication Focal Point (CFP) work center increased full-time manning, gaining Tech. Sgt. Zack Hibbert, Staff Sgt. Adam Tubbs, and Staff Sgt. Robby Vaughn from other work centers. In addition, the flight hired Tech. Sgt. Warren Wood, a former crew chief, into Plans and Resources as the program manager responsible for the accountability of more than \$3.4 million in information-technology assets.

It was another productive and challenging year for this unit. The CF continued to improve several technology platforms to enhance overall communications for the Utah Air National Guard base.



The Network Control Center (NCC) implemented token cards, which made significant advances to the Air National Guard's Secret Internet Protocol Router (SIPRnet) Network by expanding capabilities and the implementation of Public Key Infrastructure token cards. These cards allow the user to sign into their classified workstation with their token and a simple memorized personal identification number. This system has improved functionality, while eliminating the need for extremely long and complex passwords. The installation of the token system has resulted in saving valuable man-hours and has increased the overall security of the network. The Cyber Transport and Transmission section began rolling out new land-mobile radios and voice-over-Internet protocol (VoIP) telephones and completed the electronic tools retrofit project. This CFP section provides oversight to all communications workload. This year they improved operability by migrating from a local help-desk database to an ANG enterprise solution, thus increasing visibility of assignments, resulting in improved customer satisfaction.



*Utah Air National Guard Base communications equipment on the flight-line at night.*

In addition to several new projects, CF continues to make the Air National Guard's "10 Best Units" list, ensuring continued compliance with Time Compliance Network Orders. All members are committed to making this patching and reporting system (as onerous and tedious as it may be) work to the benefit of the Air National Guard.

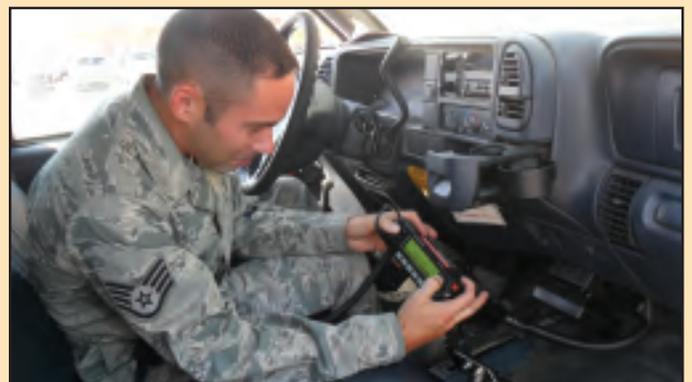
Due to fiscal constraints, cost savings was thoroughly looked at in several areas. The NCC reduced energy consumption and space costs by consolidating and virtualizing 16 network servers. The Plans branch carefully reviewed each unit's cell phone plans to reduce annual costs, which resulted in an initial savings of \$30,000.

CF participated in the Headquarters Air Force vulnerability assessment which looked at physical communication security, voice systems, Personnel Wireless Communications System, land-mobile radios, network infrastructure, boundary protection and the outside-plant, manhole-duct system. This assessment is to help identify any weaknesses and improve security and reliability.

The 151st Communications Flight will close out the year with the retirements of two senior noncommissioned officers; Senior Master Sgt's. Brian Boley and Cody Mosher. The expertise and contributions of these Guardsmen will be truly missed. 



*Senior Master Sgt. Brian Boley and Tech. Sgt. Bodie Peterson work with unit equipment, at the Utah Air National Guard base.*



*Staff Sgt. Brandon Wall, programs a vehicle radio for Security Forces, at the Utah Air National Guard base.*

# 151st Force Support Squadron



The 151st Force Support Squadron (FSS) has 14 full-time and 22 drill-status Guardmembers who provide in-garrison and deployed personnel services and Family Readiness for more than 1,400 members of the Air National Guard, as well as for dependents and servicemembers from all branches including active duty, Army Guard, Reservists, retirees and government contractors. Additionally, the FSS forecasts, manages and executes personnel policies and actions, provides food service, lodging, base physical-fitness program, airman and family readiness, and honor guard for the entire Utah Air National Guard.

Fiscal Year 2013 was a busy year for the FSS. More than 15 in and outprocessing lines were established to support more than 250 personnel deploying in support of several rotations and numerous separate unit mobilizations which supported Operations Theater Security Package, Enduring Freedom, Key Resolve, Valiant Shield, Vigilant Shield, Red Flag 13-3, Blue Flag 13-1, Deep Freeze and Counterdrug.

This past year was the first full year of handling the overall base-fitness program. FSS personnel successfully conducted 45 fitness tests. The Force Development office processed 229 members to formal training schools and 187 members to initial active-duty training. More than 1,100 military, dependent and civilian identification cards were processed, and 200 passport applications were processed and forwarded to the Pentagon. Customer-service window hours of operation were extended to better meet customer needs.

The FSS was involved with many significant events over the past year. The base honor guard conducted 23 flag details

to include three joint details with the Utah Army National Guard for the governor's inauguration, State Senate opening session and Stadium of Fire. Six funeral details were also covered, to include a joint formation with the Utah Army National Guard for retired Maj. Gen. John Matthews.

A Deployment for Training was performed at Dugway Proving Ground, Utah, involving 18 FSS personnel. The deployment was a great success with all required home-station training accomplished. The training involved an interactive exercise that included the Command and Control, Food Service, Lodging, Fitness and Recreation and Mortuary sections. As a result of the training, unit members have become proficient in establishing a plan for a bare-base deployment.

The FSS is comprised of four Flights: Force Development, Manpower Personnel, Airman and Family Services, and Sustainment Services. Force Development Flight manages education and training; Manpower Personnel Flight handles customer support, force management and career development; Airman and Family Services Flight manages personnel, family programs and family readiness; Sustainment Services Flight manages food operations, fitness and sports, lodging and outdoor recreation, and mortuary; the Force Readiness Branch assists the 151st Air Refueling Wing and its associate units to deploy.

The 151st Force Support Squadron continually demonstrates its ability to provide top-quality customer service due to their outstanding personnel. Squadron personnel ensure that they are trained and qualified in the latest Air Force systems. Additionally, they train individual unit command-support-staff representatives. This allows members of the Utah Air National Guard to be assured that their personnel, benefits and employment history is continually monitored and updated. 



Members of the 151st Force Support Squadron.

# 151st Logistics Readiness Squadron



Lt. Col. Susan Melton commands the 151st Logistics Readiness Squadron (LRS). The LRS mission is to provide supplies, equipment, fuel, transportation, vehicle operations and maintenance and logistics readiness support to the 151st Air Refueling Wing and four tenant units. These areas consist of professional and dedicated team members who continuously provide quality service in support of mission requirements. In addition, many LRS personnel have extra duties within mobility work centers to deploy people and cargo to various worldwide locations.

Currently, the LRS has 98 Guardmembers who have shown great pride and support in the efforts to defend and protect our nation. With the increase in military operations and the challenges our nation faces today, recruiting and retention is critical to ensure our unit continues to be effective in accomplishing our mission. This year, numerous LRS personnel deployed, participating in missions in Europe, Iraq, Kuwait, Qatar, Kyrgyzstan, Japan, Guam, Afghanistan, as well as other areas within the continental United States.

In addition to the high operational tempo, the equipment-management element managed more than 5,700 equipment assets with a value of in excess of \$72 million. Materiel management averaged approximately 14,500 transactions monthly and maintains 12,200 item-record details. They also maintained the Readiness Spares Package, an independent aircraft spare-parts kit, with a current value of almost \$7 million. Supply Management Activity group manager oversaw a stock fund account of more than \$2.5 million.

The Fuels Flight managed more than four million gallons of fuel during Fiscal Year 2013. Their storage team received a total of 3.2 million gallons of jet fuel, 11,911 gallons of gasoline and 25,663 gallons of diesel. Fuels Distribution issued 3.1 million total gallons and defueled 125,911 gallons of jet fuel. There were 3.9 million gallons of JP8 transferred by our Stratotankers, with an average of 322,542 in-flight gallons processed per month.

The Vehicle Management Flight is responsible for the maintenance and management of more than \$7.8 million of vehicle assets assigned to the 151st Air Refueling Wing. Their mission is



to maintain vehicle assets so they are safe, efficient and environmentally sound. The flight maintains 127 registered vehicles and 23 nonregistered vehicles. These vehicles include dump trucks, cranes, fire trucks for civil engineers, tow vehicles and de-icers for aircraft maintenance. Vehicle Management Flight services, repairs and troubleshoots everything from engines to electrical systems, hydraulic systems, and cooling systems on a wide variety of vehicles. This crew of seven full-time technicians and six traditional Guardmembers consistently kept this substantial vehicle fleet at an operational rate of 92 percent for the year.

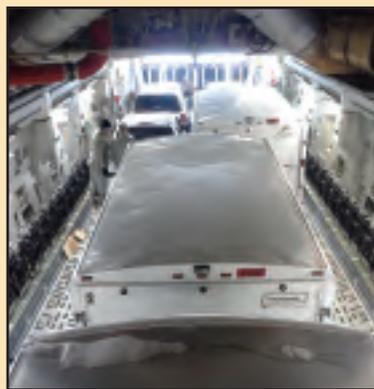
The Distribution Flight consists of Vehicle Operations, Passenger Travel, Cargo Processing, and Receiving. Vehicle Operations was tasked with more than 700 vehicle dispatches and successfully delivered more than 1,700 scheduled/nonscheduled products to Utah Air National Guard customers. Passenger Travel processed 1,073 airline tickets for passengers at a value of \$650,000, making this section one of the highest-volume passenger ticket offices in the Air National Guard. Cargo Processing shipped in excess of 2,800 shipments at a weight of 178 short tons. The receiving section processed 7,500 inbound shipments to include mission-capable parts, individual components, and unit and individual equipment for our Air Expeditionary Force (AEF) deployments.

Plans and Integration has been busy with group and individual deployments. Their primary responsibilities are War Reserve Material Accountability, In-Garrison Expeditionary Site Plan, AEF Reporting Tool, Unit Deployment Manager Training and Support Agreement management. This section plays an integral part in deploying and redeploying personnel and cargo for the 151st ARW and tenant units.

During this fiscal year, the Small Air Terminal deployed 713 duty passengers and provided space-available service for 138 passengers. They also deployed 183 short tons of cargo to various locations in support of AEF missions.

LRS personnel are dedicated to the needs of the community, state and nation. Members have stayed involved with the community, volunteering for events such as honor guard, NCO Graduate Association, Enlisted and Officer Association, EANGUS and NGAUS, Freedom Academy, Sub for Santa and public television telethon, blood drives, food drives, and the Combined Federal Campaign. 

*Utah Air National Guard fuel facility.*



*Small Air Terminal personnel load Homeland Response Force equipment on a C-17 during Operation Icy Hot.*

*Vehicle Maintenance personnel change a fire-truck tire.*



# 151st Maintenance Group

- 151st Aircraft Maintenance Squadron
- 151st Maintenance Squadron
- 151st Maintenance Operations Flight



The 151st Maintenance Group performed well in 2013, even with the challenges of the sequestration and furlough. Flying hours and number of training sorties flown were reduced while the commitment to our deployments did not change. Our unit flew more than 3,300 hours and maintained a presence in U.S. Central Command (CENTCOM) with jets and maintainers. During the summer Maintenance Group deployed to PACAF, and participated in NATO training in Geilenkirchen, Germany.

The Maintenance Group overcame these challenges and others during the year. We completed scheduled maintenance actions including Preventative Maintenance Inspections, Time

Compliance Technical Orders (Air Force-directed modifications and inspections) and one-time inspections, while supporting contingencies including locations in CENTCOM supporting Operation Enduring Freedom and aero-medical evacuations. Maintenance Group also supported National Guard Bureau and state missions.

More than 25 percent of our 750 sorties were flown during these contingencies. We offloaded millions of pounds of fuel and transported hundreds of passengers to different locations around the world.

Maintenance Group started out the year with a high rate of mission-capable aircraft, the highest of all Guard KC-135 units during December, and continued our success throughout the year. The challenges faced, including changes in key positions, has strengthened us and helped prepare us for the future, which appears no easier than the past. We look to the future and the changes it may hold. 



*Utah Air National Guard's 151st Maintenance Group with a KC-135 and the Utah Air National Guard Base.*

**151st Medical Group**  
**151st Medical Squadron**

The 151st Medical Group had an industrious year incorporating new technologies, preparing for the upcoming Fiscal Year 2015 transition changes to include the emergence of two squadrons, Medical Support Squadron (Wing Support) and Operations Squadron (CERFP), and incorporating new mission requirements and capabilities. We have adapted to the changes and continue to uphold the outstanding level of medical readiness while maintaining responsibilities of serving 1,500 Guardmembers, and responding to the challenges of the Homeland Response Force/ CBRNE-Enhanced Response Force Package (HRF/CERFP) high tempo.



The HRF/CERFP is a state and regional level all-hazards (man-made and/or natural disaster) response operational force specializing in response to domestic hazards and catastrophic events to include mass casualty, evacuation, and transport-staging movement within six hours of state emergency operations center (EOC) notification to the adjutant general. This year they have interacted with local and national agencies gaining valuable networking and relationship-building opportunities.

Throughout the year the HRF/CERFP has remained at a high training tempo participating in many exercises. They began the year with Operation Icy Hot in January. They were able to connect with their local emergency-response civilian counterparts and create relationships with two of the main hospital systems in Utah, Intermountain Healthcare System and Mountain Star Healthcare, as well as the Veterans Administration Hospital and the Salt Lake

Fire Department. The CERFP Search-and-Extraction Team and Unified Fire Authority Task Force 1 members sported their mukluks, balaclavas, APEX pants, and additional cold-weather gear while conducting staging for tactical operations. They identified critical lessons for improving operational efficiency in cold weather. The day after Icy Hot ended they completed C-17 Loadex, validating airload plans and creating a Time Phased Force Deployment Data utilizing Wing and Air Guard assets for timely mobility. They were also integral part of Vigilant Guard in Denver, Colo. They alerted, assembled and deployed in support of civilian-agency partners JTF Centennial with FEMA Region VIII, National Guardsmen and first responders. Returning from Colorado, elements of the Utah CERFP to include medical were able to work through weight and logistical issues to successfully fly six trucks and six trailers on C-17s for the first time.

Medical Group provided critical AEF/OND support for flying missions and life-sustaining care, sending several medical staff and providers to Guam, Qatar and continental United States locations. Medical Group deployed on a joint force, multiservice, and interagency expeditionary operation in Lanai and Molokai, Hawaii. The Innovative Readiness Training Operation Tropic Care 2013 allowed training while providing real-world care in the field. We were able to deliver basic dental, optometry, medical, specialty-clinic services, water testing, computer repair, community projects, and health and wellness education to the locals.

Medical Group currently has one Critical Care Air Transport Team (CCATT) and is in the process of recruiting for another operational team. The CCATT is a life-sustaining, flying portable mini-ICU that has deployed some of its team again and successfully delivered critical-care patients from the AOR safely to various U.S. locations. 🇺🇸



# 151st Mission Support Group

The 151st Mission Support Group (MSG) is commanded by Col. Jack Wall and provides vital mission support through four squadrons and one flight to approximately 1,400 military personnel assigned to the 151st Air Refueling Wing and its tenant units. The mission areas of the MSG encapsulate local, state and national peacetime and wartime events. The MSG oversees and directs the activities of the Civil Engineering Squadron, Communications Flight, Contracting, Force Support Squadron, Logistics Readiness Squadron and Security Forces Squadron.

Fiscal Year 2013 was a busy year for the MSG. Numerous MSG members supported and actively participated in various contingencies, including Key Resolve and Foal Eagle 2013, Theater Security Package, Operation Enduring Freedom, Valiant Shield, Vigilant Shield, Red Flag 13-3, Blue Flag 13-1, Deep Freeze and counterdrug. The MSG also demonstrated its ability to support state domestic operations by participating in the 2013 Great

Central U.S. ShakeOut, and Drop, Cover, and Hold, an exercise to be prepared to survive and recover quickly from big earthquakes.

During 2013, the commander and first sergeant Col. Jack Wall and Senior Master Sgt. Joseph Taranto, participated in Exercise Key Resolve/Foal Eagle 2013. They were responsible for joint reception, staging, and onward integration of more than 1,000 personnel from all branches of the military. This exercise is an annual combined field-training exercise between the Republic of Korea and U.S. Armed Forces under the auspices of Combined Forces Command within the Korean theater of operations. It is one of the largest military exercises conducted annually in the world.

The 151st Mission Support Group ensures that the necessary infrastructure, personnel, materiel and communications are in place to support both federal and state missions. We pride ourselves on providing outstanding support from all of the squadrons and flights whose primary emphasis is to support the men and women of the Utah Air National Guard as they perform their mission to defend state and nation. 🇺🇸



*The Mobile Emergency Operations Center sits at the Air National Guard Base during the Great Utah ShakeOut in April 2012.*



*Senior Master Sgt. Joseph Taranto and Col. Jack Wall, 151st Mission Support Group, support exercise Key Resolve Foal Eagle at Osan Air Base, Korea.*



*Tents are placed at a simulated remote air base as part of Silver Flag Exercise at Tyndall Air Force Base, Fla.*

# 151st Operations Group

151st Operations Support Flight  
191st Air Refueling Squadron



The 151st Operations Group's (OG) primary responsibility is to professionally operate the KC-135R Stratotanker. The air-refueling mission enhances the Air Force's ability to accomplish missions of global reach, global power and air superiority. The KC-135R is also capable of providing aeromedical evacuation support and transporting troops and cargo, extending global reach, force projection and humanitarian support throughout all regions of the world.

In 2013 the operational tempo drew down just a bit after coming off the highest flying-hour year since receiving the Stratotanker back in 1978. The Wing flew approximately 3,225 hours which is still an increase in hours from the routinely scheduled 3,050. This was accomplished while maintaining one crew and aircraft dedicated to a continuous 24/7 peacetime alert mission.

In 2013 the 151st OG had a nearly constant presence within the Persian Gulf, normally with one jet and two crews, flying missions in direct support of Operations Enduring and Iraqi Freedom. Air-refueling support assisted in sustainment of a wide array of stabilization efforts within the Air Force Central Command (AFCENT) theater. We also had two deployments to the Pacific theater with multiple jets, crew and support personnel. We assisted NATO both operationally and in the training of their NATO AWACS crews, flying missions from Geilenkirchen, Germany.

Aircrew Flight Equipment Airmen voluntarily deployed several times to various locations throughout the AFCENT, Southern Command and Pacific theaters, filling critically needed positions to further the mission. This eight-man shop pulled more than 16 months of deployed time among shop members for FY13.

With the continued strain on active-duty tanker assets, the 151st OG continued to support the Air Force through Long-

Term Military Personnel Appropriation (LTMPA) taskings. The addition of the LTMPA mission above and beyond the normal flying operations assigned to the 151st OG puts one jet and crew, along with a planning staff, on call to fulfill nearly any Air Mobility Command mission. These missions can be anything from within the continental U.S. air refueling and troop movements to overseas fighter drags, cargo or troop hauls and aeromedical evacuations. These taskings may begin to draw down as the overall footprint reduces in AFCENT, freeing up active-duty forces to fill these missions.

The 151st OSF Intelligence Shop maintained the relatively new tasking from the Air Mobility Threat Working Group to be one of only two Guard units across the country providing airfield and country-threat assessments used by war planners and operators from all the armed services. This tasking has added about four new positions on a full-time basis above that called for on the manning document to cover the demand.

We are scheduled to receive more than 10 new pilots to the unit within the next several months. The Operations Group is as busy as it has ever been. While training our new airman we must ensure focused vigilance on maintaining only the highest standards of safety and professionalism. 🇺🇸

*A KC-10 from Travis Air Force Base approaches a KC-135 with the Utah Air National Guard 151st Air Refueling Wing April 9, 2013.*



*A Utah Air National Guard KC-135 finishes refueling fighter jets from Hill Air Force Base, Utah.*

# 151st Security Forces Squadron

For the 71 members of the 151st Security Forces Squadron, Fiscal Year 2013 brought many opportunities to demonstrate exceptional performance. In December, cold weather and thick fog caused ten F-16 fighter aircraft from Hill Air Force Base to divert to the Utah Air National Guard base. Master Sgt. Travis Hitz, Tech. Sgt. Tony Bradley and Staff Sgt. Brandon Phelps swiftly coordinated the parking and security agreements with the 421st Fighter Squadron commander. For his confident leadership and professionalism, Phelps received a commander's coin from Lt. Col. Paul Schultz, commander of the "Black Widows" 421st Fighter Squadron. The 151st SFS demonstrated its true professionalism and support to the Hill Air Force base active-duty component.



*151st Security Forces Squadron members support an Army National Guard homecoming at the Utah Air National Guard Base January 2013. April 9, 2013.*



In January and April, the 151st SFS hosted two homecomings of approximately 450 deployed Army personnel. Members of the squadron provided a safe and secure welcome for more than 1,000 visiting family members. The squadron's commitment to Army/Air Force joint operations and proficiency in their profession ensured that no security incidents occurred.



In April, the 151st SFS provided nine members to engage in security for two local events. Staff Sgt. Michael Beckwith and Staff Sgt. Tyson Mayfield readily volunteered to assist the Utah Highway

Patrol at the State Capitol during the Utah ShakeOut exercise. In May, Tech. Sgt. Mike Paletta, Tech. Sgt. Casy Carsten, Tech. Sgt. Tom Carpenter, Staff Sgt. Danny Whitlock, Staff Sgt. Sam Gudmundson, Senior Airman Ryan Cooper, and Senior Airman Tucker Johnson provided a dedicated security-response force for the annual Military Ball.

From May 6-10, some of the 151st SFS top leadership, Chief Master Sgt. Matthew Hooper, Master Sgt. Bryan Gatherum and Master Sgt. Shawn Daley travelled to Morocco for a Security Forces Air Base Defense information exchange. They fulfilled their goal of sustaining and strengthening enduring partnerships and building partner capacity with the Royal Moroccan Air Force by cross-talking and sharing security concepts and methods of effective security operations.

In June, Master Sgt. Travis Hitz and Tech. Sgt. Casy Carsten provided distinguished visitor protection at the Minuteman Award Banquet ceremony held at the Little America Hotel. They delivered service to Utah Governor Gary Herbert and President Boyd K. Packer, of The Church of Jesus Christ of Latter-Day Saints. 🇺🇸

*151st Security Forces Squadron performs a shoot, move and communicate exercise as a part of their Annual Training.*





The 101st Information Operations Flight (IOF) conducts year-round information operations (IO) planning for Homeland Air Defense and Civil Support Operations as the IO Team for "America's AOC" (Air Operations Center), under the Air Component of NORAD and U.S. NORTHCOM (Northern Command).

The 101st IOF provides primarily nonkinetic operational options directly for the Combined Forces Air Component Commander (CFACC) for the Continental NORAD Region (CONR) and Air Forces North (AFNORTH).

Major IO support programs for the CFACC have included a comprehensive commander's communication strategy and a detailed track-of-interest mitigation program for the numerous flight-restricted areas that CONR patrols, both temporary and permanent. The area known as the Special Flight Rules Area around the National Capital Region was the primary focus of effort.



The CFACC and AOC have extensively used IO options to highlight Air Force support to civil authorities, especially ongoing wildland firefighting support with the Mobile Airborne Firefighting system in our C-130 aircraft. The Air Force Rescue Center and Hurricane Hunter operations have also been

emphasized along with our daily support from the Civil Air Patrol or Air Force Auxilliary.

Air-sovereignty plans and operations for national-security special events continue to include the Super Bowl, presidential library dedications, State of the Union address and national elections. Vigilant Shield and Ardent Sentry are our yearly national-level exercises under NORAD and U.S. NORTHCOM, which test homeland air defense and civil support.

Special missions this year included our support to NORTHCOM's subject-matter-expert exchange with the Mexican Army and Navy as part of the theater-security cooperation program. We supported two visits with experts in operational security and electronic warfare. Two members of our unit supported the Air Force's largest exercise, Blue Flag, with our sister combatant command's IOF in U.S. Southern Command. We supported their electronic-warfare coordination cell and operational-assessment team under the 612th AOC. We also participated in a combined training event with the 612th AOC's IOF during our annual super drill.

The 101st IOF will continue to support real-world defense support to civil authorities missions anytime the U.S. Air Force is involved in disaster response and recovery operations to include hurricanes, floods, wildland fires, etc. We have supported Utah National Guard IO planning when requested and have trained our very detailed social media concept of operations, which we developed for the CFACC. 🇺🇸



Airmen with the 101st Information Operations Flight during their annual super-drill formation.

# 109th Air Control Squadron



The mission of the 109th Air Control Squadron (ACS) is “to provide reliable and secure command, control, communications, computer, and intelligence anytime, anywhere.” In January 2013, as part of our spin-up for our 2014 deployment, the 109th participated in an Army joint-kill chain event. This event was conducted in order to train Army Air Defense Artillery Fire Control Officers (ADAFCO) in their roles and responsibilities as a control-and-reporting center crewmember. The close coordination between the ADAFCO and senior director ensures the kill chain for inbound theater ballistic missiles, cruise missiles, anti-radiation missiles, or air-breathing threats in as short a time as possible in a wartime environment. This close coordination not only ensures that inbound missiles are neutralized, but it also reduces the chance of fratricide. This was the first of two major exercises that the 109th ACS participated in this year.

In June, the 109th ACS successfully airlifted 49 airmen and 35 short tons of equipment to the Georgia Combat Readiness Training Center (CRTC). During our two-week Annual Training event, the unit focused on its core skills of mobilizing, deploying, performing radar operations and redeploying. While deployed to the CRTC, the unit conducted split-site operations, with a radar/radio site and a satellite communications site. Once operational, the radar/radio site’s information was sent via tropo-scatter-support radio to the satellite communications site located a half mile away. Afterwards, the information was sent via satellite communications to the air-battle execution site located in Salt Lake City. This was the 109th ACS’s first deployed radar annual field-training trip to Georgia, and by utilizing military airlift and on-base resources such as billeting and the dining facility, we spent \$30K less on Annual Training than we did in 2012!



Members of the 109th Air Control Squadron set up the deployment radar site in Savannah, Ga.

When the 109th ACS wasn’t training to accomplish the mission, they were busy assisting other organizations. This assistance included performing radar testing for Air Combat Command at the 133rd Test Squadron, hosting voice-communications testing for the Operations Module Program Management Office, and conducting five out-of-state Standardization and Evaluation Staff-Assistance Visits, as well as three positional evaluations for other Air Control squadrons. Finally, to ensure seamless deployment continuity, the 109th ACS augmented the 103rd and 128th Air Control Squadrons with both operations and maintenance personnel during their six-month deployments to Southwest Asia.

For the remainder of 2013, the 109th ACS will participate in the Navy’s Fleet Synthetic Training Joint exercise at the Utah Air National Guard Base. Afterwards, the unit will participate in an advanced radar-counterjammings event at Hill Air Force Base. This will conclude a very busy training year as we gear up for our six-month, Southwest Asia deployment in 2014. Warlocks... ANYTIME, ANYWHERE! 🇺🇸

Tech. Sgt. Mark Libby oversees the C-17 loading operations.



Tech. Sgt. Gary Lakes and Staff Sgt. Steven Welch load equipment on a C-17.



# 130th Engineering Installation Squadron



The 130th Engineering Installation Squadron (EIS) upholds the Air Force mission to fly, fight, and win in air, space and cyberspace. We do this by executing our mission to design, install, repair, remove and relocate ground-based electronics, airfield systems, and Command, Control, Communications, Computer and Intelligence (C4I) systems equipment. 130th personnel are highly trained to perform this mission. They are resident experts, not only as military members, but are sought after in their respective careers as civilian airmen. The 130th's knowledge and expertise has been requested by users and commanders all over the globe, and the 130th, as always, is ready to respond on short notice, whether at home or abroad.

With the FY12 deployment complete, the decision was made to get back to basics and reenergize training programs, capitalize on returning deployers' knowledge base and bring all personnel into training compliance.

To fulfill this requirement, an aggressive super drill was scheduled at Camp Williams in June. There, all 130th members engaged in training that covered the five-core competency of the EIS community and deployable Unit Task Code skill sets critical for success in deployed environments. Team-building events brought new members of the 130th into the work-hard, play-hard mindset that is present within the unit.

Over the course of this year the 130th lost a sister unit due to force-restructure initiatives. As a result of these restructure efforts; the 130th took on new Cyberspace Systems Integrator (CSI) responsibilities, as well as maintaining existing areas of responsibilities. The new areas cover the long-term sustainability and viability for Air National Guard base C4I systems, which include Hawaii, Washington, Oregon and Montana. The 130th also continues to maintain responsibility for Utah, Nevada and Idaho.

This year the 130th completed seven separate projects directly impacting day-to-day operations of the various bases using 1,500 man-days and \$1 million worth of communications gear or resources. These efforts included a copper-to-fiber conversion of the RAF Lakenheath, U.K. Air Traffic Control and Landing System



Chief Mark Michie oversees the training of SrA Rebecca Bagley by Staff Sgt. Lamont Class while Airman 1st Class Samuel Coffey completes the task of splicing a strand of fiber-optic cable where small teams were required to complete several different tasks during the 130th super drill.



(ATCALS); copper-to-fiber conversion of a Buckley AFB, Colo.; vintage hangar state-of-the-art renovation project; engineering design and installation of communication billboards for Channel Islands ANG Base, Calif.; installation of two poles and antennas for ground-based repeaters at Holloman AFB, N.M.; engineering, development and installation of a new telecommunications and computer network at Moffett Field, Calif., a NASA AMES research base completing a four-year effort; engineering redundancy paths into the telecommunications network at Hickam AFB, Hawaii; and augmenting teams deploying to Clear AFS, Alaska, and Anderson AFB, Guam.

Early in 2013, the 130th was awarded the 2012 Maj. Gen. Harold M. McClelland Air Force Dominance Award. In addition, the unit received its fifth Outstanding Unit award. It has been an outstanding year that has demonstrated our commitment to serving both state and nation. We are proud to contribute and as always, once a wizard always a wizard! 🇺🇸



Group picture taken at Camp Williams during the 130th super drill held May 30–June 2, 2013.



As in years past, the 169th Intelligence Squadron (IS) continued to make important and unique contributions to United States worldwide operations by fulfilling the ongoing need for critical intelligence. Despite a year of uncertainty regarding the unit's primary mission of Senior Scout and a stand-down in Senior Scout deployments, squadron members continued to maintain near-100 percent proficiency and currency ratings on board the Senior Scout collection platform. Additionally, when not deployed with Senior Scout or supporting other missions, 169th IS members augmented



active-duty Distributed Common Ground System (DCGS) operations, garnering recognition for their critical linguist and cryptologic contributions. This year, both airborne and ground cryptologic-linguist analysts contributed to more than 300 missions around the world. During the first three quarters of FY13, 60 new members became qualified on DCGS and actively contributed to daily operational missions supporting United States Central Command. Working seven days a week/365 days a year, 169th IS operators routinely filled essential crew-manning positions that active-duty DCGS units were unable to fill. Not only has this filled critical shortfalls in contingency-intelligence operations, but it also served to maintain operator target proficiencies and language abilities.

Members of the 169th IS heeded additional calls for assistance, continuing a commitment to several other vital national-security missions. As in years past, squadron members volunteered for deployed service attached to a Special Operations task force in

Afghanistan, host-nation-rider duties in U. S. Southern Command, airfield assessments for Air Mobility Command and support to federal counterdrug efforts. This past year also saw significant contributions in a new mission area involving joint (Army/Air) intelligence support to U. S. Northern Command.

One of the highlights for 2013 was the squadron's Consolidated Unit Inspection (CUI) Feb. 22-24, 2013. In its periodic inspection cycle, the Air Force Intelligence, Surveillance and Reconnaissance Agency (AFISRA) Inspector General's office sent a total of 23 inspectors to inspect seven major graded areas and 31 sub-areas in the 169th IS. When grading was finished, the 169th received an Excellent rating, the highest grade given by the AFISRA IG to any unit (active-duty or Reserve component) in the year since the tiered grading system was reintroduced. An Excellent grade is given to a unit for performance or operations that exceed mission requirements, whose procedures and activities are carried out in a superior manner and whose resources and programs are very efficiently managed and relatively free of deficiencies. During the inspection period, two areas were rated as outstanding, nine were rated as excellent, and 42 were rated as satisfactory. There were no marginal or unsatisfactory areas. This CUI also included an AFISRA Intelligence Standards and Evaluations Inspection (ISEV) as well as a Logistics Compliance Assessment Program Evaluation (LCAP). Both of these inspections validated the unit's compliance and readiness, with the unit earning an excellent LCAP rating. Colonel Robert A. Spitznagel, AFISRA inspection team chief, stated in the final report: "The overall rating indicates a high level of readiness at the 169th IS and a high desire to accomplish any mission that comes their way."

Whatever the unit's future may hold, the men and women of the 169th IS will be ready to excel. 

*Members of the 169th Intelligence Squadron conduct weapons-system training.*





# Utah National Guard 2013 History Report

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