

History Report 2006

Utah National Guard

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Joint Forces Headquarters - Utah

Joint Forces Headquarters (JFHQ) acts as a standing, deployed, joint-force headquarters, within the state of Utah, for the adjutant general (TAG). The JFHQ also supports civil authorities with the capabilities and forces for homeland security and/or domestic emergencies.

The JFHQ consists of a command group, personal staff, special staff, and joint staff with various duties and responsibilities. Each staff section is responsible to provide expertise and recommendations to the command structure on important issues facing the Utah National Guard.

The command group of JFHQ-UT consists of the TAG, the deputy commander, the assistant adjutants general for Army and Air, and may be augmented by the chief of staff, and others as required. Its purpose is to advise the commander in the establishment of policies and procedures for the effective function of the JFHQ-UT.

The TAG, as commander, directs the efforts of the Utah National Guard worldwide. The deputy commander, appointed by the TAG, may be designated to act as commander in his absence. The joint chief of staff is the principal staff officer, assistant and advisor to the TAG, and is the full-time supervisor responsible for the personal, special, and joint staffs.

The personal staff is directly responsible to the TAG and is responsible to perform duties as assigned by the TAG during the day-to-day operations of the Utah National Guard, as well as contingency operations and incident response. The personal staff includes the commander's aide-de-camp,

staff judge advocate, state surgeon, state chaplain, inspector general, senior army advisor, state enlisted advisor, the United States property and fiscal officer and the public affairs officer.

The special staff is comprised of full-time Army and Air National Guard commissioned and noncommissioned officers who administer and coordinate the day-to-day programs assigned to the JFHQ. The special staff includes the Joint Human Resources Office, Joint United States Property and Fiscal Office, Joint Information Systems Office, Joint Intelligence Office, Joint Directorate of Military Support, Joint Counterdrug, Joint Civil-Military Relations, Joint Construction Facilities and Maintenance, and Joint State Partnership.

The Joint Staff (J-Staff) was created with two primary responsibilities: incident management and service-component coordination. Incident management includes contingency response and emergency actions when Utah National Guard personnel are assigned to support federal, state or local civilian authorities. This could involve establishing a Joint Operations Center that can provide command and control during emergencies and/or large-scale operations. The J-Staff is also responsible for service-component coordination with the capacity to coordinate and facilitate communications between Air and Army components.

The J-Staff is comprised of seven principal functional divisions. Two officers staff each function: one from the Army and one from the Air. Each division is responsible to command and control all attached or assigned forces that

Joint Forces Headquarters, Draper, Utah.

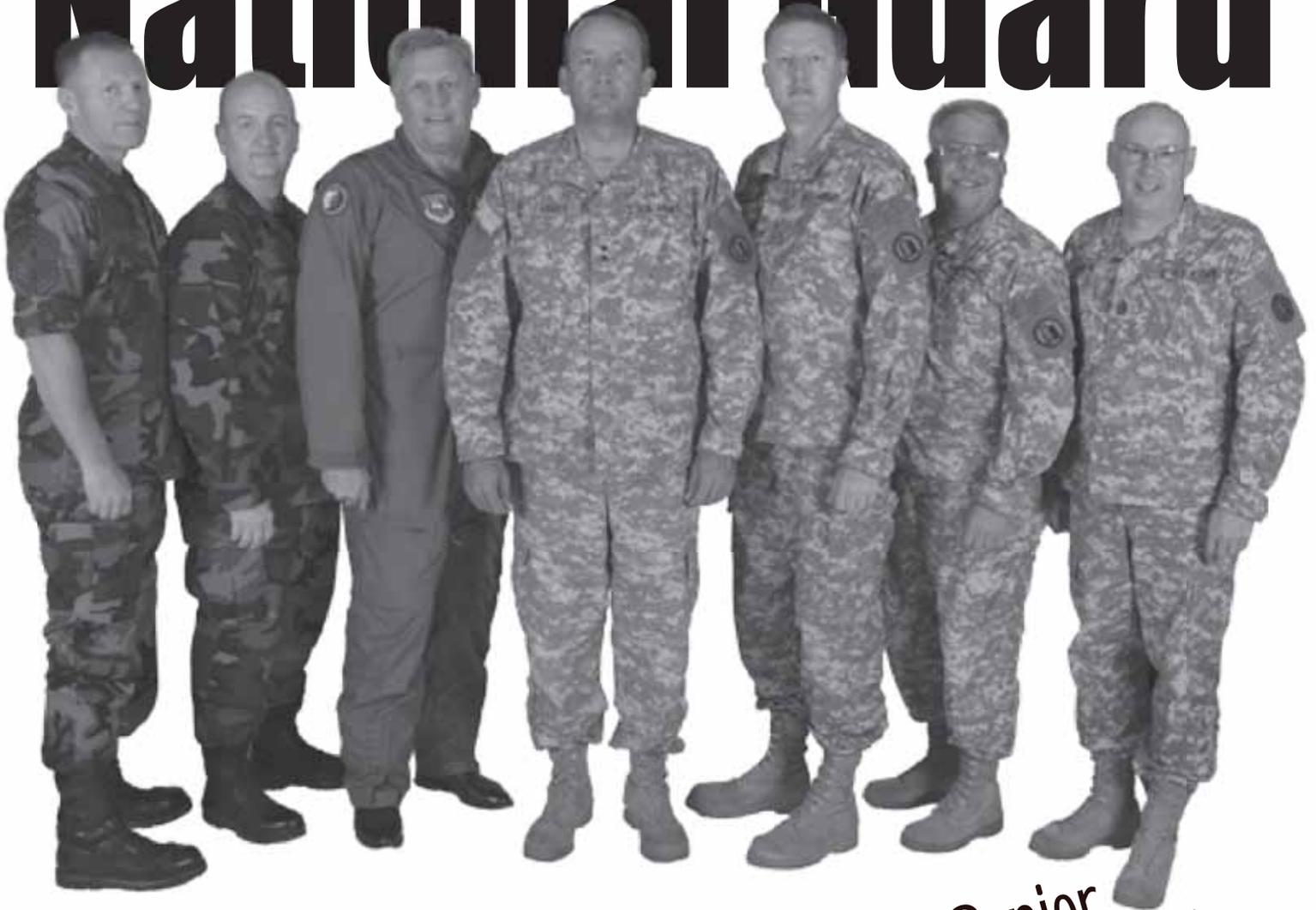


respond to emergency or contingency missions. All persons serving in a “J” function or deputy “J” function at the JFHQ level are “dual-hatted,” meaning they also serve in their respective Air or Army component in various capacities. This ensures that officers with significant talent and expertise contribute to operations at all levels.

The JFHQ always maintains a high operational tempo and this year was no exception. A couple of the significant operations that took place for JFHQ in 2005 were support of Hurricanes Katrina and Rita, and in 2006, Operation Vigilant

Guard. The JFHQ provided support to nearly 600 evacuees at Camp Williams with facilities that ranged from lodging and dining to health and welfare operations. The JFHQ also deployed over 550 troops who performed missions ranging from security patrols, construction and military airlift to food, ice and water distribution. The JFHQ also hosted Operation Vigilant Guard. The exercise tested the National Guard’s ability to support civilian authorities in response to a natural disaster or civil emergency along the Wasatch Front.

Utah Army and Air National Guard



From Left to Right: Command Chief Master Sgt. Robert A. Hill, Air; Brig. Gen. Scott B. Harrison, Deputy Commander, Joint Forces Headquarters; Brig. Gen. Brent E. Winget, Commander, Air; MG Brian L. Tarbet, The Adjutant General; BG Bruce C. Frandsen, Assistant Adjutant General, Army; COL Paul D. Harrell, Joint Chief of Staff; CSM Dell K. Smith, Army.

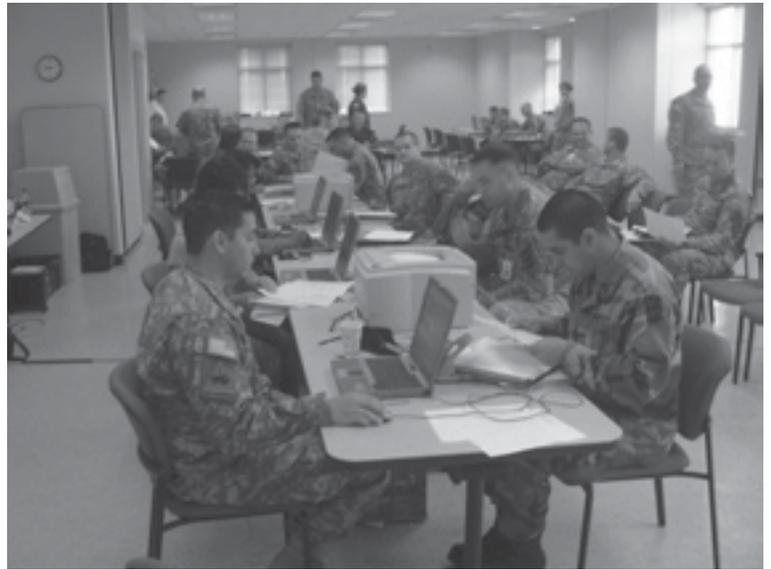
*Senior
Leadership*

J1 Manpower Personnel

Fiscal Year (FY) 2006 provided the J1 with significant challenges and opportunities. During this past year Soldiers from the J1 assisted in the mobilization of more than 300 Air Guardsmen and elements of I Corps Artillery, 141st Military Intelligence Battalion and 1st Battalion, 19th Special Forces Group, in support of the Global War on Terrorism. We also welcomed back 2nd Battalion, 222nd Field Artillery, following their distinguished service in Iraq. In addition to supporting rigorous deployment and redeployment schedules, the J1 continued to support critical personnel actions. These actions include enlistments; retention; promotions; line-of-duty actions; Military Medical Review Boards; educational benefits; retirement counseling; awards; morale, welfare, and recreation support; casualty assistance operations; storage, management and archiving of personnel records; and family-support operations.

The J1 continues to make quality support to Soldiers, Airmen and their families a number-one priority. An excellent example of this is demonstrated in the Education Service Office which provided support and assistance to Soldiers and Airmen wishing to further their civilian education. During FY 06, funds totaling \$1.7 million were provided to 1,305 Soldiers through the Federal Tuition Assistance Program, an increase of almost 100 percent from the previous FY. The State of Utah awarded the Utah National Guard almost \$700,000 for state tuition assistance. This program assisted 750 Airmen and Soldiers, providing them the opportunity to continue their educational pursuits. The state tuition waiver program granted 155 tuition waivers to qualifying Soldiers and Airmen equaling more than \$250,000. The Education Office touches all members of the Utah Army Guard by providing services for the Montgomery GI Bill and the Soldier Incentive Program.

Consistent with the effort to transition from a paper system of records management to an electronic format, providing Soldiers ready access to their Official Military Personnel File,



J1 Soldiers prepare members of the 141st Military Intelligence Battalion for mobilization in support of the Global War on Terrorism.

a fully operational Personnel Electronic Records Management System, is now available and allows any member of the Utah National Guard to review his/her OMPF via the Internet. This valuable tool is available to help Soldiers track and manage their careers.

As we have transitioned into a Joint Force Headquarters, the J1 section has adapted, reviewed, and where necessary, rewritten personnel policy guidance to support and refine the mission of the Joint Force.

As evidenced above, the office of the J1 is a well-defined multifaceted organization of outstanding Soldiers operating and maintaining a complex personnel system designed to provide service and support to the Soldier and his/her family from enlistment to retirement and beyond. As the operational tempo and the demand for Citizen-Soldiers increases, the J1 will continue to meet and exceed the challenges of our everyday operations and provide premier support to our nation at war.

J2 Intelligence

In Fiscal Year 2006, the J2 was authorized an AGR position to help support the various intelligence operations within the Utah National Guard. LTC Russell Long was selected to fill this position as the AGR G2 and Deputy J2. Prior to fiscal year 2006, COL Scot Olson and 1LT Bryan Holman worked hard to expand the scope and vision of the J2 duties as they relate to the Utah National Guard's intelligence assets and capabilities and to bring about a full-time position. In April, COL Edward Gundersen took over for Olson as the

senior intelligence officer for the state. The J2 also assumed responsibility for Personnel Security, which has experienced tremendous improvements over the past year due to the efforts of CW4 Kelvin Green and SGT Matt Hicken. MAJ Joey Green, the Officer in Charge of the Sensitive Compartmented Information Facility in Draper, has also contributed greatly to the development of the J2.

Fiscal Year 2006 marked another successful year for intelligence operations in the Utah National Guard. More than 350

Soldiers and Airmen continued serving on active duty in support of a number of missions critical to national-defense priorities. Most of these missions are accomplished through state-of-the-art technology in a reach-back capacity. Utah National Guard intelligence professionals also supported the Global War on Terrorism in a deployed status to Afghanistan, Iraq, and the Philippines. Additionally, the J2's participation during August in the Vigilant Guard exercise was a tremendous learning experience on defining the role for intelligence assets when the threat changes from terrorism to a natural disaster or civil disturbance within our state or another state and when civil authorities require the help of the Utah National Guard.

Utah Air and Army National Guard linguists continue to shape the future for developing foreign-language expertise in the Reserve Component. Foreign-language expertise equal to the demands of the current threats is very difficult to develop and maintain. Dr. Ray Clifford, former Chancellor of the Defense Language Institute has stated, "Language is the most complex of human behaviors and the least understood of human endeavors." Since time is the most critical element to language learning and something a traditional Guardsmen has little of, the Utah National Guard has cultivated a successful model for honing foreign-language expertise. As much as possible, linguists work on active-duty assignments in support of ongoing national intelligence requirements and receive feedback and mentoring from more experienced linguists and heritage speakers as part of the quality assurance process on all intelligence products.

Preparing trained and capable foreign language intelligence professionals is more critical than ever to defeat terrorism and other threats to national security. Just as Artillery is king of battle against conventional threats, intelligence has become a key Battlefield Operating System in defeating today's asymmetric threats. The Utah National Guard continues to take the lead on critical foreign-language and reserve component intelligence issues with the aim to develop quality foreign language and intelligence professionals equal to the challenges of the future.



ABOVE: Soldier from the 300th MI performs Document Exploitation Intelligence in Fallujah, Iraq. BELOW: SGT Jordan Everett and SFC Ronald Holmberg conduct HCT for the 205th MI BDE in Fallujah, Iraq.



J3 Operations

Fiscal Year 2006 was another high operational tempo year for the Operations directorate. In 2006 the Utah Army National Guard continued to support wartime operations, local and national disaster response and robust training programs.

Continuing a three-year deployment cycle that began just after the 2002 Salt Lake Winter Olympic Games, the Army Guard has again averaged 25 percent of our forces mobilized and deployed in support of Operations Enduring Freedom and Iraqi Freedom. As Fiscal Year 2006 ends, 86 percent of

our total authorized force has deployed, or 4,425 Soldiers, and we anticipate continued deployments in 2007.

The Utah Army National Guard forces that deployed and returned in 2006 included the 500 Soldiers of the 2-222nd FA Battalion, deployed to Ramadi, Iraq. The 2-222nd provided field artillery and security support to the 2nd Marine Expeditionary Unit until their redeployment in June 2006. The 115th Maintenance Company deployed to Najaf and Tallil in southern Iraq and provided maintenance and repair of vehicles and equipment for several headquarters during

their year deployment which ended in January 2006. Additionally, there were several small Signal Intelligence and Human Intelligence deployments from the 300th MI Brigade throughout the year. The Utah Army Guard also continued to deploy Soldiers to support the Mountain West regional Community-Based Health Care Organization for wounded and sick Soldiers returning from deployment.

During 2006, the Utah Army National Guard deployed several additional organizations. The 144th Area Support Medical Company, a proud unit with lineage to past UTARNG medical organizations deployed in December 2005 to southern Iraq with 79 Soldiers. The 120th Quartermaster Detachment, with 16 Soldiers, also deployed in December and has served in a security role in southern Iraq. The 115th Engineer Battalion Headquarters also deployed in December and is serving in Baghdad in a technical engineer training role with 40 Soldiers. In June 2006, 100 members of 1st Battalion, 19th Special Forces Group deployed to the Philippines in support of Operation Enduring Freedom. In August 2006, 100 Soldiers primarily from I Corps Artillery deployed to Afghanistan to support training of the Afghan National Army. In September 2006, 35 Soldiers from the 141st MI Battalion began training for a future deployment to Iraq to support an intelligence mission.

In October 2005, 150 communications, security and engineer elements deployed to Louisiana for 45 days to support

hurricane recovery operations after Hurricanes Katrina and Rita. Additionally, our overseas training program continued to be robust with 300 Soldiers deploying to 27 countries. Missions were varied to include technical and tactical exercises, individual skill improvement opportunities and exchange programs.

The structure of the Utah Army National Guard changed slightly during 2006 with the 190th Chemical Reconnaissance Detachment's move to Montana. The Utah Army National Guard will undergo a significant change as it transforms into a more modern force, which began in 2005 and will continue through 2009.



Firing line at Camp Williams during the Adjutant General's Marksmanship Match in May 2006.

J4 Logistics

The Utah National Guard J4 is responsible for all areas of tactical logistics including supply, maintenance, and transportation. The J4 participated in joint training during the Vigilant Guard exercise in August 2006, to help ensure the Utah National Guard is ready to support the governor during emergency operations. Army and Air J4 personnel work closely to ensure logistical mission success.

The Utah Air National Guard G4 Mission is to provide and sustain the highest level of logistical readiness and fully mission-capable equipment for the UTARNG. The G4 works closely with MACOM logistics personnel and the United States Property and



PFC Nick Olsen prepares to test a fuel-injection system at the Combined Support Maintenance Shop.

Fiscal Officer for Utah to accomplish this mission.

The Logistics Management Office (LMO) provides outstanding logistics support to numerous mobilizing and demobilizing units. The LMO, MAJ Ron Jonas is mobilized with I Corps Artillery. CW2 John Lloyd, CW2 Blayde Hamilton and SGM Dave Hamilton have stepped up to continue providing support to units. LMO personnel make extensive coordination with mobilization stations, equipment demobilization sites, and port managers to ensure effective equipment support for mobilizing and returning units.

The Combat Service Support Automation Management Office, under CW3 Cameron Nielson provides support to all units and organizations on logistical automation systems.

Under the direction of the Surface Maintenance Manager (SMM), MAJ Scott Burnhope, the Surface Maintenance Community completed equipment reconstitution for 115th Engineer Group and 116th Combat Support Equipment Company equipment at home station. The SMM provides guidance and supervision to 17 maintenance shops and work sites throughout Utah.

Field Maintenance Shop 1 (FMS) in Logan and FMS 1a in Ogden are supervised by MSG John Duncan, who is deployed with I Corps Artillery. The FMS 1 supports the 142nd Military Intelligence and 1-145th Field Artillery Battalions.

The FMS 2, located in West Jordan, is supervised CW3 Michael Bullock and supports Aviation, Engineer and other units stationed at West Jordan.

The FMS 3 in Spanish Fork, with subshops FMS 3a in Tooele and FMS 3b in American Fork is supervised by 1SG Anthony Shaw. The FMS 3 supports Engineer, Artillery, and Military Intelligence units stationed in Spanish Fork, Springville, Orem and Blanding.

The FMS 4 in Manti, and FMS 4a in Vernal, are supervised by WO1 Robert Thomson, supporting Engineer and Artillery units in Manti, Mount Pleasant, Price and Vernal.

The FMS 5 in Beaver, FMS 5a in Richfield, and FMS 5b in St George are supervised by MSG Ronald Greenhalgh.

These shops support Artillery and Military Intelligence units in Cedar City, Richfield, St George, Fillmore and Beaver.

The Combined Support Maintenance Shop (CSMS) in Draper is supervised by CPT Budd Vogrinec. The CSMS provides most of the support maintenance (direct support and general support) for UTARNG units. The CSMS is a well-equipped, efficient and modern shop with the capability to rebuild or replace most components of military equipment.



SGT Wade Andersen of CSMS repairing equipment returning from Iraq.

The Unit Training Equipment Sites (UTES) at Camp Williams, is supervised by CW2 Dave Adamson. The UTES provides limited direct support and organizational repairs for units at Camp Williams and Lehi, and Special Forces units at Camp Williams and Draper. The UTES also assists units training at Camp Williams.

The logistics professionals of the Utah Army and Air National Guard strive to provide and constantly improve the best possible support to our customers, the Soldiers, Airmen and units of the Utah National Guard.

J5/7 Plans, Policy, Interoperability

The J5/7 Joint Directorate of Military Support (JDOMS) is primarily responsible for coordinating domestic support operations to include homeland defense, defense support to civil authorities, military support to civil law enforcement, disaster relief operations and other state missions. Furthermore, JDOMS interfaces and coordinates with local first responders (police, fire, EMS) and state and federal agencies to include the Utah Department of Public Safety, Utah Division of Homeland Security, Utah Depart-

ment of Health and Federal Bureau of Investigation in order to plan and execute various joint training exercises, and to implement preparedness and mitigation strategies designed to prevent the loss of life and property during a disaster event. In addition, JDOMS is responsible for managing the State Antiterrorism Force Protection, Mission Assurance, and Physical Security and Crime Prevention Programs. The JDOMS is also responsible for the training and preparedness of Chemical Stockpile Emergency Preparedness Program



State Emergency Operations Center during the Vigilant Guard Exercise.



Agency representatives meet at the Weber County Emergency Operations Center during Vigilant Guard Exercise.

Response Teams, JFHQ-UT liaison elements, and Installation Security Forces. The interoperability and mission capability of JDOMS is evident in the effective and efficient 24-hour Joint Message Center (JMC). The JMC has the ability to traffic information to support local, state, and federal agencies and/or emergency operations committed to domestic support in an organized and methodical manner. This allows the Utah National Guard to share vital information within its own ranks as well as with other Homeland Security agencies. The JDOMS Communications-Electronic Section provides nonstandard communications support and interoperability between military forces and civilian agencies and supervises the maintenance and operation of the state emergency communications radio network, i.e. Omni-link.

During Fiscal Year 2006, JDOMS planned and executed the Great Western Vigilant Guard Exercise, a regional command-post exercise simulating a major earthquake along the Wasatch Front that involved participation from North Dakota, South Dakota, Wyoming, Idaho, Colorado, Montana, and Nevada. The exercise also included representation from various county, state, DoD and federal organizations. This also included Weber County, Utah Department of Public Safety, Federal Emergency Management Agency, United States Northern Command, U.S. Army-North, Department of Homeland Security, and the National Guard Bureau. The training exercise is designed to enhance the preparedness of the National Guard in performing state roles and responsibilities associated with Homeland Defense and Defense Support to Civil Authorities. Joint Force Headquarters and Joint Task Force members were successful in addressing and fulfilling the following exercise series mission requirements:



LTC Bart Berry leads the observer/controller teams for the Vigilant Guard Exercise.

Developing a Common Operating Picture
 Reception, Staging, and Onward Integration
 Emergency Management Assistance Compacts
 Title 10 / Title 32 Command and Control of National
 Guard and DoD personnel
 Continuity of Government

The JDOMS continues its efforts to provide direction and control to the commander and the State of Utah as responsibilities for planning, coordinating, information sharing, and integration of all aspects of domestic support operations become increasingly important. Director LTC Bart D. Berry has instilled within the organization an “Always Ready” attitude, being prepared, trained and equipped to respond to any hazard or threat.

J6 Command, Control, Communications, Computers

The J6, Chief Information Officer (CIO) is the principal advisor to the Joint Force Commander for Command, Control, Communications, Computers and Information Management services. This includes development and integration of information technology, architecture and plans which support the Utah National Guard's operational and strategic requirements as well as policy and guidance for implementation and integration of interoperable systems to exercise command in the execution of the mission. The CIO establishes information technology policies and standards, coordinates and integrates information technology efforts in the Army and Air Guard Directorates, as well as Joint Staff Offices. The CIO ensures interoperability, reduces duplication and redundancy and enhances the performance of the mission of the Utah National Guard.

In support of the Vigilant Guard exercise, the CIO was tasked to support multiple locations with communication teams, equipment and satellite trailers. The communication teams were responsible for planning and establishing connectivity to the task force which includes frequency management and deconflicting frequency requirements. The teams provided critical interoperable communication services to the task force and subordinate units. These services included commercial phone access, Internet and email, nontactical radios, cell phones and video teleconferencing in support of controlling operational requirements.

The J6 is comprised of the Network Control Center (NCC) and Information Management. The NCC focus is on information assurance and securing the network from external and internal threats. The NCC procured a second mobile emergency satellite trailer, implemented IP telephone solutions, installed DSL communications services at the Blanding Armory and made significant infrastructure upgrades including wireless bandwidth improvements at Camp Williams.

The Information Management Department is comprised of several support areas: Helpdesk, Distance Learning, Visual Information, Web Page Management, Publication Management and Mailing Services. The Helpdesk made several significant technical process improvements to improve troubleshooting and for providing more efficient and quicker service to customers. Our Helpdesk customer/business service center includes scanning, copying and Internet-access capabilities.

The Distance Learning and Visual Information sections continue to provide invaluable service to Soldiers and their families. The High Tech Learning Center (HTLC) remains one of the most popular training facilities for training large groups using computer applications and requiring Internet access. Several Family Support video teleconferences were conducted throughout the year allowing deployed Soldiers around the world the opportunity to see and talk with their family members here at home. Conducting training of Soldiers and full-time employees of the UTARNG remains the primary mission of the HTLC.



Utah Lt. Gov. Gary R. Herbert and staff receive a briefing from Task Force Weber during the Vigilant Guard Exercise.

J8 Resources and Assessment

Part of the Joint Forces Headquarters organization of the Utah National Guard, the J8 (Finance) department consists of both Army and Air National Guard comptroller divisions. The day-to-day supervision of the J8 is provided by the United States Property and Fiscal Office. In addition to accounting for federal funds used for operations of the National Guard, the J8 processes payroll and travel vouchers for military and full-time support personnel and makes payments to vendors.

The J8 is critical for successful mobilizations and demobilizations of National Guard Soldiers and Airmen. While units are deployed, J8 personnel assist families with pay inquiries thus lessening the burden on deployed Soldiers and Airmen. The J8 works hard to minimize disruptions in pay and benefits for our Utah National Guardsmen.

The J8 is also very active in responding to emergencies and disasters, such as the aftermath of Hurricane Katrina. Response to Hurricane Katrina was complicated by the legalities of the use of federal funds, as well as state funds in the response effort. The J8 personnel were very involved in making sure that appropriate kinds of funding were used for relief efforts.

Joint Civil-Military Relations

The Joint Civil Military Relations directorate (JCMR) is comprised of Family Programs, Employer Support of the Guard and Reserve (ESGR), State Veterans Benefits Advisor, Community Support Specialist and the Public Affairs Office. The mission of the JCMR is to provide top-notch service to our families, communities and employers, making their needs our number-one priority, while capturing and extolling the significant accomplishments of the Utah National Guard and presenting our message to the public in a sincere and professional manner.

Over the past year, the elements of the directorate continued to work hard to care for the families of deployed Soldiers and Airmen. Family Programs staff members spent many hours training Family Support volunteers, presenting deployment and reunion briefings, arranging homecomings and conducting activities for National Guard youth to include "The Great Utah Road Tour." They continued to set up Family Assistance Centers (FAC) throughout the state, moving the centers to areas with the greatest number of deployed personnel. This year was a pivotal year for the FACs in south-

ern Utah with the deployment to Iraq of the 222nd Field Artillery.

Within the Family Programs office there was a great outreach from the community to help provide financial services to members and their families who are in need. The

Ralph L. Wadsworth Company sponsored a run/walk event that helped raise more than \$175,000 to go into the Utah National Guard Charitable Trust, a nonprofit organization that aids service members and their families with financial crises through loans and grants. These funds are available to help with family needs not covered under other programs. Wadsworth sponsored the run/walk in September.

Family Programs worked to help with the Governor's Day parade and provided a Sub for Santa program for needy families of Soldiers and Airmen during the holiday season.

The ESGR office recognized that the need to form close partnerships with employers has never been greater. As long and frequent deployments continue to become a reality, employers of Guard members need to be kept informed about their employees. Joyce Anderson's goal has been to conduct aggressive employer outreach.

The Public Affairs Office (PAO) has handled thousands of requests for media support over the past year. They have been particularly busy with deployments and redeployments. The PAO staff develops and continues to maintain the Utah



PHOTOS TOP TO BOTTOM: Family Readiness representatives welcome Soldiers from the 222nd FA; Youth attending this year's Great Utah Road Tour; Soldiers attending the Stadium of Fire July 4th celebration; The climbing wall is a fun attraction at many state events; An Apache helicopter on display at the West Jordan Memorial dedication; Guard members drive equipment in the Provo parade; Guard members assist at a Scouting for Food collection site.

National Guard's official web site. Through the dedicated professionals in the PAO, the image of the Utah National Guard has been enhanced and our message has been presented well to the citizens of Utah.

Ileen Kennedy has joined the staff as the Community Support Specialist. Her talents have been immediately noticed with the "face lift" the Annual Report and Utah Minuteman magazine have received this year.

Another addition is Bart Davis, the State Veterans Benefits Advisor. Mr. Davis has the task of ensuring that all returning deployed service members in the state are made aware of the benefits to which they are entitled.

The Joint Civil/Military Relations Directorate is proud of the accomplishments of the Soldiers and Airmen of the Utah National Guard. We look forward to another great year of service to our communities, our state, and our nation.

Joint United States Property and Fiscal Office

The Joint United States Property and Fiscal Office (USPFO) for Utah is committed to ensure all units of the Utah Army and Air National Guard are properly trained, equipped and ready to perform their role in support of national defense or other contingency operations.

The USPFO consists of five divisions: Resource Management, Supply and Services, Purchasing and Contracting, Data Processing and Internal Review. Additionally, the USPFO has appointed three Assistant USPFOs in the Utah Air National Guard for Fiscal, Property and Real Property. These divisions ensure that the adjutant general and subordinate commanders are postured to successfully complete their federal and state mission.

The Resource Management Division is an all-inclusive division that encompasses formulation, disbursement and execution of the annual federal budget. The Fiscal/Accounting Branches dispersed more than \$121,200,000 in support of Soldier and Airman pay, commercial and federal acquisitions, full-time employees pay and mobilization-related requirements such as medical and dental care. The Pay and Examination Branch supported deploying Soldiers and Airmen by ensuring that all pay documentation was complete and accurate, conducting family support briefings and ensuring accurate and timely pay and travel reimbursements.

The Supply and Services Division receives, distributes, and accounts for all federal property and equipment to Utah National Guard units. This past year the division has directed the allocation of equipment throughout the state to ensure unit readiness was achieved for deploying units. The division acquired and distributed all organizational and individual equipment and clothing necessary to meet mission requirements. The combined Transportation Branches shipped 1,644 commercial loads of equipment and transported 4,022 personnel by commercial air and bus. The Warehouse Branch was actively receiving and issuing supplies for deploying units.

The Purchasing and Contracting Division

procures commercial goods and services not available within the federal wholesale and standard base supply system. During the past year, these purchases included housing and meals for deploying Soldiers and Airmen, commercial shipping and storage equipment for deploying units, and nonstandard items required for training and mobilization. They also awarded numerous large and small contracts in support of Small and Minority-owned businesses.

The Data Processing Division manages and maintains automation equipment and systems that support the USPFO and other staff functions. This support includes writing, programming, installing, updating and troubleshooting new and existing programs. Many new automation security procedures and processes were implemented. Data Processing redesigned the USPFO web page to add references, online training programs and tools to assist the Resource Manager, Program Managers and individual units. Data Processing improved systems support to deploying commanders, ensuring their mobilization requirements were conducted as efficiently and accurately as possible.

The Internal Review division provides professional audit services to all directorates and units within the Utah National Guard. Audits during the past year included reviews of Automation Security, Equipment Management, Supply Management, Property Accountability, Internal Management Controls and many more.

The men and women of the USPFO stand ready to meet the priorities of the adjutant general and the Chief of National Guard Bureau and serve the great Soldiers and Airmen of the Utah National Guard.

Inspector General's Office



The Utah National Guard Inspector General's Office strives to provide the very best service in all IG functions. The Utah IG mission statement is:

"Serve as an extension of the eyes, ears, voice and

Joint Human Resources Office

conscience of the Adjutant General, providing a continuous assessment of matters relating to the readiness, state of economy, efficiency, morale, esprit de corps, and discipline of Utah National Guard units and organizations. Identify and recommend solutions to performance inhibitors and resolve requests for assistance from service members, family members, and civilians of the Utah National Guard.”

The Utah office is “joint” with one active-duty Army, two Army National Guard, and one Air National Guard Inspectors General. The principal IG is LTC Grant Webb. The Army Deputy IG is MAJ Tyler Smith and the Air Force Deputy IG is Maj. Todd Meyer. The Army Assistant IG is SFC Angela Street. Maj. Linda Robles has served as the Air Force Deputy IG for nearly three years and has recently been appointed as the Utah Air National Guard comptroller.

In FY 2006, the Utah IG Office conducted assistance visits to an Army Guard unit each month. Initially, an IG team visits the battalion headquarters to perform a “Quick-Look” inspection at all staff areas. Specific topics have been identified by each directorate as possible trends. The team looks at the unit’s performance in those areas and provides guidance for improvement and feedback to the unit leadership. Additionally, Soldiers and leaders at the company level are given the opportunity to participate in a sensing session. Sensing sessions allow the IG to bring unit members together in groups of 10-15 in a “closed door” forum to ensure confidentiality. Unit members are free to discuss issues that help the IG determine trends and systemic problems that affect readiness, strength, and morale. These sessions have proven to be invaluable Armywide, in assisting commands to resolve problems and make positive improvements in the unit that benefit all.

In addition to assistance visits, there were 183 cases in FY 06 where the IG office was able to assist Soldiers and Airmen with all types of issues and problems. Anyone may submit a complaint, allegation or request for information or assistance. Service members are encouraged to go through their chain of command first to allow the units the first opportunity to solve problems. The IG has the ability to look into issues where standard methods have been unsuccessful.

Intelligence oversight is another important function of the IG. The Utah IG Office has the responsibility to provide oversight of intelligence components and activities within the Utah National Guard. This is to ensure that all procedures governing the activities of DoD intelligence components that affect U.S. persons are being followed.

As our nation’s dependence on the Citizen Soldier continues to increase, the Utah IG office will contribute by serving as an extension of the eyes, ears, voice and conscience of the Adjutant General as we strive to accomplish the mission at hand and prepare to meet the challenges ahead.

The mission of the Human Resources Office (HRO) is to provide total-quality customer service with a focus on timely results and customer satisfaction. The HRO is the consolidated personnel office, which supports the nearly 1,800 full-time employees of the Utah National Guard. The scope of the HRO mission continues to grow in order to support the increasing demand on Utah’s Soldiers and Airmen.

The full-time force is comprised of active-duty military, federal civil service and state employees who work for the Utah Army and Air National Guard. The full-time force is distributed in armories, bases and training sites from Logan to St. George and from Tooele to Vernal. Utah National Guard full-time employees provide the essential continuity in administration, supply, maintenance, operations and training that serve approximately 6,500 unit members across the state.

The HRO continues to provide hiring, staffing, benefit services, position management/classification, on-the-job injury services, full-time employee training, equal employment relations, medical and pay administration, employee assistance programs, personnel computer data services, official-duty travel and recreation (ticket) specials.

The HRO is committed to ensuring that all the basic work-related needs of Utah National Guard employees are met in order to maintain maximum efficiency and the highest possible morale.

During Fiscal Year 2006 we were able to assist most of our Airmen and Soldiers as they left or returned from Operation Iraqi Freedom, Hurricanes Katrina and Rita, Operation Jumpstart, and other operations around the world. The employees in HRO consistently went above and beyond expectations providing Soldiers and Airmen the tools to make critical decisions affecting themselves and their families to ensure that state and federal missions were accomplished.

Once again, throughout the year the Utah National Guard was recognized as a professional and trained force, ready to mobilize and deploy. This reputation is a result of the high caliber of our people both full-time and traditional. The goal of the Human Resources Office is to continue to improve the support and assistance we provide to these most valuable assets.

Joint State Partnership Program

The State Partnership Program between the State of Utah and the Kingdom of Morocco began in the fall of 2003 and is entering its fourth year.

In April 2006, the Moroccan military hosted a delegation of 12 Utah National Guard military officers, including The Adjutant General, MG Brian L. Tarbet. The visit lasted for a full week and included meetings with the top generals and leaders in the Moroccan Armed Forces.

The TAG also took the time to visit the Utah National Guard Soldiers deployed to Tan Tan, in southern Morocco, for exercise African Lion 06. The UTNG MEDCOM and 19th Special Forces deployed 25 personnel for a humanitarian visit at the request of the Moroccan government. The Soldiers worked along side their Moroccan counterparts for four days in a mobile field hospital. They were able to treat more than 8,000 patients for numerous ailments and health related issues.

There were numerous visits to Morocco and Utah by members of the State Partnership Program. The 19th SF visited the Moroccan paratroopers in Morocco to look at their organization and training, then hosted a visit by them in Utah where they completed several joint jumps.

The Assistant Adjutant General, BG Bruce Frandsen, visited the Moroccan War College and lectured the students on the organization of the National Guard and how it fits into the U.S. military strategy.

BG Frandsen, and BG Bob Voyles (retired), from the Fort Douglas Museum, assisted the Moroccans with setting up a display of the World War II Operation Torch landings. The display opened in Casablanca in February and was an unqualified success.

Other events were: a visit by Moroccan helicopter pilots for night vision goggles and night flying familiarization; a visit in June by Gen. De Brigade Aneur and a high-level delegation to Salt Lake City; a visit to Morocco in November by a team of Non Commissioned Officers to look at NCO development training in Morocco; a visit by three Moroccan military disaster specialists in August to view Vigilant Guard exercise.

In September, with the assistance of Moroccan Commandant Rbai, LTC Bart Berry, Utah Army National Guard, led a team of state civilian leaders from the Utah Public Health



ABOVE: Gen. De Brigade Aneur and a high-level delegation visit Salt Lake City in June.
BELOW: Utah National Guard and Moroccan delegation at Naval HQ in Casablanca, Morocco.



and Public Safety agencies to Rabat to brief Moroccan civil and military officials on disaster preparation and planning.

In July, Lt. Col. Paul Byrd, Utah Air National Guard, traveled to Rabat to lecture more than 70 Moroccan civilian and military mental health specialists on Post Traumatic Stress Disorder.

In August, a group of Moroccan youth visited Utah for two weeks and stayed with military families to get a cross-culture experience of what it is like to live in Utah. Next summer, the Utah youth will travel to Morocco for a return visit.

In the future, Utah and the Kingdom of Morocco look forward to continued development and exchange of both concepts and culture.

Joint Utah Counterdrug Program

The Utah Counterdrug Program, under the direction of COL Neil Hansen, has three programs: State Plans/Drug-Demand Reduction, Joint Language Training Center-Williams, and Joint Language Training Center-Ogden. Each program contributes to the readiness and success of units within the Utah National Guard by providing combat-ready linguists and “above the best” Soldiers to M-day commanders.

State Plans/Drug-Demand Reduction supports two important antidrug initiatives within the State of Utah: Drug-Demand Reduction and Supply Reduction or Local Law Enforcement Support.

The Drug-Demand Reduction program provides drug-awareness education, based on the current drug trends throughout the state. The goal of the Drug-Demand Reduction program is to educate youth and adults on the physical and psychological consequences of illegal drug usage. The culmination of the Drug-Demand Reduction presentation is time on a portable climbing wall or rappel tower. In 2006, the Drug-Demand Reduction program worked with: 5,024 elementary school students; 10,537 middle school students; 3,697 high school students; 1,016 adult students and 9 college students for a total of 20,283 people at 1,182 events.

State Plans Supply Reduction or Law Enforcement Agency Support is an intelligence analysis and support mission for narcotics and major crime task forces across the state. These Soldiers help their assigned task forces organize criminal evidence to produce trend reports, organizational charts of drug trafficking groups, as well as linkage among criminal groups. Last year, the supported law enforcement task forces credited Counterdrug Soldiers with assisting in cases netting the following seized drugs:



Counterdrug Soldiers assist students on the climbing walls after completing the Drug-Demand Reduction program.

The Joint Language Training Center-Williams (JLTC-W) was established in August 1992 to support federal law enforcement linguistic needs. In 1994, Congress funded the Transcription/Translation Support System, a computer-based network to handle linguistic evidence used in illegal drug-case prosecution. At that time, JLTC-W was selected as the Language and Information Technology Network Support Center for this program. JLTC-W currently employs 87 active-duty military and 75 part-time or full-time civilian linguists and computer technicians.

JLTC-W provides language and IT support to federal law enforcement agencies in more than 140 field offices across the United States. This support includes translation in 34 languages and has amassed more than one million pages of documents prepared for use as evidence in court cases. JLTC-W’s real-world language missions provide military linguists an opportunity to maintain and improve critical language, leadership, and computer skills for wartime contingencies and other military operations.

Joint Language Training Center-Ogden (JLTC-O) began in 1990, at the request of the Department of Defense, when a handful of linguists, Soldiers and Airmen were hired “temporarily” into the Utah National Guard’s Counterdrug program.

There are currently about 90 full-time linguists at JLTC-O working and training in more than 20 languages. JLTC-O’s real-world language missions provide military linguists an opportunity to maintain and improve critical language and leadership skills for wartime contingencies and other military operations. The Ogden facility was formally dedicated in 1995 and continues to do special work for multiple agencies, along with language training for the U.S. Navy and Navy Reserve.

Drug	Street Value
Marijuana	\$6,232,783
Cocaine	\$4,548,912
Crack Cocaine	\$8,881
Ecstasy	\$49,320
Hashish	\$89
Heroin	\$21,736
Crystal/Meth	\$1,265,772
Other Drugs	\$15,028
Illegal Prescription Pills	\$79,702
Street Value	\$12,222,223
Total Arrests	1,226

Joint Construction Maintenance and Facilities

The Joint Construction Maintenance and Facilities (JCMF) Office is tasked with ensuring that all Utah National Guard facilities meet the ever-expanding needs of today's military forces. COL Scot T. Olson is the Director of the JCMF. He and his staff constantly strive to provide quality facilities that enable our Utah National Guard forces to train and survive on the modern battlefield by maintaining a high standard of service, quality and satisfaction to the state while providing a safe and positive work environment to the employees of the Utah National Guard. The mission of the JCMF will set the tone for a productive Guard in the upcoming year.

The JCMF provides various support and supervision of facilities throughout the state of Utah. It oversees major and minor construction, budget items and building maintenance. The JCMF works with state officials, including the governor and members of the state legislature, on topics that include budget items for new construction, land leases, and the purchase of property. The goal of the JCMF is to maintain a high standard of service, quality, and satisfaction to the state, while providing a safe and positive work environment for employees.

Maintaining high standards for our Utah National Guard



Joint Language Training Center Operations Room.

facilities is a constant challenge. Many facilities are incapable of accommodating the needs of today's high-tech equipment. Our older facilities were not designed to accommodate modern enhancements. For these reasons, the Utah National Guard works diligently with the state Legislature to ensure current and future funds are allocated to meet facilities maintenance requirements. The number-one priority of the JCMF is to maximize taxpayer resources when planning for new

construction or building maintenance. To do this, the JCMF works closely with the adjutant general, unit commanders, principle staff members and National Guard Bureau to ensure future project plans are optimized to meet current and future training demands.

This year the Joint Language Training Center Buildings 2 and 3 were completed. We also started the construction on Building 4. We constructed a new Joint Operations Center within the Draper facility which will be used to support emergency operations both at the state and federal level. It also will double as a 24-hour message center. Other exciting news this year was the expansion of the Joint Language Facility within the Draper facility, with additional expansion scheduled for FY 07.

Construction and Facilities Management Office

The Construction and Facilities Management Office (CFMO) is tasked with ensuring all Utah Army National Guard facilities meet the ever-expanding needs of today's military forces. COL Scot T. Olson is the Director of the CFMO. He oversees the planning, budget items, building and maintenance of National Guard facilities throughout the state. The CFMO works with state/federal offices and legislative committees to ensure the funding of projects to maintain a high level of readiness through out the state. By maintaining a high standard of service, quality and satisfaction to the state while providing a safe and positive work environment for the employees of the Utah National Guard, the mission of CFMO will set the tone for a productive Guard in the upcoming year.

CFMO provides support and supervision of facilities throughout the state of Utah. It oversees major and minor construction, budget items and building maintenance. CFMO works with

state officials, including the governor and members of the state Legislature, on topics that include budget items for new construction, land leases, and property sales.

Keeping Utah Army National Guard facilities and armories in top condition is challenging. Because of the age of some Guard buildings the costs associated with maintaining them are increasing at an astronomical rate. We must maintain the appearance of each of our buildings in order to portray a positive image within the community. For these reasons, the adjutant general continues to work diligently with the state Legislature to ensure current and future funds are allocated to meet facility requirements.

Fiscal Year 2006 saw a variety of projects completed. They included the West Jordan Field Maintenance Shop Motor Pool expansion, restroom remodel in Lehi and roof replacement in Logan, Ogden, St. George and Lehi. The new water well

at Camp Williams, to include the construction of the wellhouse was completed this year. Another project completed was the construction of new offices for Recruiting Command in the old indoor rifle range at Draper. Construction of a cold-storage building at Logan and expansion of non-organizational parking at Richfield.

New projects started this year include the 144th Medical Company Readiness Center and the major renovation of the Tooele Armory. Future projects include a Training Site Ammunition Supply Point, and a new Regional Training Institute complex at Camp Williams. Other planned projects include renovations of armories throughout the state. Our goal and commitment is to provide the most modern and usable facilities for the finest National Guard units in the Nation.



Construction of the 144th Medical Company Readiness Center at Camp Williams.

Utah National Guard's Annual Military Ball

The Utah National Guard held its 41st annual Military Ball on April 29, 2006, with Honorary Colonels, VIPs, Soldiers, Airmen, spouses and friends in attendance. The event was held in the Ballroom at the University of Utah's Union Building in Salt Lake City.

As always, the Utah National Guard's own 23rd Army Band provided lively accompaniment to the festivities. Guests danced the night away to music ranging from jazz and swing to waltzes and an occasional rock medley.

During the evening door prizes were awarded. There were several prizes given to those present in uniform and other prizes were drawn from ticket stubs. The prizes included television sets, DVD players, camping equipment, and many other miscellaneous items.

Besides dancing, a formal dinner was served in the Crimson Room on the top floor of the Union Building. Also, the university catered refreshments in the ballroom to make the occasion more enjoyable. To remember the evening, many couples had their pictures taken by a professional photographer.

The Military Ball is an annual event held to celebrate the hard work, enthusiasm, and devotion of the modern Citizen-Soldiers and Airmen to the traditions and values of service to our State and Nation. This is one activity spouses can enjoy with their Service member.



The 23rd Army Band performs for the annual Military Ball.



Guard members relax with their partners for an enjoyable evening of dancing.

Governor's Day at Camp Williams

Governor's Day 2006 saw attendance reach a record high as both Service members and their loved ones attended this annual event. The commander in chief of the Utah National Guard, Governor Jon M. Huntsman, Jr., presided over the event and personally reviewed his troops.

At an award ceremony, the follow-

1. Army National Guard SGT James of the Year.

2. Outstanding Army Noncommissioned Officer of the Year, SFC Wyatt Davis, 640th Regimental Training Institute.

3. Outstanding First Sergeant of the Year, MSG Kevin Martinez, 1-145th Field Artillery Battalion.

4. Air National Guard Airman of the Year, SrA Mark Craig, 299th Range Control Squadron.

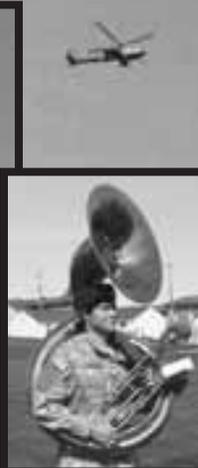
5. TSgt. Gregory Taylor, 130th Engineering Installation Air NCO of the Year.

6. Senior NCO of the Year honors went to MSG Robert Wright, 299th Range Control Squadron.

Congratulations to these outstanding members for their dedication and professionalism. Other awards included the Meritorious Unit Commendation to the 141st Military Intel-Guard Unit, the 109th Air Control Squadron.

After the ceremony, Huntsman offered an inspirational speech and told those in attendance: "This tradition is a very important

one. It not only honors those in uniform, but it honors the families as well. We have thousands in this state, and we can't forget that for every person who deploys overseas there is a loved one left behind. Those who are manning the home front are the unsung heroes of today's modern conflict."





Utah Army National Guard

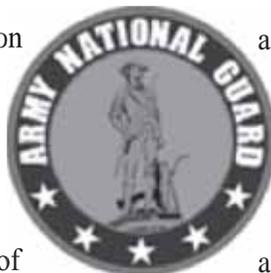
The Utah Army National Guard is an organization rich in heritage, tradition and service. Formally organized in the spring of 1894, the first service in defense of life and property was actually rendered under the banner of the Nauvoo Legion in the 1840's. It was from the members of the Nauvoo Legion and the veterans of the Mormon Battalion of the Mexican War that the first militia of the Utah Territory was organized. This hardy group of Citizen-Soldiers retained the Nauvoo Legion name and for the next 40 years, ensured peace and protection for territorial residents facing a variety of enemies and challenges. As the country grew and the Utah Territory approached statehood, the Utah National Guard was federally organized and the first units were chartered.

Within weeks, the newly organized Utah National Guard saw its first service. Since that first mission in April 1894, units of the Utah National Guard have served countless missions both at home and on foreign soil, and currently have units serving in Afghanistan, Iraq and many other locations throughout the world.

From humble beginnings, the Utah National Guard has grown to be a nationally prominent organization setting the standard for other states to follow in many areas. Individual units ranging from the 128th Public Affairs Detachment to I Corps Artillery receive recognition for excellence in everything from music concerts to mission readiness.

The Utah Army National Guard has two primary missions. The first is to support the people of the state of Utah. When called upon by Governor Jon M. Huntsman, Jr., units and Guard members assist civil authorities in protecting life and property. They are also called upon to help preserve peace, order and public safety, which are integrated into the Homeland Defense mission. The second mission of the Utah Army National Guard is to support the people of the United States. When called upon by the president, the Utah Army Guard provides well-trained and fully equipped military units to serve as part of the total force in times of war or other national emergency.

The Utah Army Guard has many different types of units. Administered by a State Headquarters (called Joint Forces HQ, Utah), Utah serves



as home for Artillery, Aviation, Engineer, Military Intelligence, and Special Forces units. There are also a number of smaller specialized units. The largest Army training center in Utah is Army Garrison Camp Williams, located at the south end of the Salt Lake Valley. Encompassing nearly 30,000 acres, Camp Williams serves not only as a major training site for Utah National Guard units, but also for units throughout the U.S. and even some foreign nations. In addition to weapons ranges, battle courses and many outdoor training facilities, Camp Williams also has maintenance shops, troop support capabilities and extensive classroom facilities. Camp Williams is home to the 640th Regimental Regional Training Institute, which trains National Guard Soldiers from all the western states to include Hawaii and Guam.

The Headquarters of the Utah National Guard is at the Draper Headquarters Complex located next to I-15 in the southern end of the Salt Lake Valley. This extensive facility is also home to several major commands and separate units.

One of the reasons for the success of the Utah Army National Guard is the deep sense of community felt by Guard members as well as Utah citizens. Guard members are constantly serving their communities in many ways. Engineer units, in particular, have made major contributions throughout the state with a variety of construction projects.

The past few years the Utah Army Guard has supported the largest mobilizations in their history, mobilizing units and individuals for the war against terrorism and other federal worldwide missions, currently providing support in 33 different countries. The success of our mobilization efforts was enhanced by the Family Support Program, providing extensive resources to support loved ones of deployed Soldiers. Deployment briefings, youth activities, emergency support, Family Readiness Groups and reunion briefings were designed to provide assistance to families.

Under the capable leadership of MG Brian Tarbet, Adjutant General; BG Bruce Frandsen, Assistant Adjutant General-Army; and CSM Dell Smith, the Utah Army National Guard continues its long tradition of distinguished service to the State and Nation.



HHD, Joint Forces Headquarters - Utah

The Headquarters and Headquarters Detachment (HHD), Joint Forces Headquarters – Utah (JFHQ-UT), plays a vital role in the overall readiness of the Utah National Guard. The detachment is organized to meet the training and administrative needs of individual detachment members.

Soldiers were prepared for deployment through Soldier Readiness Processing. The Joint Staff Headquarters assisted in deploying more than 300 Soldiers from various units throughout the Utah Army National Guard. Soldiers were assisted in administrative, financial, medical, legal and logistical preparation for deployment around the world. There were also more than 600 Soldiers processed from active duty after serving in combat zones for prolonged periods to include the 115th Maintenance Company, 2-222nd Field Artillery Battalion and 1-148th Field Artillery Battalion.

The Joint Staff was also heavily involved in the Vigilant Guard exercise that had participants preparing and executing disaster preparedness in case of a catastrophic earthquake along the Wasatch Front. The Joint Operations Center was established at Draper and the Joint Task Force at Browning Armory in Ogden. The exercise was a great success and our own Joint Department of Military Support did an outstanding job of working with the organizations from the State of Utah.

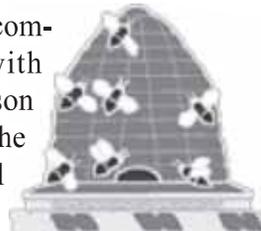
Some changes have happened over the last year that greatly affects this detachment. We welcomed COL Jeff Burton as the Directorate of Personnel, CW5 Gary Cloward as the new Command Chief Warrant Officer, as well as COL Gregory Cluff as the Directorate of Information Technology.

HHD shows continuous support as more teams return from deployments. Recently, HQ, 115th Engineer Group returned and was welcomed home. As long as Utah has Soldiers mobilized to various locations, we will continue to show our readiness to support these troops and families in times of need.

Recruiting and Retention Battalion



The Recruiting and Retention Battalion commanded by LTC James A. Brown with SGMs Jesse Adamson and Brett Johnson completed one of our best years ever. The state exceeded National Guard Bureau's goal of 5,200 Soldiers, and finished eighth overall in the Nation.



Recruiting and Retention Command hosted the driver of NAS-CARs National Guard car 16, Greg Biffle. He and crew chief Doug Richert were given the opportunity to experience a taste of the Utah National Guard. Biffle flew in an AH-64 Apache attack helicopter, fired the M109A6 Paladin howitzer cannon and fired the .50-caliber machine gun. Following the day's events, Biffle greeted and signed autographs for Guard members and families.

The Guard Recruiter Assistant Program (G-RAP) was established to assist the Guard's ability to achieve its accessions mission. It provides an opportunity for traditional Guard members to earn \$2,000 if they assist recruiters in enlisting personnel into the Army National Guard. It allows us to return to community based recruiting, and reduce the cost of recruiting new Soldiers. It is easy to enroll by visiting www.guardrecruitingassistant.com.

Every Soldier a Recruiter (ESAR) is the pilot referral bonus program of the Active, Reserve and National Guard components of the Army that provides selected Soldiers and retired members of the U.S. military the opportunity to assist with recruiting efforts, and rewards



MG Brian L. Tarbet administers the oath of enlistment to our 5,200th Soldier in the Utah Army National Guard, Michael D. Shultz.

those efforts with referral bonuses up to \$1,000. The ESAR program was established to instill in all Soldiers and leaders that every Soldier is a recruiter. ESAR is open to individuals in the ARNG, including AGR Soldiers on active duty, Military Technicians, Active Duty for Special Work personnel and also retirees. Eligible participants who make a qualifying referral may receive a bonus of up to \$1,000. Referrals must be nonprior service and may not be a member of the referring participant's immediate family.

The GED Plus program is designed to assist potential enlistees with an opportunity to complete their secondary education requirement. They can enlist in the National Guard and then will be sent to the National Guard Professional Education Center for a two-week period to complete their GED. They will be paid, and will receive compensation for all their travel costs.

The College First program will allow a new enlistee the option of attending college without the risk of deployment for up to two years. The new Soldier must be enrolled in an accredited post-secondary education program and maintain good standing in the National Guard.

The Freedom Salute campaign has been successful in giving a small token of appreciation to Soldiers returning from deployment, their families and employers. Utah Army National Guard Soldiers are true patriots and continue to answer the call to serve.

This year's top overall recruiter was SSG Joe Spier from Utah County. The top recruiting team from Layton was led by MSG Grant Watkins who was the top producing team for the year. Rookie recruiter of the year award was earned by SFC Shane Johnson.

PHOTOS TOP DOWN: New recruits polish up on their skills prior to leaving for Basic Training. SFC Johnson coaches new recruits to keep covered. PFC Broadhead on the face.



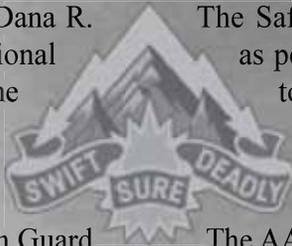


Director of Aviation and Safety

The Director of Aviation and Safety, COL Dana R. Yetton, oversees the functions of Occupational Health, Ground and Aviation Safety and the Army Aviation Support Facility (AASF).

LTC Fran Marcus, manages the Occupational Health program. The mission of Occupational Health is to monitor health baseline data of Utah Guard employees through initial screening and periodic medical surveillance. The Occupational Health Nurse conducts hearing-conservation monitoring, industrial-hygiene surveillance, radiation, respiratory-protection monitoring, and vision-protection screening and monitoring to ensure that healthful working conditions are maintained.

CW3 Andrew Jensen oversees the Utah Army National Guard Safety Program. The mission of the Safety Office is to provide a safe and healthy environment to members of the Utah Guard. Through inspections, instruction, investigations and monitoring of historic data, the Safety Office ensures that safety awareness and prevention are foremost in the fight against accidental loss or injury. National Guard armories and shops are inspected annually to determine compliance with OSHA and other regulatory requirements and to assist units in correcting any unsafe conditions or practices. The office collects reviews, analyzes and investigates accidents involving Guard personnel and property. The office then develops control measure procedures by recommending changes and remedies to reduce accident rates and reverse trends.



The Safety Office also purchases safety supplies such as personal protective equipment and lifting devices to help reduce injuries in maintenance activities.

They also provide training to Guard members to increase their knowledge and skills to conduct their operations in a safe manner.

The AASF mission is to provide a safe, quality aviation program for the Utah Army National Guard in support of its federal and state missions. LTC Paul Brady commands the aviation facility and its 90 employees. 1LT Dante Fontenot oversees the operations staff and CWOs Lewis Scovil and Kerry Stauffer direct maintenance operations. The AASF supports sixteen AH-64 Apache helicopters, eight UH-60 Blackhawk helicopters and one C-12 Beechcraft King Air fixed-wing aircraft. There are more than 100 aviators and crew members in the Utah National Guard.

During Fiscal Year 2006, the AASF provided aircraft maintenance and aircrew training support to the 211th Aviation Group; 1st Battalion, 211th Aviation; Company A, 2-211th General Support Aviation Battalion and Detachment 50, Operational Support Airlift. Additionally, the AASF

conducted 125 support missions to state, federal and Army National Guard organizations and units. The variety of missions conducted included VIP flights, troop lifts, emergency support training missions, search and rescue, recruiting static displays, flyovers, para-drops, external loads, fire fighting and many other unit support missions.



Army Garrison Camp Williams

As the premier training center of choice, Camp Williams is in a perpetual state of improvement. One area of focus is new construction projects to include the development of a new water well, a patrol base and a new fire-suppression water tank. There also plans to build a new Post Exchange and other buildings to improve the soldier standard of living. In addition to new construction projects, Camp Williams has the facilities available to train and develop soldiers on most modern-day weaponry. The Camp Williams staff is continually seeking ways to improve and enhance training facilities, ranges and courses in order to make a Soldier's stay more productive and enjoyable. We are proud of the contribution we are able to make to the Soldiers of the Utah National Guard and to the citizens of the State of Utah.

640th Regiment (Regional Training Institute)

Training Year 2006 continued the 640th Regiment Regional Training Institute's (RTI) high operational tempo of providing quality Soldier training. Under COL Ed Willis's command and CSM Joe Spencer's leadership, the Regiment trained 3,816 Soldiers to all Army components. Soldiers came from numerous locations across the country and included students in a pre/postmobilization status for Operation Iraqi Freedom.

The 640th RTI continues to lead the way with the latest in military doctrine. Significant accomplishments included SFC Davis's selection as the Utah Army National Guard (UTARNG) NCO of the year; the U.S. Army (USA) Sergeants Major Academy accreditation of the Noncommissioned Officers Education System Battalion with Center of Excellence recognition; and the USA Intelligence Center and Military Intelligence (MI) Branch School accreditation.

The 640th Regiment trained 1,872 Soldiers in the Warrior Leader Course. This training provides our future NCOs with a Corps Army leadership and professional development introduction. This year, the RTI implemented a new Program of Instruction (POI) that includes 39 Warrior tasks integrating weapons immersion and a 96-hour training exercise.

The RTI attained a Basic Noncommissioned Officer Course graduation rate of 98.5 percent. This record is attributed to Soldier professionalism and instructor quality. Our instructors traveled across the country to facilitate training at other RTI locations in Hawaii, South Carolina, Nebraska and Mississippi.

The 2-640th Battalion trained more than 400 Soldiers in 36 different Artillery courses that included Cannon Crew Member, Fire Direction Specialist, Forward Observer, and Surveyor.

The RTI is one of two training locations that instruct the 13D10 Transition Course which streamlines 13E's MOSQ from 32 to 12 days. The Battalion trains the "Fast Track" Officer Candidate School, Ground Combat, Nonprior Service Personnel Training (NPSPT), Total Army Instructor Training, Small Group Instructor Training and Bus Driver Training courses.

The Officer Candidate School Company trained 12 officer candidates. The company implemented a Ground Combat Course that prepares Soldiers for both pre-deployment and post-deployment critical battle and survivability tasks. The POI includes convoy operations, close quarters marksmanship and Military Operations on Urban Terrain training.



LEFT: Soldiers in the 13S Surveyor course use a theodolite to track the movement of the sun to find their azimuth. **BELOW:** During the 97E Human Intelligence course, Soldiers drag an injured Soldier to complete a field-training exercise. Soldiers fire a Paladin in the 13B20 course.



Additionally, the RTI conducted 12 NPSPT courses that prepared more than 500 new recruits for Basic Training. This course indoctrinates new recruits on how "real" drill sergeants

train which significantly reduce the attrition rate.

Fiscal Year 2006 provided a landmark for the UTARNG and the RTI with the MI Branch accreditation. This accreditation provided the credentials to instruct Tactical Intelligence Analyst, Human Intelligence (HUMINT) Collector and Counterintelligence (CI) Agent MOS qualification. In addition, NGB selected the 640th Regiment as the Subject Matter Expert Brigade for all MI training. Our HUMINT Collector and CI Agent Course Managers worked closely with Fort Huachuca, Ariz., to revise the Reserve Component POI.

Fiscal Year 2006 was marked with significant 640th Regiment accomplishments. The unit looks forward to FY 2007 training mission execution to support the UTARNG, other states and territories and Active and Reserve Component Soldiers.

We will continue to provide challenging and realistic training to all Soldiers who pass through our doors to ensure the best possible training for our future United States Army leaders.



Environmental Resources Management

Environmental Resources Management (ERM) accomplished several projects this past year affecting environmental aspects for the Utah National Guard.

The ERM developed a new electronic process for complying with requirements of the Utah Pollutant Discharge Elimination System. We developed an electronic template and standard operating procedures for generating storm water pollution prevention plans for construction activities. UTNG construction activities often require an application for a storm water discharge permit. As a result, a storm water pollution prevention plan was developed in order to manage the possible pollutant(s) that may run off site during construction and after.

When a UTNG design project impacts more than the minimum requirement to trigger the need for the storm water pollution prevention plan, a letter with specific drawing requirements is prepared for the architects to ensure the correct best-management practices are drawn into the design. In addition, the contractor performing the construction activity is sent another letter to inform them of their obligation to adhere to the storm water pollution prevention plan. With the new electronic template and the standard operating procedures in place, the storm water pollution prevention plan, best management practices, and maps can be completed within a day. The major time-saving benefit comes from inserting information into specific fields and, at the push of the button, the data is populated into the document in the appropriate locations. What took days now only requires hours.

The ERM emphasis on cultural resource inventories at Camp Williams continues, successfully completing archaeological surveys on approximately 3,900 acres. ERM is also generating an historic structure report for the Camp Williams Officers Club which will include a detailed construction history of the building, as well as architectural and mechanical/electrical system evaluations of the building. The final report will provide facility managers and maintenance personnel with recommendations that will ensure the Officers Club built in 1934, is preserved for the benefit and enjoyment of members of the Utah National Guard and their families.

The ERM participated in planning for the expansion of the Fort Douglas Military Museum, and recently facilitated a visit to the museum by the Deputy Undersecretary of Defense for Installations and members of the Advisory Council on Historic Preservation. ERM is also working with the Utah Division of State History and Native American tribes across the state to update the UTNG Integrated Cultural Resource Management Plan, which will be completed in January of 2007.

For the second initiative, ERM continued to develop an automated hazardous material inventory reporting system. Such a system will significantly reduce the time and effort required by UTNG organizations to inventory hazardous materials. ERM contracted

The use of goats prior to fire outbreaks at Black Ridge created a 150-foot firebreak that protected resources.



with Northface Solutions to develop a working model of a hazardous material reporting system enabling electronic submission of annual hazardous material inventories. The model will also interface with the Defense Logistics Agency's Environmental Reporting Logistics System to assist us in determining Emergency Planning and Community Rights to Know Act reporting requirements. Preliminary indications are positive and the National Guard Bureau Environmental Office has expressed an interest in reviewing the system.

The ERM conducted an experimental fire-fuel reduction using grazing goats from 1999 to 2003. One such experimental firebreak appeared to be quite effective in stopping a portion of the large fire that occurred in 2001. In 2004, goat fuel reduction was expanded beyond experimental use and implemented operationally. Goats are the only viable method for terrain dominated by Gambel oak. Goats are predominantly browsers as opposed to grazers, meaning that they prefer to browse shrubs over grazing grass. This trait makes them ideal for fuel reduction in Gambel oak and sagebrush fuel types. The area where the goats graze is controlled by portable fencing. By concentrating the goats' grazing, a 150-foot mineral soil firebreak, as opposed to bulldozed firebreaks of 10-20 feet wide, can be produced. The width is important, because actual flame lengths in a Gambel oak wildfire exceed the bulldozed firebreaks' total widths.

Recognizing the danger at Black Ridge and the encroaching houses just beyond, ERM worked out the logistics of using goats at the crest. The value of this method was proven during the Sept. 20, 2006, wildfire. The keys to successful suppression were the trained and equipped wildland firefighters fielded by Camp Williams and the systematic deployment of the goats prior to fire outbreak.

○ I Corps Artillery

I Corps Artillery had a busy year in 2006. There was the usual drill schedule, developing and improving each month on their skills as a Corps-level asset. They also participated in Yama Sakura, a multinational exercise in Japan.

In early 2006, I Corps Artillery received an alert to deploy to Afghanistan. As information flowed in and the mission developed, they learned that only staff sergeants and above were required for the mission. They would deploy to Afghanistan and train the leadership of the Afghan National Army.

COL Jerry Acton took command of I Corps Artillery (Forward), and led them through the training at Mobilization Center Shelby (MCS) in Hattiesburg, Miss. The 116 Soldiers who went to MCS were divided into six separate “mentoring teams.” Once they arrived in country, they were spread out in more than 20 separate locations across the region. In some places, as few as one I Corps Soldier worked alongside Afghan Soldiers.

Among numerous other missions, I Corps Soldiers recently mentored Afghan Soldiers who went into the village of Miri with the 10th Mountain Division to clear out Taliban remnants and reestablish local government and police.

Back at Camp Williams, Headquarters Battery, I Corps Artillery, recently sent commanding general BG Patrick Wilson, to Korea to participate in the annual Ulchi Focus Lens exercise. Other Soldiers traveled to Fort Lewis, Wash., for the exercise. The I Corps leadership is working hard to provide Soldiers remaining in Headquarters Battery with quality training. They are also participating in annual I Corps Artillery training exercises, and making sure they deliver outstanding support to forward-deployed Soldiers.

This year, I Corps Artillery truly finds itself amidst a sea of change. Since the Korean Conflict, I Corps Artillery has sent all of its subordinate commands into combat zones, but has never been deployed itself except for the Winter Olympics in 2002. Now the leadership of I Corps Artillery is in the combat zone as part of Operation Enduring Freedom. When I Corps Artillery (Forward) returns from Afghanistan, they will undergo massive change as they transition to a Fires Brigade.



ABOVE PHOTOS: Members of I Corps Artillery (Forward) in an Afghanistan village with local citizens.



COL Jerry Acton, second from left, stands with his Afghan counterpart, BG Fazlullah, 203rd ANA Corps Commander; MG Khaliq, and his advisor, COL Cariello.

1st Battalion, 145th Field Artillery

The 1st Battalion, 145th “Big Red” Field Artillery successfully accomplished one of its most critical training years, thus ensuring a strong future for the unit. The Headquarters and Service Batteries of the 1-145th are located at Camp Williams, with firing batteries and detachments located in Logan, Brigham City, Ogden, Manti, Spanish Fork and Fillmore.



The primary mission of 1st Battalion’s command team, LTC Dallen Atack and CSM James Liechty, was to certify the unit as the newest Paladin Battalion in the Army National Guard’s arsenal. Things didn’t quite go as planned. The beginning of the training year found one-fourth of 1st Battalion already engaged in a 45-day deployment to Louisiana following Hurricane Rita. More than 120 Soldiers from the unit participated as part of Task Force Utah assisting local police authorities by patrolling for looters and manning checkpoints. They worked with numerous relief agencies

by providing traffic control, evacuee control and distributing food, water, ice and clothing. Between missions, many Soldiers voluntarily assisted community cleanup efforts at schools, churches, parks and graveyards. All the Soldiers who participated in the deployment truly exemplified the Guard’s ability to respond to state and homeland emergencies as “neighbors helping neighbors.”

Also during the first quarter, 1st Battalion welcomed home their artillery brothers from B Battery, 1-148th Field Artillery, who had valiantly served in Iraq for a year. These outstanding combat-tested Soldiers were proudly integrated into the 1-145th as A Battery. Although it had been nearly two years since they had trained their artillery skills, they promptly stepped back into their roles as some of the finest artillerymen in the state.

Just as quickly as 1st Battalion welcomed home Soldiers, it deployed others. In June, a dozen officers and NCOs from key leadership positions were transferred to I Corps Artillery for mobilization and deployment to Afghanistan.

Without much time left in the training year, 1st Battalion had to focus all of its efforts on Paladin certification. With an aggressive training plan and assistance from each state directorate 1st Battalion was able to prepare for certification. During the June live-fire exercise and the August annual training the Soldiers of the 1-145th once again stepped up to the plate and met all the requirements and completed-to standard- the Artillery Tables required to be Paladin certified.

With another chapter complete in 1st Battalion’s history, the unit is positioned well forward for the future. The 1-145th “Big Red” Field Artillery will continue to answer the call with some of the finest Soldiers in the Army.



ABOVE: Soldiers from the 1-145th Field Artillery assist in cleaning efforts after Hurricane Rita in Vermillion Parish, La.

BELOW: The 1-145th Field Artillery conducting maneuvers during Paladin certification at Dugway Proving Ground.



○ 2nd Battalion, 222nd Field Artillery

The 2nd Battalion, 222nd Field Artillery, spent most of 2005-2006 deployed in Ramadi, Iraq, in support of Operation Iraqi Freedom. The Battalion served under 2nd Brigade Combat Team, 28th Infantry Division, 2nd Marine Division and 1st Marine Expeditionary Force. Our three-fold mission included Artillery fire support, motorized patrolling and forward operating base (FOB) defense. The Battalion completed more than 1,200 missions and fired 4,000 rounds during our year in Iraq without a single errant round. We provided Brigade- and Division-level fires in support of maneuver forces with one platoon located at Camp Ramadi and another platoon at Camp Habbaniyah. The Battalion provided constant observation over key terrain in the Brigade Area of Operation and also conducted Improvised Explosive Device (IED) denial/interdiction missions while patrolling the streets outside of Ramadi and along the main supply routes. The units performing this mission were attacked dozens of times by IEDs and were successful in finding and eliminating (with the use of Explosives Ordnance and demolition teams) dozens more. Base defense tasks included 24-hour observation from towers and other observation posts, entry control point (ECP) operations, reconnaissance operations with two recon elements outside of our two ECPs. In addition, Soldiers conducted roving patrols in key terrain in and around Camp Ramadi, and crater analysis after receiving IDF on the FOB. Soldiers performed their missions in an outstanding manner despite tough conditions.

Service Battery conducted nearly 400 logistical support missions during its year in Iraq. They supported all units in the AO on multiple occasions with missions such as concrete barrier



emplacement, damaged vehicle recovery, humanitarian and civil affairs supply transport and a variety of other key missions. They also were instrumental in securing dozens of polling sites during the October referendum and December elections. Finally, HHB in addition to supporting the lethal Battalion operations participated in several nonlethal missions such as issuing school supplies to several local Iraqi schools, security and recruitment for the Iraqi Police and military organizations and Battalion leaders on a weekly basis worked closely with the Provincial and Ramadi tribal and governmental leaders in bringing peace to the region.

Despite the many attacks on our Soldiers and various wounds they received, we were fortunate enough to return home to Utah without any Utah Soldiers killed in action. However, the Task Force regrettably lost two great friends. The first was LTC Michael "Mac" McLaughlin, from Pennsylvania, who was killed in January by a suicide bomber while conducting security for an Iraqi Police recruiting event. Another tragic loss was a great NCO, SGT Duane Dreasky from Michigan whose humvee was struck by an IED in November. Both were assigned to our Task Force during our deployment, and we are all fortunate to have known and served with these outstanding Soldiers.

As the Triple Deuce transitions from war to home station and families, we will always remember the sacrifices of our Soldiers for their heroic actions. But, we will also remember the incredible sacrifice of our families and friends back home. Without the support of our families, Soldiers would not have been as successful as they were. Thanks again to our families and friends for that wonderful support.



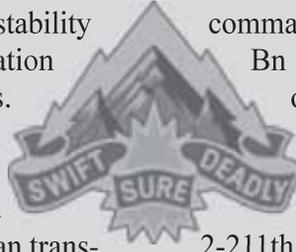
Members of the 2-222nd interacting with the residents of a local village where they were operating in Ramadi, Iraq.



Members of the 2-222nd in Iraq



211th Aviation Group



The 211th Aviation Group helped to provide stability here at home while other subordinate aviation units were training and deployed overseas.

The Group has received orders that it will change to a Table of Distribution and Allowances (TDA) Unit starting in FY 07 (October 06). As a result of those impending changes, the unit began transforming to the new TDA. This was a dramatic downsizing of personnel. Those people were transferred to the subordinate battalions under our command. The staff, meanwhile, concentrated on the changes happening simultaneously with 1st Battalion and 2nd Battalion. We supported change-of-

command ceremonies within the Group, 1st Bn and 2nd Bn in Oct. 2005. We implemented the stand-down of two units and the organization of the new Battalion. The staff also moved to new office space located at the Army Aviation Support Facility. We oversaw the deployment of A Company, 2-211th General Support Aviation Battalion, to Iraq. We also oversaw the deployment of other volunteers to support units along the southwest border of the U.S. and overseas to Afghanistan and Iraq. Overall the training year has been very productive, and we look forward to new changes within Utah Army Aviation in the near future.



TOP PHOTO: 1-211th Gunnery at Annual Training at Lakeside, Utah.
BOTTOM PHOTO: JRTC Formation of 1-211th Avn and 2-147th (Minnesota), Feb. 2006.

1st Battalion, 211th Aviation Regiment

Federal Mission Statement: On order, 1-211th Attack Reconnaissance Battalion (Air Pirates) mobilizes and deploys to theater to conduct attack operations, reconnaissance operations and security operations in support of Division efforts.



With the return of the Battalion from deployment to Operation Enduring Freedom, Afghanistan, the training year consisted of recruitment and rebuilding operations and training. Our efforts to rebuild started with the reset of all AH-64A Apaches in the fleet. This consisted of taking aircraft to Fort Campbell, Ky.; Fort Hood, Texas; or Mesa, Ariz. for refurbishing. The aircraft were thoroughly cleaned and refitted with new components, thus extending the service life of the aircraft. Our ground vehicles and equipment were also taken to various places for re-set. As a result, the number of aircraft and vehicles available to train with was limited. But as the training year went on, more aircraft and equipment were returned to service. We also concentrated on recruiting and retaining good Soldiers in our organization and have had very good success. In the last year the 1-211th's authorized strength has grown by 21 percent, and it has quickly filled most of those positions. As we continue to support various recruiting efforts with static displays, it shows the community a presence not seen in a few years and sparks interest in what we are doing for our Nation and community. Those efforts have proven fruitful with many new people joining the Utah National Guard.

The 1-211th also supported National Guard Bureau by

sending six AH-64 Helicopters, along with crews, armament personnel and maintenance personnel to support a Joint Readiness Training Center rotation at Fort Polk, La., in February 2006. This was with fewer than 120 days' notice. The mission was to support the training and deployment of a Minnesota National Guard Infantry Brigade preparing to leave for Iraq. These Soldiers had never worked with Apache aircraft before. We worked with their planners and staff to teach them how to use Army Aviation as a whole. Ammunition was provided for crews to practice and teach live close-combat attacks in support of ground convoys moving through different areas of the Fort Polk complex. Some missions were live-fire exercises; some were dry-fire. Overall, the mission was productive for all involved.

During June, the remainder of the Battalion performed Gunnery training at Lakeside, Utah. During the exercise, Mother Nature decided to test the resiliency of the Battalion by creating a windstorm that destroyed numerous tents, equipment, personal gear and injuring a number of our Soldiers. As a result, gunnery was delayed a few hours and Soldiers had to recover equipment. But after assessing the situation, the mission continued and was completed without further incidents. The tenacity, resiliency and just plain devotion of our Soldiers again proved that this Battalion is a cohesive fighting unit. The 1-211th also has been invited by the Air Force to participate in their prestigious Red Flag Exercise next January.

State Mission: On order and as directed by the adjutant general and the governor of the state of Utah, the 1-211th Attack Reconnaissance Battalion (Air Pirates) provides trained and disciplined forces for domestic emergencies in order to protect and safeguard the lives and property of the residents of Utah.



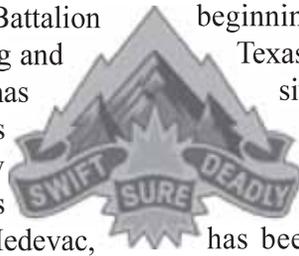
1-211th helicopter during Gunnery at Annual Training.

2nd Battalion, 211th Aviation Regiment

During the past year the 2-211th Aviation Battalion was created. The year has been an exciting and rewarding one for the new Battalion; it has accomplished many missions within its short time. The Federal Mission of 2-211th Av Bn is General Support Aviation. This includes Command and Control, Heavy-Lift Support, Medevac, Air Traffic Services and Limited Air Assault.

Since October 2005 the Battalion has gone from being a company-size element to a full battalion with HHC, A Co., D Co., and E Co., in Utah and B Co. (Chinooks), C Co. (Medevac) and F Co. (Air Traffic Services) in Iowa, Minnesota, and Oklahoma. The 2-211th Av Bn has approximately 240 personnel in the Utah portion of the Battalion. Most recently, the 2-285th Air Assault Company was attached to the Battalion.

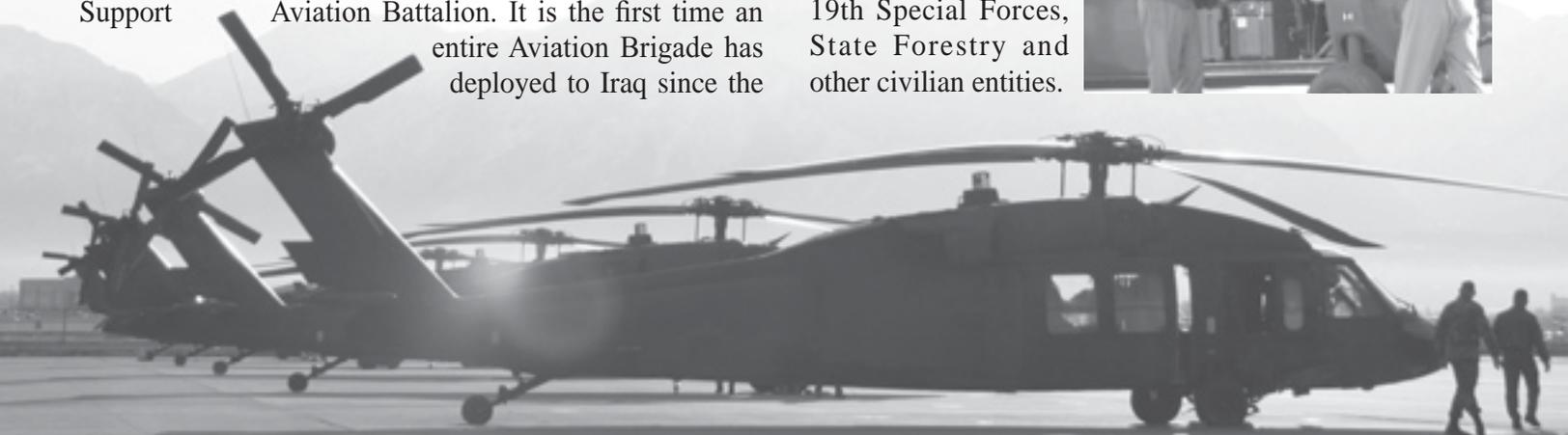
The year began with the activation ceremony of the 2-211th Av Bn and the command was received by MAJ Lamar Blair. Company A was deployed as part of a mass Aviation mission to Iraq. They are attached to 2-135th General Support Aviation Battalion. It is the first time an entire Aviation Brigade has deployed to Iraq since the



beginning of Operation Iraqi Freedom. At Fort Hood, Texas, Company A prepared for their deployment for six months and is currently serving their tour in Iraq.

Among the many missions the 2-211th has performed, one of the more challenging missions has been aiding with firefighting. Blackhawk crews skillfully worked many hours suppressing and containing various fires throughout the State. The 2-211th sustains their Federal mission by performing slingload training, aiding other MACOMs with Airborne missions, transporting VIP guests, and supporting recruiting events with a Blackhawk presence.

The 2-211th has an impeccable safety record and conducts missions of the highest caliber. The quality of performance has been commended by the various entities that they work for, such as Training Site Command, Air Force, 19th Special Forces, State Forestry and other civilian entities.



Members of A Co., 2-211th, prepare for deployment in support of Operation Iraqi Freedom.

Detachment 50, Operational Support Airlift C12T1

During FY06 Detachment 50, Operational support Airlift continued to support missions throughout the continental United States as directed by the Joint Operational Support Airlift Center. Detachment 50 continued to support Operation Iraqi Freedom with the deployment of our unit commander in support of the Global War on Terrorism. The unit's aircraft completed an upgrade in December to become a C-12U from a C-12T1. Since returning from the upgrade, the C-12U has flown 473 hours, completing 73 op-



(Fixed Wing)



erational missions and 67 training missions. Detachment 50 also welcomed two new C-12 aviators with their completion of the Army's Fixed Wing Qualification Course. Detachment 50 began preparing for an outside continental United States deployment to South America to support Operation Palmetto Ghost. This operation is scheduled for 30 days in FY 07. Upon return from this operation, Det. 50 will continue to provide cost-effective transportation to DoD personnel and training for unit aircrews in support of their global mission.



19th Special Forces Group (Airborne)

This past year has seen a great deal of change at the 19th Special Forces Group (Airborne). A major area of change has involved the leadership of the Group. On July 19, 2006, COL Andrew Burton turned command over to COL Michael Adams. COL Burton had commanded the Group for the last four years. COL Adams comes to the 19th from



active duty in an unprecedented move within the Special Forces community of having an active-duty officer command a National Guard Special Forces Group.

In addition to the Group change of command, Support Company, 19th SFG(A), and HHC, 19th SFG(A) both changed commands this past year. MAJ James Slagowski relinquished command of Support Company to MAJ Phil Swan at a ceremony at Camp Williams on Feb. 12, 2006. This marked the return of Swan to the 19th. He has been serving most recently with Recruiting Command. CPT Jeffery Buhman passed the reins of command of HHC to CPT Joaquin Mixco on March 4, 2006. Buhman moved on to the 19th staff engineer position. Mixco was the Assistant S4 for the Group.

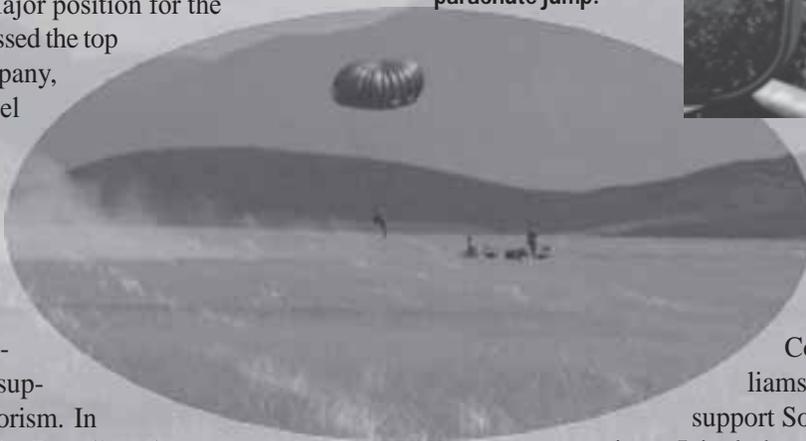
There were also changes in responsibility for senior NCOs. CSM Scott Morgan is the new command sergeant major for 1st Battalion upon the retirement of CSM Ronald Webb who concluded a 34-year career with the 19th. 1SG Larry Restad took over as first sergeant for HHC. Restad has been with the 19th for 21 years. He replaced 1SG Bradley Kingston, who moved to the Operations Sergeant Major position for the Group. 1SG Robert Logan passed the top Soldier job at Support Company, 19th SFG(A), to 1SG Michael Dunston.

1st Battalion, 19th SFG(A), mobilized in support of Operation Enduring Freedom. The Battalion deployed to the Philippines to train Filipino military personnel in counterinsurgency in support of the Global War on Terrorism. In addition to the mobilization, 1st Battalion also conducted counternarcotics missions in Thailand and Underwater Operations Sustainment training at Lake Powell. LTC Andrew Wood commands 1st Battalion.

The 19th conducted a Jumpmaster Course at Camp Williams in August. This course trains Soldiers in the proper techniques and procedures to inspect parachutist and aircraft, establish drop zones and conduct airborne operations. The difficult and



ABOVE: Jumpmaster drops resupply door bundle over Drop Zone Ashau. **RIGHT:** Soldier conducting a security halt. **BELOW:** 19th SF Soldiers land after a parachute jump.



demanding course started with 58 students and only 26 graduated.

In April, the 19th conducted a Special Forces Basic Combat Course – Support at Camp Williams. This course is designed for support Soldiers geared to tactical operations. It includes weapons marksmanship in a variety of scenarios to included stationary and moving engagements. Soldiers fire in excess of 1,500 rounds each. The training includes crew-served weapons, Antitank weapons and 40mm grenades. Room clearing, tactical movement and convoy operations are part of the program of instruction. The culmination of the training is a field-training exercise involving force on force through day and night operations.

Soldiers and Airmen from the 19th Special Forces Group (Airborne) and 181st Weather Flight (a sister unit) participated in the Special Forces Combat Course – for Support personnel (SFBCS) at Camp Williams, Utah, May 2006. The Program Of Instruction consisted of daily hand-to-hand combat training, flat-range work, Close Quarter Marksmanship, Combat Life Saver (CLS), Small Unit Tactics (SUT), Military Operations on Urban Terrain, Convoy Operations, and Counter-IED.

The intense training involved a progressive course in hand-to-hand combat from Salt Lake SWAT instructor, Officer Jared Wahongi. Students trained on their assigned weapons, M-4 carbines. Students expended thousands of rounds to become familiar with every function of the specialized weapon system, honing basic marksmanship. By the end of the second day, students were putting three-round shot groupings within a one-inch radius. Once the students mastered their weapon, primary instructor, LTC Randy Watt, introduced aspects of target engagement, around and under vehicles, negotiating obstacles and simulating non-combatant targets. Along with these challenges, the weapon was purposefully rigged to malfunction with inert rounds. This Type I malfunction, coupled with the barriers placed on the weapons range, created an environment which required a level of multitasking most Soldiers never encounter in weapons training. The mental stress and physical demands created a highly focused atmosphere which precluded distraction.

Once students completed weapons training, other topics such as CLS, SUT, global positioning and land navigation techniques were taught in classroom settings. The instruction progressed to mounted and dismounted operations on specially designed ranges, incorporating counterimprovised explosive device training. In order to simulate combat stress, cadre employed paint ball, grenade simulators and smoke in force-on-force actions.

All the training culminated in the student-run Field Training Exercise where the student company commander was given multiple missions over the course of several days, testing every aspect of the prior week's training.

By the end of the training, all students felt a degree of confidence in their ability to survive and master the battlefield. Graduation provided a poignant reminder of the timeliness of the training. Two of the students from the 181st Weather Flight, Texas Air National Guard, based in the Dallas-Fort Worth area, were unable to attend the ceremony because they had left that morning for their mobilization station in support of Operation Iraqi Freedom. The 19th SFG(A) wishes to extend special thanks to the Swanson Family Foundation for their generous support of SFBCS.

Group Support Company conducts United States Army Special Operations Command (USASOC) Jumpmaster Course

On August 20, 2006, the USASOC Jumpmaster course started with 54 students reporting to Camp Williams, Utah. For the next 12 days, long hours and detailed hands-on training were experienced by students. The Jump Master Parachute Inspection exam took its toll on the students where only 26 passed. That was the hardest day for the instructors as they wanted all students to succeed, but they also had to maintain a known standard. The standard is to ensure only those students who have the technical aptitude to inspect their fellow Soldiers and not miss any rigging deficiencies that may cause injury or death, become certified Jumpmasters. Those remaining students continued with training on proper actions in high-performance and rotary-wing aircraft and operation of several different types of drop zones as well. All the training was tested with written and hands-on exams from a U.S. Air Force aircraft in flight over Drop Zone ASHau. The highlight for the students was conducting a night airborne operation where several earned their Senior Airborne Badge.

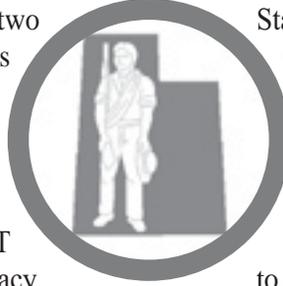
The graduation of 26 USASOC Jumpmasters into the U.S. Army inventory is a testament to the long hours and persistent involvement of the JMC OIC, JMC NCOIC and the Jumpmaster Instruction Team. More than 80 percent of the time invested in preparation for the Jumpmaster Course was during off-duty time for which no compensation was received. Group Support Company is now a validated training asset.

Amid the historically high operational tempo associated with the Global War on Terrorism, the Utah Army National Guard's operational support to DoD's Theater Security Cooperation Program (TSCP) continues unabated. This critically important mission provides military forces to the five regional combatant commanders in support of their geographically oriented diplomatic and security plans and programs. One example of these operations was conducted by Operational Detachment Alpha (ODA) 934, C Company, 1st Battalion, 19th Special Forces Group (Airborne), from July 30 – Sept. 2, 2006, in Mae Taeng, Thailand. ODA 934 developed and provided a program of instruction consisting of Combat Lifesaver, Small Unit Tactics, Basic Pistol and Rifle Marksmanship, Close Quarter Combat, Mission Planning and Human Rights Training for the Thai Border Patrol Police. ODA Soldiers spent four weeks providing instruction designed to improve capabilities for Counterarotics operations by Thai Border Patrol Police. The mission was a resounding success and created marked enhancement of bilateral relations between U.S. and Thai forces through Mission-Essential Task List oriented training.



97th Troop Command

The Headquarters, 97th Troop Command had two change-of-command ceremonies during this year. On June 4, 2005, COL Linda Higgins assumed command from retiring commander, COL Ruediger Tillmann, while CSM Raelynn Oman took over for retiring CSM Richard DeWolf. Headquarters, Headquarters Detachment Commander, 1LT Camille Sanford assumed command from CPT Tracy Andersen in May 2005.



State Medical Command; 144th Area Support Medical Company; 120th Quartermaster Detachment (Water Purification); 23rd Army Band; 128th Mobile Public Affairs Detachment; Headquarters, Headquarters Detachment, 97th Troop Command and the 115th Maintenance Company. Under the command of Higgins and Oman, HQ, 97th Trp Cmd's mission is to provide subordinate units with administrative support, logistical support and training guidance necessary to complete their respective missions.

HQ, 97th Trp Cmd, a Command and Control Headquarters, provides both brigade-level and battalion support to the 85th Civil Support Team;

Implementing the Soldier Readiness Processing program, HQ, 97th Trp Cmd, mobilized five of its units for the Middle East and Louisiana. Units activated for service were the 144th ASMC, 120th QM, 115th Maint. Co., 85th CST and redeployment of the 128th MPAD from Guantanamo Bay, Cuba. Leadership from HQ, 97th Trp Cmd visited the 144th ASMC and the 120th QM at Fort Bliss, Texas, observed their training and participated with the units in exercises posing as the Opposing Forces. Higgins and Sanford spent time with the Troops addressing any concerns. Individual members of Troop Command have also served active-duty time in Nicaragua and Louisiana.



Members of HQ, 97th Troop Command, at the Utah National Guard Joint Forces Headquarters in Draper.

Preparing units for mobilization assignments and new endeavors is a time-consuming process; however the professionalism and experience of the Soldiers in HQ, 97th Trp Cmd, make the events run smoothly.



23rd Army Band



The 23rd Army Band completed a successful spring and summer performance season. The band presented well-attended concerts and ceremonies for numerous civilian and military organizations. They included performances and parades in communities from Montezuma Creek to Brigham City. The band had a training opportunity to perform with the 25th Army Band of the Idaho National Guard in a joint concert in Inkom, Idaho. The entire town turned out for the combined concert on the evening of July 3, 2006. Before and after the concert Soldiers of the two units were able to share experience and insight into service as an Army musician. Other performances included summer park concerts and parades in support of Utah's communities including Taylorsville, Murray, Springville, Lehi, Pleasant Grove and Spanish Fork.

On July 14 and 15, the band was featured in the annual Days of 47 Pops Concert at Abravanel Hall. The band combined its talents with

OPPOSITE PAGE BOTTOM: First Drum Major SSG Lisa Blodgett leads the 23rd AB in the Lehi Parade. **ABOVE:** Sousa, the "March King" featured with the 23rd AB.

the Choral Arts Society of Utah Master Chorale conducted by Air National Guard MSgt. Sterling Poulson and the Great Basin Street Band featuring former 23rd Army Band members Jerry Floor on the Clarinet and Jan Hyde on the drums.

The evening's programs included a blend of American patriotic music and traditional New Orleans-style jazz. The concerts culminated with a rousing performance of "When the Saints Go Marching In," a number that combined the talents of each of the performing groups. A highlight of the concert was the guest appearance of John Phillip Sousa to conduct the Band in a few of his favorite pieces which included more than just the marches that made

him famous.

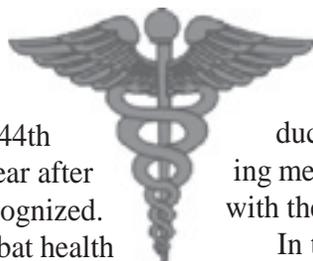
Impersonating a 19th-century Marine band commander is just one of the many talents demonstrated by CW3 Mike Cottam in his roles in the community and as the conductor of the 23rd Army Band. In June, Cottam was awarded the Bronze Minuteman by the Honorary Colonels Corps of the Utah National Guard. This prestigious award recognized his service in the community as an educator, counselor and prevention specialist with students and families touched by abuse, violence, HIV AIDS, and loss. In addition to his duties as the band commander, Cottam has served for the past three years as the director of the Utah National Guard Freedom Academy.

The 23rd Army Band is moving forward and growing in strength with the addition of several talented new musicians who are completing basic training and attending the Army School of Music. In November the band continued with its 50-year tradition by presenting the 51st annual Veterans Day Concert, at the University of Utah's Huntsman Center, adding another year to the longest running Veterans Day celebration in the Nation.



144th Area Support Medical Company

Fiscal Year 2006 brought numerous challenges to Soldiers of the 144th Medical Company (Area Support), deployed in support of Operation Iraqi Freedom. The 144th arrived in theater on Nov. 11, 2005, only one year after the unit was brought on line and federally recognized. Their mission was to provide level I and II combat health support across two Multinational Division. South East and Central South, the largest geographical area in the task force. Immediately after hitting the ground, the Company distributed its personnel to four different sites in Iraq where they operated troop medical clinics at Logistical Support Area Adder, Cedar II, Scania and Camp Echo. Additionally, the 144th provided 10 medics to Military Transition Teams (MTT), small teams of U.S. forces responsible for the train-



ing of Iraqi Army Battalions across Iraq. MTT medics had a myriad of responsibilities ranging from providing care to their team members, conducting medical training for Iraqi medics, establishing medical logistics systems and directly participating with the Iraqi Army in combat operations.

In the troop medical clinics, teams of medical personnel conducted daily sick call and provided emergency treatment and evacuation for combat casualties. During the course of the deployment the 144th provided care to more than 70,000 U.S. and Coalition Soldiers, local nationals and third-country nationals. Additionally, these Utah Army National Guard medical professionals provided emergency life-saving treatment and evacuation to more than 300 patients. Cedar II NCOIC SSG Robert Stirling initiated the

first-ever Combat Lifesaver (CLS) course at Camp Cedar II, which was soon recognized as the toughest CLS course in Iraq. Ultimately, Stirling and his crew trained more than 300 nonmedical personnel in combat lifesaving skills. Scania TMC, led by SSG Terry Cropf, faced some of the most challenging situations in the company. They treated hundreds of local-national burn patients. Their track record of burn care and rehabilitation earned their crew of only 10 as the “best burn center in Iraq.” Camp Echo dealt with a constant influx of mass-casualty situations from the nearby city of Diwaniya. One incident was particularly challenging: a U.S. Soldier had been killed just outside the main gate by an improvised explosive device. The Echo crew was charged with caring for the deceased in addition to the survivors of the blast. “Every ounce of respect, honor, and patriotism pushed me through the night to make sure this fallen Soldier received the proper respect,” said platoon leader 2LT Tambra Puro, a

Roosevelt resident. Seeing the buddies of the fallen Soldier with blood all over their boots, SSG Tim Stillman, SGT David Grant and SPC Andrew Hill gave the Soldiers their spare boots which were gratefully accepted. CPT David Stefl, a

physician assistant from Spanish Fork and the Adder TMC officer in charge, was challenged with operating the busiest medical clinic in the theater with very limited space.

“Being able to see so many Soldiers and help them get better, help them feel well enough to be at the top of their game when outside the wire is gratifying,” Stefl said.

The 144th Headquarters Platoon was the muscle of the company. It provided inordinate hours of hard work and sweat to keep the company’s vehicles operational, ensured seamless communication across the battlefield, and coordinated the delivery of supplies and medical equipment by air and ground. When asked how his small crew of mechanics maintained a fleet of 23 vehicles which traveled thousands of miles

during the deployment, SGT Lance Devine of Heber put it simply, “We pulled together as a tight team and maintained a mission-first attitude.”

“Our company impacted Operation Iraqi Freedom in two major ways,” said company commander CPT Rob Dent. “Forward Operating Base TMCs conserved the fighting strength of the Soldier, making sure they were fit to fight and remained healthy enough to maintain mission focus. Our transition team medics provided training to the Iraqis so they can play a larger role in the security and stability of Iraq in the future,” he said. “I couldn’t be more proud of the job the 144th has done; this unit was essentially made deployable by cross-leveling more than 50 percent of our current personnel from other units. This unit really became cohesive and efficient in a short amount of time.” 1SG Jerrid Floyd, a Salt Lake City resident, reflected on the deployment, “I am most proud of the job that each and every Soldier did in

Iraq, overcoming many obstacles along the way in order to get the mission accomplished, the right way. Each and every Soldier within the 144th can and should hold their head high. Our unit’s success is a direct reflection of the true dedication that every Soldier had and displayed on a daily basis.”

The 144th ASMC redeployed from Iraq in November 2006.



TOP: Soldiers from Camp Cedar II conduct CLS course focusing on patient assessments, proper techniques in packaging and transporting patients in a combat environment; BOTTOM LEFT TO RIGHT: 2LT Brad Johnson, SPC Kelly Davis, SSG Terry Cropf, and SPC Chris Clark unload a local national from a front-line ambulance.



85th Civil Support Team

This past year has seen the 85th Civil Support Team challenged with many exciting opportunities. On Sept. 1, 2005, the 85th CST was tasked to send three Soldiers to New Orleans to set up communications operations for the local first-responder community in support of relief operations for Hurricane Katrina. While there, SFC Joseph Parker, the team's communication NCOIC, personally developed and assisted in implementing the plan to restore short-range communications in the area. Quickly recognizing that the tall buildings of inner New Orleans acted just like the canyons back home in Utah, Parker determined that they needed to put relay antennas on the buildings forming high points in the area. Parker was instrumental in determining the types of antennas needed and their positioning, thereby restoring critical communications to the disaster area. Approximately three weeks later, the entire team deployed to the same area and linked up with the advanced party.

In New Orleans the 85th worked alongside several other Civil Support Teams from across the Nation to support the New Orleans Fire Department Special Operations Team (HAZMAT) with the goal of locating and identifying hazmat scattered across the landscape by the category V hurricane winds.

The CST members participated in hazmat recon operations in more than 300 locations throughout three parishes in Louisiana, concentrating in Orleans Parish. 85th CST members were able to utilize all of their specialized equipment and

training in order to provide tactical and technical assistance to the people of New Orleans. Just as the team was finishing Katrina operations, another category 5 storm, Hurricane Rita, moved into the area. Fortunately the main force of the storm hit to the west of where the team was stationed. Following Rita the team redeployed overland, with two members remaining in the area to assist in final coordination and hazmat ID.

In January 2006 the 85th CST drove to Moab to assist



and train members of their local first-responder community. The Team participated in a joint exercise that sharpened their skills by detecting, identifying and mitigating chemical, radiological and biological weapons of mass destruction. The exercise integrated members of the Moab fire and law enforcement communities with our National Guard Soldiers and Airmen.

In February 2006 the 85th CST again drove south. This time they ventured off to Phoenix, Ariz. The 85th linked up with the 91st CST from the Arizona National Guard there. Both teams participated in a joint WMD exercise at Papago Park Military Reservation. The 85th practiced a Civil Support Team Relief in Place, by taking over an ongoing operation from the 91st CST. The 85th continued operations until the WMD agent samples were collected and identified by the 85th Analytical section, made up of CPT Jared Gailey, Ph.D. and SSG Chuck Jorgenson.

One of the highlights of the year was an unknown substance test sent out by the State Health Lab. A substance was sent to multiple agencies and organizations for them to



Members of the 85th CST prepare for a training mission in Moab, Utah.

try to identify the substances composition. Among those who received the test were hazmat teams, fire departments, and BYU's chemical department. Gailey and Jorgenson did an outstanding job leading the way by being the closest to identify the substance in this test of professional skill.

A change of command for the 85th CST took place in June 2006. Lt. Col. Kevin

Nuccitelli came to the CST from the Utah Air Guard and J5 shop. Nuccitelli, affectionately known as "Nooch," is an Air Force navigator and has spent several years on active duty at the National Guard Bureau and Andrews Air Force Base, Md. Nuccitelli is tasked to take the CST on to "certification" and into the future. CST members bid farewell to the outgoing Commander, Lt. Col. Wendy Cline, wish her well in her career and look forward to direction and leadership from Nuccitelli.



115th Maintenance Company

Individual Soldiers were mobilized from Utah, Missouri and Montana, and assigned to the 115th Maintenance Company on January 28, 2005, in support of Operation Iraqi Freedom. No one really knew what to expect when they left behind their loved ones and civilian lives, but what they did know is that they were up for any and all challenges that would be sent their way. They came from three different states, from many different units, and many walks of life; however, what they all had in common was the American Flag on their right shoulder and the dedication to duty to answer the call of the Nation.

The 115th quickly developed into a cohesive unit, and was awarded the Commander's Cup for the top unit mobilizing under the 647th Area Support Group. On April 14, 2005, the 115th boarded a plane from Fort Bliss, Texas, heading for Iraq and the duties and sacrifices that freedom and liberty required of them. The 115th began to realize that the defense of our Nation and our freedoms would include the defense of the fledging democracy and freedoms of the people of Iraq.

The 115th was assigned to the 155th Brigade Combat Team (BCT), a National Guard Brigade from Mississippi. Once on the ground Soldiers of the 115th were assigned many diverse missions. The 115th completed more than 300 combat-related missions outside the wire, including gun truck, recovery, humanitarian aid, civil affairs, MEDCAP, border patrol and training the Iraqi Army. The 115th Soldiers were in charge of security of the Ammunition Supply Point on Forward Operating Base (FOB) Duke, and completed more than 125,000 hours of force protection. The Soldiers built the key for FOB Hotel used in the turnover ceremony, and participated in this historical event as U.S. Forces turned FOBs Hotel and Lima to the Iraqi Security Forces. The 115th also had a maintenance mission under the 155th BCT and completed more than 1,300 job orders; 225 services; processed 14,000 document numbers and supplied an Maintenance Support Team to FOB Hit.

In January 2006, the 115th was assigned to the 485th Corps Support Battalion (CSB), 16th Corps Support Group (CSG) with a mission to provide support to catch up overdue services and help the maintenance



backlogs for the 485th CSB, 16th CSG motor pools, 220th Engineers and supply an MST for FOB Duke. In the 115th's short time on Base Camp Adder, 80 services and 400 work orders were completed.

No matter what the mission was, Soldiers of the 115th made a difference. Their support to other units and to the Iraqi people directly has supported the freedoms of the Iraqis and thus supported the freedoms of America. As Soldiers went their separate ways, and sewed on new patches, the American Flag on their right shoulders will remind us all of the common ideal that they came together to defend. The company motto was "Get UMM Done" and at this point we have to say that we "Got UMM Done" thanks to every individual Soldier doing their part and answering their Nation's call.

LEFT: SPC Joshua Harmon with local kids on a MEDCAP Mission to Najaf, Iraq. **RIGHT:** Members of the 115th conduct security and personnel search in support of Operation Iraqi Freedom. **FROM TOP DOWN:** SPC Tyler Nielsen, SSG Bartley Johnson, SGT Erin Reynolds, SPC Maurice Keys, SPC Matt Williams, SGT Dusee Thomas and 1LT Andie Cody.





Medical Command



The 73 Soldiers of the Utah Army National Guard's Medical Command (MEDCOM) have accomplished a lot during Fiscal Year 2006. In addition to countless immunizations and medical screenings, MEDCOM has conducted 2,193 dental screenings, more than 400 physical exams and more than 3,500 Annual Medical Certificates.

MEDCOM has completed Soldiers Readiness Processing for a multitude of units: I Corps Artillery, 19th Special Forces Group, and 300th Military Intelligence Brigade, to name a few. MEDCOM has also processed Soldiers for returning units. Recently, they have conducted Demobilisation SRPs for the 115th Maintenance Co., several small detachments and most notably, several Soldiers, including a Physicians Assistant, went to southern Utah to conduct a week-long DSRP for the 2-222 Field Artillery Battalion.

For injured Soldiers, the first hour after sustaining a traumatic injury is called the 'Golden Hour.' It is during this time where adequate emergency medical care must be performed in order to exponentially increase the Soldier's chance of survival and recovery. Triage, basic first aid treatment to stabilize the patient, and immediate transportation to the nearest medical facility must occur if the 'Golden Hour' is to be used effectively. This medical care starts in the field or at the scene of the accident. To enable our Soldiers to receive better medical care, the MEDCOM has conducted numerous Combat Lifesaver courses. This year, we have trained more than 200 new Combat Lifesavers.

This year also marked

the initialization of a centralized record keeping system for all Utah Army National Guard members. Beginning with Troop Command and MEDCOM, itself, all Soldier medical records will eventually be housed and maintained at the MEDCOM located in the Readiness Center at Camp Williams.

In conjunction with the medical records centralization, we have implemented a new Automated Voucher System to provide greater convenience to UTARNG Soldiers. This system will allow troops to receive Military Medical Physical Examinations at a civilian doctor's office located close to the Soldier's own home. The program is through the Federal Strategic Health Alliance otherwise known as FEDS_HEAL.

The highlight of our year is perhaps the deployment of MEDCOM personnel, along with Soldiers from other UTARNG units to include the 19th Special Forces Group

(Airborne), Joint Forces Headquarters and the 2-222 Field Artillery, on a nation-building mission to Tan Tan, Morocco. While in Tan Tan, our Soldiers worked with the Moroccan Army, specifically with their medical unit to provide medical care for the local population in obstetrics-gynecology, internal medicine, pediatrics, cardiology, dental and general medicine. Together with the Moroccan Army, 30 UTARNG Soldiers provided medical care to more than 20,000 patients in only five days.



TOP LEFT TO RIGHT: Members of MEDCOM provide medical care in Tan Tan, Morocco. **BOTTOM LEFT:** LTC Fran Marcus (center, right) meets with Moroccan Army Medical personnel in Tan Tan, Morocco.



120th Quartermaster Detachment

At the beginning of the Fiscal Year 2006, the 120th Quartermaster Detachment was deployed to Iraq in support of Operation Iraqi Freedom. They reported to Camp Cedar II in Southern Iraq on Nov. 18, 2005. There they received the mission to support the 812th Quartermaster Reserve Company out of Texas. The 120th QM was split into two groups: a handful of Soldiers stayed at Cedar II, while the rest of the unit traveled a little farther north to Convoy Support Center (CSC) Scania.



At Cedar II, SPC Carrie Weatherspoon worked at the ammunition point for all the convoys leaving Cedar II. She reorganized and kept a close inventory of the entire ammunitions supply for the 812th QM through three separate moves, including a move to another base. The other members of the 120th QM served as convoy security, acting platoon sergeant and administrative assistants. They ran convoys as far north as Balad and as far south as Arif Jan, Kuwait. SSG Shawn Weatherspoon, SSG John Knoche, and SGT Jacob Bradford all served as convoy commanders. SSG Knoche and SPC Jessica Hyde were also instrumental in discovering the largest weapons cache in Southern Iraq. In total, the 120th QM participated in more than 200 missions. In mid April, all military personnel stationed at Camp Cedar II were moved to Tallil Air Base.



RIGHT: SGT Krystal Wilson, 120th QM, signs off paperwork for TCN truck drivers at Class I yard.
BACK: 120th QM works behind the scenes in Iraq purifying water.

At CSC Scania, a team from the 120th QM helped members of the 812th QM run the Class I yard. This team issued water and MREs to the convoys that came into CSC Scania. The 120th QM also provided water for all of the needs of the 1,000-person camp. They purified an average of 70,000 gallons of water per day. These Soldiers have remained flexible, changing missions when needed. They have also kept the equipment at the water site running despite the worn condition of the machines and limited supply support. They have been able to stay ahead of the camp demands even during peak usage times. During their service in CSC Scania, the camp's status changed to a permanent camp. Among other construction projects with this change, an automatic pump was installed. The 120th QM members at the water site cooperated with construction crews as an eight-inch line was buried and connected to the existing storage bags.

On Sept. 10, 2006, the 120th QM had a change of command from the 812th QM Co. to the 485th QM Co. The 120th QM members stationed in Tallil, at that time, transitioned away from the 812th QM Co. and then they were sent with a small crew from CSC Scania, to Camp Arifjan, Kuwait, to clean equipment before it was shipped back home. The 120th QM returned home from Iraq in Nov. 2006.



128th Mobile Public Affairs Detachment

For members of the 128th Mobile Public Affairs Detachment, Fiscal Year 2006 blew in like a hurricane. Within a very short time of taking command, CPT Chris Patterson, along with other unit members, found themselves unexpectedly escorting media personnel at Camp Williams. Hurricane Katrina evacuees staying at the post, generated high media interest so the State Public Affairs Office called upon the unit to assist their efforts.

Within a short time, another Hurricane affected the MPAD, as they were called upon to send two photo-journalists to document the Utah National Guard's efforts in Louisiana. Hurricane Rita flooded the farming communities of Vermillion Parish, La., and Utah's contingent was badly needed. SFC Gordon Hyde and SPC Sylvia Huffaker represented the MPAD for that mission.

According to Hyde, it was an unusual but rewarding assignment. "When we received our mission, the task force quickly went to work without much fanfare; however, within a short time it became clear that the community needed to know about our Task Force's efforts." The Public Affairs team quickly established a good relationship with the editor of a local newspaper, who began publishing positive stories about Task Force Utah.

Perhaps the most challenging mission the unit completed during the year was Annual Training in Asuncion, Paraguay. Police and military special forces teams from 15 different countries throughout the Caribbean, South, Central, and North America competed in Fuerzas Commando June 21-28, 2006.

A fierce competition, Fuerzas Commando puts the best of the best to the test. For five rigorous days, teams competed in various events such as obstacle courses, stress tests, weapons qualification events, and other endurance events. The 128th's role was to photograph and videotape the competition for a comprehensive magazine and DVD.

When the Soldiers from the MPAD arrived in Asuncion on June 17, their first goal was to become familiar with the location of each event. Once the competition started, there would be no room for error so each of the journalists participated in the planning process. Before the events began, they surveyed the obstacle courses, climbed abandoned buildings used in the competition and investigated ranges in order to get the feel of the ground and to find the best camera angles.

To prepare, the unit broke into groups and made schedules to catch all the events and to make sure each country was represented. The MPAD

teams typically consisted of a video camera operator, photographer and a translator.

Each day brought new challenges to the competitors and to the MPAD. Shooting at night was particularly difficult. The competitors and judges made it very clear that they did not want to be bothered by flash photography and lights because it would affect their night vision. However, without extra light it is not normally possible to get professional-looking images, so team members did their best to choose angles and lighting which did not interfere with the competition.

Another challenge for the unit was maintaining individual safety, since competitors were shooting live ammunition in a hurried environment. After days of little sleep with constant physical and mental strain, it was a somewhat risky environment, so getting the best camera angles always remained secondary to safety. However, as teams raced along, the MPAD raced right alongside them in order to catch it all.

The final event was an aquatic endurance event, which took well over an hour for each team to complete. At times, MPAD members had a tough time running ahead of teams to ensure their photographs and video had the facial expressions that showed the intensity, stress and the determination it took to complete this competition.

In the end, the MPAD completed their mission with outstanding results. BG Charlie Cleveland, SOCSOUTH Commander, remarked that the images from the 128th were the best he had seen since the competition started.

The end of the year was capped off by the retirement of 1SG Roger Jensen, who will be missed by the unit. 1SG Jensen helped lead the unit as the top NCO for three years which included a deployment to Guantanamo Bay, Cuba. It's been an honor to serve, Jensen stated, "It is hard to believe I'm putting on the uniform for the last time."

Patterson feels good about his unit's efforts during the past year. "Despite the hardships associated with deploying for

GWOT, the MPAD has returned in fine form with complex missions in support of Operation Katrina, trips to Morocco, Japan and Paraguay." He adds, "We continue to attract quality new Soldiers, and former unit members are always anxious to contribute to our overall mission accomplishment. We are poised for growth and new challenges."

Cadet Ryan Sutherland shooting video footage of Fuerzas Comando 2006.





115th Engineer Group

The 115th Engineer Group is headquartered in Draper, and has more than 900 Soldiers located in ten communities throughout the state. The 115th Eng. Grp is commanded by COL Don Summit; his Sergeant Major is CSM Randy Bowden.



and Allied forces in a theater of combat operations such as Operation Iraqi Freedom or in military operations other than war, such as Bosnia and Kosovo.

One of the ongoing missions for the 115th is to provide management oversight to Innovative Readiness Training (IRT) missions across the state. These are congressionally funded community support projects that allow Engineer Soldiers the opportunity to hone their military skills while providing a service to local communities. 115th completed renovations to a motocross track in Eureka and retention ponds for the town of Paragonah.

115th's wartime mission is to provide command and control for Engineer units and to provide engineering design and construction management support to U.S.

In addition to IRT missions, 115th completed many projects at Camp Williams to support Soldier training. These projects include building renovations, road infrastructure improvement, firebreak clearing and general maintenance.

The 115th deployed 55 Soldiers to the southwest border in response to President George W. Bush's call. The Soldiers, representing several units, extended the border fence, constructed a new patrol road, and wired electrical lights at the San Luis, Ariz., border crossing.

The 115th is preparing to welcome the 115th Engineer Battalion home from a very successful mission in Iraq. The battalion has functioned as the Explosive Hazards Coordination Cell. Their mission was to track Improvised Explosive Devices placed by insurgents and to conduct training for coalition Soldiers on mine detection.

The 115th Eng. Grp has officers serving with I Corps Artillery in Afghanistan, and are preparing to deploy a Security Force Company to Iraq. The 115th is preparing for another exciting training year with deployments planned for Ecuador for the Utility Detachments and Germany for the 115th's staff. During this time we will continue with the Army transformation process, and continue to prepare Soldiers for mobilization and deployment.



The fence-building crew emplace steel posts to be set in concrete for the new 18-foot metal border fence between the U.S. and Mexico.



Soldiers from the Utah National Guard's 116th, 489th and 1457th Engineers brought their specialties together to fulfill this mission.



1457th Engineer Combat Battalion

Fiscal Year 2006 started out with the mobilization of Task Force Sapper in support of Task Forces Utah and Pelican. In late September, LTC Robert Dunton led 105 Soldiers from the 1457th Engineer Combat Battalion, as well as Soldiers from the other Utah Engineer units, making up Task Force Sapper, to provide stability and support operations in southern Louisiana.

Task Force Sapper set up headquarters and operations in Abbeville, La., on the soccer field of the local junior high school. School staff, town leadership and citizens were very gracious and supportive of our Soldiers. Operations included searching for and retrieving coffins displaced by rising and rushing water. Debris cleanup at schools, government facilities, and roadways, was a high priority mission in reestablishing adequate living conditions in the area.

The last two weeks, the battalion was transferred to provide security support in New Orleans. Joining the other units of TF Utah, Sapper set up operations and Life Support Area on the campus of Loyola University. The different company elements were assigned to conduct presence patrols to preserve order and security in New Orleans, along with some cleanup efforts and restoring power to horse stables and facilities for the New Orleans Police Department.

TF Sapper returned to Utah in early November after more than 44 days of deployment.

Significant training events during Inactive Duty for Training periods and other times included the following:

- C Co. river crossing and Military Operations in an Urban Environment (MOUT) training with paintball guns at Green River.
- B Co. Air OPS, MOUT training, and extensive Infantry Squad Battle Course training.

- Support to Freedom Academy, ran the Modified Record Fire range.
- Equipment transport missions, or 'Gun Haul,' of artillery pieces.
- Setup of the Trolley Trooper for Governor's Day.
- Community improvement support operations, such as trash haul, in various communities.



TOP: 1457th Engineer Soldiers prepare to lift vaults washed away from cemeteries. **RIGHT:** Heavy equipment is used to move and haul away debris from the many communities around Louisiana.



AT / Operation Border Barrier

Annual Training 2006 was conducted at Army Garrison Camp Williams (AGCW), June 1-18. In conjunction with AT, 20 Soldiers were deployed to Arizona as part of Operation Border Barrier, following President George W. Bush's public commitment to build a fence along the southwest border. Personnel were selected to serve as mechanics, welders, and construction specialists.

Units at AGCW established company Forward Operating Bases and operated in a manner to recreate the atmosphere 'in the box' during deployments to Iraq and Afghanistan, to include uniform standards, clearing barrels, etc. Missions included installing and replacing culverts, demolishing and removing old academy hutments to make room for new armories, weapons qualification, Military Operations in an Urban Environment training, Infantry Squad Battle Course range training, vehicle protective position construction and survivability missions.

The construction and utilities detachments from the 115th En Bn were attached for command and control purposes during AT. Their missions included gutting the former Troop Medical Clinic so that the building could be remodeled as a new PX/Shopette, improving the garrison perimeter security road and finish work for restoration of existing buildings.

The 1457th ran a trial qualification program to prepare Soldiers for the Sapper Leader Course. The 1457th NCOs provided classroom and field training over the two-week AT period in subjects ranging from demolitions and knot-tying to patrolling and operations orders. The last four days were in the field for an Field Training Exercise and a 12-mile ruck march.

Each unit provided at least one four-Soldier team to compete in the Annual Richard K. Linton Battalion Ruck March. At midpoint of AT, a family activity was held on garrison that included a barbecue and visiting 'old-timers' from battalion history.



115th Engineer Battalion

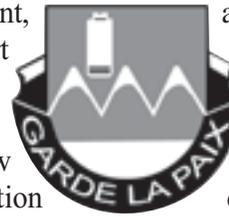
During Fiscal Year 2006, the Headquarters and Headquarters Detachment, 115th Engineer Battalion mobilized to Camp Victory, Iraq, in support of Operation Iraqi Freedom.

On October 5, 2005, the unit departed Utah for Fort Leonard Wood, Mo., where they trained extensively in preparation for their new mission as the Multinational Corps-Iraq, C7, Explosive Hazards Coordination Cell.

The unit began the next phase of its deployment on December 14, 2005, when they departed Fort Leonard Wood on their journey to the Middle East, arriving at Camp Beuhring, Kuwait, on December 16, 2005. The unit conducted a formal Transfer of Authority Ceremony with the 200th Engineer Battalion, Alabama Army National Guard on January 3, 2006.

Now with full mission control, the 115th Engr Bn began the arduous task of providing Explosive Hazards Awareness Training to all U.S. and Coalition Forces in the Iraqi Theater. The Explosive Hazards Awareness Team, with assistance from their Australian counterparts, began providing Level I instruction to all U.S. and Coalition Forces entering theater at Camp Beuhring, Kuwait, and providing Level III instruction to U.S. and Coalition Forces throughout the country of Iraq. The Operations Section, with the aid of a Republic of Korea Army officer, received supervisory control of the new Engineer Specialized Search Dog Teams that were being implemented to assist in the search for weapon caches. The AN/PSS-14 Mine Detector Training Team began training Soldiers throughout the theater on the proper operation of a very complex piece of Ground Penetrating Radar.

The Route Clearance Section began participating in Mobile Observation missions across the most treacherous roads in Iraq. They worked diligently to create



and publish a Route Clearance Handbook that cross-leveled platoon-level tactics, techniques and procedures from all Multinational Divisions, described special route-clearance equipment, and examined enemy tools used against Iraqi Security Forces and Coalition Forces. The Route Clearance Handbook was distributed throughout the world and is used by U.S. and Coalition Forces in Iraq, Afghanistan, Australia, and the Engineer School in Fort Leonard Wood.

With Soldiers strategically located throughout the theater of Iraq, HHD, 115th Engr Bn's efforts to enhance the explosive hazards awareness of both U.S. and Coalition forces has been instrumental in saving the lives of many Soldiers. Their efforts have helped to ensure the success of the Multinational Corps and Iraq's mission of a stable and secure Iraq.



Explosive Hazards Awareness Team preparing for a mission in front of an RG-31.
LEFT to RIGHT - STANDING: EODC Edmondson (U.S. Navy), SGT Cahoon, CPL Shields, SGT Berrios, SGT Pace, SFC Smith, unknown, KNEELING: SSG Kinsman, CPL Kirkham, CPL Ruf, 1LT Thomas.



Specialized search-dog Soldiers of the 67th Engineer Detachment (Canine) with yellow lab, Lucky.



300th Military Intelligence Brigade (Linguist)

The 300th Military Intelligence Brigade (Linguist) is headquartered in Draper. It provides command and control of two Military Intelligence (MI) Battalions totaling approximately 800 Utah Soldiers. Four additional MI Battalions totaling 1,200 Soldiers in the states of Washington, California, Louisiana and Florida fall under the 300th for training and guidance. The mission of the 300th is to provide linguist, human intelligence (HUMINT) and signals intelligence (SIGINT) support to the Army for multiple contingencies.

The 300th MI is the only “linguist” designated Military Intelligence organization in the Department of Defense. Soldiers of the 300th MI maintain proficiency in more than 36 different foreign languages, and a very high percentage of these Soldiers maintain proficiency in more than one foreign language.



During FY 2006, 170 Soldiers deployed to 12 different countries to provide critical language support, enhance their language skills and utilize their individual MI skills to support real-world intelligence operations. This continues the 300th MI’s proud and distinguished support to the Army’s Combined and Joint Commands, most of the Army’s Major Commands, and to many of the nation’s intelligence agencies operating throughout the world.

The 300th MI has been continuously engaged in the Global War on Terrorism since September 2001. Most Utah Army National Guard MI Soldiers have been deployed to Iraq or Afghanistan and have made very significant contributions to the war. Many of these Soldiers continue to provide full-time and part-time support as linguists in virtual document exploitation operations from home station. This year the Reach Language Support Program translated 1,794 different documents totaling 23,165 pages in 29 different foreign languages.

Other MI Soldiers continue to use their HUMINT and SIGINT skills to virtually support several national intelligence agencies and military organizations throughout the world.

The 300th MI is commanded by COL Jeffrey F. Mitchell. James E. Slade is serves as the brigade command sergeant major.



TOP:
MAJ Brent Baxter (with Task Force Phoenix V) and members of the Afghanistan Army liaison with local residents in Qalat, Afghanistan.

BOTTOM LEFT:
SFC Ronald Holmberg conducting HUMINT Collection Team operations with an American Iraqi interpreter in Fallujah, Iraq.

BOTTOM RIGHT:
SGT Jordan Everett and SFC Ronald Holmberg conducting HCT for the 205th MI BDE in Fallujah, Iraq.





141st Military Intelligence Battalion (Linguist)

The 141st Military Intelligence Battalion (Linguist) enjoyed another busy and productive year. Its five subordinate companies include:



Company A, located at Camp Williams; Company B, located in Logan; HHSC and Company C, both located in Orem; and Company D, located in St. George, are commanded by LTC Gregory J. Hadfield, who assumed command from LTC Val L. Peterson on June 4, 2006. The 141st MI also saw a change in NCO responsibility with CSM Stephan P. Vogl taking over for CSM James C. Sproul. The 141st MI's primary training focus for this year was a Battalion-level Field Training Exercise (FTX) which was conducted at Camp Williams in August. This capstone exercise focused on Human Collection Team operations which provided Soldiers an arena to hone real-world skills acquired during recent deployments while training new Soldiers. This FTX proved to be an invaluable and challenging experience.

The 141st MI sent Soldiers to Louisiana in support of hurricane recovery operations. In addition, the 141st MI sent Soldiers to Hawaii, Texas, Florida and Washington in support of active-component intelligence missions. The 141st MI Soldiers conducted mission support, training and language operations in China, Japan, Korea, Thailand, Spain, Paraguay and Germany. Some of the 141st MI's best support were conducted here in Utah with many of its Soldiers conducting real-world language translations in support of the war fighter as well as local authorities and national level agencies.

In September, Hadfield and Vogl, with 32 of their Soldiers, mobilized for 18 months in support of Operation



141st Soldiers conducting after-action reviews after convoy training during drill.



SSG Dean and SGT Everett interview a source (PFC Christofferson) while conducting HCT Operations during FTX.

Iraqi Freedom . They will be operating the Joint Interrogation and Debriefing Center in Baghdad. MAJ Mark C. Hult will serve as the rear battalion commander until Hadfield returns from deployment. 1SG Eric W. Anderson will serve as the rear battalion CSM.

This year the 141st MI was awarded the Meritorious Unit Citation for work Soldiers did while deployed to Iraq in support of Operation Iraqi Freedom.



142nd Military Intelligence Battalion (Linguist)



The federal mission of the 142nd Military Intelligence Battalion (Linguist) is to provide prisoner-of-war interrogation, counterintelligence, signals intelligence/analytical support and foreign language support for all Army echelons. During 2006, the 142nd continued its support to operations and training for future missions.

When most Guard members think of Annual Training they picture the battalion coming together as a whole for two weeks, oftentimes at Camp Williams or Dugway Proving Ground. The 142nd looks at Annual Training as a year-long activity with Soldiers in small groups all over the world at any given time. The year 2006 was no exception. Soldiers served their Annual Training period in Germany, Spain, Japan, Africa, Korea, and Bosnia. Soldiers studied languages while living in the homes of indigenous people and attending foreign universities. Soldiers translated for foreign militaries and doctors providing humanitarian assistance. In addition to working with their language, Soldiers practiced their intelligence skills at training exercises and in support of active-duty units around the world.



Modern technology often allows 142nd Soldiers to deploy and support current military operations

without traveling out of the United States. We call this “Reach-back”. Numerous 142nd Soldiers supported Operations Iraqi Freedom and Enduring Freedom during 2006 from the Reach-back environment. However, just as our battalion crest says “Into All The World,” the 142nd continued to support multiple deployments to Iraq and Afghanistan. Soldiers were assigned to Tactical Human Intelligence Teams, Signals Intelligence Prophet Platoons, Mobile Document Exploitation Teams, interpreters/translators and as theater-level linguist managers; all of whom are serving with distinction in their varied roles and locations. The 142nd Soldiers were also deployed to the relief effort in the wake of the devastation of Hurricane Katrina.

The 142nd continues to provide many Soldiers in support of the National Guard’s Counterdrug Program, Reach Language Support Program, Regional Training Institute and special projects in Draper, Camp Williams, Orem and Ogden. These Soldiers work full time as linguists or in a variety of other jobs in support of all levels of military and government agencies. These relationships continue to provide full-time employment opportunities for 142nd Soldiers, and in turn they provide the 142nd with better Soldiers.

LEFT: SSG Mikel Jackson works closely with the Benin military in a Combat Lifesaver Course mass casualty situation, four days of medical briefings, and translation from French to Fon, (local dialect) and back to French to English.

BELOW: A crowd in Benin, Africa, waits to be treated by doctors and nurses. In six days 3,000 individuals were seen and treated.



Our Heroes

Utah National Guard



Headquarters Utah Air National Guard



A Utah Air Guard KC-135R performing a low-level flyover at Governor's Day.

Headquarters, Utah Air National Guard, has both a federal and a state mission. State responsibilities encompass the administration and integration of Air National Guard personnel into a state militia. Federal responsibilities are in command of and training of assigned units to effectively perform their wartime mission. Founded on November 18, 1946, the Utah Air National Guard (UTANG) has been located on more than 82 acres of the northeast corner of Salt Lake International Airport. Nearly 1,600 trained and dedicated men and women serve in the UTANG and defend the United States of America. Commanded by Brig. Gen. Brent E. Winget, UTANG assignments include real-world military operations and daily activities that are necessary to support state and federal missions and training requirements.

The UTANG's largest component is the 151st Air Refueling Wing (ARW) commanded by Col. Denise O. Schofield. Unit Commanders, along with members, are committed to building excellent organizations within the Wing. Tenant units, those assigned to the UTANG but not part of the 151st ARW, provide critical mission services. These units include: the 130th Engineering Installation Squadron, commanded by Lt. Col. Jack M. Wall; the 169th Intelligence Squadron, commanded by Lt. Col. William G. Siddoway; the 109th Air Control Squadron, commanded by Lt. Col. Kenneth L. Gammon; the 299th Range Control Squadron located at Hill Air Force Base, commanded by Lt. Col. John R. Teter; and the 101st Information Warfare Flight, commanded by Lt. Col. Lance J. Whipple.

The UTANG began as a fighter/bomber unit and its mission has changed three times, while the type of aircraft flown by the Wing has changed seven times. The Wing is currently in conversion to KC-135R from the KC-135E aerial refuelers, which were assigned to Utah in 1978 when the 151st ARW became part of the Strategic Air Command. The

Wing transferred to the Air Mobility Command in June 1992. Since then, the aircraft's cargo and personnel transportation capabilities have been more frequently utilized.

Historical examples of federal services are numerous. Many UTANG members were called to serve 21 months during the Korean Conflict. Flying F-86 fighter aircraft, 10 pilots flew more than 100 missions each. One UTANG pilot, Capt. Cliff Jolley, shot down seven Soviet (made) MIG-15 aircraft and became the first Air Guard "Ace" of the Korean Conflict. Two Utah pilots were killed during this conflict. UTANG members have been involved in every major conflict and operation since the Korean War.

The UTANG continued distinctive federal service during 2006 with missions around the globe in support of Operations Noble Eagle, Enduring Freedom, and Iraqi Freedom in response to the Global War on Terrorism. Numerous NATO operations and Air Expeditionary Forces missions were also supported. Significant support has been provided during the recent Border Patrol operation, as well as hosting the National Conference for the Enlisted Association of the National Guard of the United States.

Local communities also saw continuing benefits from the UTANG. Activities included Sub for Santa, blood drives, Invest in Futures, Adopt-a-School Program, and highway cleanup. The UTANG also maintained its state of readiness should the state of Utah need support during an earthquake, flood, civil disturbance, or major disaster.



151st Air Refueling Wing

Commanded by Col. Denise O. Schofield, the 151st Air Refueling Wing continued its proud tradition of outstanding service to the State and Nation by participating in numerous missions both at home and abroad.

In the continued support of the Global War on Terrorism and Homeland Defense Mission, more than 60 personnel were deployed this year. While stationed at locations around the world, many 151st ARW aircrew, maintenance and support personnel were an integral part of the success of Operations Iraqi



Freedom, Enduring Freedom and Noble Eagle.

During this year when the Utah Air National Guard celebrated its 60th anniversary and reflected on its rich history and tradition, it also encountered change. The 151st converted from the KC-135E to the KC-135R model aircraft, which has been modified with CFM-56 engines and upgraded avionics, navigation and communications equipment. The KC-135R can offload 25 percent more fuel, is 10 percent more fuel efficient and is significantly quieter than the KC-135E.

The increased capability of the KC-135R will allow the 151st to continue to fulfill its mission of aggressively extending global reach, power, and humanitarian support for the state and nation.

151st aircraft flew more than 1,900 hours in support of real-world contingencies, exercises and training requirements. Throughout the year, the 151st has maintained a commitment to Homeland Defense and Operation Noble Eagle with a dedicated alert line. In addition to the numerous real-world taskings, the Wing participated in Northern Edge 2006, the largest military training exercise in Alaska as well as extended refueling missions in Germany and other locations worldwide.

Members of the 151st were also deeply involved with the local community, volunteering and collecting food for the local food bank. Members also supported Sub for Santa, working closely with the Employer Support of the Guard and Reserve, the United Way and their Home Front program for families of deployed Guard members, and the Family Support program.

The 151st underwent a Unit Compliance Inspection from Air Mobility Command. The command evaluated the unit's compliance with U.S. laws, executive orders, DoD directives and safety. If not complied with, these infractions could result in significant legal liabilities, penalties or mission impact. The 151st performed very well with several areas receiving "outstanding" or "excellent" ratings. The 151st also underwent an Environment, Safety, Occupational Health Compliance Assessment Management Program inspection, which verified that programs, policies and practices were current to protect their manpower and resources.

The 151st looks forward to another busy year with many challenges and opportunities. The professionalism of its aircrews, the expertise of the maintenance and the excellent personnel support provided to its members ensures that it will continue its unmatched service to State and Nation for years to come.



Color Guard in front of a KC-135R model during the Utah Air National Guard's 60th Anniversary celebration.



151st Operations Group

151st Operations Support Flight
191st Air Refueling Squadron

The 151st Operations Group, consisting of over 100 personnel and eight KC-135R Stratotanker aircraft, supports the mission, vision, and goals of the 151st Air Refueling Wing. The 151st OG includes the 151st Operations Support Flight and the 191st Air Refueling Squadron.



The 191st ARS is comprised of pilots, navigators, boom operators and life-support specialists who build and maintain their survival equipment. The 151st OSF consists of a variety of mission-support specialists including airfield and flight management, training, scheduling, current operations, combat crew communications and combat intelligence.

The 151st OG supports operational missions in support of Air Mobility Command, National Guard, and state tasking. Crews are trained to be worldwide deployable with as little as 12 hours notice to provide air-refueling support for long-range strategic bombers, fighters and transport aircraft. The exceptional skill, dedication and experience of the 151st OG personnel aggressively extends global reach, force projection and humanitarian support worldwide.

Fiscal Year 2006 saw the group's operational tempo stepped up several notches as the unit converted to the more capable KC-135R tanker with all new Block 40 avionics and communications equipment. This equipment allows the tanker to operate worldwide with state-of-the-art communications capabilities. The conversion involved creating and validating a training syllabus and applying it to more than 60 aircrew members. This Herculean task was completed six months ahead of schedule and set a benchmark for Air Mobility Command.

While aircrews were working on their conversion, Combat Intelligence, Combat Crew Communications, Orderly Room and Life Support shops were preparing for a visit from the Air Mobility Command's Inspector General Team for the Wing's Unit Compliance Inspection. Among the highlights of the inspection was Life Support's rating of "Excellent" by their inspector. The Life Support shop is staffed to support the 191st ARS but also supports an additional 120 fliers from the 169th Intelligence Squadron.

Following on the heels of the UCI, the Group hosted Air Mobility Command's Aircrew Standardization/Evaluation Visit, an inspection of our Flight Records, Training Flight, Standardization/Evaluation Office, and our aircrews. The inspection examined all of our training and evaluation records, procedures and flight records to insure our aircrews



Inside the cockpit of a KC-135 Stratotanker.

were legally qualified to fly. In addition, 35 percent of aircrews were given in-flight check rides and the entire crew force was tested. Aircrew in-flight performance and testing were both rated "Outstanding."

Our Host Aircrew Records Management and Squadron Records Management functions are performed by MSgt. Cheryl Larsen, who garnered an "Excellent" rating in both areas and was described by the team chief as, "The best we've seen!" Another great success story was our Training Flight and Tactics office which was rated "Excellent" overall. The Training Flight was further highlighted as an "Outstanding Team" by the inspectors. The overall performance of the aircrews and Training Flight validated our conversion syllabus which has now been adopted by the AMC for all future "R" model Block 40 aircraft conversions.

The 151st OG celebrated the 60th Anniversary of the Utah Air National Guard by providing a fly-by of the celebration. This was the final flight of a KC-135E model tanker by a 191st ARS aircrew. Two weeks later, another crew provided a KC-135R fly-by at Governor's Day, the two flights contrasting the "old" and the "new" aircraft.

Last, the 151st OG continues to support the Global War on Terrorism as many of our members have volunteered to serve overseas, augmenting the many Air National Guard and U. S. Air Force deployments in a wide variety of locations.

As we prepare for another busy year, the members of the 151st OG recognize the superhuman efforts of the 151st Maintenance Group which provided us with airplanes and the great administrative support of the 151st Mission Support Group. Our successes of the past year would not have been possible without the collective efforts of the entire 151st ARW working together as a team. Our success is a result of their great efforts and we thank them.



151st Medical Group

151st Medical Squadron

Mission Statement: The 151st Medical Group is an Air Mobility Command-gained unit which serves approximately 1,500 Air National Guardsmen in 17 units. The 151st MDG provides the medical services and training necessary to maintain the highest degree of medical readiness for armed conflicts and mass casualty scenarios due to man-made or natural disasters. The 151st MDG supports the readiness missions of the 151st Air Refueling Wing and Utah Air National Guard.



Members of the 151 MDG at the encampment outside Tan Tan, Morocco, during a humanitarian medical mission.

The year began with both U.S. and overseas deployments. Two medical personnel volunteered for service in hurricane-ravaged Louisiana. Col. (Dr.) Andrew Juergens and Maj. Boyd Woolsey, medical administrative officer, served during October and November, 2005. Capt. Trent Borden, trauma nurse, deployed in support of Operation Iraqi Freedom. His theater commander requested that Capt. Borden remain one additional week because of his excellent performance and the critical need of his services. SrA Kelly O'Brien, medic, deployed on relatively short notice in support of Operation Enduring Freedom. When a shortfall for a medic was discovered, O'Brien stepped forward to fill the vacancy and did exceptionally well.

The Salt Lake Chamber of Commerce honored Borden this year. Borden was recognized for his dedicated service, having completed two voluntary tours in high-threat areas in Southwest Asia.

Demonstrating continued leadership, the 151st MDG was appointed to be the lead unit for planning and carrying out the 2007 U.S. Region VIII Mass Disaster Exercise. Planning is well underway for excellent training in a simulated severe-earthquake scenario. The event will involve Air National Guard medical groups from Utah, Wyoming, Colorado, Montana, and North and South Dakota. Lt. Col. Paul Byrd, Lt. Col. Wendy Cline and Capt. Todd Bingham are the designated key planners.

Additionally, the 151st MDG hosted the national medical seminar Readiness Frontiers, at Snowbird Resort in July and August, 2006. This is the second year in a row that the Medical Group has served as host. Because of the high level of success and sup-



SMSgt. Joseph Guimond entertaining Moroccan patients awaiting treatment from 151 MDG medical personnel in Morocco. (Note: The Moroccan government did not permit wearing U.S. military uniforms when encountering civilian patients.)

port from the 151st MDG, National Guard Bureau is considering returning again to Utah for Readiness Frontiers 2007.

A landmark event with our sister state, the Kingdom of Morocco, occurred in July 2006. Lt. Col. (Dr.) Paul Byrd and Maj. Ron Ulberg, nurse, presented a mental health consultation and seminar to Moroccan military medical staff. The training included combat and post traumatic stress, suicide prevention and mental health and disaster planning.

The 151st MDG successfully completed the Health Services Inspection, and lastly, two venerable medics retired: SMSgt. Jerry Jolley and SMSgt. Patricia Reynolds.



151st Maintenance Group

151st Maintenance Squadron
151st Aircraft Maintenance Squadron
151st Maintenance Operations Flight

Finally the long anticipated event has come to pass. Out with the old and in with the, well, not so old. It's true the KC-135 has been around for a long time. Built in the 1950's and early 1960's, the Utah Air National Guard's KC-135E model has served a long and distinguished career with the men and women of the UTANG. Now however, with rising fuel costs, increased maintenance and reliability issues, it is time to take a step into the future and give the airframe a much needed update. Enter the KC-135R.



In the past year, many of our troops have covered the Nation gleaned information and knowledge from other locations like McConnell Air Force Base, Kan.; Pease Air National Guard Base, N.H.; Hill Air Force Base, Utah; March Air Force Base, Calif.; and Lincoln Air Force Base, Neb. We have also had Boeing representatives, field training deployed instructors and others visiting our base to train our personnel.

Our Electro/Environment Shop has trained hard and is ready for the new electrical systems in the aircraft. This is due to the new "R" model engine power generators that have changed the way power is generated and distributed. New power control units have self-test capabilities that further enhance the high-quality maintenance our Electric Shop is known for. They adapted to the new Environmental Systems that more accurately control inside temperature and pressure.

Our Engine Shop professionals have trained hard this year to prepare for the engine conversion but still have a 'BIG' task ahead of them. The "R" model engine is almost twice as powerful as the previous "E" model engine. Training in their shop took on new proportions when they received their first new engine long before the first new airframe arrived. The Engine Shop's quality training and vast experience found and repaired many flaws in an engine that was ready to be put into service. This improved the quality and reliability of an already serviceable engine.

Our crew chiefs kept up their well-known goal of excellence. Imagine waiting for your assigned aircraft to land, taxi and park. You jump into the aircraft only to find it dirty and in disarray as it came from overseas duty straight to Utah. Our crew chiefs banded together to work towards a more professional, comfortable and clean environment for our aircrews and passengers. Sand was vacuumed out, surfaces cleaned, painted and dressed up to the standards set long ago by our Aircraft Maintenance Squadron. In minimal time they had each aircraft serviced, inventoried, cleaned and readied for repairs, if needed. They assisted the many shops in their maintenance and created a team environment to "Get 'R Done'!"

As the Hydraulic Shop readied themselves for the new airframe systems, it has also taken on the Landing Gear Lead Wing responsibilities for all C135's. This involves many hours of commitment to deal with landing-gear problems from all over the world. This shop, in volunteering for this responsibility, has answered the call from the tanker community for someone to be the central point of contact for landing gear issues. They have already been involved in solving many problems thus far, which has saved the Air Force millions of dollars.

The Repair and Reclamation Shop had new tasks to master with the new airframe. New types of carbon brakes required new wheel and tire arrangements for "R" models. They were tasked with maintaining both series' landing gear and wheel setups. They performed this with exceptional skill, thus minimizing down time per aircraft.

Our Orderly Room commander's support staff personnel made trips all over the world seamless and easy. This professionalism and job knowledge greatly enhanced the mission and readiness of all-out areas and personnel. Their knowledge of the base and its functions allowed them to create a strong "can do" atmosphere that was contagious. They took on any travel, financial or paperwork problem quickly and with the appropriate urgency to alleviate as many concerns as possible for our 151st MXG personnel. Whether in the Azores, Guam, Germany, Kansas or the East Coast, help was just a phone call away to an effective and attentive group of professionals.

The Guidance and Control Shop as well as the Communications and Navigation Shop have vast new systems and software to maintain on this airframe. In fact, these will be the most sophisticated avionics-equipped KC-135R aircraft in the Air Force fleet. A new system shared with the Hydraulic Shop will allow enhanced stability and control in case one or more engines should fail. The Engine Fail Assist System will provide greater safety and stability to our flight crews should asymmetrical thrust occur on this aircraft. The most advanced avionics software, BLOCK 40, will assist the aircraft in precise navigation, collision avoidance and mission accomplishment.

The 151st MXG leadership and supervision, under the command of Col. Scot Johnson and assisted by Squadron Commanders Lt. Col. Ron Blunck and Maj. Sue Melton, has prepared this organization for the future. Many challenges and setbacks were greeted with determination. Some of the aircraft and equipment received was not up to the 151st MXG high standards. Our leadership, down to the shop level, took on tasks that resulted in a team effort to bring all aspects of the conversion up to and exceeding the standards set by the Utah

Air National Guard 151st MXG. In the summer of 2006, Col. Scot Johnson was assigned to the Mission Support Group and the command of the 151st MXG went to Lt. Col. Ron Blunck.

Imagine this full eventful year while converting to a new type of aircraft and preparing for a Maintenance Standardization Evaluation Team inspection and Program (ESOHHCAMP) inspection with a Unit Compliance Inspection in the middle of all that! All passed with flying colors. The 151st MXG completed its first Maintenance Standardization Evaluation Program (MSET) inspection in June. This was the first compliance-oriented inspection for the Group in over ten years. The ratings earned during the inspection far exceeded our expectations. During the out-briefing, the inspection team reported that the 151st MXG had the fewest number of answerable discrepancies during the inspection than any other unit. The Group scored approximately twelve percent higher than the MSET average. The Quality Assurance evaluation program received the first 100-percent score from an MSET team. The

Maintenance Operations



Flight came through the inspection with no answerable discrepancies. The

Members of the 151st Maintenance Group in formation.

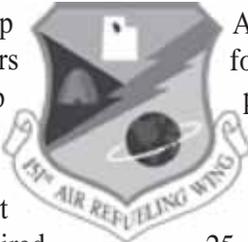
Fuel Systems Shop received “the best safety and health program to date” from the ESOHCAMP team. The newly reorganized Munitions Section was recognized for their ‘Outstanding’ inspection as well. The difficulties encountered while preparing for this inspection during the conversion to “R” model aircraft were overcome by teamwork, dedication and the experience of our valued members.

Lastly, we go on into the future with the knowledge, training, professional guidance and mentoring of many that we will miss in this adventure. We had many tearful retirements, and a few passing on to greater adventures, including the unexpected loss of SrA Brandon Steele of the COMM/NAV Shop who passed away this year. They will all be missed, and they will always be counted among us in the Utah Air National Guard’s 151st MXG.



151st Mission Support Group

In May 2006, the 151st Mission Support Group honored Col. Scott B. Harrison for his seven years of Group Command. Harrison led the Group through some of its busiest and most trying times. Budget and manpower challenges, Air Expeditionary Force Deployments, and serving the support needs of the expanding Utah Air National Guard required his unflagging talents and attention. He integrated the 151st MSG and the UTANG into Utah National Guard Joint Operations through his enthusiastic service as the J3. Joint Operations culminated in the highly successful Vigilant Guard Exercise in



August, 2006. The 151st MSG extends appreciation for Harrison’s command service, congratulations on promotion to brigadier general, and best of success in his duties as Deputy Commander, Joint Forces Headquarters, Utah National Guard.

In a change of command ceremony on May 25, 2006, Harrison relinquished command of the 151st MSG to Col. Scot W. Johnson.

The men and women of the 151st MSG continued to provide excellent service in their highly diverse roles. Their titles alone; Bio-environmental, Communications, Contracting, Logistics

Readiness, Personnel, Civil Engineering, Security Forces, and Services; attest to their wide range of capabilities and validate their motto, "We Do It All."

Security Forces completed a highly successful unit deployment to Iraq, and virtually all units deployed numbers of Airmen to fill AEF commitments in locations worldwide. The Group

proved their capabilities in Compliance, Environmental, and Occupational Health inspections and evaluations.

The 151st MSG celebrated the heritage of the Utah Air National Guard during our 60th Anniversary and we look forward to many years of providing the best support services possible to every agency the 151st MSG serves.



151st Mission Support Flight

The mission of the 151st Mission Support Flight provides personnel program support and recruiting and retention services for the 151st Air Refueling Wing and five tenant units. Our main focus for FY 06 was to prepare for the Wing's Unit Compliance Inspection scheduled in May. We revised many processes and polished our boots to get ready. We were rated 'Satisfactorily' and had three Inspector Generals Coin recipients. Four of our senior traditional Guardsmen retired this fiscal year: MSgt. Larry Banks, MSgt. Gary Sheppard, TSgt. Rodney Thorstrom and MSgt. George Starks. They will be sorely missed. We also had the opportunity to execute our wartime mission by deploying two of our Personnel Support for Contingency Operations team members to Al Udeid, Qatar. With 26 assigned members, 50 percent of whom are traditional Guardsmen, the 151st MSF takes great pride in providing crucial personnel support to the Utah Air National Guard.



TOP: SSgt. Jared Richards receives a coin from the IG at the Unit Compliance Inspection outbrief. **BOTTOM:** Members of the 151st MSF and family support representative Mrs. Doreen Espinoza at MSgt. Larry Banks retirement ceremony.



151st Security Forces Squadron

After training with Summit County Sheriff's Office S.W.A.T. team, conducting MOUT (Military Operations on Urban Terrain) training at Camp Williams, and deploying to Indian Springs, Nev., to attend the Desert Warfare Training Center, the 13 person team from the 151st Security



Forces Squadron was deployed to Tikrit, Iraq.

The 151st SFS was the first Air Force Security Forces squad to occupy Forward Operating Base Speicher. With much resourcefulness, the 151st SFS constructed an initial Law Enforcement Desk. The Law Enforcement Desk served as the nerve center for security operations, dispatching members to all on-base incidents. By salvaging radios and communication equipment, Security Forces along with Army communication specialists set up an efficient communication network. With a functioning Law Enforcement Desk and adequate communication, Security Forces were able to provide all-around

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salvaging radios and communication equipment, Security Forces along with Army communication specialists set up an efficient communication network. With a functioning Law Enforcement Desk and adequate communication, Security Forces were able to provide all-around Air Base Defense.

The 151st SFS received training on the MK-19 (40 mm Grenade Machine Gun), which served as a tremendous deterrent to enemy forces. Some members also participated in the Combat Lifesaver Course, an intense, specific course focused on injuries sustained in a combat environment.

The 151st SFS was presented with the 149th Brigade Combat



TOP ROW: SMSgt. Eric Redd, SrA Adam Gatherum, SSgt. Will Sage, SrA Fenton Whetstone, SrA Brendan Lagiglia, SrA Nicholas Nelson, SrA Lauren Putnam
 BOTTOM ROW: SrA Todd Conway, SrA Moananui Haretuku, SrA Brandon Alsop, SSgt. Mike Brunt, SSgt. Bryce Weight, SrA Jason Losee



151st Civil Engineering Squadron

The mission of the 151st Civil Engineers is to program, design and construct new facilities as well as to provide operation and maintenance support for facilities at the 151st Air Refueling Wing and at five associate units. The Civil Engineers train to meet a wartime requirement of constructing airbases using prestored bare-base equipment and to provide battle damage repair of facilities and runways. Also, to support the flying mission during wartime, the engineers furnish fire protection, explosive ordnance disposal and airbase operability management.



Operation Noble Eagle, Jump Start, Enduring Freedom and Iraqi Freedom resulted in the Civil Engineers' deploying several members to many diverse statewide and worldwide locations including Iraq, Kyrgyzstan, Kuwait, Qatar, Saudi Arabia and Diego Garcia.

To prepare for the wartime mission, the Civil Engineers rely on an extensive home-station training program and deployments for training. The Civil Engineers spent two weeks in June at Camp Rell, Conn., lending their construction and engineering skills. Major projects included construction of a new Urban Warfare Course, GPS surveying and

numerous building and utility remodel efforts.

The Explosive Ordnance Disposal Section seemed to be in high demand with numerous artillery firing range clearances throughout the Nation, training with local law enforcement agencies and a tasking for presidential visit support.

On the home front, Civil Engineering completed a busy year with base modernization, maintenance and the design for a new fire station and Mobility Processing Center. Using construction, repair and maintenance accounts under the auspices of Civil Engineering, the base is striving to accommodate the growth of various missions.



151st Logistics Readiness Squadron

Lt. Col. Julie A. Anderson commands the 151st Logistics Readiness Squadron; its mission is to provide supplies, equipment, fuel, transportation, vehicle operations and maintenance, contracting and logistics readiness support to the 151st Air Refueling Wing and five associate units. These functional areas consist of a professional, dedicated team providing quality service in support of mission accomplishments. In addition, a number of 151st LRS personnel have extra duties within mobility work centers assisting in deployments to help mobilize people and cargo to various locations.

The squadron is currently 106.9 percent manned with 68 Guard members who throughout the past year have shown great pride and support in the efforts to defend and protect our Nation. With the increase in military operations and challenges our Nation faces today, recruiting and retention is critical in ensuring our unit continues to be effective in accomplishing our mission and that of the 151st ARW. We had numerous personnel deploy and participate in missions to Alaska, Germany, Kyrgyzstan and United Arab Emirates.

During FY 06, the Contracting Office purchased more than \$2.5 million dollars of supplies, equipment and services for 128 contracts. The Government Purchase Card (GPC) accounted for more than \$1.2 million dollars in items and services. These GPC credit cards are for buying local purchase items and services under \$2,500. The GPC card continues to benefit the customers and mission because of the expeditious time in receiving the items.

Base Supply averaged more than 24,066 transactions per



month and managed 12,575 item-record details. Base supply also managed a stock fund account of more than \$2.2 million. Base Fuels delivered an average of 302,000 gallons of JP8 and 3,500 of ground fuel per month. The Readiness Spares Package independent aircraft parts storage kit is currently at 97 percent complete.

Transportation operates and maintains 125 registered vehicles and 10 nonregistered vehicles. Keeping the vehicle in an operational rate of 95.3 percent this year has been one of the accomplishments for the crew of eight full-time technicians and 21 traditional Guard members. The Vehicle Operations Section was tasked with more than 422 vehicle dispatches this year. Traffic Management office purchased 1,225 airline tickets for passengers at a value of more than \$669,000. They completed 13,534 total shipments in the movement of cargo.

The 151st LRS plays an integral part in deploying and redeploying all personnel and cargo for the 151st ARW. During this fiscal year they deployed 353 personnel and 8.1 short tons of cargo to various locations in support of Air Expeditionary Forces missions.

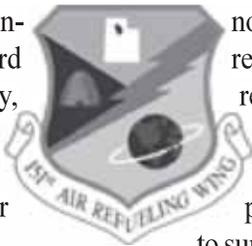
The 151st LRS is dedicated to the needs of the community, State and Nation. Members have stayed involved with community events such as ANG Honor Guard, NCO Graduates Association, Enlisted Association, NGAUS, Freedom Academy, Sub for Santa, Public Television telethon, blood drives and Combined Federal Campaign. The 151st LRS will continue to be an effective and efficient defender of freedom for our community, State and Nation.



151st Services Flight

The mission of the 151st Services Flight is to contribute to the readiness of Utah Air National Guard personnel and provide support to community, State and Nation through food services, lodging, mortuary and MWR programs. The number one goal of the 151st SVF is to improve the quality of life for military personnel and their families.

The 151st SVF is a 30-member unit in which each member is assigned to one of the main areas of 151st SVF responsibility: food services, lodging, services management, fitness and recreation. At the heart of the 151st SVF career field is the Prime RIBS (Readiness in Base Services) program. The Air Force Prime RIBS program deals with the training required to support basic human needs anywhere in the world on a moment's



notice. As a dual role, unit members are prepared to respond to any peacetime or wartime emergency, which requires military assistance.

During Fiscal Year 2006, 151st SVF provided support for Hurricane Katrina and Rita. The 151st SVF personnel successfully deployed to Washington, D.C. to support the ANG Crisis Action Team, as well as Gulfport, Miss., where 151st SVF personnel provided food service and recreation activities for DoD personnel.

The 151st SVF also supported many other base and community endeavors such as Freedom Academy, Tenant Unit Bivouacs, Air Guard 60th anniversary celebration, Air Space and Range Conference, retirees breakfast, and numerous other programs, and activities.

In Fiscal Year 2006 the 151st SVF was inspected in a Unit Compliance Inspection. This inspection validates that the unit is complying with all set Air Force and major-command standards. The Inspector General assigns grades based on compliance, as well as demonstrated skills and knowledge of personnel. The 151st SVF received the inspection grade of "Satisfactory". The 151st SVF, at the time of the inspection was also given honorable mention by the Inspector General and was awarded a certificate for outstanding team-work for the food service operations.

In July 2006 the 151st SVF along with the 151st Civil Engineering Squadron deployed to Camp Rell, Conn., for Annual Training. While at Camp Rell, the 151st SVF produced more than 1,100 meals, while accomplishing required annual and ancillary training.

During FY 2006, the 151st SVF provided support to all units in the UTANG. The food service section provided approximately 16,000 meals to Air National Guard members. The lodging section realized an annual savings of approximately \$30,000 to the ANG through its efficient utilization of the on-base lodging facility and off-base contract quarters.

The 151st SVF consists almost entirely of tradition-



TOP: 151st Services Flight finish conducting their annual Temper Tent training.



BOTTOM: 151st Services Flight making breakfast at Camp Rell, Conn., for the 151st Civil Engineers.

al Guardsman. Without many sacrifices from both the members their families, and their employers the mission could not be accomplished. The 151st SVF strives to always be ready, reliable and relevant.



109th Air Control Squadron

In 2006, the 109th Air Control Squadron participated in numerous operations, inspections and assisted other ACS community members. Members of the 109th participated in Operation Iraqi Freedom, Operation Noble Eagle, as well as Operation Jump Start on the Southwest border of the United States.

The 109th also sent Airmen and equipment to support advanced communication and electronics equipment upgrade testing.

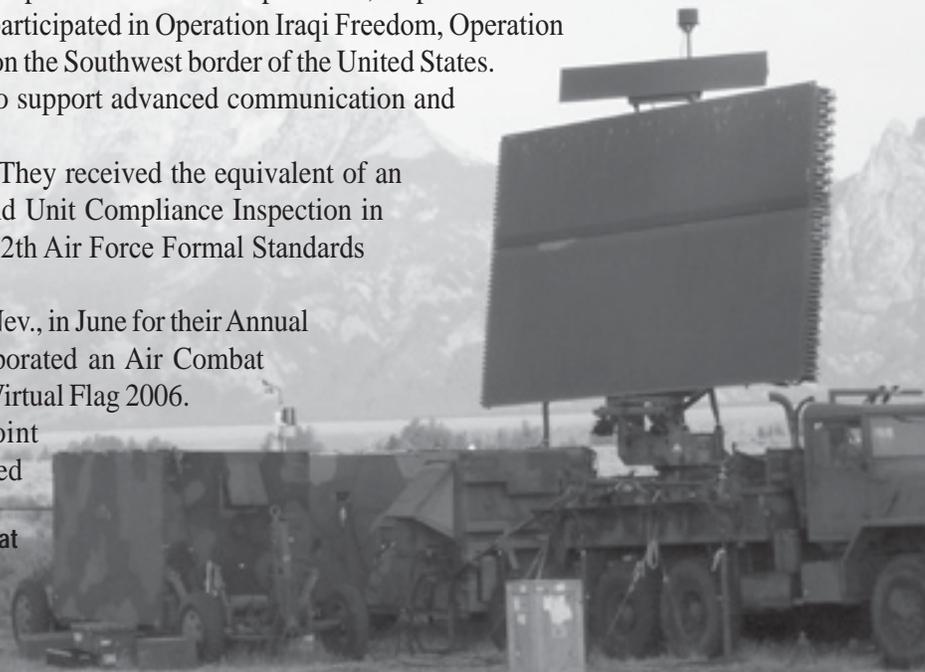
The 109th had two major inspections in 2006. They received the equivalent of an "Excellent" rating during an Air Combat Command Unit Compliance Inspection in May. An "Excellent" rating was also earned on a 12th Air Force Formal Standards and Evaluations Inspection conducted in June-July.

The 109th deployed to Wendover, Nev., in June for their Annual Field Training Exercise that incorporated an Air Combat Command sponsored joint event, Virtual Flag 2006.

Virtual Flag is a large-scale joint simulation exercise which allowed



TPS-75 radar in the morning at Jackson Hole, Wyo.



the 109th to connect with Aircrews, space warriors, patriot missile batteries and ground operators in the Air Operation Center. Exercise participants used their equipment and expertise to fight the enemy in a virtual battlefield environment. While deployed to Wendover, the unit was the first to conduct live-fly operations incorporating a new Tactical Data Link "J" (Link 16) site located in the Utah Test and Training Range (UTTR). The unit linked with F-16 fighter aircraft from Hill Air Force Base who were operating in the UTTR.

In addition to the squadron-level training events, the 109th conducted an Air Combat Command-sponsored advanced radar counterjamming course. The course utilized the unit's Electronic Protection technicians to train 12 students from five different active-duty and Air National Guard Air Control Squadrons in advanced counterjamming techniques against a multi-axis electronic jamming attack.

In August 2006, the 109th celebrated its 30th anniversary with a formal Dining Out. Many current and former members of the unit participated in the gala. The event was attended by Brig. Gen. Scott Harrison, Col. Tommy Gilbert and Col. Jerry Angus (former commanders of the 109th ACS), special guest speaker Lt. Col. Edd Richardson (a former ACS Commander and Deputy Group Commander), as well as several Wing members.

The mission of the 109th is "To provide reliable and secure command, control, communications, computer and intelligence - Anytime, Anywhere."

The 109th provides higher headquarters with a real-time air picture for both offensive and defensive operations. The air picture is critical to battle management activities and to the warfighter's decision-making process. The 109th supplies this air picture by using long-range surveillance radar, coupled with HF, UHF, and VHF, as well as satellite and microwave communications capabilities.

The professionalism, expertise and dedication to excellence of 109th ACS personnel resulted in the awarding of the Air Force Outstanding Unit Award for their service over the last two years, and the Utah National Guard Outstanding Tenant Unit Award.



109th ACS personnel setting up shelter in Alaska.





130th Engineering Installation Squadron



The mission of the 130th Engineering Installation Squadron is to install, repair, remove and relocate ground-based voice and data communication, computer and ground radio systems worldwide. In addition, the unit constantly trains for worldwide deployment on short notice and serves both State and Nation by providing telecommunications infrastructure in times of crisis.

This year the 130th EIS played a major role as the lead unit for Operation Enduring Freedom (OEF) and Operation Iraqi Freedom (OIF), for both the active and Air National Guard Components. In support of OEF and OIF, 18 of our members were activated and deployed to the Middle East including Qatar, Kuwait, Afghanistan and Iraq. These members directly supported the Global War Against Terrorism by providing mission-essential communications capability to Coalition and Multinational forces.

Throughout this year we were asked to complete 15 projects involving the installation of mission-essential communication systems. National Guard Bureau requested the 130th EIS by name to participate as the lead engineering and installation unit for the initiation of the Predator Mission for the ANG. As a unit we provided for the installation fiber optic cable and equipment to provide a viable operating environment for the command and control of the Predator intelligence, surveillance and reconnaissance system.

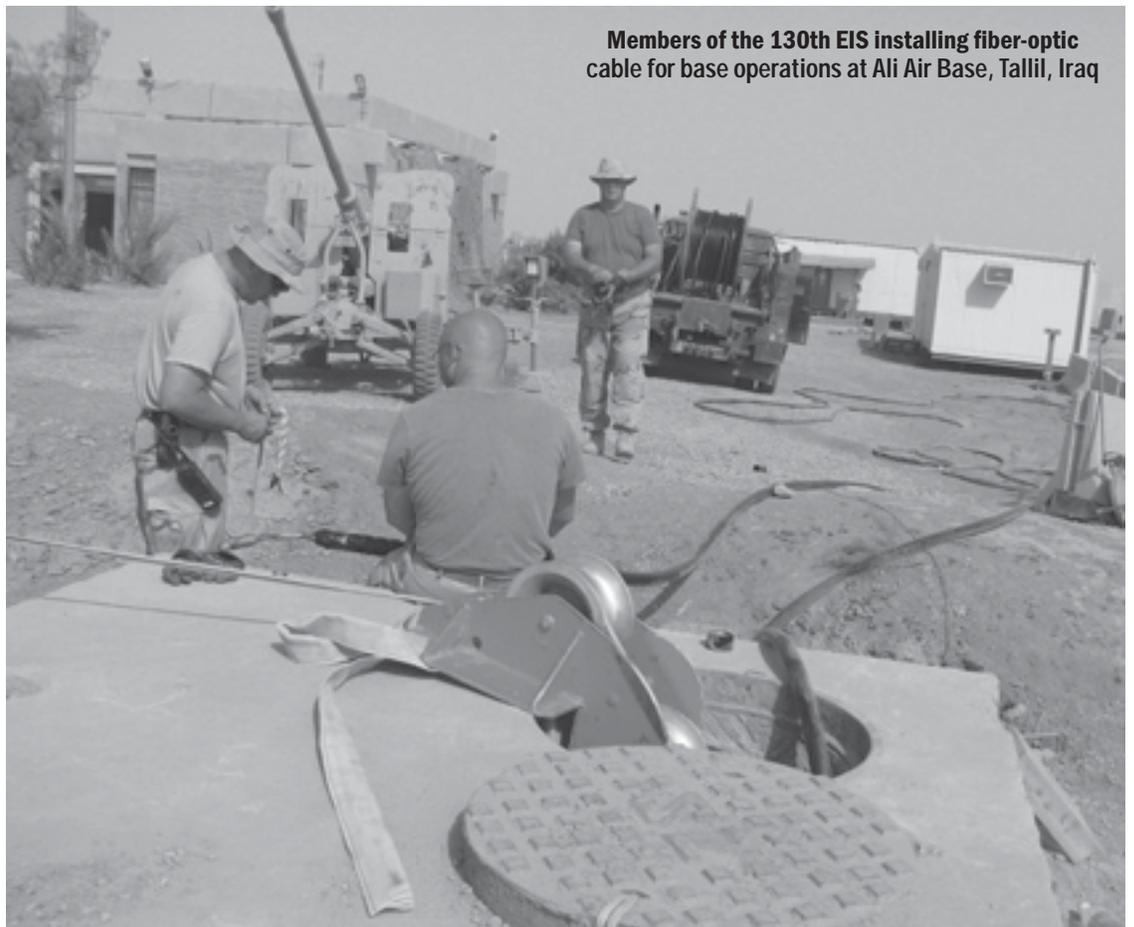
In addition to the key missions provided above, the 130th EIS also provided support to local bases. The unit engineered and installed a wireless aircraft maintenance network for flight-line operations at Gowan Field Boise, Idaho, installed mission-capability upgrades

at the 101st Information Warfare Flight building and removed and relocated vital air traffic control antennas at Buckley Air Force Base, Colo., and Sky Harbor International Airport Phoenix, Ariz., thus enhancing flight safety at these locations.

During 2006, the 130th EIS Family Readiness program was recognized as the best in the nation, for the Engineering and Installation community. This program demonstrates the unit commitment to our Guardsmen and their families as we meet our worldwide mission.

Maintaining a long legacy of community service, members of the 130th EIS setup a wireless network for the Tooele School District and installed poles for the Alpine School District for an obstacle course. Several of our unit personnel participated in relief operations for Hurricane Katrina either at home station assisting displaced citizens or directly in Louisiana to help with the restoration of vital communications in the region.

It has been an outstanding year for the 130th EIS which has demonstrated our commitment to serving both State and Nation. We are proud to contribute!



Members of the 130th EIS installing fiber-optic cable for base operations at Ali Air Base, Tallil, Iraq



169th Intelligence Squadron



The 169th Intelligence Squadron provides sole-source EC-130 Senior Scout Intelligence, surveillance and reconnaissance support to theater combatant commanders worldwide. The 169th IS also provides dedicated operator support to RC-135 Rivet Joint and to the Distributed Common Ground System, participating in three combat sorties per week in support of Operations Enduring Freedom and Iraqi Freedom.

Fiscal Year 2006 found the 169th deploying to the Central Command theater for more than 90 days, with 12 unit members being extended to 100 days. This marked the Squadron's sixth deployment to this Area of Responsibility (AOR) since the attacks on the World Trade Center and the Pentagon. Operations support a variety of missions conducted by Combined Joint Task Force 76 and Combined Special Operations Task Force missions throughout Afghanistan.

The 169th has been supporting Coalition operations in the U.S. Southern Command for over a decade. This support included 78 days of operational deployment to the AOR during FY 06. During this time of heightened awareness and security threats, operations continue to be staged from a collocated forward-operating location. Overcoming numerous practical and logistical challenges has been rewarded with increased operational efficiency and improved military-to-military exchanges including Host Nation Operator participation in operational sorties and mission-recovery operations.

Our airborne communications and electronics technicians traveled to Greenville, Texas, to provide diagnostics testing to evaluate the performance of major upgrades to the Senior Scout system. A small contingency supported a Pacific Theater command-directed exercise, Ulchi Focus Lens, on the Korean Peninsula. This provided a valuable language and cultural opportunity as well as hands-on training with their active-duty counterparts.

A Dining Out, held at Club Hill at Hill Air Force Base, was attended by more than 250 people to include members, spouses and invited guests. A stand-up comedian and two grog bowls helped make the evening a big success and was rewarding for those who devoted countless hours to coordinating this event.

The 169th continues to enlist the best and the brightest and had 21 students enrolled at the Defense Language Institute in the spring of 2006. Our recruiting and retention efforts have achieved phenomenal success, raising assigned manpower to more than 95 percent.

The dedicated men and women of the 169th give freely of their time and talents in support of community events including participation in Neighborhood Watch, fundraising efforts for local schools, an interfaith program providing meals and activities to the working homeless and donating school supplies, holiday gifts, warm clothing and a hot meal to the 500 people sheltered at The Road Home. Our top-three organization contributed more than \$300 to a fundraiser for a children's hospital and a local employer matched that with an additional \$150. Several unit members, along with family and friends, participated in the Wadsworth 5K Charity Run/Walk. The event raised more than \$100,000 to support families of deployed Soldiers and Airmen.

A retired military member/civilian contractor recently lost his wife and fundraising efforts netted more than \$800 to build the Ma Donovan Legacy Fountain in remembrance of this unique woman and mother who provided a home to more than 70 children during her lifetime.

The 169th looks forward to a year of growth and change as we continue to prepare for whatever the future holds.



ABOVE: Logistics Maintenance members "cleaned up" really well for the 169th IS Dining Out. **LEFT:** Wadsworth 5K Charity Run/Walk - Unit members and family who ran/walked/volunteered. The unit flag was carried the entire 3-mile course.



299th Range Control Squadron

The 299th Range Control Squadron, also known as “Clover Control,” successfully executed its unit mission for 2006. Our mandate, “to provide a safe and efficient environment for the warfighter to achieve maximum combat readiness,” involved 299th controllers, maintenance, and support personnel working together to help achieve our national defense objectives.



During 2006, the Air Force’s newest fighter, the F-22 RAPTOR, successfully completed its Initial Operational Capability Testing on the Utah Test and Training Range (UTTR), taking advantage of the vast airspace available in Utah’s West Desert. Clover Control provided air traffic control, weapons control, and maintenance support for “Combat Hammer,” the Air Force Weapon System Evaluation Program which tested many munitions to include the High-Speed Anti-Radiation Missile, the Joint Direct Attack Munition, and the Joint Stand-off Weapon. Additionally, the testing of the Air Launched Cruise Missile, recovering the STARDUST Space Capsule, and training for the 388th and 419th Fighter Wings were just a few more of the important missions supported by the 299th. Clover Control remained the busiest Air National Guard radar facility in the Nation again

this year, and 9th in the Air Force, by safely supporting more than 130,000 aircraft operations.

Two major equipment installation projects were completed this year by our maintenance section. The first was the installation of a new Air Traffic Control and Weapons Control tracking system. This computer system is the heart of the Air Operations Center for the UTTR. The system was installed in a seamless manner with no interruption to services. Additionally, a new microwave system was installed between the Salt Lake Air National Guard Base (ANGB) and the 299th RCS location on Hill Air Force Base. This microwave system dramatically improved communication connectivity between the 299th and the ANGB, and allows the 299th to be a “back-up” data repository for all ANGB computer data.

The 299th continued to support our Nation’s call by supporting the Aerospace Expeditionary Force taskings worldwide. Unit personnel in a variety of Air Force Security Codes from maintenance and operations deployed to support Operations Iraqi Freedom, Enduring Freedom and Noble Eagle. One member deployed to Africa in support of the Joint Forces Staff College at the Ethiopian Defense Command and Staff College.

Unit members diligently prepared for the Air Traffic Systems Evaluation, which was conducted in May. This triannual inspection is a higher-headquarters assessment of the quality, adequacy and safety of air traffic services provided by air traffic controllers and the status of the radar and radios maintained by our technicians. Improvement was the focus of this evaluation and the results confirmed that, with no discrepancies noted which indicated an adverse impact on flight safety or mission impact.

Cedar Mountain radar site
maintained by the 299th RCS.



101st Information Warfare Flight

The 101st Information Warfare Flight provides nonkinetic operational options to the Joint Forces Air Component Commander (JFACC), for AFNORTH and U.S. Northern Command (NORTHCOM). The unit continues to be engaged in the Global War on Terrorism as demonstrated by its active participation and continued vigilance in Operation Noble Eagle.

The 101st has reshaped the battle space by showing that Information Operations (IO) is a critical weapon system in the Air Operations Center (AOC) as well as other venues. The AOC is the eyes, ears and voice of the JFACC to all air assets supporting NORAD and NORTHCOM

The 101st remains true to its original concept of forward deploying IO Warriors to integrate full-spectrum information operations at Tyndall Air Force Base, Fla., while simultaneously supporting the mission from the Utah Air National Guard base in Salt Lake City. The 101st provides timely mission analysis, planning and assessment products and services through this reach-back relationship. The 101st makes important contributions to Joint Air Operations Plans and periodic Air Tasking Orders (ATO) executed by the Continental U.S. NORAD Region. The ATO is an order issued to all JFACC-controlled air crews, which assigns them to offensive, defensive and supporting



air missions.

The 101st supports Integrated Air Defense Systems in the National Capital Region, National Security Special Events, Security Events for Homeland Security, and associated Combined and Joint Interagency Task Forces.

Highlights from this year's activities include participation in Hurricanes Katrina, Rita, and Wilma relief operations, major NORAD/NORTHCOM exercises, Canadian exercises, the Super Bowl and Space Shuttle operations. The unit has experienced 24/7 operations to support multiple missions. For example, 14 members of the unit received the State Emergency Service ribbon and Armed Forces Service medal for hurricane operations support.

The 101st is well regarded in the IO community. Moreover, as the only National Guard unit consistently pursuing this mission area, the 101st provides a stable continuum of corporate knowledge.

Air Combat Command has adjusted the manning of the flight to include 18 officers and 11 enlisted members. The



101st IWF's unique operating environment provides for unparalleled career opportunities for enlisted members and officers as military planners of operations for the information environment.

Four Northrop Grumman Corporation contractors compliment the 101st capability. Two 101st military members and one contractor are permanently assigned to Tyndall Air Force Base.



From left to right: TSgt. Nathan Jolley, TSgt. Eric Jernigan, SSgt. Todd Keller, and Capt. Dustin Carroll implementing Joint Air Estimate Process for a Defense Support of Civil Authorities mission.

