



# History Report 2008

Utah National Guard

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Joint Forces Headquarters (JFHQ) acts as a standing joint-force headquarters, within the state of Utah. The JFHQ also supports civil authorities with the capabilities and forces for homeland security and/or domestic emergencies.

The JFHQ consists of a command group, personal staff, special staff, and joint staff with various duties and responsibilities. Each staff section is responsible to provide expertise and recommendations to the command structure on important issues facing the Utah National Guard.

The command group of JFHQ consists of the adjutant general (TAG), the deputy commander, the assistant adjutants general for Army and Air, and may be augmented by the chief of joint staff and others as required. Its purpose is to advise the commander in the establishment of policies and procedures for the effective function of the JFHQ.

The adjutant general, as commander, directs the efforts of the Utah National Guard worldwide. The deputy commander, appointed by TAG, may be designated to act as commander in his absence. The chief of joint staff is the principal staff officer, assistant and advisor to TAG, and is the full-time supervisor responsible for the personal, special and joint staffs.

The personal staff is directly responsible to TAG. The personal staff includes the staff judge advocate, inspector general and public affairs officer.

The special staff is directly responsible to the chief of joint staff. The special staff includes the state surgeon, state chaplain and safety offices.

The Joint Staff (J-Staff) was created with two primary responsibilities: incident management and service-component coordination. Incident management includes contingency response and emergency actions when Utah National Guard



personnel are assigned to support federal, state or local civilian authorities. The Joint Operations Center provides command and control during emergencies and/or large-scale operations. The J-Staff is also responsible for service-component coordination with the capacity to coordinate and facilitate communications between Air and Army components.

The J-Staff is comprised of eight principal functional divisions; two officers staff each function—one from the Army and one from the Air. Each division is responsible to command and control all attached or assigned forces that respond to emergency or contingency missions. All persons serving in a “J” function or deputy “J” function at the JFHQ level are “dual-hatted,” meaning they also serve in their respective Air or Army component in various capacities. This ensures that officers with significant talent and expertise contribute to operations at all levels.

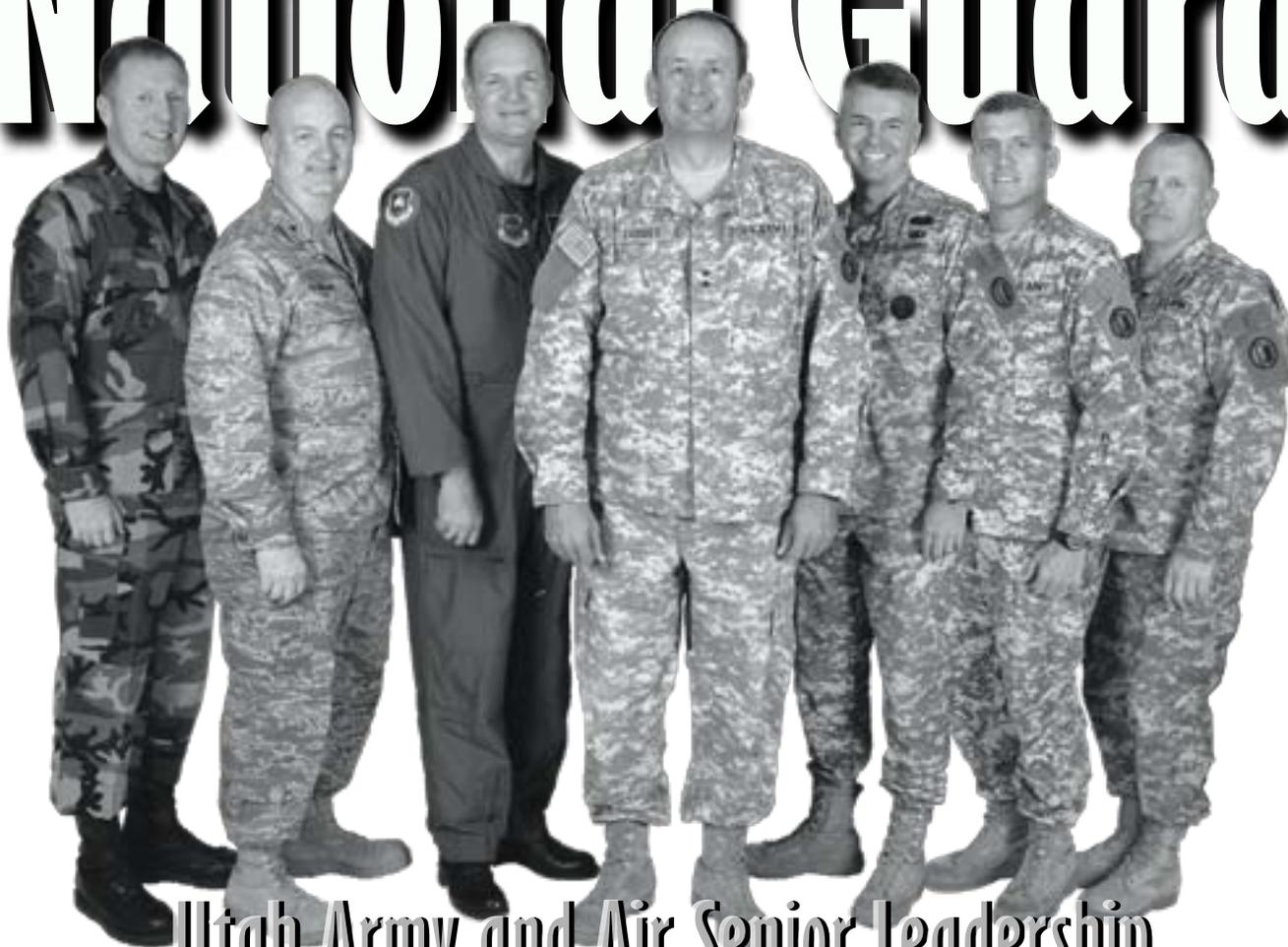
The JFHQ is engaged in a myriad of activities to maintain proficiency in support of homeland defense and homeland security activities. The operational tempo is high, and over the past year activities have included joint exercises with the State of Utah interagency to develop emergency support function packages for response to natural and man-made disasters.

In June, supporting the State Partnership Program, key members of the JFHQ coordinated with officials from the Departments of Homeland Security and Public Safety and Health to share information and ideas with visiting officials from the Kingdom of Morocco. In August, staff members, along with representatives from the Utah Department of Public Safety traveled to Morocco to assist them in developing a natural disaster, earthquake-response plan. Morocco also hosted a field-artillery exchange with Utah National Guard troops. Additionally, in September, the JFHQ participated in Operation Sphere, an interagency exercise with the Governor’s Pandemic Influenza Task Force. These exercises and exchanges with international, national and state agencies are key elements in the continued development and training of the JFHQ staff to effectively respond to future emergencies and disasters.

**Joint Forces Headquarters, Draper, Utah.**



# National Guard



## Utah Army and Air Senior Leadership

LEFT TO RIGHT: Command Chief Master Sgt. Robert Hill, Air; Brig. Gen. Scott Harrison, Deputy Commander, Joint Forces Headquarters; Brig. Gen. David Hooper, Assistant Adjutant General, Air; MG Brian Tarbet, Adjutant General; BG Jefferson Burton, Assistant Adjutant General, Army; COL Lawrence Schmidt, Chief of the Joint Staff; CSM Bruce Summers, Army.

### J1 Manpower Personnel



Fiscal Year 2008 proved to be another very busy year, providing many opportunities to refine our skills in the demanding and fast-moving world of manpower personnel and human resources. The J1 and staff spent the beginning of the year preparing Soldiers and Airmen to execute their duties in support of the Global War on Terrorism. The combined staff of the J1 processed over 700 Soldiers and Airmen for mobilization and deployment. They also demobilized over 600 Soldiers and Airmen returning from deployment. These activities did not preclude execution of critical staff actions associated with enlistments, retention, promotions, line-of-duty medical care, education benefits, retirements counseling, awards, morale welfare and recreation support, management and archiving of personnel records, enlisted and officer files and family support operations.

The Family Program continues to stay busy. Along with executing many successful events and activities, the Family Program takes on a new name, Soldier and Family Support Services, and numerous new employees. Yellow Ribbon legislation passed in the 2008 National Defense Authorization Act has enhanced Soldier and Family Support Services. Soldier and Family Support Services now has numerous contractors working with the technician

staff and is due to pick up more full-time support to fill out its ranks as the Deployment Cycle Support cell begins to take shape. Soldier and Family Support Services is the key element in taking care of our Soldiers and their families. Taking care of Soldiers and Airmen is a career goal of the J1 and staff.

The J1 continues to provide outstanding support to our Soldiers and Airmen wishing to further their civilian education. During FY 2008 the state education officer disbursed over \$3.2 million in federal and state monies to provide civilian education to approximately 2,150 Soldiers and Airmen attending 55 public and private universities, colleges and technical institutes nationwide. Additionally 132 state-tuition waivers were granted to qualified Soldiers and Airmen equaling more than \$264,000. This, combined with the Montgomery GI Bill and the incentive programs, makes the J1 and the state education officer very popular and very busy.

The J1 exercises its "wartime" mission every day. Training and maintaining a professional, dedicated staff to execute the many facets of manpower, personnel and human resources is demanding and very rewarding. Each member of the J1 staff is dedicated to taking care of Soldiers, Airmen and their families. As the operational tempo and the demand for the Citizen-Soldier/Airmen increases, the J1 will continue to meet, exceed and adapt to the challenges of a real-world mission.



During 2008 the J2 Intelligence directorate faced numerous activities and changes. COL Russell Long came back from a deployment in Afghanistan and replaced COL Edward Gundersen as J2. LTC Neil Glad returned from a three-year tour in Morocco and replaced MAJ Joseph Green as the G2. MAJ Green is currently serving a deployment in Afghanistan. CPT John Darrington was hired as the Special Security Officer in the Special Compartmented Intelligence Facility (SCIF) in Draper.

2LT Matt Hicken and CW4 Kelvin Green have been very active in personal security, and Utah is now part of a pilot Army G2 program that has dramatically reduced time to process security clearances.

The J2 has experienced great improvements participating in Vigilant Guard 2008 and providing intelligence support to the Utah National Guard and National Intelligence Agencies. In 2008 the Draper SCIF was designated as the National Guard's only project Foundry site. Foundry provides advanced intelligence training for Soldiers prior to overseas deployments. The J2 has briefed numerous senior national intelligence dignitaries from the National Security Agency, Defense Intelligence Agency, National Virtual Translation Center, United States Intelligence and Security Command and 101st Airborne Division.

The J2 was very active in facilitating advanced intelligence training to units mobilizing for deployment to Afghanistan. This culminated in bringing in Mobile Training Teams into the Draper SCIF to maximize intelligence training prior to mobilization.

Fiscal Year 2008 marked another successful year for intelligence operations in the Utah National Guard. More than 350 Soldiers and Airmen continued serving on active duty in support of a number of missions critical to national defense priorities. Most of these missions are accomplished through state-of-the-art technology in a reach-back capacity. Utah National Guard intelligence professionals also supported the Global War on Terrorism in a deployed status to Afghanistan, Iraq, Bosnia and Kosovo.

The J2's participation during Vigilant Guard 08 was a tremendous learning experience on defining the role for intelligence assets when the threat changes from terrorism to a natural disaster or civil disturbance within our state or another state and when civil authorities require the help of the Utah National Guard.

MSG Michael Towers, SSG Chase Tippetts, SGT Kelly Doll, SGT Kelly Summers and SPC Katherine Blazzard participated in African Lion, a joint-level exercise in Morocco, working with the Army, Marines, Navy and Air Force. The 300th Military Intelligence Brigade Soldiers were heavily involved in translation/interpretation between the U.S. Military and their Moroccan counterparts, as well as among the civilian populace. This group exemplified the Soldier's Creed, "I am an expert and I am a professional," in demeanor, dedication and in the success of this exercise.

**Members of the Utah National Guard J2 participate in the African Lion exercise in Morocco.**



**Soldiers work in Draper, Utah at the Sensitive Compartmentalized Information Facility (SCIF) operations.**





The J3 directorate had another busy year continuing its focus on training and operational support to the State of Utah and to the combatant commanders directing the Global War on Terrorism. This past year saw the continued integration of the J5 and J7 shops while maintaining a high operational tempo. We mobilized Soldiers in support of Operation Iraqi Freedom, Operation Enduring Freedom and are supporting United Nations operations in Kosovo and Bosnia-Herzegovina. As the National Guard continues its transformation into a global operational force, the J3 Directorate continues to focus on shaping the training opportunities and supporting our major subordinate commands as they grow Soldiers and units that will succeed in any operational environment.

### J33 CURRENT OPERATIONS

The J33 is responsible for coordinating the day-to-day operations involving both Army and Air forces, including manning the UTNG Joint Operations Center (JOC) and Joint Message Center. In 2008 we transitioned our JOC into a 24/7/365 capable operations center to better support our customers and our Soldiers. This transformation cements our ability to respond immediately to any threat while meeting the needs of our Nation and communities. In July we sent 10 Soldiers and a Blackhawk helicopter to Northern California to help fight wildfires, and in August we sent 18 Soldiers to Texas to assist the citizens in their recovery efforts following the devastation of Hurricane Ike. When activities involve support to the State, the J33 works closely with the Joint Directorate of Military Support (JDOMS).

### J3 MILITARY SUPPORT (JDOMS)

The JDOMS is responsible for interagency coordination between local and state civil authorities and the Utah National Guard to include the responsibility of coordinating the activation of Guard members in response to the governor's call. The newest member of the governor's team is Brig. Gen. Scott Harrison, who is now Deputy Commissioner for Training and Operations at the Division of Homeland Security. This year was highlighted by the execution of Vigilant Guard 08 with the state of Nevada, coverage in support of the Democratic National Convention, support to Hurricane Ike relief in Texas, firefighting support to California and support to local law enforcement authorities in Moab when a nationally prominent biker gang staged a rally there. This year, we also implemented quarterly meetings with the commissioner of public safety and some of our other state partners to build relationships and enhance their understanding of our capabilities. On any given month, JDOMS members including our chemical stockpile emergency response team, our antiterrorism and force-protection staff, and the Provost Marshal's Office are honing their skills and developing relationships in the civilian community to provide rapid lines of communication and support to our friends and neighbors in the community.

### J35 STRATEGIC PLANS AND POLICIES

The J35 plans, conducts and facilitates the strategic planning required to prepare the UTNG for the future. This includes the

development and codification of the Joint Operations Plan, the Joint Training Plan (JTP), and coordinating the work of the Joint Planning Group. In 2008 we continued the execution of the JTP as input into the Joint Training Information Management System. The J35 also conducts planning and analysis for future force-structure activities including capabilities, unit stationing, demographic information and ongoing transformation planning for out-year activities. In preparation for Army transformation plans, the J35 coordinated a statewide stationing update to position our units and Soldiers to better support our strategic plans to execute homeland security missions. Expect to see more changes in 2009 as the J35 coordinates the development of a new strategic vision for the Utah National Guard and develops operations plans for our execution of national level-directed homeland defense missions.

### J37 JOINT TRAINING AND FORCE DEVELOPMENT

The J37 develops, plans, and evaluates joint training, Joint Professional Military Education and exercise programs. This year, our exercise activities centered on our ability to coordinate a National Guard response to an earthquake event here in Utah or in a neighboring state. A multistate exercise in May was the culmination of the planning effort where Air and Army units worked with neighboring states and the Utah State Emergency Operations Center to refine our plans and response efforts.

### G3 ARMY OPERATIONS

The G3 continued its traditional responsibilities in planning, training, oversight and mobilization of Army units. For the seventh straight year, wartime operations and support to deployed Soldiers and their families remained our top priority. During 2008, 562 Soldiers were mobilized overseas for Operation Iraqi Freedom and Operation Enduring Freedom and another 22 Soldiers mobilized to conduct military support operations within the continental United States. In addition to the Soldiers leaving for the fight, 725 Soldiers returned home in 2008 from serving overseas while another 31 returned home from service here in the U.S.

As usual, the missions of these outstanding Utah National Guard Soldiers covered the spectrum of military operations, continuing to demonstrate the unique capabilities and strengths that we bring to the fight. In January, 16 Soldiers from Joint Forces Headquarters mobilized to serve as embedded trainers with the Afghan National Army in Afghanistan. These Soldiers are on the cutting edge of building the necessary infrastructure within the nation of Afghanistan to provide security for their citizens and thereby for other nations around the world that value freedom.

In February, the 142nd Military Intelligence Battalion mobilized in support of Operation Enduring Freedom. The Battalion which deployed two months later into Afghanistan is providing a broad range of intelligence support to forces throughout Afghanistan to include elements of the 101st Airborne Division. The unique skills and abilities this unit brings to the fight has made them very successful in a theater that is critical to the fight on terrorism. The 2-211th General Support Aviation Battalion also mobilized in February. This unit is serving in Kuwait, providing aviation support to units supporting Operation Iraqi Freedom.

The 128th Mobile Public Affairs Detachment mobilized in March and deployed shortly thereafter into Iraq where they play a key part in telling the story of the work being done day in and

day out by the great Soldiers, Sailors, Airmen, Marines and Coast Guardsmen of this great Nation.

In May the 116th Engineer Company returned from duty in Iraq where they served as a security force with the mission to provide convoy security to units in their area of operations. The unit performed with distinction in a high-visibility and highly dangerous mission.

In June the 1-145th Field Artillery Battalion returned to Utah following their one-year mobilization in support of Operation Iraqi Freedom. In Iraq, the 1-145th performed a detainee-operations mission at Camp Bucca. The unit returned home in three separate phases, one of which landed at Salt Lake Air Base the same day that President Bush and Air Force One visited Utah.

The 300th MI Brigade sent a small contingent of Soldiers on a high-priority mission in June to support United Nations operations in Kosovo and Bosnia-Herzegovina. These Soldiers filled mission-critical gaps of a unit tasked with the peace enforcement operations within Kosovo and are performing with distinction.

In addition to these unit mobilizations, members of our Utah National Guard are serving all around the world as individual volunteers to fill mission-critical billets that would have otherwise gone unfilled. These Soldiers are yet another example of the key skills and adaptability that the Utah National Guard provides for our State and our Nation.

One final highlight is the training efforts the J3 supports around the world. We support the various Combatant Commanders in the execution of their regional-security partnerships and programs through our exercise participation. The Utah Army National Guard sent nearly 800 Soldiers to over 30 countries in 2008 equalling more than 16,000 man-days. We supported combatant commanders in the Pacific, Europe, Africa, Asia and the Middle East, as well as the United States Northern Command.

### **MODERNIZING THE FORCE**

The Utah Army National Guard force structure has a new look. By guidance from the Department of the Army, many units have transformed to a modular fighting force. The purpose of transformation is to enable self-sustaining units to mobilize and deploy in a plug-and-play fashion, which allows units to deploy with a tailored mix of subordinate units. The new units are designed to command and control a variety of different types of units according to assigned missions. The State's transformation will grow the end strength for the Utah Army National Guard from 5,194 to 5,737 Soldiers.

The two major commands that have a different look are the Engineers and Artillery. The Soldiers and much of the equipment of the 115th Engineer Group reflagged to the 115th Maneuver Enhancement Brigade and the 1457th Engineer Battalion stood up the 1457th Sapper Company. I Corps Artillery became the 65th Fires Brigade, which still has two Field Artillery battalions, but also gained the 213th and 214th Forward Support Companies.

Entering the ranks of the Utah Army National Guard are two brand-new units with specialized missions. The 197th Special Troops Company and the 1993rd Contingency Contracting Team are now part of 97th Troop Command. In addition, the 640th Regional Training Institute is pleased to announce the addition of two more Battalions for courses of instruction. The 3rd and 4th Battalions

will instruct students in the Military Intelligence and Field Artillery branches.

In addition to the changes already noted, our remaining units are also receiving new equipment and training to improve our ability to respond to operational missions. First Battalion, 19th Special Forces Group (A) is undergoing extensive training to stand up a Tactical Unmanned Aircraft Systems Platoon (UAV), the 300th Military Intelligence Brigade is consistently updating sensitive information-gathering equipment to keep ahead of the battlefield and the 1-211th Attack Helicopter Battalion is transitioning to the improved Apache Longbow.

The Utah Army National Guard continues to work through the many changes of today's Army. This diligence will prove successful in achieving the State Mission, as well as meeting the demands of the changing battlefield abroad.

### **ADMINISTRATION, ORDERS & BUDGET**

This division continues its mission of administering the complex budget and orders procedures inherent to the National Guard program. In 2008 that included the management and execution of nearly \$45 million.

### **J5/7 JDOMS**

The past year has seen a great deal of activity for the JDOMS. We welcome MAJ Reece Roberts and congratulate him on his appointment as the Joint Directorate of Military Support. We also welcome MAJ Scott Sill who was hired as the Provost Marshal. We wish luck to CPT James Merlette, currently deployed to Iraq.

The JDOMS is tasked with direct liaison with civil authorities at all levels of government from FEMA at the national level through the Department of Public Safety at the state level to the county and city governments and nongovernment agencies throughout the state. We plan and coordinate all-hazard emergency response for the Utah National Guard. Thankfully, incidents have been rare, but on notice, the JDOMS is responsible for coordinating the activation of Guard members in response to a governor's call to help in the event of natural and manmade disasters.

The lead elements of response are the Civil Support Team and the Quick Reaction Force elements although every Guard member can be called upon to perform a civil-support function. Training has been the greatest highlight of the last year with exercises such as Vigilant Guard 08 in Nevada, coverage of the Democratic National Committee Convention in Colorado, and liaison with local authorities during the Bandidos Bikers' Rally in Moab, Ut.

In any given month, JDOMS members, which include the CSEPP Team, the AFTP staff, the Provost Marshal's Office and the Military Support Office, are honing their skills and developing relationships in the civilian community to provide rapid lines of communication and support to our friends and neighbors in the community.

Agencies and civilians throughout the State of Utah expect the Utah National Guard to back up local authorities and provide safe, reliable and robust support, whatever the situation. We thank you, Guard Soldiers and Airmen, who provide that shield of security.

# J4 Logistics



The Utah National Guard J4 is responsible for all areas of tactical logistics including supply, maintenance, food service, and transportation. The J4, COL Matt Clark, is also the Utah Army National Guard G4. The J4 team is part of the UTNG Joint Staff, standing ready to support the Governor in emergency operations.

The UTARNG G4 Mission is to provide and sustain the highest level of logistical readiness and fully mission capable equipment for the UTARNG. The G4 works closely with major command logistics personnel and the USPFO for Utah to accomplish this mission.

The Logistics Management Office (LMO) provides logistics support to all mobilizing and demobilizing units. The LMO, LTC Ron Jonas, along with CW3 Blyde Hamilton, Defense Movement Coordinator, SGM Dave Hamilton, SGM (ret) Steve Peterson, and Food Service Supervisor, MSG Shane Peterson, have stepped up to continue providing superior logistical support to UTNG units. The LMO personnel make extensive coordination with mobilization stations, equipment demobilization sites, and port managers to ensure effective logistical support for mobilizing and returning units.

The Combat Service Support Automation Management Office (CSSAMO), CW3 Cameron Nielson and CW2 Eric Whiting provide support to all units and organizations on logistical automation systems.

Under the direction of the Surface Maintenance Manager (SMM), MAJ Scott Burnhope, the Surface Maintenance Community completed equipment reconstitution for all Utah Army National Guard Units that returned from deployment in FY 2008. The SMM provides guidance and supervision to 13 maintenance shops and work sites throughout Utah.

Field Maintenance Shop (FMS) 1 in Ogden and FMS 1a in Logan are supervised by MSG John Duncan. They support 197th Special Troops Company, military intelligence and field artillery units.

Field Maintenance Shop 2, located in West Jordan is supervised CW4 Michael Bullock. They support aviation units and the 23rd Army Band stationed at West Jordan.

Field Maintenance Shop 3 in Spanish Fork and FMS 3a in American Fork are supervised by MSG Anthony Shaw. They supports engineer, artillery, and military intelligence, stationed in Spanish Fork, Springville, Orem, American Fork and Blanding.

Field Maintenance Shop 4 in Manti and FMS 4a in Vernal are supervised by WO1 Robert Thomson, supporting engineer and artillery units in Manti, Mount Pleasant, Price and Vernal.

Field Maintenance Shop 5 in Richfield and FMS 5a in Beaver, are supervised by MSG Ronald Greenhalgh. These shops support artillery units in, Richfield, Fillmore and Beaver.

Field Maintenance Shop 6 in St George is supervised by WO1 Eric Greenhalgh. This shop supports artillery and military intelligence units in Cedar City and St George.

The Combined Support Maintenance Shop (CSMS) in Draper, Ut is supervised by 1LT David Cerchio. The CSMS provides support maintenance (direct support and general support) for UTARNG units. The CSMS is a well-equipped, efficient and modern shop with the capability to rebuild or replace most components of military equipment.

The Unit Training Equipment Sites (UTES) at Camp Williams, Ut is supervised by CW2 Dave Adamson and provides limited direct support, organizational repairs and assists training for units at Camp Williams and Draper.

The logistics professionals of the Utah Army and Air National Guard strive to provide and constantly improve the best possible support to our customers, the Soldiers, Airmen, and units of the Utah National Guard.



**Combined Support Maintenance Shop Soldiers work on military equipment in Draper, Utah.**



The J-6 chief information officer (CIO) is the principal advisor to the joint-force commander for communication systems. This includes development and integration of information technology architecture and plans which support the Utah National Guard's operational and strategic requirements, as well as policy and guidance for implementation and integration of interoperable systems to exercise command and control in the execution of the mission. The CIO establishes information technology policies and standards, coordinates and integrates information technology efforts in the Army and Air Guard directorates, as well as joint staff offices. The CIO ensures interoperability, reduces duplication and redundancy and enhances the performance of the mission of the Utah National Guard.

In support of domestic emergencies, National Guard Bureau fielded Utah National Guard (UTNG) new Joint Incident Site Communications Capability (JISCC) that provides voice, data, video and radio links between first responders and other local, state and federal agencies.

The JISCC is a unifying communications capability providing integrated communications for civilian and military responders. The JISCC extends a working network, through a broadband satellite, to those without capabilities. The JISCC can allow someone on Single Channel Ground and Airborne Radio System (SINGARS), typically used by the military, to talk with a paramedic, police officer or sheriff's deputy using a completely different system or with first responders on other devices such as cell phones.

The JISCC team leaders are MAJ Kevin Tobias, 151st Communications Flight commander; noncommissioned officer in charge CMSgt Don Johnson; and administrative officer MAJ Ben Morris. CMSgt Johnson has been instrumental in getting the team trained and prepared.

The JISCC team is designed to be flexible and to

work under any incident commander, civilian or military. They are capable of deploying within a matter of hours but could require up to 24 hours to be fully operational, depending on the conditions of the area. The goal of the JISCC team is to have "communications up and running within an hour of arriving at an incident scene," stated COL Gregory Cluff, the J6.

How the JISCC is deployed is as important as the system itself or any of its components. The UTNG is committed to responding effectively and on time to incidents when ordered. A critical component of mission accomplishment is the effective and efficient communication with civil authorities and public safety responders. The JISCC team is key to this success. Activation of the UTNG JISCC is done through authorization of the governor and coordinated by the Utah Emergency Operations Center.

This year the J6 fielded 79 Kiosk machines throughout the State. Armory Kiosk Project Managers W01 Adam Crenshaw and CPT Toby Adamson did a great job planning and executing this project. The purpose of the Kiosk program is to provide traditional Soldiers the capability of accessing various information systems from the State's armories. It is primarily designed for those Soldiers who are participating in their weekend drill, annual training or post and premobilization activities.

The J6 is comprised of the Network Control Center (NCC) and Information Management. The NCC's focus is on information assurance and securing the network from external and internal threats. The information management department is comprised of several support areas: helpdesk, distance learning, visual information, web-page management, publication management and mailing services. The helpdesk continues to improve troubleshooting techniques to provide for more efficient and quicker service to customers.



**TOP DOWN CLOCKWISE: JISCC Team member sets up equipment. Soldiers from the 300th Military Intelligence Brigade use the kiosks at the Draper facility. JISCC Satellite Trailer.**



The J8 (Finance) is the principal advisor to the Joint Force Commander in dealing with fiscal issues. The J8 consists of both the Army and Air National Guard Comptroller and Procurement divisions. The day-to-day supervision of the J8 is provided by the United States Property and Fiscal Office. The J8 is responsible for accounting for federal funds used for procurement, operations and training within the Utah National Guard. This office also processes payroll, travel vouchers and makes vendor payments.

The J8 is critical to support National Guard Soldiers and Airmen along with their families during pre-mobilization, mobilization and demobilization. The office works hard to assist families of deployed personnel with their financial issues relating to pay and benefits.

The J8 is very active in responding to emergencies and disasters. Response to these situations becomes complicated with the use of federal funds as well as state funds. This office is very involved making sure the appropriate funds are used for relief efforts.



The Mission of The Joint United States Property and Fiscal Office (USPFO) for Utah is "Support the mission of the adjutant general of Utah, and the units, Soldiers and Airmen of the Utah National Guard, by ensuring timely and accurate accountability and proper use of all federal resources." We are committed to ensuring that all units of the Utah Army and Air National Guard are properly trained, equipped and ready to perform their role in support of national defense or other contingency operations.

The USPFO is divided into five divisions: Resource Management, Supply and Services, Purchasing and Contracting, Data Processing and Internal Review. Additionally, the USPFO has appointed three assistant USPFOs in the Utah Air National Guard for Fiscal, Property and Real Property. These divisions ensure the adjutant general and subordinate commanders are postured to successfully complete their federal and state missions.

The Resource Management Division is an all-inclusive division that encompasses formulation, disbursement and execution of the annual federal budget. The Fiscal/Accounting branches dispersed over \$150,158,000 in support of Soldier and Airman pay, commercial and federal acquisitions, full-time employee pay and mobilization-related requirements such as medical and dental care.

The Pay and Examination Branch supports deploying Soldiers and Airmen by ensuring that all pay documentation is complete and accurate, conducting Family Support briefings and ensuring accurate and timely pay and travel reimbursements.

The Supply and Services Division receives, distributes and accounts for all federal property and equipment to Utah National Guard units. This past year the division has directed the allocation of new equipment throughout the State to ensure unit readiness was achieved for deploying units. The division acquired and distributed all organizational and individual equipment and clothing necessary to meet mission requirements. The combined Transportation branches shipped

465 commercial loads of equipment and transported 9,572 personnel by commercial air and bus.

The Purchasing and Contracting Division procures commercial goods and services not available within the federal wholesale and standard base-supply system. During the past year these purchases included housing and meals for deploying Soldiers and Airmen, commercial shipping and storage equipment for deploying units and nonstandard items required for training and mobilization. They also awarded numerous large and small contracts in support of small and minority-owned businesses. This past year, purchasing and contracting surpassed all of the goals set by National Guard Bureau for using small businesses, women-owned businesses, service-disabled veteran owned businesses, HUB Zone businesses and small disadvantaged businesses.

The Data Processing Division manages and maintains automation equipment and systems that support the USPFO and other staff functions. This support includes writing, programming, installing, updating and troubleshooting new and existing programs. Many new automation security procedures and processes were implemented. Data processing redesigned the USPFO Web page to add new security features, new references, an alert notification area, online training programs and tools to assist the resource manager, program managers and individual units. Data processing improved systems support to deploying commanders, ensuring their mobilization requirements were conducted as efficiently and accurately as possible. They also worked on a Continuity of Operations plan in case of a natural disaster or emergency situation, when our facility is no longer usable, we will be able to operate from remote sites.

The Internal Review division provides professional audit services to all directorates and units within the Utah National Guard. Audits during the past year included reviews of Civil Service Retirement System, Property Accountability, Internal Management Controls, Ammunition Management, Qualified Recycle Program, Technician Manning Program and many more.

The men and women of the USPFO stand ready to support the mission of the adjutant general and the chief of National Guard Bureau, as well as serve the great Soldiers and Airmen of the Utah National Guard.



“We’re here to help!” is the motto of the Office of the Inspector General (IG) and truly characterizes its charge to the Utah National Guard, its Soldiers and Airmen.

The role of the IG is often misunderstood and should not be viewed as ominous or one of trepidation. We are, quite literally, here to help. Although Service members are encouraged to use their chain of command to resolve issues first, the IG shop has the ability to work issues where standard methods have proven unsuccessful.

The mission of the Inspector General is to serve as the eyes, ears, voice and conscience of the adjutant general. With that mission comes the responsibility to provide a continuous assessment as to the readiness, efficiency, moral, esprit de corps and discipline of the Utah National Guard. This is accomplished through four functions: assistance (to commanders, Soldiers and Airmen); teach and train; inspections, to including intelligence oversight, organizational inspection programs and unit assistance visits and investigations.

The buzzword affecting many organizations in Fiscal Year 2008, *transformation*, has rippled across the State, altering units and demanding change. This last year has taken the IG shop through its own mini—yet complete—transformation. Following the loss of COL Webb and MAJ Smith to deployments, Maj Todd Meyer has also moved on, returning to his brothers in blue as he commands the 151st Military Personnel Flight at the Salt Lake Air Base. Other losses to the IG office include SFC Jackie Peterson, who retired after 23 years of service.

Maintaining a truly joint office, the IG office includes the Inspector General, an Active Army officer, COL Mark Zodda; an Army Deputy IG, MAJ Branden Clark; an Air Force Deputy IG, Lt Col Julie Anderson; and an Assistant IG, currently vacant. Plucked from his recent retirement, COL Zodda, former Senior Army Advisor to Utah, will now serve as the Utah Inspector General. He brings with him 30 years of diverse experience. Lt Col Anderson, also new to the office, comes with 23 years of logistical background having recently served as the Logistics Readiness Squadron Commander. MAJ Clark, coming from the G3 and new as of 12 months ago, now finds himself as the oldest member of the team.

With a wide array of knowledge and experience, the IG staff will continue to provide the very best service possible as they assist Utah Guard members in resolving a myriad of issues. Remember, we’re here to help!



Inspector General staff (FROM LEFT TO RIGHT):  
Lt Col Julie Anderson, COL Mark Zodda, MAJ Branden Clark



The Human Resource Office (HRO) continues its mission of providing total-quality customer service with a focus on timely results and customer satisfaction. The HRO is the consolidated personnel office, which supports approximately 1,600 employees of the Utah National Guard. The scope of the HRO mission continues to grow in order to support the increasing demand on Utah’s Soldiers and Airmen.

The full-time force is comprised of active-duty military, federal civil service and State employees who work for the Utah National Guard. The full-time force is distributed in armories, bases and training sites all across Utah, from Logan to St. George and from Tooele to Vernal. Utah National Guard full-time employees provide essential continuity in administration, supply, maintenance, operations and training that serve approximately 6,500 unit members across the State.

The HRO encompasses a variety of services. These include hiring, staffing, benefit services, position management/classification, on-the-job injury services, full-time employee training, equal employment opportunity, labor relations, medical and pay administration, employee assistance programs, personnel computer data services and official-duty travel services.

The HRO is committed to ensuring that all the basic work-related needs of the Utah National Guard employees are met in order to maintain maximum efficiency and the highest possible morale. During 2008, all Guard members, full-time and traditional, received critical mission-focused support. The HRO is proud of this contribution to all Utah’s Soldiers and Airmen.

Throughout the year the Utah National Guard was recognized as a trained, professional force, ready to mobilize and deploy. This reputation is the result of high-caliber people, both full-time and traditional. The goal of the HRO is to continue to improve the support and assistance we provide to these most valuable assets.



The State Partnership Program's mission is "to link National Guard states and territories with partner countries for the purpose of fostering mutual interests and establishing habitual long-term relationships across all levels of society."

The partnership between the State of Utah and the Kingdom of Morocco began in August 2003 and is now entering its sixth year. There are currently 59 SPPs, and our partnership with Morocco is one of only seven in Africa, now a part of the newly created African Command (AFRICOM).

This year proved to be another very successful year for our SPP, conducting 10 events this year alone. The events included youth exchanges; artillery and aviation exchanges; senior-leader visits, including a briefing to the Moroccan War College; disaster response exchanges and medical exchanges.

The year culminated with three major events in Morocco in June. MG Brian Tarbet and other senior Utah Guard leaders met with senior Moroccan military leaders to evaluate the progress of the program and

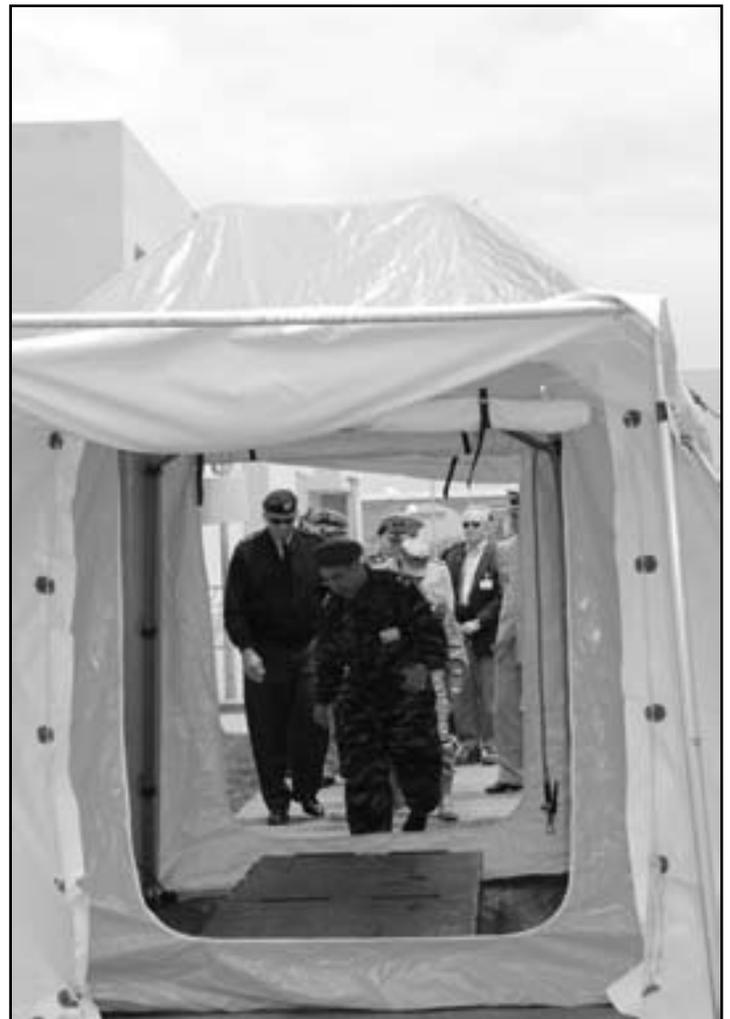
establish goals for next year. While in Morocco the delegation also had an opportunity to observe the Artillery and Pandemic Flu-Response exercises. Soldiers with Second Battalion, 222nd Field Artillery, participated in a simulated artillery exercise in Fez, Morocco. In Rabat, the capital of Morocco, a simulated pandemic-flu outbreak was successfully exercised. African Lion 2008 was also conducted during this timeframe. The 151st Expeditionary Medical Group, formed specifically for this mission, consisted of members from the Utah and Louisiana National Guards and other reserve and active-duty forces. They all deployed to Guelmim, Morocco, and provided medical care to nearly 10,000 patients during the two-week Department of Defense joint exercise.

We also welcomed home LTC Neil Glad and his family, who served with distinction during their three-year assignment with the U.S. Embassy in Rabat, Morocco. We thank LTC Glad and his family for being such outstanding ambassadors. We also want to wish our new bilateral affairs officer, CPT Emmanuel Oshitoye, the best of luck in his new assignment.

Next year, Utah and the Kingdom of Morocco look forward to another successful year with many more professional and cultural-exchange opportunities.



**LEFT DOWN:** Members of the medical staff participating in African Lion 2008 perform dental work in rural areas of Morocco. **BELOW:** During the mock pandemic-flu exercise, MG Brian Tarbet is shown one of the washdown areas to help contain the spread of the influenza in Rabat, Morocco.



## Joint Utah Counterdrug Program



Colonel Neil Hansen and the Utah Counterdrug program had an exciting year in 2008 with many advances within the project. The Counterdrug Program has been on the attack in the war against drugs with our law enforcement agency (LEA) support, our Drug Demand Reduction (DDR) education and the Joint Language Training Center.

During FY08 the DDR Program, under the leadership of SGM Con Roberts, continued their excellent record of educating the next generation of drug-aware individuals with innovative and state-of-the-art drug education programs. This year the program reached nearly 4,000 adults and 60,000 school-aged children in 53 schools and 112 community-based organizations across Utah. These programs included classroom presentations, climbing-wall activities, the rappel tower and the Night Vision Program.

Roberts is also in charge of the State Plans element of this program. State Plans Soldiers work long and varied hours to support missions that include investigative case and analyst support, LEA training, linguist support and ground reconnaissance.

These Soldiers, in support of LEAs across Utah, have directly contributed to more than 1,000 arrests. These arrests have resulted in the seizure of more than \$250 million of marijuana, \$600 million of methamphetamine, \$1.3 million of cocaine, \$2.5 million of other drugs, weapons and currency equaling a street value of more than \$250 million.

The Joint Language Training Center under the supervision of MAJ Mel Anderson, has assisted law enforcement agencies with 401 arrests and more than \$51 million in asset seizures. This assistance to law enforcement has also resulted in more than 4.3 million kilos of cocaine, 12.3 million pounds of marijuana, 400,000 grams of meth and 5,000 grams of heroin in drug seizures.

With the continued need of low-density languages, Counterdrug has taken the lead in training linguists. Under the direction of LTC Sid Smith, the Counterdrug program is currently conducting language classes to fill the need of the Department of Defense, the Utah National Guard and the Counterdrug Program. More than 20 Utah Army and Air National Guard members are learning acquisition and intermediate levels in key southwest Asian languages. These Soldiers fill a critical shortage, increase the language readiness at all levels and help better defend the interests of our Nation.



**Drugs and money seized during Counterdrug operations.**

The Utah Counterdrug Program is always looking for qualified linguists to fill critical needs. If you are interested in an exciting career utilizing your language-skills, contact the Counterdrug program at (801) 432-4505.

## Construction and Facilities Management Office



The Construction and Facilities Management Office (CFMO), under the direction of COL Scot Olson, is responsible for alterations, repair, maintenance and construction of all Utah Army National Guard facilities. The CFMO organization structure is illustrated below, working to achieve a common goal, which is to design, build and maintain facilities that meet the ever-expanding needs of today's military forces.

As the Utah National Guard transforms, it is critical that the CFMO utilizes all resources necessary

to meet the demands of growth and change. Oftentimes it is necessary to redesign existing facilities, allowing us to incorporate new technologies and capabilities.

The CFMO works with state and federal offices and legislative committees to ensure the funding of projects maintain a high level of readiness throughout the State. The year 2008 saw a variety of projects which include the following:



**The Total Army School System building is currently under construction at Camp Williams and will soon be the new home for the 640th Regional Training Institute.**

CAMP WILLIAMS, Utah — The Utah National Guard broke ground for a new training facility at Camp Williams July 16, 2007. It has been just over a year and the masterpiece is almost complete. This facility will not only provide the latest technological advances but also a state-of-the-art training facility for Soldiers local to Utah and throughout the nation. The new training center is projected for completion in early 2009 and will be known as the Total Army School System (TASS) headquarters for the 640th Regional Training Institute for the Army National Guard.

The TASS is a composite school system comprised of the Active Army, Army National Guard and Army Reserve institutional training systems. Through the Army's training proponents, TASS provides standard training courses to America's Army, focusing on three main points of effort: standards, efficiencies and resources.

The new 80,000 square-foot facility, with additional buildings planned for the future, is nearing completion at a cost of approximately \$14 million. Okland Construction continues to meet timelines and keep the project moving in the right direction.

"This new construction will better facilitate the training of more than 5,000 Soldiers from the western region who train here each year," said LTC William Kelly, deputy commander of the 640th, at the ground-breaking. "Increasing the size and number of classrooms, adding battle laboratories and state-of-the-art computer technology will make us a center of excellence."

TOOELE, Utah — The Utah National Guard held a ribbon-cutting ceremony for the formal reopening of the Tooele armory

in August 2007. This renovation is one of the many needed in the community to maintain a standard of beauty and pride for the citizens and Soldiers and their training mission.

The seven-month project has completed an extensive renovation of the 50-year-old facility to include remodeled latrines and offices, new landscaping, roof and classrooms configured to facilitate the newest training requirements such as multimedia capability and Internet connectivity. After the ribbon-cutting, Guard members, families and citizens toured the remodeled facility and had very positive comments to share.

This new armory will be home to the 214th Forward Support Company and First Battalion, 145th Field Artillery. Previously the armory housed Detachment 2, Alpha Company, 1457th Engineer Battalion.

SALT LAKE CITY — The Utah National Guard broke ground for a new Readiness Center facility in July 2008, just northeast of Salt Lake International Airport. This facility is programmed as part of the Military Construction (MILCON) plan for which federal and state funding is appropriated.

The North Salt Lake Readiness Center, as it will be called, will be a \$12 million, 54,000 square-foot training facility which will house the headquarters of the 142nd Military Intelligence Battalion, 1457th Engineer Company and 85th Civil Support Team.

Jacobsen Construction, of Salt Lake City, is the contractor on the project and projects an expected completion by November 2009.

## Utah National Guard's Annual Military Ball

The Utah National Guard held its 43rd annual Military Ball March 15, 2008, with Honorary Colonels, VIPs, Soldiers, Airmen, spouses and friends in attendance. The ball was held at Rice-Eccles Tower at the University of Utah.

As always, the Utah National Guard's own 23rd Army Band provided a lively accompaniment to the festivities. Guests danced the night away to music ranging from jazz and swing to waltzes and an occasional rock medley.

During the evening, door prizes were awarded. There were several prizes given to those present in uniform, and other prizes were drawn from ticket stubs. The prizes included television sets, DVD players, camping equipment and many other miscellaneous items.

The university catered refreshments in the ballroom to make the evening more enjoyable. To remember the evening, many couples had their pictures taken by a professional photographer.

The Military Ball is an annual event held to celebrate the hard work, enthusiasm and devotion of modern Citizen-Soldiers and Airmen. This is one activity the spouses can enjoy with their Service member.



# Governor's Day at Rice-Eccles Stadium

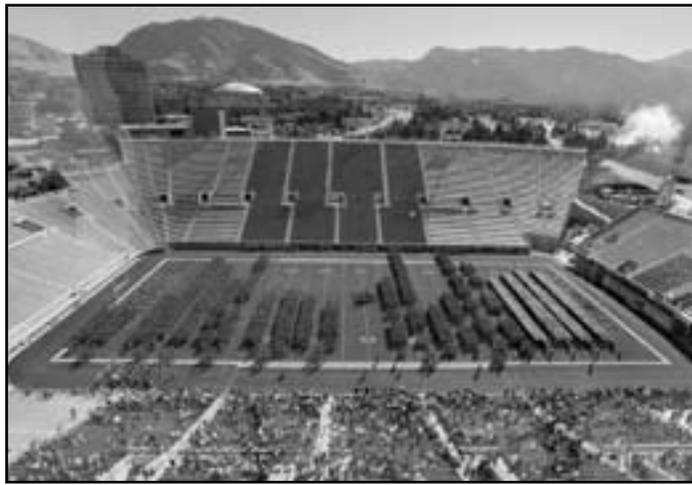
A sea of military uniforms filled the University of Utah's football field Sept. 13, 2008 as thousands of Soldiers and Airmen marched into Rice-Eccles Stadium for the 2008 Governor's Day parade of the Utah National Guard.

With AH-64 Apache helicopter and KC-135 Stratotanker flyovers, the 23rd Army Band and cannon fire provided by I Corps Artillery, the audience cheered as members of the Utah Army and Air National Guard paraded around the stadium for the annual event.

Since World War I, the Utah Guard has held Governor's Day to provide an annual forum for the commander in chief to fulfill his statutory requirement to review his troops. For decades this parade has been held at Camp Williams, but due to construction along Redwood Road, the event was moved this year, to the the University of Utah campus.

As one who has seen dozens of Governor's Days at Camp Williams, MG Brian Tarbet, adjutant general of the Utah National Guard, thought the change in location for this year was a good move.

"I think it worked out great [at Rice-Eccles]," he said. "It's a great venue and was easy to get to. With the road construction out at Camp Williams it was very problematic to get out there."



**PHOTO LEFT:** The forces of the Utah National Guard are arrayed on the field at Rice-Eccles Stadium Sept. 13 for Governor's Day.

**PHOTOS BELOW LEFT TO RIGHT:** Utah Army And Air National Guard members stand at attention. Governor Jon Huntsman and MG Brian Tarbet stand for the presenting of the colors. An Army National Guard Color Guard presents colors.

While Governor's Day was originally organized to kick off the Utah National Guard's Summer Camp, as Annual Training was known decades ago, it has evolved into a family event to recognize the dedication of Utah military members and their families.

During his speech to the troops, Utah Governor Jon Huntsman expressed his appreciation for Guard members and their loved ones.

"Today is your day; this is your family's day," he said. "This is the reminder of the price we pay for freedom and liberty. You are very special people with very remarkable families and we are reminded of them this day."

"You are called upon locally, you are called upon nationally, and you are called upon internationally," Huntsman continued. "You have great versatility in terms of what you offer.

It is from humanitarian work to combat, from fighting fires to literally being the great role models in your individual communities."

Although the governor himself typically figures prominently in the day's events as presiding officer and speaker, it's not the reason Huntsman enjoys the festivities.

"I love Governor's Day, not because it's named for the governor . . . but because it is a day where we recognize all of our Soldiers and their families," said Huntsman. "Life's greatest honor is to serve with the men and women in uniform."

In his remarks Huntsman indicated that the Guard has achieved many milestones this past year, including one Silver Star, 21 Bronze Stars, 10 Purple Hearts, and currently has more than 600 members deployed around the



world.

During the ceremony Huntsman presented unit and individual service awards and decorations, and he recognized the top Airmen and Soldiers of the year.

Sergeant 1st Class Jennifer Butler was selected for Utah NCO of the Year for the Utah Army National Guard and was very humbled by the selection.

“I’ve been in the Guard for 18 years. I love serving in the military and serving my country,” she said. “Receiving this award is a humbling experience. I never expected it.”

Senior Master Sgt. Steven Schiele, who has been in the military for nearly 30 years, currently serving as the 151st Mission Support Group’s first sergeant, received the award for the Utah Air National Guard’s First Sergeant of the Year.

“This award is really a combination of serving as a first sergeant and being noted for taking care of people,” he explained. The first sergeant’s main purpose is taking care of the unit’s enlisted personnel.

When announcer, MSgt. Sterling Poulson, declared the formal end to the parade, Guard members and their families were able to enjoy the many activities, booths, equipment displays, food court and music provided by Family



**LEFT TO RIGHT: Utah Army National Guard Soldiers present the guidons of their units at Governor’s Day. Recruiting and Retention Battalion demonstrates equipment from various Guard units.**

Programs and local vendors as a thank-you for all the hard work and effort put forth by Airmen, Soldiers and families.

“[Governor’s Day] was pulled off with military precision,” said Huntsman, summing up the day’s events. “I was very impressed.”

## Utah Army National Guard



The Utah Army National Guard is an organization rich in heritage, tradition and service. Formally organized in the spring of 1894, the first service in defense of life and property was actually rendered under the banner of the Nauvoo Legion in the 1840s.

It was from the members of the Nauvoo Legion and the veterans of the Mormon Battalion of the Mexican War (1846-48) that the first militia of the Utah Territory was organized. This hardy group of Citizen-Soldiers retained the Nauvoo Legion name, and for the next 40 years ensured peace and protection for territorial residents facing a variety of threats and challenges.

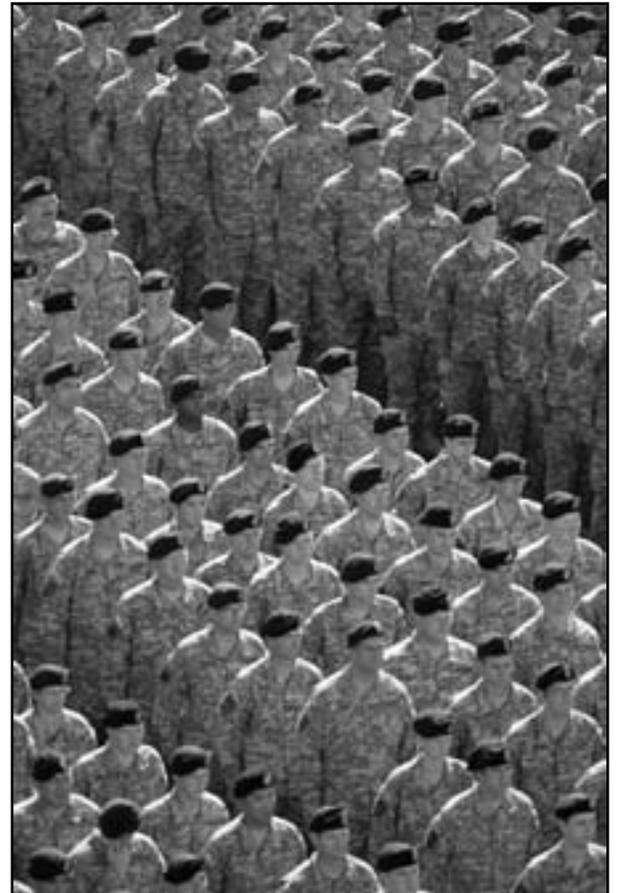
As the Nation grew and the Utah Territory approached statehood, the Utah National Guard was federally organized and the first units were chartered in March 1894.

Within weeks, the newly organized Utah National Guard saw its first service. Since that maiden mission in April 1894, units of the Utah National Guard have served countless missions both at home and on foreign soil, and currently have units serving in Afghanistan, Iraq and many other locations throughout the world.

From its humble beginnings, the Utah National Guard has grown to be a nationally prominent organization, setting the standard for other states to follow. Individual units, ranging from the 144th Area Support Medical Company to the 300th Military Intelligence Brigade, receive recognition for excellence in everything from medical support to intelligence readiness.

The Utah Army National Guard has two primary missions: The first is to support the people of the State of Utah. When called upon by the governor, units and Guard members support civil authorities in protecting life and property. They are also called upon to help preserve peace, order, and public safety, which are integrated into the Homeland Defense mission.

The second mission of the Utah Army National Guard is to the people of the United States. When called upon by the president, the Guard provides well-trained and fully equipped military units to serve as part of the total force in times of war or other national



**Members of the Utah Army National Guard stand ready for inspection during Governor’s Day 2008.**

emergencies. The Guard fulfilled this mission overseas for Operations Enduring Freedom and Iraqi Freedom.

In 2008, the Utah National Guard responded to the call to support disaster recovery operations in Texas following Hurricane Ike.

The Utah Army Guard has many different types of units. Administered by Joint Forces HQ, Artillery, Aviation, Maneuver Enhancement, Military Intelligence and Special Forces units carry out their local missions and prepare for overseas service.

The largest Army training center in Utah is Camp W.G. Williams, located at the south end of Salt Lake Valley. Encompassing nearly 30,000 acres, Camp Williams serves not only as a major training site for Utah National Guard units, but also for units throughout the U.S. and even some foreign nations. In addition to weapons ranges, battle courses and many outdoor training facilities, Camp Williams also has maintenance shops, troop-support capabilities and extensive classroom facilities. Camp Williams is home to the 640th Regimental Regional Training Institute, which trains National Guard Soldiers from 13 Western states and Guam.

The headquarters of the Utah National Guard is located in Draper next to I-15 in the southern end of Salt Lake Valley. This sprawling facility is

also home to several major commands and separate units.

One of the reasons for the success of the Utah Army National Guard is the deep sense of community felt by Guard members and Utah citizens. Guard members are constantly serving their communities in many ways. Engineer units, in particular, have made major contributions throughout the State with a variety of construction projects.

In the past few years, the Utah Army Guard has supported the largest mobilizations in their history, activating units and individuals for the war against terrorism and other federal worldwide missions, currently providing support in 33 different countries. The success of our mobilization efforts are enhanced by the Family Support program, providing extensive resources to support loved ones of deployed Soldiers. Deployment briefings, youth activities, emergency support, Family Readiness Groups and reunion briefings are all designed to provide assistance to families.

Under the capable leadership of MG Brian Tarbet, the Adjutant General; BG Jefferson Burton, Assistant Adjutant General—Army; and CSM Bruce Summers; the Utah Army National Guard continues its long tradition of distinguished service to the State and Nation.

## HHD, Joint Forces Headquarters - Utah



**H**eadquarters and Headquarters Detachment (HHD), Joint Forces Headquarters – Utah (JFHQ-UT), plays a vital role in the overall readiness of the Utah National Guard. The detachment is organized to meet the training and administrative needs of the individual detachment members. The roles of each of the Joint Staff sections of the Joint Headquarters were discussed earlier in this publication.

This year saw changes in the command section of HHD as CPT Branden Clark handed command of the detachment to CPT Patrick Haws. Haws looks forward to further serving the Soldiers and staff in HHD. The HHD JFHQ continues to serve Soldiers working in various directorates that support the entire Utah National Guard.

In January, JFHQ deployed an Embedded Training Team (ETT) of 16 Soldiers from various units to Afghanistan. This unit is commanded by MAJ Tyler Smith. Their mission has been to train and mentor the Afghanistan National Army. The ETT has had great success in fulfilling their mission as they get closer to coming home.

There have been numerous opportunities for JFHQ Soldiers to experience training exercises. In December 2007, approximately 20 Soldiers went to Torgau, Germany in support of the Engineers. This helps further their experience and preparation for mobilization. In September, another 20 Soldiers traveled to the Ukraine in support of Rapid Trident.

This was a mission to help train and mentor the Ukraine military. There are also three Soldiers that will be supporting the MI in Yama Sakura the end of November thru mid December.

In the course of the last year, there has been a wealth of experience with key leaders from JFHQ that have retired. We wish them luck and thank them for their service as they transition and pursue further ambitions. These leaders and Soldiers will all be missed by those throughout the Utah Army National Guard whose lives they have touched.

The HHD continues to show support to Soldiers serving in all units in the Utah Army National Guard. While a good percentage of our Soldiers work full-time in one of the directorates that support the entire State, we have a good supply of expertise from our part-time Soldiers as well. This combination of knowledge and experience helps us as an HHD provide the best support we can to everyone we serve.



**Members of Headquarters and Headquarters Detachment participate in a training exercise at Camp Williams, Utah.**



## Recruiting and Retention Battalion



**R**ecruiting and Retention Battalion, commanded by LTC Mark Drown, with SGM's Brett Johnson (BN CSM) and Grant Watkins (BN Production), completed our best year to date in recruiting. Utah exceeded National Guard Bureau's assigned mission goal of 5,250 to include the adjutant general's goal of 5,350 and finished third out of 54 states and territories, sweeping all six top awards at the NGB Strength Maintenance Conference.

The Operations and Marketing offices have been at full operation supporting recruiting and public affairs events and will continue with ongoing events. We have utilized our climbing walls, ropes course, Mini-V and BBQ trailers to support events throughout the entire State. From bull-riding in St. George, to the Peach Festival in Brigham City, to the Wendover Air Show, the Utah Army National Guard has been there.

**Guard Recruiter Assistant Program (G-RAP)** continued to assist the Guard's ability to achieve its accessions mission for 2007 and has brought in more than \$2 million to Utah Soldiers since its inception. Through G-RAP, traditional Guard members are given the opportunity to earn \$2,000 if they assist recruiters in enlisting personnel into the Army National Guard. It allows us to return to community-based recruiting and reduces the cost of recruiting new Soldiers. It is easy to enroll by visiting [www.guardrecruitingassistant.com](http://www.guardrecruitingassistant.com).

**Every Soldier a Recruiter (ESAR)** is the pilot referral bonus program of the Active, Reserve and National Guard components of the Army that provides selected Soldiers and retired members of the U.S. military the opportunity to assist with recruiting efforts and rewards those efforts with referral bonuses up to \$1,000. The ESAR program was established to instill in all Soldiers and leaders that every Soldier is a recruiter. It is open to individuals in the Air and Army National Guard on Active Duty, Military Technicians, Active Duty for Special Work personnel and retirees. Eligible participants who make a qualifying referral may receive a bonus of up to \$1,000. Referrals must be non-prior service and may not be a member of the referring participant's immediate family.

The **GED Plus** program is designed to assist potential enlistees with an opportunity to complete their secondary education requirement. They can enlist in the National Guard and then will be sent to the National Guard Professional Education Center for a two-week period to complete their GED. They will be paid and will receive compensation for all their travel costs.

The **College First** program will allow a new enlistee the option of attending college without the risk of deployment for up to two years. The new Soldier must be enrolled in an accredited post-secondary education program and maintain good standing in the National Guard.

The **Active First** program allows new enlistees to choose which direction they want their careers to go. The enlistee can decide if he wants to be a traditional Guardsman or go Active Duty. If the new enlistee chooses to go Active Duty, he/she can decide from a two-year commitment up to a four-year commitment and up to a \$40,000 enlistment bonus. Upon completion of Active Duty the Soldier will then return to the Guard to finish out his military obligation.

**Recruiting Sustainment Program (RSP)** allows all newly enlisted Soldiers entering the Guard the ability to start their military training to becoming professional Soldiers long before entering Basic Training. The new Soldier, because of the RSP, enters Basic Training and is ready and well prepared to face the challenges that lay ahead. Currently the RSP strength is at 623 and continues to grow.

**Battalion Career Counselors (BCC's)** have come on board and had a tremendous impact on our stated mission and preparedness. The first-ever Retention conference was held in September at Park City and was a huge success. The hard work of the BCCs working hand in hand with the units have helped maintain our highly trained Soldiers and greatly reduced our attrition level.

**Officer Accessions** met their 2008 end strength goal by enlisting 97 new officers into the Guard. Their hard work and dedication plays a vital role in the Recruiting and Retention mission.

## Director of Aviation and Safety



**T**he Director of Aviation and Safety encompasses the functions of Occupational Health, Ground and Aviation Safety and the Army Aviation Support Facility (AASF) with COL Scott

Robinsonas director and CW5 Lynn Higgins as deputy director of Aviation and Safety.

Lieutenant Colonel Fran Marcus, RN, manages the Occupational Health program. The mission of the occupational health nurse is to monitor health baseline data of Utah Guard employees through initial screening and periodic medical surveillance. The occupational health nurse conducts hearing-conservation monitoring, industrial hygiene surveillance, radiation and respiratory-protection monitoring and vision-protection screening and monitoring to ensure healthful working conditions are maintained.

Chief Warrant Officer Andrew Jensen oversees the Utah Army National Guard Safety Program. The mission of the Safety office is to provide a safe and healthful environment to members of the Utah Guard. Through inspections, investigations and monitoring of historic data, the Safety office ensures safety awareness and prevention are foremost in the fight against accidental loss or injury. National Guard armories and shops are inspected annually to determine compliance with OSHA and other regulatory requirements and to assist units in correcting any unsafe conditions or practices. The office collects, reviews, analyzes and investigates accidents involving Guard personnel and property. The office then develops control-measure procedures by recommending changes and remedies to reduce accident rates and reverse trends. The Safety office also purchases safety supplies such as personal protective equipment and lifting devices to help reduce injuries in maintenance activities. They provide training to Guard members to increase their knowledge and skills to conduct their operations in a safe manner and offer motorcycle courses to improve safety while riding.

The AASF mission is to provide a safe, quality aviation program for the Utah Army National Guard in support of its federal and state missions. Lieutenant Colonel James Bledsoe commands the aviation facility and its 90 employees. Captain Dante Fontenot oversees the operations staff and CW3 Lewis Scovil directs maintenance operations. The AASF supports 16 AH-64 Apache helicopters, 12 UH-60 Blackhawk helicopters and one C-12 Beechcraft King Air fixed-wing aircraft. There are more than 100 aviators and crewmembers in the Utah National Guard.

During Fiscal Year 2008, the AASF provided aircraft maintenance and aircrew training support to 97th Aviation Troop Command; 1st Battalion, 211th Aviation; Company A, 2-211th GSAV; Company C, 2-285th Air Assault and Detachment 50, Operational Support Airlift. Aircraft support for training and emergency

missions include troop lifts, paradrops, external load transport and emergency lifts, and many other unit support missions. Additionally, the AASF conducted 90 support missions to state, federal and civilian organizations within Utah. The variety of missions conducted include:

VIP flights, emergency support training missions, search and rescue, recruiting static displays, flyovers, paradrops, external loads and fire fighting.



**A AH-64 Longbow Apache helicopter takes off during training.**

## Army Garrison Camp Williams

Fiscal Year 2008 was another busy year for Range Control at Army Garrison Camp Williams (AGCW) as it witnessed an increase in the number of Soldiers, civilians and law enforcement officers trained there. Camp Williams hosted 732 training days for Airmen, 197,246 training days for National Guard Soldiers, 10,497 training days for Army Reserve Soldiers, 6,259 training days for Marines, 66 training days for Sailors, 6,661 training days for law enforcement officers and 15,664 training days for civilians and youth groups.

Range Control oversaw the overhaul of the Combat Pistol Range and the Infantry Squad Battle Course. They also participated in two MEDEVAC rehearsals with Life Flight and AirMed. The wildfire-suppression program trained 70 new wildland firefighters and hosted three wildland fire rehearsals. Also, this year for the first time Camp Williams hired a full-time fire-management officer, Lance Wollebaek.

One major event in FY08 was Operation February Storm. During January and February 2008, Camp Williams witnessed record amounts of snowfall. Because of the large amounts of snowfall, keeping parking lots, main roads and ranges clear of snow became increasingly difficult.

The weekend of Feb. 1-3 turned out to be a pivotal weekend for snow removal. This weekend fell in the middle of the 142nd Military

Intelligence Battalion Mobilization CERTEX. The 142nd MI Soldiers needed access to ranges and training areas on Camp Williams to complete important pre-mobilization training. Utah was looking at another snowstorm set to deliver up to an inch of snow right in the middle of this crucial training period. In an effort to support the 142nd MI's important training, Operation February Storm was launched.

Under OP FEB STORM, the 115th Engineer Group provided equipment and 15 Soldiers to meet the emergency snow-removal needs of Camp Williams. Soldiers from the 116th and 624th Engineer Companies and the 1457th Engineer Combat Battalion responded quickly and professionally to the call for help. By 9 a.m. on Feb. 1, engineers were employed using five-yard loaders and 20-ton dump trucks to remove accumulated snow piles from parking lots throughout Camp Williams. Engineers operated graders, 2.5-yard loaders, five-ton dump trucks and a D-7 bulldozer to remove snow from Watts Road and live-fire ranges under the direction of Range Control, Facilities Engineering and Facilities Maintenance.

By Saturday, Feb. 2, Camp Williams was operating normally with minimal disruptions to the 142nd MI's training. Camp Williams was able to rest between storms, but Sunday, Feb. 3, brought the largest storm of the season and it was back to work for Camp Williams.

Camp Williams Logistics provides support for all branches of the military (Active Duty, National Guard and Reserve), federal and state

government agencies, and civilian groups (to include youth organizations, family, church groups and businesses). Logistics provides support to Chang Industries, a defense contractor that uses Camp Williams ranges for Department of Defense testing.

Camp Williams Logistics also provides support for ammunition storage, issues and turn-in. Organizations can draw linens and other supplies from the logistics building with prior notification and authorization. Camp Williams has a Troop Issue Subsistence Activity (TISA). Authorized organizations can request meals and rations for training activities. There is a fuel point located on the installation that is capable of storing 50,000 gallons of diesel, unleaded and propane fuels.

The TISA has supported an average of 15 units per month during the year. This includes ordering, receiving, proper storage and issuing to units. Units can draw rations for weekend drills as well as Annual Training activities. Arrangements can be made to have rations delivered to other installations, such as, Fort Helena, Mont.

The Ammunition Supply Point (ASP) supports an average of 15 units per month with ammunition, issues, turn-ins and shipments. During FY08, the ASP received 1.63 million pieces of ammunition to include

small arms, artillery and demolition; 1.933 million pieces were issued from the magazines to units; 656,710 were returned to the ASP; and 17,253 items were shipped to other locations.

During Governor's Day activities at the University of Utah, Logistics provided setup of the food court, exhibition booths and the commissary case-lot sale.

The case-lot sale provided Soldiers and retirees an opportunity to preorder quantities of food items at discount prices. This year was a record-breaking year with only the preorder sale. Logistics filled nearly 200 orders with sales totaling over \$100,000.

Several major projects overseen by facilities engineers were started or continued in FY08 include the Total Army School System building which will house the Regional Training Institute and will be completed in early 2009. This new facility will provide administrative offices, classrooms and billets for students. Building 5030 (Pier 503) underwent major renovation, increasing its capacity to provide meals for Soldiers. The Noncommissioned Club was demolished and construction of a new Service Club was initiated on the existing site with a completion date of spring 2009.

## 640th Regiment (Regional Training Institute)



The 640th Regiment, Regional Training Institute (RTI) works in conjunction with National Guard Bureau and Training and Doctrine Command-proponent schools to provide combat arms, leadership, military-occupational-specialty reclassification, noncommissioned officer education system and general studies training for the Army National Guard, Army Reserve and active-duty Soldiers. The RTI monitors and coordinates academic instruction, facilities, food service and lodging for Soldiers participating in scheduled training. The RTI consists of four battalions and a regimental headquarters which also contains the Subject-Matter Expert Cell of Military Intelligence for the National Guard nationwide.

First Battalion, 640th Regiment (NCOA), is one of six full-time noncommissioned officer academies within the Army National Guard. First Battalion conducts noncommissioned officer training for junior and senior NCOs. Courses taught include Warrior Leader, Basic Noncommissioned Officer, First Sergeant and Battle Staff Noncommissioned Officer Courses. First Battalion also has the responsibility of oversight for all states in the western region that conduct NCOES.

Second Battalion, 640th Regiment (Modular), conducts all

state-directed courses to include Ground Combat Course, Bus Driver Training Course, Officer Candidate School Phase Zero and any other adjutant general-directed training.

Third Battalion, 640th Regiment Field Artillery trains the majority of all Field Artillery military occupational specialty reclassification and noncommissioned officer technical tracks. Courses taught include 13B Cannon Crewmember, 13D Advanced Field Artillery Tactical Data Specialist, 13F Fire Support Specialist and 13S Field Artillery Surveyor.

Fourth Battalion, 640th Regiment is currently the only National Guard School accredited to conduct Military Intelligence reclassification training. Courses taught include 35M Human Intelligence Collector, 35F Intelligence Analyst and 35L Counter Intelligence Agent.

Headquarters, 640th RTI contains the Military Intelligence Subject-Matter Expert Cell which provides National Guard Bureau with an expanded capability nationwide. Duties and responsibilities include oversight for all National Guard institutional training for Military Intelligence, advising commanders on Military Intelligence training, training allocations for quota managers, review of Course Management Plans and Programs of Instruction, designated representative for



**PHOTOS ABOVE AND OPPOSITE PAGE:  
Warrior Leader Course training at Camp Williams.**

all National Guard Bureau Military Intelligence training and limited command and control for institutional training.

During FY08, the RTI trained more than 7,000 Soldiers in various courses to include mobilization requirements, deployment and transformation needs. The RTI has been nationally recognized for its ability to be adaptive and responsive to the needs of the warfighter.

The RTI is in the process of building a new training complex with federal funding of more than \$19 million. This facility, when completed in January 2009, will be a state-of-the-art training center which will greatly improve Soldier training and billeting. The RTI also helped to design and build a new Forward Operating Base on Camp Williams, which will replicate living conditions in both Iraq and Afghanistan. This base will greatly enhance field-training exercises and allow today's warfighter to "train as they fight."

## Environmental Resources Management

In October 2008, the Utah Army National Guard (UTNG) concluded a successful Environmental Performance Assessment System (EPAS) audit. The objective of this audit was to review various UTNG sites with regard to specific environmental program areas and determine compliance with environmental laws and regulations. The results from these audits showed that Utah ranked among the highest in the 54 states and territories that the Environmental Resources Management (ERM) program has been productive in a wide variety of environmental projects that continue to enhance the Utah Army National Guard mission through innovative environmental efforts.

Following are some of these accomplishments: Training Requirements Integration, a component of Integrated Training Area Management (ITAM), improved several sections of difficult maneuver trails and roads that were hindered by bedrock outcrops. With the help from an excavator with a hammer attachment, the bedrock was broken up. The finished trail was then capped with three-inch-minus material. The result of these projects achieved two objectives: First, accessibly difficult sections of maneuver trail and roads can now be easily maintained. Second, Soldiers from the 116th Engineers trained on a new piece of equipment that will soon be added to their unit as part of the Engineer transformation. As a result, ITAM was able to capitalize on troop labor while accomplishing management objectives.

Also under ITAM, Range and Training Land Assessment and Land Rehabilitation and Maintenance crews assessed and designed the improvement of the Bluffdale maneuver trail, meeting the National Environmental Protection Act requirement. In addition, the LRAM crew, with the help of the Cultural Resource Management, designed the trail



**ABOVE: Douglas Johnson releases *Mecinus Jandthinus*, which eats the stem and leaves of Toadflax, a noxious weed.**

**LEFT: Captain Shaun Nelson holds a chipped-stone artifact. Preforms like this one were carried by prehistoric people and fashioned into a finished tool, such as an arrow or dart point as needed.**



**Camp Williams is part of one of the longest-running mountain lion scientific studies.**

around many historically sensitive areas. The goal of this project was to improve accessibility to the Bluffdale, East Wood Hollow and the 300 series training areas. As a result, more than 800 acres are more readily accessible for training activity, including several areas suitable for bivouac, nine additional artillery firing points and a myriad of areas suitable for both mounted and dismounted maneuver exercises.

Natural Resource Management was responsible for creating Integrated Natural Resource Management Plans (INRMP) for various sites in the UTNG. These documents prescribe conservation and land-management programs to be used in support of military training for all Department of Defense installations. The INRMPs provide details and methods for resolving potential problems in our natural environment. Some of the major focuses include repairing the ecosystem that may have been affected by training events and preserving the ecosystem while developing new training opportunities.

With the increase of restrictions, training areas are becoming more scarce. Overall, conservation worked to solve the possible problems these restrictions may develop such as wildfires, weeds and severe erosion. In some cases even invasive nonnative plants can hinder movement and increase wildfires. To reduce the problems these invasive plants may cause, ERM released a USDA-approved bio-control plan as part of its Integrated Pest Management (IPM) approach. The implementation of the plan controls training-area weeds at Camp Williams.

Natural Resource Management also conducted various environmental surveying events. Surveying enables the military to defend training and reduce public outcry by either documenting minor to no impacts or determining a suitable land-management reaction to those impacts. For example, the UTNG coordinated research with the U.S. Forest Service on the impact of helicopter flights near golden

eagle nests (golden eagles are a protected species); no impacts were documented. In addition, surveys on impacts from training at the LTAs did not show an increase in invasive plants or erosion.

Water Quality Management ensured that care has been taken for Utah's water resources. For example, groundwater is high priority at Camp Williams, because it is a main source of water supply. With springs and wells supplying water, ERM has supported the development of conservation plans, security assessments and various other programs to ensure clean water will be provided to our Soldiers stationed at the training site.

Around Utah, our Guard facilities tend to have a combination of groundwater and surface-water sources. With water usually supplied by municipalities, ERM has worked hard to identify how water is provided to our troops and to take measures that ensure the water meets clean-water standards. Recently, ERM has supported the implementation of spill plans for various shops around the State of Utah as a means for protecting valuable water resources throughout the State. These plans include instruction on how to prevent and control spills. The shops have been able to "go electronic" with the regulatory requirements of these plans. This paperless process has freed valuable time that can be used to support missions while still increasing awareness of water resources.

Cultural Resource Management conducted archaeological surveys on nearly 1,200 acres at Camp Williams, resulting in the documentation of 10 previously unknown archaeological sites. Archaeological surveys at Camp Williams continue to indicate the area was a focal point for prehistoric hunters and gatherers for at least 8,000 years. Smaller archaeological surveys were conducted by ERM around the state in support of proposed Innovative Readiness Training and community-support projects.

# 65th Fires Brigade



Artillery units in the Utah Army National Guard completed another tough and demanding training cycle in 2008 beginning with the deployment of 1st Battalion, 145th Field Artillery, in support of Operation Iraqi Freedom, and culminating in the transformation of the command from I Corps Artillery to the 65th Fires Brigade. Artillery Soldiers in the State of Utah continue a long tradition of superb performance and extraordinary adaptability.

The command maintained their vigorous training tempo in 2008, performing multiple exercises and training events. The unit executed training with the Japanese Army during Yama Sukura in December, took part in two separate exercises with counterparts from the Navy and Marine Corps during Fleet Synthetic Training-Joint in February and August and participated in the 40th Infantry Division Warfighter Exercise in July. The command completed the transformation of the unit to the 65th Fires Brigade in September and stood up two Forward Support Companies (FSC): the 213th FSC, St. George and the 214th FSC, Tooele. The command coordinated the transformation of 1st Battalion, 145th Field Artillery, and 2nd Battalion, 222nd Field Artillery, to Fires Battalions.

The 1-145th FA deployed to Iraq in May 2007 and performed in lieu of a Military Police mission. The unit was assigned detainee operation missions throughout Iraq. Whether the unit was conducting compound operations, overseeing the construction of future detention facilities or conducting critical information operations missions, 1-145th FA Soldiers executed their duties and responsibilities with professionalism and surpassed expectations. The unit returned from Iraq in May 2008 with the fanfare and esteem typical of all Utah National Guard units for a job well done.



The Army has implemented several postmobilization programs to assist Soldiers and their families to stabilize and successfully transition after performing deployment missions. The unit completed the remainder of the training year conducting these programs.

The 2-222nd FA executed a challenging training plan in 2008 culminating in the Battalion's annual training which was conducted at Dugway Proving Ground. Soldiers of the "Triple Deuce" got back to the basics, concentrating on individual and collective artillery tasks while maintaining proficiency on warrior tasks and battle drills. Additionally, select Soldiers from the 2-222nd FA were given the chance to interface with artillery officers and Soldiers from the Moroccan Army. The Soldiers were part of the Utah National Guard's State Partnership Program and provided training to members of the Moroccan Army in basic field artillery operations, field artillery battalion roles and responsibilities, and fire support coordination measures.

Additionally, several Artillery Soldiers from every unit in the command were presented an exciting opportunity to serve as ambassadors of the Utah National Guard while training in Bulgaria executing tasks and drills with the Bulgarian army. This training was conducted in two iterations and afforded Soldiers the opportunity to perform missions beyond their normal field artillery tasks. The exercise was a great success and provided all participants a positive experience in international relations.

Although the command is no longer known as I Corps Artillery, Soldiers of the 65th FiB, along with Soldiers of 1-145th FA and 2-222nd FA, stand ready to continue the legacy and tradition of Utah artillery units of the past. Colonel Richard G. Miller and CSM James L. Liechty lead the outstanding officers, NCOs and Soldiers of the 65th FiB.

**Soldiers from the new 65th FiB pose for a group photo with the colors of the newly formed Brigade.**



# 1st Battalion, 145th Field Artillery



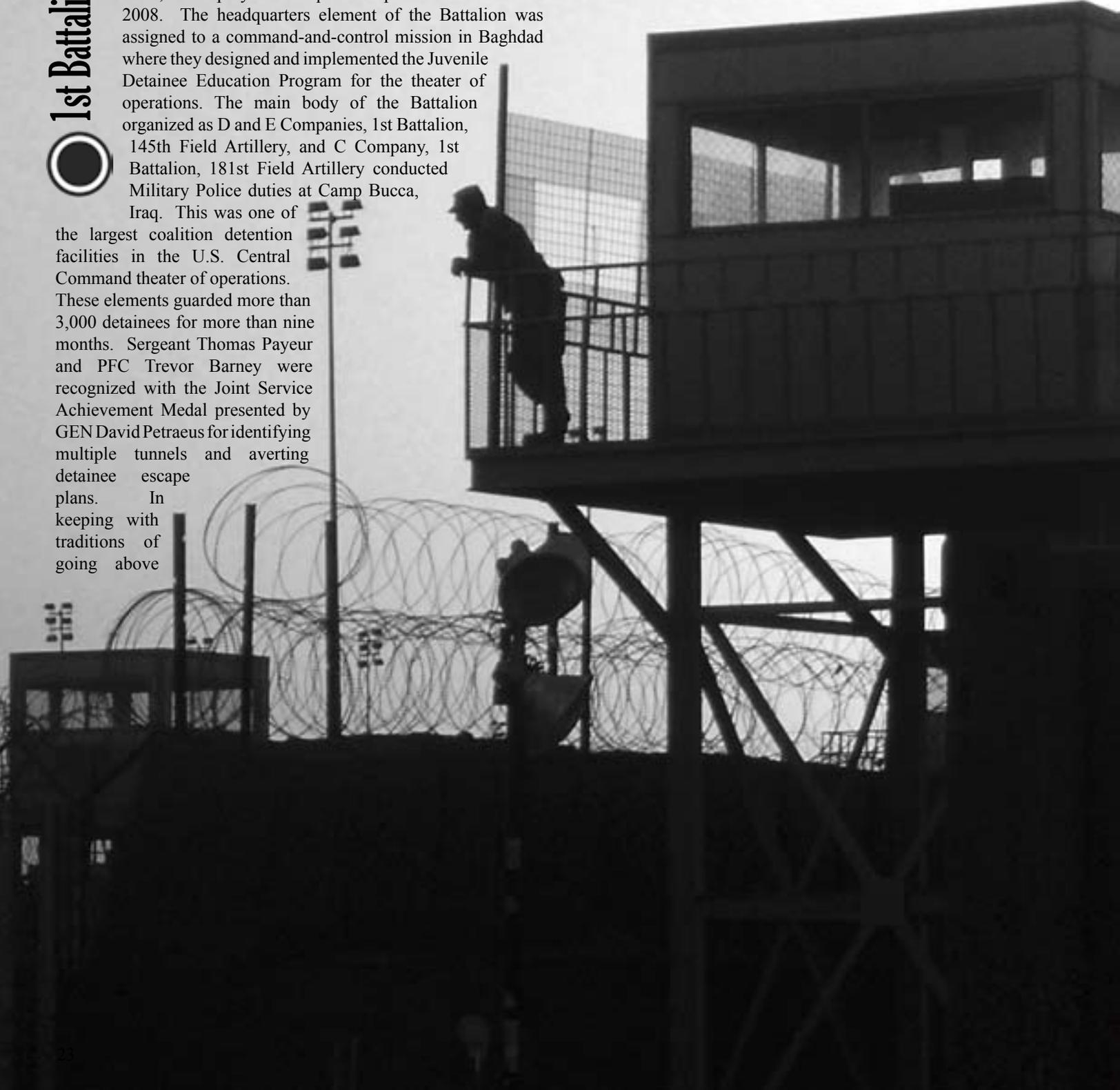
The "BIG RED," 1st Battalion, 145th Field Artillery completed a noteworthy year with an overseas deployment, reorganization and state-side training. The unit shined once again with exemplary performance, and the officers, noncommissioned officers, and Soldiers should be proud of their performance.

The officers and Soldiers, commanded by LTC Karl Wright, made their mark during their deployment for Operation Iraqi Freedom. The Battalion mobilized in June 2007, conducted predeployment training at Fort Bliss, and deployed to Iraq from September 2007 to June 2008. The headquarters element of the Battalion was assigned to a command-and-control mission in Baghdad where they designed and implemented the Juvenile Detainee Education Program for the theater of operations. The main body of the Battalion organized as D and E Companies, 1st Battalion, 145th Field Artillery, and C Company, 1st Battalion, 181st Field Artillery conducted Military Police duties at Camp Bucca, Iraq. This was one of

the largest coalition detention facilities in the U.S. Central Command theater of operations. These elements guarded more than 3,000 detainees for more than nine months. Sergeant Thomas Payeur and PFC Trevor Barney were recognized with the Joint Service Achievement Medal presented by GEN David Petraeus for identifying multiple tunnels and averting detainee escape plans. In keeping with traditions of going above

and beyond the call of duty, regardless of long shifts and limited days off, Soldiers of the Battalion also won the hearts and minds of Iraqis with humanitarian support efforts conducted throughout the deployment. This was a difficult duty, which challenged Soldiers and leaders alike. We are proud of the positive impact the Soldiers of the Battalion had on Operation Iraqi Freedom.

The Rear Detachment of the Battalion, commanded by CPT Jed Allen, maintained an aggressive training plan while the main body was deployed in Iraq. Soldiers accepted a mission of training Bulgarian military forces at Nova Selo Training Area near Bourges, Bulgaria. The Rear Detachment conducted intensive joint and interagency training from August 2007 to July 2008 with the Salt Lake County Special Weapons and Tactics Unit as well as the United States Marine Corps. The training culminated in August



2008 when they dispatched to Bulgaria and trained the Bulgarian military as part of Operation Balkan Panther. Rear Detachment Soldiers demonstrated professionalism and continued the traditions of excellence as they trained the Bulgarian military for their pending deployment to Iraq.

After returning from Operation Iraqi Freedom, the Battalion underwent significant reorganization. Service Battery, 1st Battalion, 145th Field Artillery cased its colors and following the military's "Modular Force Model," transformed into the 214th Forward Support Company. Additionally, the artillery stationing plan was implemented, which consolidated C Battery, formerly in Fillmore

and Spanish Fork to Spanish Fork only. The plan also relocated the 214th Forward Support Company from Camp Williams to Tooele, Utah. Fillmore remains "Artillery RED" joining our sister unit, 2nd Battalion, 222nd Field Artillery.

First Battalion, 145th Field Artillery, completed a challenging and worthwhile year with deployment, reorganization, and overseas-duty training. The perseverance and professionalism of the Soldiers and leaders of the unit were key to their success this year.

BIG RED is a team of officers and Soldiers, with the support of their families and employers, which stands ready and willing to answer the call of duty.



**OPPOSITE PAGE: A member of the 1-145th FA at a lookout post in Iraq.**

**LEFT TO RIGHT: PFC Trevor Barney, right, receives the Joint Service Achievement Medal from GEN David Petraeus, commander of the Multinational Forces-Iraq Nov. 27, 2008. (SGT Thomas Payeur, not pictured, also received the same award.) (left to right) SSG Brad Moulton, SSG Brian Koka, SGT Jed Bartholomew and SGT Brady Crane hand out toys to Iraqi boys during their deployment.**

## 2nd Battalion, 222nd Field Artillery



**T**raining year 2008 was busy for 2nd Battalion, 222nd Field Artillery, with multiple training events accompanied by preparations for the new 213th Forward Support Company that will support the Battalion.

The Battalion, under the command of LTC L. Scott Fuller and CSM Rick Brown, started off a vigorous training year with annual Artillery Section Certifications in December 2007 and verification with a written test. The hands-on portion of the certifications was conducted January through April and was verified by a successful live-fire exercise May 1-4 at Dugway Proving Ground.

The Battalion then participated in a state-directed mission to Morocco to work with the Moroccan Field Artillery during May 17-31, 2008. The mission was very successful as our Soldiers provided training through a Command Post Exercise with a focus on the military decision-making process. The exercise allowed the Utah National Guard and the Moroccan army to cooperate and support each other.

Shortly after returning from Morocco, the Battalion conducted Annual Training June 15-29 at Dugway, Utah. The unit was able to exercise all of the Battalion's mission-essential tasks. All missions were fired using the new Modular Artillery Charge System.

On August 14, 2008, LTC Steven Esplin took command of the Battalion with CSM Rick Brown continuing as the command



sergeant major.

The Battalion was called upon to support the 145th Rear Detachment in Bulgaria, Aug. 29 through Sept. 16, to assist in training the Bulgarian army in tactics learned during a deployment to Iraq. The Battalion also attended Governor's Day on Sept. 13, 2008, then took part in the deactivation of I Corps Artillery and the activation ceremony for the 65th Fires Brigade, the new higher headquarters of our Battalion.

The new training year will begin with the activation of the 213th Forward Support Company which will be the new maintenance and logistics support unit for the Battalion.

**OPPOSITE PAGE: In May, 2-222nd FA Soldiers provided training to the Moroccan Field Artillery through a Command Post Exercise with a focus on the military decision-making process in Fez, Morocco. RIGHT: Captain Charles Triplett and 1SG Bret Allred with Bulgarian soldiers on their equipment. BELOW: Members of the 2-222nd FA who participated in an exercise in Bulgaria.**



## 97th Aviation Troop Command



The 97th Aviation Troop Command (formerly the 211th Aviation Group) is now in its third year since being redesignated. Our mission focus is to prepare our subordinate units for possible mobilizations and

to be able to function as a command-and-control headquarters in the event of a natural disaster or emergency. To that end we have been working hard.

The HHC, 2-211th General Support Aviation Battalion (GSAB), deployed to Kuwait to support Operation Iraqi Freedom last spring. The planning and training of the Battalion was a long time in coming with the 97th Aviation Troop Command's providing support during Annual Training, mobilization and their departure.

The 97th Aviation Troop Command staff has also sent Soldiers to support 1-211th Attack Recon Battalion during their drill weekend and Annual Training. Helicopter aerial gunnery is a major part of

their training, and our staff operated the Hornet Tower complex at the helicopter aerial gunnery ranges near Lakeside, Utah. These are Air Force ranges that provide the best aerial gunnery training and qualification in the country. Hornet Tower staff provides tracking, liaison, deconfliction and safety services to the helicopters as they fly and train in an environment that closely resembles Afghanistan and Iraq.

Two members of our staff were also trained by the JFHQ-DOMS to be liaison officers to civil authorities in the event of natural disasters or national emergencies. Soldiers from Utah, along with CW5 Gary Wallin, were dispatched to Carson City, Nevada, to assist the Nevada National Guard in their version of Vigilant Guard 2008. The training was excellent and reinforced what we had learned in the classroom.

A newly remodeled room at the AASF in West Jordan has been dedicated to be part of an emergency operations center. This has been an ongoing project in conjunction with the AASF to fully integrate our facility and staff into a functioning emergency operations center that will support JFHQ and other authorities in the event of a natural disaster or national emergency.

Our staff has also been working to support the future deployments of the remaining units in our command. Big changes in the very near future will present challenges for Utah Army Aviation, but these are welcome changes which will be truly exciting. These changes include the fielding of the AH-64D (Longbow) Apache helicopter, the future fielding of Unmanned Aerial Vehicles within Army Aviation, and the changes to manning and force structure that will accompany these events.

With all that has been going on, the 97th Aviation Troop Command held its own field-training exercise, which all members and staff attended. All the troops received training in overwater survival techniques and in land navigation. This was a great event for our Soldiers because this type of training doesn't happen very often for a MACOM headquarters. It turned out to be a great team-building tool and was just plain fun.

Colonel Scott Robinson is the 97th Aviation Troop Command commander and also serves as the State Aviation and Safety Officer. Utah Army Aviation is an exciting place to be, and the future presents many exciting things for its members.



**ABOVE:** Flying over Southern Utah during Operation Green Garden, an UH-60 Blackhawk with a long-line hook carries large nets of marijuana plants seized by the Drug Enforcement Administration. **LEFT:** Sergeant First Class Hancock washes down an AH-64 Apache helicopter.



**Detachment 50,  
Operational Support Airlift  
C12T1 (Fixed Wing)**



**D**uring Fiscal Year 2008, Detachment 50 (Operational Support Airlift) continued to train aviators and fly support missions throughout the continental U.S., as directed by Joint Operational Support Airlift Center (JOSAC). In September 2007, our C-12U Huron aircraft was sent to Stevens Aviation in Greenville, S.C. where it received a comprehensive airframe inspection for corrosion and structural airworthiness. It passed with flying colors (pun intended) and while there it also received a new glossy white paint job. The aircraft returned to Utah in mid November at which time detachment personnel resumed flying operational support missions and aviator training missions.

Unit personnel kept busy during the aircraft's absence by preparing for the Aviation Resource Management Survey (ARMS). The ARMS is a comprehensive evaluation of all DET 50 critical programs to include aviation and ground safety, flight operations, aircraft maintenance, aviation life support equipment, aircrew standardization, and training. The survey took place in late January 2008 and Detachment 50 received the highest overall rating achieved by any aviation unit in the Utah Army National Guard. The ARMS team stated in their out brief that DET 50's maintenance program should be the standard for all C-12 Aviation units in Operational Support Airlift Command. DET 50 will continue to provide cost-effective transportation to Department of Defense Personnel and training for unit aircrews

in support of their global mission for the foreseeable future. DET 50 expects to fly over 500 hours this fiscal year and as of July our aircraft and crews have flown 371.5 hours. DET 50 added two new aviators this year and detachment personnel have completed 54 airlift support missions and 46 training missions.



## 1st Battalion, 211th Aviation Regiment



Members of the 1-211th Attack/Recon Battalion (ARB) completed an aggressive training program with tough, realistic training designed to prepare the Battalion for the continued Global War on Terrorism.

In November 2007 and May 2008, we participated in Rescue Escort missions with the Air Force's 34th Weapons Squadron (WPS). We also conducted Defensive Combat Maneuver missions with the 34th WPS in November 2008. We conducted AH-64A gunnery qualifications in March, May and August 2008 and qualified 16 crews while also conducting live-fire missions with Special Forces and Air Force personnel. In order to show our appreciation to the employers and spouses of Guard members, we coordinated with 2-211th General Support Aviation Battalion to provide UH-60 flights for employers and spouses from our airport in West Jordan to the Lakeside gunnery range. This flight allowed them to observe our gunnery operations and enjoy a UH-60 flight. We believe the flight and the tour of our gunnery operations



Two Apaches fly in formation during a training exercise. Specialist Alexander Stoor and PFC James Kendell load the hydra rockets on to an AH-64 Apache helicopter.



will continue to pay great benefits in retention for years to come.

In August 2008, we conducted our Annual Training with individual weapons qualifications at Camp Williams, followed by deployment of the entire Battalion to Dugway Proving Ground and Lakeside gunnery range. We conducted convoy live-fire exercises culminating in combined live-fire exercises with convoys and aircraft.

Overall, it has been a very productive year with close to 3,000 Apache hours flown and 12 aviators progressed from Readiness Level (RL) 3 to RL 1; and five aviators progressed to Pilot in Command. Two Combat Lifesaver Courses were conducted; three Portable Flight Planning Software courses were conducted; an Aviation Resource Management Survey inspection was completed; and four weekends of Aviation Combined Arms Tactical Trainer missions were completed. Thirty-seven percent of the aviators in the Battalion are now qualified in the AH-64D Longbow, and sixteen percent of the maintenance personnel are qualified to work on the Longbow.

Our focus this next year is fielding the Longbow and getting our crews qualified and RL-progressed in the Longbow while still continuing the same level of training in preparation for war.

## 2nd Battalion, 211th Aviation Regiment



Alpha Company, 2nd Battalion, 211th Aviation General Support Aviation Battalion (GASB) returned home from Iraq in August 2007 after a 17-month mobilization, 14 months of which were spent in the volatile Balad area of Iraq.

One Soldier, CW4 Scott Upton, was awarded the Distinguished Flying Cross for his actions when his aircraft was shot down in hostile territory. No Utah Soldiers were killed or injured during the deployment. They returned to the Salt Lake Air Base Aug. 23 via a KC-135 Stratotanker and were greeted with a water-cannon salute, the 23rd Army Band brass quintet and hundreds of friends, family and work associates. All were grateful for their safe return. This was also considerably beneficial to the predeployment preparations of the Battalion. The Company's return meant there were more experienced pilots and instructor pilots to facilitate the training and readiness level progression of the Battalion's newer pilots. Furthermore, there were

aircraft to fly.

From Oct. 18 through Nov. 10, Task Force Ghost rider came together for the first time to train at Camp Williams, Utah. Captain Petersen designed a three-week certification exercise that would reduce the amount of time Task Force Ghost rider would spend at the mobilization site. The weather was perfect—unseasonably mild. Soldiers received more Rapid Fielding Initiative equipment and put it to good use in daily training exercises. Activities included everything from basic Soldier tasks such as land navigation and weapons familiarization to detainee operations, basic combatives and lectures on the use of interpreters. Detainee operations and basic combatives were especially popular training events. The instruction provided by trainers from the 19th Special Forces Group was universally regarded as outstanding. This training event was pivotal in task force cohesion.

In December the Battalion officially welcomed home A/2-211th with a Freedom Salute ceremony at Copper Hills High School. Major General Tabet presented CW4 Scott Upton with the Distinguished Flying Cross and all A Company Soldiers were recognized for their contributions in support of Operation Iraqi Freedom.

The year 2008 was even more hectic than 2007. January found

pilots from Utah in New Jersey for Common Missile Warning System (CMWS) training. In early February, all the task force pilots, aviation operations specialists and a skeleton staff from Utah and New Jersey spent a week at Fort Rucker, Ala., for an Aviation Training Exercise. They were met by three Soldiers from 1-168th GSAB who provided invaluable subject-matter expertise. The Tacticle Operations Center was put through its paces, and Soldiers received valuable experience utilizing the hands-on simulated environment of Kuwait. The pilots received local-area orientations and practiced complete missions using the new electronic data manager kneeboards while the aviation operations specialists became familiar with the duties they would be expected to perform upon the unit's arrival in Kuwait.

The Battalion mustered on the morning of Feb. 17 and held a going-away ceremony that afternoon. The advanced party (ADVON) left the morning of Feb. 18, and the main body departed on the 20th. There was an informal departure ceremony at the Salt Lake Airbase attended by hundreds of family and friends. Company A, 2-104th, self-transported to Fort Sill, arriving on the 19th. By the afternoon of Feb. 20, approximately 200 Soldiers had come together from opposite ends of the country to officially form Task Force Ghost rider.

Over the next two months, Ghost rider Soldiers intensively trained in both individual and collective tasks to include complex air missions under both day and night conditions, door gunnery, detailed convoy planning and execution, individual and crew-served weapons qualifications, and an intensive Combat Lifesaver Course. The predeployment training plan developed by CPT Petersen was so good that the task force completed all training requirements 30 days earlier than the mobilization team expected. This made it possible for pilots to go on simulator trips and for Soldiers to attend several additional schools. Soldiers were also allowed to go home and spend a few days with their families before the overseas movement.

On May 12 the main body of Task Force Ghost rider left Fort Sill, Okla. The ADVON departed three weeks earlier, and there was a flurry of E-mail traffic between continents to ensure all would be ready. On May 13 the jet that carried Task Force Ghost rider Soldiers from Oklahoma to Maine and Ireland finally landed at Kuwait City International Airport. Soldiers unloaded the plane and piled onto buses for the trip to our

new home. It was dark, dusty and hot. We convoyed to Camp Buehring, Kuwait, and there enjoyed our first taste of dining facility #2—the home of midnight chow. Our ADVON met us for dinner and then unloaded all the baggage while the main body in-processed. Briefings were attended, ID cards were scanned, and we were glad to be done with it. We then proceeded to our temporary lodgings—large open-bay blackout tents. All baggage was stacked two or three high in three long rows. It took some time for everyone to identify and collect their belongings in the dark. Cots were a welcome sight.

The 14th of May began what would be a rapid handover of operations in progress, commonly referred to as a Relief In Place, Transfer of Authority (RIPTOA). Soldiers had only a few days to adjust their internal clocks to the new time zone before fully assuming the mission with oversight from counterparts in the 1-168th GSAB. The RIPTOA ceremony occurred on the morning of May 24, and the 1-168th GSAB departed the next day.

The Ghost riders conduct air missions throughout Kuwait and Southern Iraq. The task force has operational control of numerous fixed-wing assets already in theater which perform movement of personnel and equipment throughout the Middle East. The mission of the task force is to provide Echelon Above Division general aviation support, senior leadership transportation and battlefield circulation throughout the Central Command area of responsibility. The task force has personnel assigned to Camp Arifjan and Ali Al Salem Airbase, Kuwait, in addition to the main body at Camp Buehring (working out of Udairi Army Airfield).

Task Force Ghost rider maintains a high OPTEMPO, regularly flying in excess of 80 hours per week. The combined team of New Jersey and Utah pilots works well together to ensure mission accomplishment. Many of these missions are high-profile events. Since arriving in Kuwait, the task force has provided numerous VIP support flights for the likes of President elect Barack Obama; the Command Sergeant Major of the Army, CSM Kenneth Preston; the American Ambassador to Kuwait, Ambassador Jones; the U.S. Army Central Commanding General, LTG James Lovelace; frequent TAG visits and countless constellations of generals, admirals and other dignitaries.



**ABOVE: A Blackhawk flies over Iraq with Utah National Guard Soldiers during a mission. RIGHT: Battalion Commander, LTC Lamar Blair, with a layout of all the equipment Soldiers with 2nd Battalion, 211th Aviation Regiment, carry while flying into Iraq.**

# 19th Special Forces Group (Airborne)



In March, Headquarters and Headquarters Company, 19th Special Forces Group (Airborne), welcomed home the 19 man command-and-control element, which includes the Group commander, CSM and several key staff officers and NCOs, from their year-long deployment to Iraq. The mission of this element was to provide the framework for the establishment of the Iraqi National Counterterrorism Command. It provided our

Iraqi Special Operations counterparts with the latest and most effective measures to identify, find, fix and eliminate the violent terrorist forces that threaten their national security.

In June, after two years of exceptional leadership and outstanding service to the 19th SFGA, COL Michael S. Adams relinquished command of the group to COL Michael D. Turello at the Camp Williams Readiness Center. The ceremony was officiated by BG Jefferson S. Burton, who thanked COL Adams for his dedication and service, and wished him well in his new assignment at United States Special Operations Command, MacDill AFB, Fla. He then welcomed COL Turello, who arrived to the 19th SFGA from his most recent assignment as deputy commanding officer of the United States Army Special Operation Command, Fort Bragg, N.C.

Annual Training for the Group Headquarters and Support Company was in Fort Harrison, Mont., August 15 through 30,

2008, to participate in the Joint Chiefs of Staff exercise, Ulchi Focus Guardian. This exercise provided the new commander an excellent opportunity to work with and evaluate the Group Headquarters and Support Company.

At the completion of the very successful command tour, CPT Nancy Pettit relinquished control of HHC, 19th Special Forces Group, to CPT Mark Duffin during the August 2008 IDT. Shortly after the conclusion of Annual Training, 1SG Larry Restad handed over the reins as company first sergeant to MSG Steve Wooldridge, thus ending a very proud 32-year career with the 19th Special Forces Group.



Members of the 1-19th SF Group (Airborne) during a training exercise.

# Support Company, 19th Special Forces Group (Airborne)



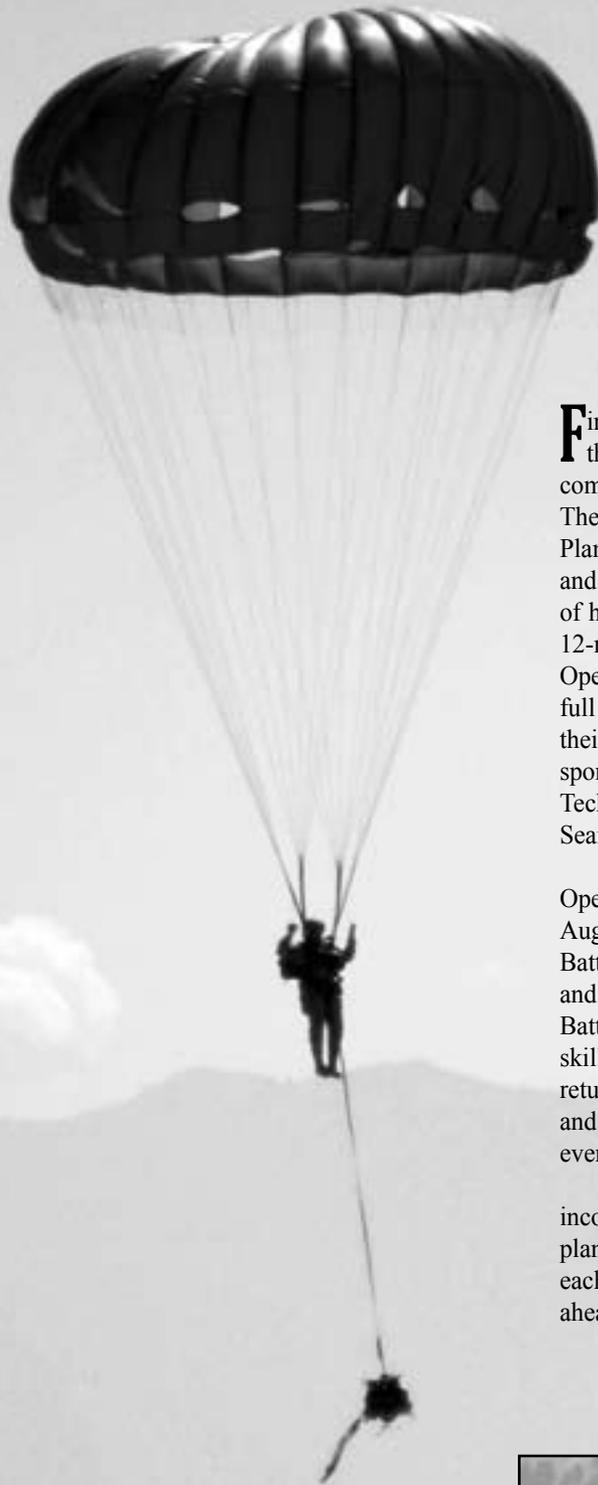
For Support Company, 19th Special Forces Group (Airborne), 2008 was a year filled with exciting change and continual training. The training year began with an ambitious calendar, which found the Group Support Company putting the finishing touches on their U.S. Army Special Operations Command Static Line Jumpmaster Course. It was then exported to Camp Swift, Texas, and conducted to near perfection, producing 45 newly qualified Jumpmasters from across the 19th SFGA and U.S. Army Special Forces Command.

With the Jumpmaster Course complete, the training focus shifted to the upcoming iteration of the Special Forces Basic Combat Course for Support. This course provides critical warrior training to support Soldiers of the Group. It focuses on crew-served and individual weapons proficiency, convoy-security operations, and urban combat training.

After serving two years with Support Company and acting as the noncommissioned officer in charge for three very successful Jumpmaster Courses, 1SG Michael Dunston departed for a readiness noncommissioned officer position with Company B, 1st Battalion, in September 2008. His successor, SFC Christopher Hird, came to the company from 1st Battalion where he was the training NCO at Company B for six years.



# 1st Battalion, 19th Special Forces Group (Airborne)



**F**irst Battalion, 19th Special Forces Group (Airborne), under the command of LTC Randy Watt and CSM Scott Morgan, completed an equally challenging and ambitious training calendar. The year began with a series of Theater Security Cooperation Plan training events conducted in Thailand, Cambodia, Nepal and Malaysia. These missions served to improve the capabilities of host-nation forces and provided a unique opportunity for the 12-man Operational Detachments Alpha and company-level Operational Detachments Bravo to plan, rehearse and execute a full mission-profile training event, which measurably enhances their war-fighting capability. Additionally, 1st Battalion sponsored three iterations of Advanced Special Operation Techniques, known as Broken Axle, and two Joint Combat Search and Rescue training exercises.

First Battalion conducted its Annual Training event, Operation Mammoth Glacier, at Fort Harrison, Mont., from August 11 through 23, 2008. This training event mobilized the Battalion to a distant location, tested all communication nodes and logistical muscle, and also tested the Battalion staff through Battle Command exercises in Special Operations Task Force skill sets. This was the Battalion's first Annual Training since returning from Operation Enduring Freedom-Philippines in 2007 and was one of the most challenging and rewarding training events in recent history.

Commanders and staff throughout the Group continue to incorporate lessons learned from recent deployments into their planning and undertake challenging training events to prepare each Soldier for the demanding missions that may still lie ahead.

**Members of the 1-19th SF Group jump over Drop Zone Ashau, south of Camp Williams, during a training exercise.**



## 97th Troop Command



Headquarters, 97th Troop Command, started the year off with a change of command and retirement ceremony. Colonel Linda Higgins relinquished command after 30 years of outstanding service to the Utah Army National Guard to COL Ed Gundersen.

Colonel Gundersen and CSM Raelynn Oman provide brigade and battalion-level command and control for nine separate units: Headquarters and Headquarters Detachment, 97th Troop Command; Utah Army National Guard Medical Detachment; 85th Civil Support Team; 128th Public Affairs Detachment (Mobile); 144th Area Support Medical Company; 197th Special Troops Company (Special Operations Airborne); 1993rd Contingency Contracting Team; 115th Maintenance Component Repair Company; and 23rd Army Band.

The mission of 97th Troop Command is to provide subordinate units

with administrative support, logistical support and training guidance necessary to maintain a high level of readiness and complete their separate unique missions.

The headquarters also oversees the Soldier Readiness Processing and home-station mobilization of subordinate units. This past year the 128th MPAD was mobilized in support of Operation Iraqi Freedom. Gundersen and Oman were able to visit the 128th during their predeployment training at Fort Dix, N.J.

This year, two new units have been added to the inventory of the Utah Army National Guard under 97th Troop Command: the 197th Special Troops Company (Special Operations Airborne), Ogden; and the 1993rd Contingency Contracting Team, Draper. Both units bring new assets and capabilities to the Utah Army National Guard. The 97th Troop Command will help these new units become viable assets to Utah and to the Army.

Providing command and control and staff support to the nine separate units is a challenging mission, but the Soldiers of 97th Troop Command find it very rewarding. It is the professionalism and experience of the 97th Troop Command that makes it all possible with nine separate units and nine unique missions.

## 23rd Army Band



The federal mission of Army bands is to provide music throughout the full spectrum of military operations, instill in our Soldiers the will to fight and win, foster the support of our citizens and promote our national interests at home and abroad. Utah's 23rd Army Band has expanded their

capabilities to respond to requests to support local military installation activities and the adjutant general's ongoing public affairs program throughout the State of Utah.

The main performing component of the band is the professional-level, full-concert band. The concert band trains to perform community concerts and provide music to inspire, educate and entertain. In addition to the traditional concert band, Army bands around the world are fielding smaller Musical Support Teams to provide music for ceremonies, formal concerts, popular music and chamber music to meet the needs of the function and the venue. Musical Support Teams are training to independently provide all of the necessary musical protocol functions to support military events and perform at ceremonies.

During the 2008 training year the traditional concert band provided support for events such as the annual Veterans Day Concert, the Dixie Rotary Concert and community concerts in Murray, Salt Lake City, Logan and Tremonton during a summer concert tour.

The ceremonial and parade functions are filled through the Marching Band. By varying the instrumentation from the concert band, for outdoor performances the marching band became a familiar sight representing the Utah National Guard in parades from Orem to Ogden, military ceremonies and troop arrivals at the airport.

The Jazz Band and Rock Bands share performances at military balls and at community events where popular music and Jazz standards are the appropriate entertainment. Those performances include county fairs, civic concerts and a performance at the annual Military Intelligence Ball.

Other Musical Support Teams include brass and woodwind quintets, an early-music group and percussion and Jazz ensembles. On occasion during the year, the band joined with other performing organizations.

Highlights this year included two D-Day commemoration concerts with the Salt Lake Symphonic Choir and a joint patriotic

**The 23rd Army Band at one of their patriotic performances.**





concert with the Air Guard Band of the West Coast, on July 5 in the Salt Lake Tabernacle. The combined concert matched the 100 Soldiers and Airmen of two bands with the 10,000 pipes of the Tabernacle organ to provide a memorable and stirring evening for all who were in attendance.

The Soldiers in the band continued to maintain military standards in common task, fitness and marksmanship training; and through completion of professional development courses during the year, unit members increased their skills as musicians and leaders.

**Members of the 23rd Army Band at Governor's Day, held at Rice-Eccles Stadium at the University of Utah.**



This year has been a great new journey for the 144th Area Support Medical Company, starting with the dedication of the new armory at Governor's Day 2007, and moving into the new building in October. The next few months were spent reorganizing equipment and supplies. The full-time staff has been busy, thanks to the persistence of SFC Andrew Wade and SSG Jeff Leavitt, most of the equipment is in, and it is starting to feel like home.

Numerous medical personnel from the 144th ASMC, along with others from the Medical Detachment, have been tasked with production and development of the 68W sustainment training. It was initiated in August 2007 with two sessions to be conducted yearly in January and August. The classes have been very productive resulting in a 20-percent increase in the number of qualified medics throughout the State.

From November 26 to December 15, SFC Robert Stirling and SGT Bryan Perkins provided medical support for "Torgau," a mission in Grafenwohr, Germany. This was a combined effort of Russian and American Soldiers to include the 115th Engineers; also from Utah.

During 2008, medical personnel from the 144th ASMC have deployed in two-week rotations to various U.S. Military Treatment Facilities across Germany. Soldiers worked in various departments including laboratory, patient care, optometry, physical therapy, X-ray, and the emergency and operating rooms.

From March until July, SSG Lance Devine and SPC Mathew Hardy provided meals for "Beyond the Horizons," a humanitarian mission in Trinidad that included troops from the Army, Air Force, Marines and Navy.

The Best Medic Competition held during June drill gave medics of the 144th a chance to distinguish themselves by their skills and abilities. It was a long, hard weekend, and every medic who participated in the competition gave it all they had. The separation of points from 10th place to 1st place was a margin of only 50 points, which attests to the strength and motivation of the 144th personnel. Medics started the competition on Friday with a written test that was developed and proctored by CPT Dent and CPT Coe; the Army Physical Fitness Test followed. Saturday's events started with a 6.2 mile road march, complete with a full rucksack, a daytime land-navigation course, a military knowledge test and the night land-navigation course finished up the day. Sunday involved rotations to various medical training lanes to test individual medical skills and speed-lane ambulance loading.

The weekend came to a close with an awards ceremony and prizes for the top three medics. The first place winner, SGT Tyler Christensen, received an Army Achievement Medal and a Blackhawk aid bag. Second place winner, SPC Aron Konery, and third place winner, SGT Benjamin Mecham, both received an Army Achievement Medal. This event was very successful because of all the hard work of the Soldiers and staff. Next year, the 144th ASMC hopes to include combat medics throughout the state in the competition.

Overall, the 144th ASMC has worked very hard this year with reorganization tasks, medical skills preparation and training, traveling far and wide to fulfill medical and support missions and continuing to live up to their slogan: "Courage, Commitment, Compassion."

**The 144th ASMC trains together at Camp Williams, Utah.**



# 115th Maintenance Company



The 115th Maintenance Company went through many changes this year, converting from a General Support Company to a Component Rebuild Company. With that change came many personnel changes. The Company lost and gained many military occupational skills, but with all the changes the 115th has stayed ahead of the game and is almost at full strength. Since the 115th's deployment to Iraq in 2005-2006, it has retained 90 percent of their Soldiers; many changed jobs to allow them to stay in the unit.

Due to the high operational tempo, the 115th continues to support all the units in the Utah Army National Guard and is always ready and happy to do it.



Members of the 115th Maintenance Company working on equipment repairs in the maintenance shop at Draper, Utah.



# 85th Civil Support Team



The 85th Civil Support Team is Utah's premier weapons-of-mass-destruction response force. Currently garrisoned in Lehi, Utah, the 85th is manned with 22 full-time personnel and 14 specialties from both the Army and Air National Guard. The 85th specializes in Chemical, Biological, Radiological, Nuclear and High Yield Explosives (CBRNE) hazard response and is designed to integrate into the civilian incident-command system with emergency first responders. Each unit member is a certified Hazardous Materials Technician and each has accumulated approximately 1,000 training hours this year alone. It goes without saying that FY08 has been a challenging, yet rewarding year.

In October 2007, the 85th completed the Confined

Space and Rope Rescue Technician course, participated in the Layton City Emergency Preparedness Fair, and completed training with the West Jordan Fire Department and the Bio Environmental Flight at Hill Air Force Base. November and December included a local exercise with Lehi City Police and Fire Departments and then an airlift deployment by a C-5 to Washington's HAMMER training facility. The training focus there was on explosives and radiation. The 85th trained along-side bomb technicians from the Salt Lake City and Salt Lake Airport Police Departments.

Select 85th personnel traveled to Fairbanks, Alaska, for cold-weather decontamination training in January. The team traveled to Phoenix, Ariz., in February to participate in a series of exercises with the 91st CST from Arizona.

One of the highlights of the year was the first real-world callout of the 85th. The 85th responded to a call to assist the Federal Bureau of Investigation and state and local agencies with a ricin investigation



in the Salt Lake Valley. The 85th worked alongside the West Jordan Fire Department and the FBI's Hazardous Materials Response Team.

Later that month the team trained with Department of Energy Radiological Assistance Team Number 6 at their Uranium Mill Tailings Remediation Area radioactive cleanup site located just outside Moab. The Team proceeded from Moab to Grand Junction, Colo., to a mock terrorist event exercise with Colorado's 8th CST and their CBRNE Enhanced Response Force Package (CERFP) Unit. Civil support teams are not designed to operate independently for more than 72 hours. It is critical for teams on the same response sectors to periodically train together so they are prepared to support and augment each other during large-scale events.

Army North facilitated a series of intensive training lanes in the Jackson Hole, Wyo., area in April. Our 85th CST worked there closely with Wyoming's 84th CST.

Team commander Lt. Col. Kevin Nuccitelli and Science Officer Maj. Jared Gailey traveled to Morocco to help plan their Pandemic Flu Exercise. The month of May brought the Intermountain Hazardous Materials Conference in Richfield, as well as the Public Safety Summit at Snowbird.

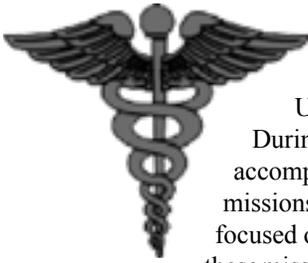
In June, the 85th CST fulfilled its 100 percent stand-by posture "Gold" cycle responsibility. Each CST rotates "Gold" cycle every nine months. June was also highlighted by a practice terrorist response exercise in Orem at the old Geneva Steel Mill and an Army North External Evaluation at the Salt Lake County Ice Center. The Team passed all assigned tasks receiving the highest marks possible on the inspection. All CST's are required to undergo a rigorous U.S. Army North evaluation process every 18 months to maintain their certification. This is followed by a Command Inspection and an in-depth inspection by the National Guard Bureau Standardization, Evaluation and Assistance Team (SEAT). The Team also participated in the annual Lehi Round-up Days parade and the Eagle Mountain Safety Fair.

The 92nd CST traveled to Salt Lake in July for yet another series of joint CST exercises. This week-long event included first responders from the Salt Lake Metro Fire agencies. The 85th worked closely with the 84th and 8th CST's to support the Democratic National Convention in Denver, Colo.

One important focus is the community outreach program. Members of the 85th represent the UTNG by attending local emergency-planning committee meetings, as well as other training events throughout the State. The 85th has an awesome responsibility and role as Citizen-Soldiers and Airmaen in protecting the public. It's a role the 85th Civil Support Team takes very seriously.

**TOP TWO PHOTOS: A team of 85th CST members traveled to Texas to assist the Texas authorities during the Hurricane Ike cleanup. BOTTOM TWO PHOTOS: The 85th CST responded to a real-world call-out to assist the West Jordan Fire Department.**

# Medical Detachment



The Medical Detachment continues to provide medical support for the Utah Army National Guard.

During the past year the unit has accomplished a multitude of tasks and missions for the State while staying focused on individual training. Among these missions, twelve Combat Lifesaver

Courses have been taught with 465 graduates. It has provided more than 30 medical-support missions for various units to ensure that proper medical aid was available during field-training and live-fire exercises throughout the year.



The unit completed more than 800 physical exams, administered countless immunizations, blood draws and medical screenings. In addition, it supported 12 Soldier Readiness Processing events for the State to mobilize more than 500 Soldiers from the 211th Aviation, 142nd Military Intelligence Battalion, 19th Special Forces Group and 128th Mobile Public Affairs Detachment.

As the military continues to change, the medical field changes with it. One of the major changes was the implementation of the Periodic Health Assessment (PHA). The PHA replaces the five-year physicals and the annual medical certificates. Every Soldier is required to annually complete the PHA. In June, the unit implemented the program, and since then has completed more than 700 PHAs.

The Medical Detachment supported four Overseas Deployment Training exercises this year. Medics and nurses provided support in various locations in Germany. In addition, a physician assistant traveled with the 222nd Field Artillery to Morocco. In May, the unit worked on basic Soldier skills. It completed a joint medical exercise with the 144th Area Support Medical Company and 211th Aviation, where various medical scenarios and Warrior tasks were part of the training.

**TOP DOWN: A member of the Medical Detachment assesses the injuries of a Soldier during a training exercise. Medical Detachment Soldiers prepare for a medical-support exercise during a monthly drill.**



# 128th Mobile Public Affairs Detachment



Stationed at Camp Liberty, Iraq, a Soldier stands guard, hunkered over the 50-caliber machine gun mounted to the top of an up-armored vehicle, while keeping a swiveling eye on the road before him. Danger

heightens as the vehicle passes what could be an Improvised Explosive Device (IED), a rocket-propelled grenade, small-arms fire or special group operators. This is a common occurrence to those doing route patrols in Iraq. The 128th Mobile Public Affairs Detachment's mission is to tell the Soldier's story and relay to the public what brave Service members are doing to serve their country.



Loaded down with full combat gear, cameras and tripods, Soldiers with the 128th Mobile Public Affairs Detachment serve a mission in Iraq that is a little different than the mission of the

average Soldier. When you see a photo or video of Iraq, you might be witnessing the work of a MPAD Soldier behind the lens. This Soldier's mission is to capture and expose the hardships, the triumphs and the transparency of the military by documenting it.

It was with much effort that the 128th gathered its components and its talent. Some Soldiers recently returned from their military occupational specialty school in Fort Meade, Md.; one redeployed from Guantanamo Bay, Cuba; and the commander and first sergeant joined just a few months prior to deployment. With the talent of the crew and the leadership of the commander and the senior enlisted leaders, the unit began to come together. The last five vacant positions were filled with Soldiers from the 104th Public Affairs Detachment.

The unit was federalized March 18 when they left via Fort Dix, N.J., after two and a half months of mobilization training. The 128th MPAD arrived in country June 1, where they integrated with Fort Hood's 4th Infantry Division serving the Multinational Division – Baghdad.

With the effort of 20 individuals and two Army Reserve

broadcasters, the sections were bursting with talent and energy. The unit directed this energy toward the opportunity to document the cornerstone of the Global War on Terrorism.

Success is evident in rave reviews, as story and video have been picked up by several media outlets. Print journalists have produced more than 100 stories since arriving in Baghdad and have helped produce the 4th Infantry Division's newspaper, *The Ivy Leaf* and the daily E-newsletter, *The Daily Roar*.

The broadcast section has received accolades as high as the Pentagon and has done a remarkable job advertising their skills and the mission of the Multinational Division–Baghdad. This section

produced 180 Ironhorse Tracker radio shows and generated more than 70 video stories, not to include hundreds of shout-out videos, since the beginning of the deployment. The Broadcast section has also produced three Public Service Announcement spots that play on nine AFN Channels.

The 128th MPAD is scheduled to redeploy in March 2009.

**LEFT: At Camp Victory, SSG Brock Jones works in his office in Baghdad, Iraq. RIGHT: SFC Nicole Bonham trains with other members of the 128th MPAD at Fort Dix, N.J. BELOW: Sergeant Whitney Houston is being transported while serving in Baghdad, Iraq. Prior to entering Iraq.**



# 197th Special Troops Company



The 197th Special Troops Company (STC), Special Operations, Airborne (SO)(A), commanded by MAJ Andrew Archuleta, was effectively activated on September 13, 2008, prior to the Utah National Guard's annual Governor's Day ceremony. The torch was passed from the 723rd Main Support Company (MSC), a Reserve unit headquartered in Perrine, Florida, to the 197th STC located at the John M. Browning Armory in Ogden, after months of hard work and preparation. The official party in attendance included MG Brian Tarbet and BG Jefferson Burton from the Utah Army National Guard as well as COL Duane Gamble, CSM Charles Tobin and LTC Douglas Briles from the Sustainment Brigade and Special Troops Battalion located in Fort Bragg, N.C. The ceremony was conducted in conjunction with the standing up of the 1993rd Contingency Contracting Team and was led by the commander of 97th Troop Command, COL Edward Gunderson and CSM Raelynn Oman.

The 197th falls under 97th Troop Command for any domestic operations that it is called upon to conduct, as well as general command and control within the State. It also falls under the Active Component Sustainment Brigade, located in Fort Bragg, N.C., for its wartime mission. The Sustainment Brigade is the support arm of U.S. Army Special Operations Command (USASOC), which is charged with supporting Special Forces Groups, U.S. Army Rangers, Psychological Operations, Civil Affairs, 160th Special Operations Aviation Regiment (SOAR) and Delta Force. Unlike the 19th Special Forces support elements organic to the State, the 197th can and will be called upon to support these different USASOC units so the requirement and opportunity to deploy and serve for Soldiers in the 197th is high.

This company is a very unique unit in its mission and capabilities and has many capabilities that are the only of its kind in the State of Utah, the Army National Guard, as well as USASOC. From cooks to combat engineers, its mission is to go into theater to augment and round out USASOC units, the Sustainment Brigade, and Special Troops Battalion during wartime operations. The company has 22 sections or subsections and 52 different Military Occupational Specialties to include mortuary affairs, mechanics, medics, surgeons, nurses, dentists, cooks, construction and combat engineers, parachute riggers and shower and laundry specialists. It also holds a substantial portion of senior NCOs who operate on the Sustainment Brigade and Special Troops Battalion staff at Ft. Bragg.

With a unit so unique in its organization, it has been an uphill battle to find qualified personnel or personnel willing to reclass and become qualified in these different roles. Due to great recruiting efforts by 97th Troop Command, Utah Recruiting and Retention Command (especially Team One under the leadership of Master Sergeant Brad Wilkinson), as well as members of the 197th STC, the unit is rapidly being filled and has far exceeded all expectations of the State and USASOC. The unit has been selective in whom they allowed to transfer into the company, due to the sensitive nature of the missions conducted. It is proud of all the Soldiers, NCOs and officers who have filled its ranks.



**PHOTOS: Members of the newly formed 197th Special Troops Company begin training together.**

# 115th Maneuver Enhancement Brigade



The 115th Engineer Group reorganized in August as the 115th Maneuver Enhancement Brigade (MEB). The unit is still commanded by COL Don Summit, but the headquarters were relocated from Draper to Camp Williams. Command Sergeant Major Craig Haskell continues to serve in the unit's highest enlisted position. The Engineer Group accomplished much in its last year in existence, and the Soldiers and officers of the Group look forward to many productive years in the new organization.

In November 2007, the Group participated in a staff exercise called "Torgau '07" in Grafenwoehr, Germany. Torgau '07 was a combined exercise involving the U.S. Army and Russian Ground Forces. The exercise was designed to improve coalition planning, gain mutual understanding and enhance interoperability training and skills at the Soldier level. The Group staff served exceptionally well in every part of the exercise, from the supporting cells to the response brigades.

Early in 2008, the Engineer Group deployed 14 Soldiers to Panama, Guatemala and Belize on a humanitarian and civic-assistance operation sponsored by U.S. Southern Command. The operation, dubbed "Beyond the Horizons," was a follow-on mission from the U.S. Army's "New Horizons" project. The focus of the mission was to spread goodwill and build relationships with partner nations throughout Latin America and the Caribbean. The team successfully completed more than 40 missions and won the hearts of the people in each community they visited.

This year our subordinate units completed several community-support construction projects. These projects included expanding accessibility to campsites in East Canyon and constructing a community pavilion in the town of Altamont.

We welcomed home the 116th Security Forces Company (SECFOR) from a very successful mission in Iraq. The Company performed exceptionally well by providing armed escorts to logistical convoys delivering supplies to Coalition forces in Northern Iraq.

On August 15, 2008, as the 23rd Army Band played Essayons (the Engineer regimental song), the 115th Engineer Group and the 115th Engineer Battalion stood on the Army Garrison Camp Williams parade field for the last time. These two honored and distinguished units cased their unit colors, while the 1457th Engineer Battalion reorganized into a modular Engineer battalion with five subordinate companies. Attendees also witnessed the creation of five new units as they unfurled their flags for the first time. The 115th Engineer Battalion became the 489th Brigade Support Battalion, which will serve under the MEB and will provide command and control to two subordinate companies. Two other brand-new units were created that day: the 217th Signal Company and the 115th Facilities Engineer Detachment.



**TOP DOWN:** The new flag for the 115th Maneuver Enhancement Brigade. Soldiers stand in formation at the 115th Engineer Group transformation ceremony Aug. 15, 2008. Deployed with Beyond the Horizons, SGT Kamron Stewart and SPC Jamal Crew frame a ceiling in Belize. SGT Phillip McClure and SGT Ryan Grassley form a cement trench in Panama during Beyond the Horizons. In Germany, LTC Vasily Baldygin, of the Russian Army, left, discusses military strategy with CPT Jason Elphick of the Utah National Guard. American and Russian Soldiers confer with the help of an interpreter during the Torgau 2007 exercise.



## 217th Network Support Company



The 217th Signal Network Support Company (NSC) came online after the Engineer transformation in August 2008. The 217th NSC falls directly under the 115th MEB. Our mission is to deploy, install, operate and maintain the brigade's command, control, communications,

computer, intelligence, surveillance and recon network. Warfighter Information Network-Tactical (WIN-T) is the unit's cornerstone. Upon receiving this system the 217th

will support high maneuverability of the forces, with full on the move, broadband communications capability. The system supports dynamic bandwidth allocation with satellite communications on-the-move implemented with a self-healing, self-forming network. Our first year will mostly consist of qualifying our Soldiers into their respective Military Occupational Specialties along with unit team building.

## 115th Engineer Facilities Detachment



The 115 Engineer Facilities Detachment (EFD) was created with the Engineer transformation in August 2008. The 115th EFD falls directly under the 115th Maneuver Enhancement Brigade

(MEB). Our mission is to provide Department of Works bare-base facilities management for troop concentration in a theater of operations. We also design solutions for minor facility repair and maintenance facilities. We conduct environmental assessments and remediation expertise. Our first year will mostly consist of qualifying our Soldiers into their respective Military Occupational Specialty along with unit team building.



The newly formed 489th Brigade Support Battalion is formed Aug. 15, 2008, at Camp Williams, Utah.

## 489th Brigade Support Battalion



The 489th Brigade Support Battalion stood up and unfurled its flag for the first time on August 15, 2008, at Camp Williams, Utah.

The Brigade Support Battalion, or BSB as it is commonly known, is a logistics-oriented unit that has a primary mission of supporting its parent Brigade. The BSB consists of 333 officers and Soldiers when fully staffed. There are three organic companies within the BSB: a headquarters and headquarters detachment, a distribution company, and a field maintenance company. The BSB deploys as a battalion with all subordinate companies. The BSB operates out of armories at Camp Williams and Spanish Fork, Utah.

The BSB conducts distribution of all classes of supply to all the supported units within the Brigade. It provides field-level maintenance support on all organic Brigade equipment. The BSB also provides field feeding, fuel distribution and water purification and distribution. Additionally, the BSB operates area-support activities such as warehousing and distribution center operations for other tenant units within the Brigade support area.

The BSB provides unique transportation and distribution capabilities within the state and dramatically increases the assets available for contingency operations and state emergencies. Primary military occupational specialties within the BSB include 92A Automated Logistics/Quartermaster, 92F Petroleum Specialist, 92G Food Service, 92W Water Purification, 91 A/B/C/D/E/H/W Maintenance Specialists, and 88A/M/N Transportation Specialists.

# 1457th Engineer Battalion



The majority of 1457th Engineer Battalion personnel participated in three separate rotations to Germany, training on Military Operations in Urban Terrain (MOUT) during 2008. During this training, Battalion personnel trained on tasks including cordon and search, door breaches, room searches, as well as provided Opposing Force for units training for deployment to Iraq or Afghanistan.

Company A conducted a Field Training Exercise (FTX) at the Price Local Training Area (LTA), in order to exercise platoon training on SINCGARS and field phones, land navigation, Army Warrior Tasks and convoy-leadership training.

The Price Detachment completed an Innovative Readiness Training (IRT) project at Huntington State Park dredging two ponds for the Division of Wildlife Resources.

This work greatly improved the future vitality of this natural resource for wildlife and game fish in the area.

Personnel also cleared storm channels for Mount Pleasant City, removing debris throughout their storm channel system.

Company B executed a company FTX at the LTA in Vernal. Soldiers trained on multiple collective tasks including defense and contact drills through force-on-force platoon training.

In early April, Company B provided their Support Platoon at East Canyon Reservoir to conduct an IRT mission to improve the local campground. These Soldiers conducted construction operations using unit equipment to improve a dilapidated campground for Utah



State Parks.

During the month of May, Company C conducted an FTX in Green River, Utah. During this training, company personnel conducted round-robin exercises including lanes training on reacting to an improvised explosive device, constructing a triple-strand concertina obstacle, MOUT operations and a river-crossing exercise. The FTX concluded with a company-sized MOUT exercise in the city of Green River.

In June 2008, the Battalion conducted an FTX at Camp Williams to exercise 24 hour operations focused on demolitions, road improvement missions, wire obstacles and improved fighting positions.

Also in June, the Battalion supported an IED demonstration for 30 members of the Utah Chamber of Commerce, designed to show members the real-world effects of demolitions against coalition vehicles and personnel.

The Battalion completed Annual Training (AT) in August. During the first week of AT, the Battalion operated in a battalion-sized Forward Operating Base (FOB). Companies exercised quartering-party operations, installed wire and obstacles, as well as checkpoint operations. During the AT, companies also ran construction missions and each fired Mine Clearance Line Charges at the culmination of the week's events.

During the second week of AT, the 1457th Engineer Battalion underwent transformation through the retirement of two line companies while standing up a new Forward Support Company (FSC). The Battalion also assumed command and control of the 116th Horizontal and 624th Vertical Companies, as well as the 1457th Sapper and the new FSC. The 1457th now stands at the forefront of the transformation effort within the Utah National Guard, and continues to demonstrate the ever-adaptable nature of our Utah National Guard members.

**Members of 1457th Engineer Battalion place new culverts and stabilize the banks around the Huntington, Utah, game ponds.**



# 1457th Forward Support Company



The 1457th Forward Support Company is a new unit comprised of Soldiers who were formerly members of the original 1457th Combat Engineer Battalion and the 115th Engineer Battalion. The Company is commanded by 1LT Kevin Leitch and 1SG Douglas Olsen. It provides direct and habitual combat sustainment support to the new 1457th Engineer Battalion, and provides all classes of supply, food service, distribution and tactical field maintenance to the Engineer Battalion and to itself.

The new unit contains a food-service section which plans and conducts food-service support to the Battalion

using its assigned mobile-kitchen trailer. This section can also be modularized to support companies that are task-organized in an attached command relationship. Another element of the company is the Distribution Section which provides petroleum, oil and lubricants and supply-point distribution to the engineer battalion. This section, like the other, is also capable of being modularized. Additionally, the maintenance section becomes another arrow in the quiver of the Battalion by providing equipment support to the Battalion and subordinate units while deployed or at home station.

While this unit has only recently unfolded its flag, all 92 members proudly stand ready as members of the future Engineer force in the Utah National Guard.

## 624th Engineer Company (Vertical)



The combining of the 489th Engineer Team and the 115th Engineer Team during 2008 culminated in creation of the 624th Vertical Engineer Company. The 624th is commanded by CPT Jason Elphick and is split into three platoons with the company headquarters in Springville, Utah. Detachment 1, is located in Price,

while Detachment 2 calls Vernal home. The 624th is comprised of vertical construction personnel including electricians, carpenters, and plumbers, as well as some maintenance positions necessary for internal support.

Over the last fiscal year the 624th has taken on a multitude of construction missions with great success toward building an effective unit. These missions include the improvement of the Engineer Qualification Area at Camp Williams that completes a long-standing mission of concrete, electrical, drywall and siding requirements for the training building. The 624th also took on missions to re-roof barracks during annual training in August 2008. The unit additionally completed an Individual Readiness Training project in Altamont, Utah, by constructing a cinderblock stage at the city fairgrounds. The project benefits both the unit and the community.

The 624th continues the traditions of the 115th and 489th Engineer Teams and proves to be a vital asset for the Utah National Guard and the community.

**At Altamont, Utah, 624th Engineer Company (Vertical) Soldiers build a stage at the city fairgrounds.**



## 116th Engineer Company (Horizontal)



The 116th Engineer Company, (Horizontal) was re-organized in August 2008. During the shift, the unit moved from the 115th Engineer Battalion, to fall under the 1457th Engineer Battalion. The unit's federal missions include providing command and control of Engineer platoons, emplacement of culverts,

conducting clearing operations, and providing force protection. The state mission is to provide transportation assets in support of emergency or disaster response, as well as to provide equipment and operators for wildfire suppression.

The 116th Engineer Company performed a multitude of missions to improve Camp Williams during Fiscal Year 2008. The unit emplaced culverts, built and maintained roads, including the Wood Hollow Road and the perimeter road for security patrols on Camp Williams. During 2008, the company UIC was mobilized to provide a security mission in Northern Iraq under the temporary name, "116th SECFOR." This mission proved to be vital to Coalition successes in Northern Iraq.

The 116th Engineer Company personnel look forward to continuing its important role in the Utah National Guard and the Army during an upcoming overseas Annual Training to Hohenfels, Germany, in August 2009.

## 1457th Sapper Company



The 1457th Sapper Company came online after the Engineer transformation in August 2008. It is a 100-Soldier unit comprised of Combat Engineer Soldiers from the former 1457th Engineer Battalion force.

The 1457th Engineer Sapper Company falls directly under the 1457th Engineer Battalion. The unit's federal mission is to provide command and control of engineer platoons that will execute mobility, countermobility, survivability and general engineering missions in support of maneuver-brigade combat teams. This company provides personnel and equipment for hasty route clearance, dismantled breaching and general engineering capabilities.

During the upcoming year, the new command team will focus on team building and qualifying Soldiers in order to accomplish the mission of an Overseas Duty Training to Azerbaijan. This unit has hit the ground running and will be the first National Guard unit in the Nation to provide training to the Azeri ground forces focusing on basic Soldier skills during their two-week Annual Training in April 2009.

## 300th Military Intelligence Brigade (Linguist)



The 300th Military Intelligence Brigade (Linguist) is headquartered in Draper, Utah. It provides command and control of two military intelligence (MI) battalions totaling approximately 800 Soldiers in Utah. Another 1,200 Soldiers, comprising four additional military intelligence battalions in the states of Washington, California, Louisiana, and Florida, fall under the Brigade for training and guidance. The mission of the 300th is to provide linguist, human intelligence (HUMINT), and signals intelligence (SIGINT) support to the Army for multiple contingencies.

The 300th Military Intelligence Brigade is the only “linguist” designated military intelligence organization in the Department of Defense. Soldiers of the Brigade maintain proficiency in more than 36 languages, and a high percentage of these Soldiers maintain proficiency in more than one foreign language.

During FY 2008, Soldiers deployed to 14 different countries to provide critical language support, enhance their language skills and utilize their individual MI skills to support real-world intelligence operations. This continues the Brigade’s proud and distinguished support to the Army’s combined and joint commands, most of the Army’s major commands and many of the nation’s intelligence agencies operating throughout the world.

In March, the Brigade hosted its 19th annual Language Conference. Lieutenant General John Kimmons, the keynote speaker, was among many distinguished guests who attend this annual event.

The 300th Military Intelligence Brigade is commanded by COL Val L. Peterson. Command Sergeant Major James C. Sproul serves as the Brigade command sergeant major.

## 141st Military Intelligence Battalion (Linguist)



The 141st Military Intelligence Battalion (Linguist) had another busy year of training. In 2007 many members of the Battalion were attached to the 142nd MI Battalion in preparation for deployment to Afghanistan where they would serve as part of Task Force Wasatch. Later that year LTC Greg Hadfield and 34 members of the Battalion returned from their deployment in Baghdad, Iraq, where they oversaw the Theater Joint Interrogation and Debriefing Center.

During 2008 the Battalion saw changes in its leadership. Lieutenant Colonel Greg Hadfield was replaced by LTC Alan Garrett and CSM Steve Vogl was replaced by CSM Michael Lofland.

This year’s Battalion training was focused on the Battalion Field Training Exercise (FTX), which highlighted the individual companies’ training that focused heavily on language, Military Occupational Specialty and force protection. Other training the companies focused on was MACDIS, Military Operations on Urbanized Terrain (MOUT), combatives, as well as the formation of an MI Quick Reaction Force (QRF).

The Battalion continued to send Soldiers all over the world in support of the Global War on Terrorism as well as humanitarian and operational missions. These missions extended to places such as Iraq, Afghanistan, France, Germany, Honduras, Korea, Morocco and Japan. The Battalion accomplished many Language Enhancement and Assessment Programs (LEAPS) to many areas to include China, Korea, Japan, Thailand, Russia, Germany, France and Portugal.

### Headquarters, Headquarters Company, 141st MI Battalion (L)

HHC 141st MI Bn was the Headquarters Company of the Year for the 300th Military Intelligence Brigade for 2008.

Four of our best were deployed with the 142nd MI Bn to Afghanistan in March 2008: SGT Kindy Christopherson, SGT Riley R. Hansen, SGT Joel D. Rodriguez and SPC Joel N. Atamanczyk. Additionally, SGT Debra S. Kelner and SPC Timothy P. Webster returned from the SECFOR deployment in June 2008. We are proud of the work this group has done and continues to do in support of the Global War on Terrorism.

First Sergeant Eric Anderson represented the 141st MI Bn, 300th MI BDE, by receiving the State First Sergeant of the Year Award in 2008. His leadership in HHC this year was more than outstanding. The HHC Soldiers were mentored, trained and led by one of the best first sergeants the Army has to offer. They will miss 1SG Anderson as he has moved on and received a promotion to sergeant major.

Specialist Chris L. Lydon led the way for Battalion Soldiers by receiving the Battalion Soldier of the Year Award. His can-do attitude was evident at each drill, and he showed he deserved the recognition.

The Soldiers of HHC are among the best the Army has to offer. They trained hard all year and are prepared to represent the 141st in any capacity in the future.

### Members of the 141st MI JIDC command and primary staff.



### Company A, 141st MI Battalion (L)

Company A began 2008 with 28 Soldiers being attached to the 142 MI Bn (L) for the purpose of training in support of the 142 MI Bn (L) deployment to Afghanistan last spring. Of those 28 Soldiers, 19 were deployed to Afghanistan.

The Soldiers with Company A experienced success this year with 1SG Victor Gonzalez being selected as the First Sergeant of the Year, and SSG Christopher Green was commissioned as an honorary lieutenant colonel in the Royal Thai Police Special Branch Police. Many Alpha Company Soldiers found success in support of a language-focused mission which took place in Honduras.

This year, Company A continued to focus on MOS and language skills while integrating force-protection training in a never-ending effort to keep Soldiers ready and focused to meet the challenges of future missions that may come their way.

#### **Company B, 141st MI Battalion (L)**

To start off the training year, B Company sent 16 of our best on deployment with the 142nd MI Bn, leaving the state for Afghanistan last spring. In May 2008, 1LT Micah Nielsen was deployed with a group of officers and Soldiers to Kosovo. We are proud of the work that this group continues to do in support of the Global War on Terrorism.

The unit performed several community-support activities during the year. In January 2008, the Company provided two warming tents to a 'Polar Plunge' activity at the Hyrum Reservoir in support of the Special Olympics of Utah. Three of our Soldiers even took the plunge in uniform. The Company provided a color guard to several different parades, and participated in Eagle Courts of Honor, training for local Cub Scout troops, and activities at local schools.

In Spring 2008, 1SG Michael Lofland was named command sergeant major of 141st MI Battalion. It was tough to lose such a great first sergeant, but he will serve the entire Battalion well in his new position.

Training year 2008 culminated with a Battalion Field Training Exercise at Camp Williams. Bravo Company Soldiers performed well and contributed significantly to the overall success of the exercise.

Company B looks forward to continued realistic and challenging training in order to prepare our Soldiers for success in future mobilizations and missions.

#### **Company C, 141st MI Battalion (L)**

This has been a year of change for C Company. Since January the Company has had a new commander, first sergeant, supply sergeant, training NCO, readiness NCO (twice), recruiter (twice), and has gone from a low of just over 50 percent authorized strength to our current strength of 80 percent.

Several C Company Soldiers were attached to the 142nd MI Bn (L) to go to Afghanistan, and several have returned from the Joint Interrogation and Debriefing Center (JIDC) mission in Iraq.

Training opportunities have been plentiful. Soldiers have served

in France, Honduras, Korea, Germany, Morocco, DLI, several states and many other locations throughout the world.

One of our Soldiers, SSG Zachary Sibio, was selected as the Noncommissioned Officer of the Year. Several of our Soldiers work full time for the Regional Training Institute, Joint Language Training Center and Reserve Language Support Project.

Our training focus this year was geared towards participation in the Battalion FTX in August. During the FTX, junior Soldiers performed superbly and greatly exceeded expectations.

#### **Company D, 141st Military Intelligence Battalion (Linguist)**

The beginning of FY08 saw CPT Scott Henrie, CPT Shawn Pearson, SFC Tamara Sower and SSG Vincent Dizo return from their deployment with FWD 12 from the Joint Interrogation and Debriefing Center (JIDC) mission in Iraq. While there, SSG Dizo was recognized and coined by General Patreaus. A few months later, 1LT Garrett Mair, SSG Timothy Hinton, SGT Brady Jenkins, SSG Shauncy Maloy, SGT Joshua Slade and SGT Jordan Smith deployed with the 142nd to Afghanistan where they serve as part of Task Force Wasatch. Shortly after their departure, MAJ Robert Parsons and 1LT Jason Seegmiller deployed as part of Task Force Falcon to Kosovo.

Throughout the year D Company has had several Soldiers on missions in support of the military, both as civilians and Soldiers. Captain Pearson served as Joint Future Operations Intelligence Officer on U.S.S. Mount Whitney in support of Austere Challenge in Naples, Italy. Stateside, he has instructed the Counterintelligence Special Agent Course for senior enlisted, warrant and officers as a civilian employee of General Dynamics. He has created and designed requirements for Military Counterintelligence and Human Intelligence systems such as CHARCS, DCGS, and Special Forces software as a civilian employee of Northrop Grumman. CHARCS will provide support to Military Intelligence Soldiers in theater, including some Soldiers currently deployed from D Co, 141st, and the 142nd MI Bn.

Company D has had some outstanding training, from combatives to paintball gun Military Operation on Urban Terrain (MOUT) training, to utilizing the FATS system in St. George. This year, D Company will begin a new partnership program with the school district's drama and foreign language departments. The Company also had Combat Lifesaver training and will begin their MACA training again with the community for support.

**Soldiers with the 141st MI**



# 142nd Military Intelligence Battalion (Linguist)

The 142nd Military Intelligence Battalion (Linguist) experienced an eventful year. With LTC Derek Tolman commanding, the 142nd MI Bn began the year preparing for its deployment to Afghanistan. On Jan. 22, the 142nd MI Bn began its premobilization training at Camp Williams in order to reduce training time at the mobilization station. During the months preceding this training, drills were focused on their specific mission, and Soldiers attended schools to complete military schooling necessary for the deployment.

The premobilization training proved to be fast-paced and challenging. There was little flexibility in the schedule because of the



Soldiers with the 142nd MI speak with Afghan villagers during their year-long deployment to Afghanistan.





**LEFT: A few Soldiers with the 142nd MI traverse the rugged Afghan terrain.**

**BELOW: Chaplain James Montoya with the 142nd MI in Afghanistan.**

On May 25, 2008, the 142nd Military Intelligence Battalion took over responsibilities of the 202nd Military Intelligence Battalion. Colonel James Richardson, commander of the 101st Combat Aviation Brigade, presided over the Transfer of Authority ceremony, where LTC Derek Tolman took over the responsibilities from LTC Joseph Roybal.

Tasks assigned to the Battalion include interrogation, human intelligence, voice-intercept missions and intelligence

analysis. Task Force Wasatch also set up humanitarian support missions throughout their area of operation.

A few small contingents of Soldiers returned from deployments over the past year. These Soldiers' missions included command and control of the JIDC in Baghdad, Iraq, with the 141st MI Bn, assisting contracting-officer's representatives in Kuwait, Afghanistan and Iraq, and security-force operations in Northern Iraq.

The 142nd MI Bn facilitated training and real-world exercises for Rear Detachment Soldiers in Africa, France, Germany, Korea, Honduras and throughout the United States.

number of tasks and briefings that needed to be completed. One of the challenges the 142nd MI Bn faced during its premobilization training was one of the worst snowstorms Camp Williams had seen in a long time. In spite of this and some minor bumps and bruises, the 142nd was able to successfully complete its premobilization training.

On Feb. 23, more than 300 Soldiers of the 142nd deployed in support of Operation Enduring Freedom as the Military Intelligence Battalion for the 101st Airborne Division (Air Assault) in Afghanistan. Companies that deployed were HHC, commanded by CPT Scoubes; A Co, commanded by MAJ Montoya; C Co, commanded by MAJ Green; D Co, commanded by MAJ Wood. In Utah, Company B, commanded by MAJ Takmili, remained to support the Battalion as the Rear Detachment.

As a linguist unit, the 142nd Military Intelligence Battalion selected the Ute Indian word 'Wasatch,' meaning mountain pass, as their Task Force name. The mountain passes in the Hindu Kush Mountain Range are critical to the fight in Afghanistan and are strikingly similar to those in the Wasatch Mountain Range in Utah. The name focuses the unit on its heritage as proud Warriors, culturally competent linguists, and tenacious intelligence collectors.

The first two months of the deployment were spent in Fort Lewis, Wash., training Soldiers in the tasks they would be performing while in theater.





**LEFT TO RIGHT: A KC-135 prepares to unload at the Salt Lake Air National Guard. Airmen stand in formation at Governor's Day, held at Rice-Eccles Stadium on the University of Utah campus.**

# Headquarters Utah Air National Guard



**F**ounded on Nov. 18, 1946, the Utah Air National Guard (UTANG) is located

on over 82 acres of the northeast corner of the Salt Lake International Airport. More than 1,450 trained and dedicated men and women serve in the UTANG to defend the United States of America. Commanded by Brig. Gen. David M. Hooper, UTANG assignments include real-world military operations and support activities needed for State and federal missions and training requirements.

The UTANG's largest component is the 151st Air Refueling Wing (ARW), commanded by Col. Kelvin G. Findlay. Unit commanders, along with their members, are committed to building excellent organizations within the Wing. Associate units, those assigned to the UTANG but not part of the 151st ARW, provide critical mission services. The units include



the 130th Engineering Installation Squadron, commanded by Lt. Col. Jack Wall; the 169th Intelligence Squadron, commanded by Lt. Col. Mitchell Hall; the 109th Air Control Squadron, commanded by Lt. Col. Mark Lyon; the 299th Range Control Squadron (located at Hill Air Force Base, Utah), commanded by Lt. Col. John Teter; and the 101st Information Warfare Flight, commanded by Lt. Col. Lance Whipple.

The UTANG began as a fighter/bomber unit, and its mission has changed three times since 1946. The type of aircraft flown by the Wing has changed seven times. The current aircraft are KC-135R aerial refuelers, which were assigned to Utah in 1978 when the 151st ARW became part of the Strategic Air Command. The Wing transferred to the Air Mobility Command in June 1992. Since then, the aircraft's cargo and personnel transportations capabilities have been more frequently utilized.

Historical examples of federal services are numerous. Many UTANG members were called to serve 21 months during the Korean conflict. Flying F-86 fighter aircraft, 10 pilots flew over 100 missions each. One UTANG pilot, Capt. Cliff Jolley, shot down seven Soviet-made MIG-15 aircraft and became the first Air Guard "Ace" in Korean. Two Utah pilots were killed during this conflict.

During the Middle East crisis in August 1990, UTANG members were some of the first to volunteer in support of Operation Desert Shield/Storm. The UTANG's support of this operation continued well into 1991. More recently, members have supported national drug-interdiction activities and have provided air refueling for tactical and transportation aircraft supporting military activities in Bosnia, Kosovo and Southwest Asia. Additionally, members of the UTANG supported the Salt Lake 2002 Winter Olympics in various capacities.

The UTANG continued distinctive federal service during 2008 with missions around the globe in support of Operations Enduring Freedom, Iraqi Freedom and Noble Eagle. The UTANG also supported numerous NATO operations and Operation Jump Start for border security and Air Expeditionary Forces (AEF) missions. Critical personnel resources, needed to accomplish these and other UTANG missions, were supported through recruiting, retention, workforce diversity and family-readiness programs directed by headquarters leaders.

Local communities also saw continuing benefits from the UTANG. Activities included Sub for Santa, blood drives, Freedom Academy, the Adopt-a-School program, Scouting for Food and highway cleanup projects. The UTANG also maintained its state of readiness should the State of Utah need support during an earthquake, flood, civil disturbance or major disaster.

# 151st Air Refueling Wing



The 151st Air Refueling Wing had a very eventful year in 2008 with deployments, inspections and other events. The Airmen of the 151st, with their can-do attitude, met every challenge with enthusiasm and efficiency.

The fiscal year started in heavy preparation for an Operational Readiness Exercise (ORE) in November and an Operational Readiness Inspection (ORI) in February. Approximately 300 Airmen deployed to the Gulfport Combat Readiness Training Center, Miss., to participate in the ORI from Jan. 27 to Feb. 1, 2008. During that time, the Wing was tested in several areas including initial response (generating aircraft, processing people and cargo, etc.), employment, mission support and the ability to survive and operate.

The Wing received an "Excellent" rating in 19 functional areas and an overall grade of "Satisfactory" on the inspection, with several teams receiving special recognition from the inspectors to include the Civil Engineer Damage and Repair Team, Financial Management Team, Security Forces Flight Leadership Team and Security Forces Generation Area Close-Boundary Team.

"I'm absolutely tickled by our performance in all areas," said Col. Kelvin Findlay, 151st ARW commander. "This is the first ORI our Wing has done as a whole in over 11 years, so I'm so proud of the teamwork and dedication of everyone who contributed to this inspection."

After recovering from the high tempo of the inspections, it was time to reflect on the Wing's past with the retirement of some of our older-model tankers. Three of four KC-135 "E" model Stratotanker aircraft in the Utah Air National Guard were officially delivered to their final resting place at the 309th Aerospace Maintenance and Regeneration Group in April of this year. This aircraft was flown by the Utah ANG for over 20 years, supporting the Cold War, Operations Desert Shield and Desert Storm, Operations Deny Flight, Decisive Endeavor, Joint Forge, Operation Noble Eagle, Operation Enduring Freedom and Operation Iraqi Freedom. In October 2005, the 151st ARW received the first of its eight current KC-135 "R" model aircraft to continue its long tradition of extending the reach of American airpower to the State, Nation and the world. The newer "R" model can offload more fuel, is more efficient, more powerful and environmentally friendly.

The Air Base hosted a visit by President George W. Bush to include Air Force One, Marine One and the presidential motorcade for a two-day visit. In the midst of hosting the visit, the Base was also tagged with providing support for the arrival of more than 200 incoming Utah Army National Guard Soldiers redeploying from year-long deployments. Ceremonies for the troops' friends and families were held for each of the redeploying groups.

From June through August, Airmen deployed to Manas AB, Kyrgyz Republic. This is the first time Utah has deployed to this location and only the second Air National Guard unit to deploy to Manas. More than 130 Airmen and four aircraft directly contributed to the refueling mission at Manas, twice breaking its single-day fuel offload record and number of aircraft launched. All four 151st ARW KC-135s flew July 8, when the Wing launched a total of 15 aircraft and offloaded 975,000 pounds of fuel to a variety of Coalition aircraft operating in the skies over Afghanistan.

The summer brought several other deployments. The Security Forces and Civil Engineering Squadrons both deployed 25 Airmen each for several months to Central Command in support of the War on Terrorism. The 151st Medical Group deployed about 20 Airmen this summer to the Kingdom of Morocco where they joined other military units to perform a unique humanitarian mission. Several other smaller but important deployments took place throughout the year.



Other key events include the following:

- This year brought new leadership to several units. A few of the squadrons and flights in the Wing were assigned new commanders in an effort to build diversity at the leadership level.
- The Utah Air National Guard Dining-Out hosted by Brig. Gen. David Hooper, Assistant Adjutant General for Air and the Utah Air National Guard Top Three.

**Two KC-135R fly over Rice-Eccles Stadium at the University of Utah during Governor's Day.**





The 151st Operations Group (OG) performs the flying mission of the 151st Air Refueling Wing and consists of more than 100 personnel and eight KC-135R Stratotanker aircraft. The 151st Operations Group includes the 151st Operations Support Flight (OSF) and the 191st Air Refueling Squadron (ARS). These two organizations support the mission, vision, values and goals of the Wing by providing mission-capable personnel to fly air-refueling missions.

The ARS is comprised of pilots, boom operators and life-support specialists who fly the operational missions and build and maintain survival equipment. The OSF consists of a variety of mission-support specialists including airfield and aviation resource management, training, scheduling, current operations, combat crew communications and combat intelligence personnel.

The OG supports operational missions in support of Air Mobility Command (AMC), National Guard, and state takings. Crews are trained to be worldwide deployable with as little as 12-hours notice to provide air-refueling support for long-range strategic bombers, fighters and transport aircraft. The exceptional skill, dedication and experience of the OG personnel aggressively extend global reach, force projection and humanitarian support worldwide.

Fiscal Year 2008 was another year of high operations tempo. The year began with an Operational Readiness

Exercise (ORE). This exercise was held in November at the Volk Field Combat Readiness Training Center (CRTC). It was designed to evaluate and provide feedback as to the OG's ability to survive and operate in a nuclear, chemical and biological environment. This exercise was also a practice for a forthcoming Air Mobility Command Operational Readiness Inspection.

In December the OG was tasked with a medical evacuation mission for the wounded of Operation Enduring Freedom. The mission was based out of Bagram Air Base, Afghanistan. This mission was an important mission for the OG which provided lifesaving transportation to the war wounded.

In January the OG underwent a Nuclear Operations Readiness Inspection (NORI). During this inspection the OG was evaluated and graded by Air Mobility Command (AMC) on its ability to support the nuclear deterrence mission. The OG received high marks from the AMC Inspector General.

Directly following the NORI the OG rolled into an Operational Readiness Inspection (ORI) held at the Gulfport, Miss. CRTC. This was the culminating event for a long year of preparation and practice. During the ORI, personnel were tested by the AMC Inspector General on their ability to successfully survive and operate in a hostile chemical, biological, nuclear environment. The OG also received high marks and many favorable comments on its ability to meet the mission.

In April the OG was tasked to support NATO forces in Geilenkirchen, Germany. This involved aerial refueling of NATO AWACS aircraft and mission-critical support of the NATO mission.

From June 25 to Aug. 5, 2008, the OG was activated and

**Pilots with the Utah Air National Guard fly a KC-135R in preparation to off-load fuel over Utah.**



deployed to Manas Air Base in Kyrgyzstan. While in Kyrgyzstan they were assigned to the 376th Air Expeditionary Wing and were assigned as the lead unit of the 22nd Expeditionary Air Refueling Squadron. The OG provided lifesaving fuel in the skies over the battlefields of Afghanistan. The OG significantly contributed to Manas AB twice breaking its single-day, fuel off-load record. The fuel was off loaded to a variety of Coalition aircraft. While in the Kyrgyz Republic the OG flew 144 Sorties, offloading more than 8.5 million pounds of fuel and logging 850 combat hours of flying. As a Squadron they achieved an amazing 99 percent mission effectiveness.

On July 13, while deployed to the Kyrgyz Republic, the Utah Air National Guard operations personnel were the first unit ever to effectively utilize the Roll-On Beyond-Line-of-Sight Enhancement system (ROBE). A system developed for the KC-135 which allowed communication and a data link with ground units, F-16 and A-10 aircraft. Command Sgt Dave Powell, a combat crew communications

specialist, through hard work, determination, and dedication, enabled the system to meet its full operational capability. Master Sgt Ben Williams, a boom operator with no formal training on the ROBE system, was able to follow a checklist and implement this important system. This system was a force multiplier that reduced the amount of time for warfighters to make “kill chain” decisions by 50 percent. This system provided near real-time situational awareness, to F-16 and A-10 aircraft and their Army counterparts on the ground. The implementation of this system is credited with saving American lives and effectively eliminating the enemy.

The OG continues to support the Global War on Terrorism as many of our members have volunteered to serve overseas, augmenting the many Air National Guard and U.S. Air Force deployments in a wide variety of locations.

As the OG prepares for another busy year, the members of the OG recognize the teamwork required for mission success.

**151st Medical Group**  
**151st Medical Squadron**



**M**ission Statement: The 151st Medical Group is an Air Mobility Command-gained unit, which serves approximately 1,500 Air National Guardsmen in 17 different units. The Group provides the medical services and training necessary to maintain the highest degree of medical readiness for armed conflicts and mass casualty scenarios due to man-made or natural disasters. The Group supports the readiness missions of the 151st Air Refueling Wing and Utah Air National Guard.

Continuing a strong tradition of humanitarian service to the Kingdom of Morocco, the Medical Group served as the lead unit for the medical component of African



**ABOVE:** Lt Col Shannon Lawson, DDS, and SrA John Miller, medical equipment technician, treat a Moroccan woman during the annual African Lion exercise.

**LEFT:** Lt Col Shannon Lawson, SrA John Miller and SSgt Neil Esplin, dental technician, treat patients living in rural Moroccan areas. **BELOW:** MSgt Rebecca Anjewierden prepares supplies. **OPPOSITE PAGE TOP DOWN:** Cpt Evan Lloyd, optometrist, TSgt Micah Myers, medical technician, and MSgt Rebecca Anjewierden. Lt Col Shannon Lawson, and MSgt Roger Werven, dental technician, give aid to a young Moroccan child during African Lion 2008.



Lion 2008. Twenty-two members of the unit deployed along with members of the Army National Guard, U.S. Air Force active duty, U.S. Air Force Reserve, and US Navy Marines. With the base being established at Guelmim, medical services were provided to the population in and around five Moroccan towns. The group teamed up with 30 Moroccan military members and provided health care in the following specialties: optometry, obstetrics and gynecology, general medicine, dentistry, pediatrics, dermatology, pharmacy, public health and industrial hygiene. During the span of six days dedicated specifically to health care, over 9,000 patient contacts were accomplished. The U.S. forces also provided to Moroccan health care providers, superb training in the subjects of basic life support, advanced trauma management, and patient evacuation. Of particular note was the exceptional performance of Lt Col R. Chris Burrows, bioenvironmental engineer, who was called upon immediately and unexpectedly,



upon arrival in country, to select and evaluate the geographic bivouac site for the US Marines.

As needed, Group flight surgeons were assigned to perform flight physical examinations for Utah Army National Guard flying-status personnel while Army flight surgeons were deployed. The services provided by Lt Col (Dr.) James Nelson and Lt Col (Dr.) Walter Townson were exceptional. An Army Guard commander commented, "The response by your Flight Surgeons is indicative of the great dedication your Airmen have. We will remain in your debt and ready to support you in any capacity we can to return the kindness."

From October 2007 through February 2008, the Group was fully engaged in the Wing's Operational Readiness Exercise and Inspection. The medical specialists processing the deployers greatly improved the efficiency and accuracy of all assigned tasks. During the formal inspection, Senior Airman Tim Larsen, public health specialist, performed his security duties so well that the inspectors lauded him for exceptional attention to detail and professionalism. The Group received excellent scores by the end of the evaluation.

This year has been notably busy with additional deployments. At this writing, Col Andrew Juergens is serving as the senior flight surgeon for European Command, and SSgt Alan Reynolds is deployed with the U.S. Navy, supporting humanitarian efforts in the Caribbean. In support of Operations Enduring Freedom and Irai Freedom, the following have completed more than one tour: Maj Trent Borden completed his fourth tour; TSgt Micah Myers and SrA Brenda Moriarty-Dobson, who deployed twice. The Group has also become highly involved in SOCOM flying support.

# 151st Maintenance Group

## 151st Aircraft Maintenance Squadron 151st Maintenance Squadron 151st Maintenance Operations Flight



Another busy year for the 151st Maintenance Group (MXG). The year began with an Operational Readiness Exercise at Volk Field, Wis., in November. The 151 MXG was lauded by the evaluators as the premier unit in attendance. Next we jumped into a post-holiday Operational Readiness Inspection at Gulfport CRTC, Miss., in January and February. Once again, maintenance personnel were on top of their game receiving Excellent ratings in all categories. With numerous cross-country trips, business efforts and Guard lift missions throughout the year, the 151 MXG was mobilized to support Operation Enduring Freedom. Approximately 100 personnel deployed to Manas AB, Kyrgyz Republic, during June, July and August. This Guard

and active-duty-integrated unit broke numerous air-refueling records. Records broken during this deployment included the largest single-day offload of 1.15 million pounds of fuel, single-day sorties flown, total sorties flown, total flying hours, and the list goes on. Multiple Group personnel volunteered and deployed to support operations around the globe.

With the arrival of the KC-135 "R" model aircraft, the 151 MXG has begun retiring its remaining KC-135 "E" models. The final aircraft is slated to be put on display at the Hill Air Force Base Museum, pending Congressional approval of its retirement.



**PHOTOS TOP DOWN: The welcome sign posted at Manas Air Base, Kyrgyz Republic, where the 151st Maintenance Group was deployed. TSgt James M. Parnell and SRA Sean Price work to change a landing-gear truck on a KC-135 aircraft while deployed to Manas AB, Kyrgyz Republic. Members of the 151st MXG while deployed to Manas Air Base, Kyrgyz Republic.**



## 151st Mission Support Flight



The 151st Mission Support Flight's (MSF) 16 full- and part-time personnel provide in-garrison and deployed personnel services for over 1,400 Air National Guard members, as well as for Service members from all branches including active duty, Army Guard members, Reservists and retirees. Additionally, the Flight forecasts, manages and executes personnel policies and actions for the entire Utah Air National Guard.

Fiscal Year 2008 proved to be a frenetic year for the MSF. The team processed personnel for Air Expeditionary Forces rotations and two separate unit mobilizations in support of Operations Noble Eagle, Enduring Freedom and Iraqi Freedom. Additionally, we deployed unit personnel during the 151st Air Refueling Wing's Operational Readiness Inspection and Exercise. During the inspection phase, our Personnel Support to Contingency Operations team received an "excellent" rating.

This year also brought many changes, as the Flight finished off a tumultuous basewide manpower reset and internal reorganization. The Flight assisted the Wing and tenant organizations in reducing and restructuring manpower to meet National Guard Bureau requirements.

The MSF is comprised of three sections: Development, Readiness and Sustainment. The Force Development Section manages formal schools and training; the Force Sustainment Section handles DEERS, SGLI, Awards and Decorations, etc.; while the Force Readiness Branch prepares and assists the 151st Air Refueling Wing and its tenant units to deploy.

During 2008 there were a number of personnel changes within the MSF. The MSF commander, Lt Col Mitchell Hall, was reassigned to the 169th Intelligence Squadron and Maj Todd Meyer took command of the Flight effective Apr. 12, 2008. We bid a fond farewell to SSgt Lila Olson who retired in June and welcomed two new members, MSgt Julie Nuccitelli and TSgt Stewart Baxter.

In the future, the transition from manual over-the-counter services to the centralized automated systems, such as the Virtual Personnel Center-Guard/Reserve, will continue. Personnel services, such as awards and decorations, retirements and proficiency reports are now processed exclusively online. With these and numerous other applications moving to new virtual services, the 151st Mission Support Flight will continue to provide and improve quality customer support.



Members of the 151st Mission Support Flight at the Utah Air National Guard.

## 151st Mission Support Group



The Mission Support Group Headquarters oversees the Civil Engineering Squadron, Communications Flight, Military Personnel Flight, Logistics Readiness Flight, Services Flight and the Security Forces Flight. In addition to the headquarters staff, there are also two other offices that deserve recognition; the first being the Contracting Office; the second being the Bioenvironmental Office. The mandate of the Mission Support Group is to bring all of the Squadrons and Flights whose main emphasis is to aid and assist the men and women of the Air Force, whether it be building new buildings, maintaining personnel records, supplying needed articles to accomplish the mission, etc., together as one team.

The mission of the 151st Base Contracting Office is to provide the 151st ARW and five base-tenant units excellent support by procuring the necessary supplies, services and construction contracts to meet the ever-changing readiness requirements. During FY 2008, contracting personnel purchased a variety of items that included housing, dining-hall mess attendants/cooks, language training, hazardous waste management, IT hardware and software, furniture, advertising, mobility equipment, aircraft deicing fluid and much more. The more than 100 contracts awarded exceeded \$2.2 million. The contracting office also oversaw the administration of the Government Purchase Card program. In January 2008, two contracting officers

deployed in support of the 151st ARW Operational Readiness Inspection in Gulfport, Miss. They simulated the awarding of 18 contracts valued at more than \$4 million to earn high praise in the inspection.

The Public Health Office implemented a new Preventative Health Assessment program for those individuals who are managed on the occupational health program. This allowed less disruption to the shop and a higher degree of compliance with PHA requirements. The Public Health Office raised the Post Deployment Health Reassessment program compliance levels from 14 percent to more than 90 percent. In 2007, the full-time Bioenvironmental Engineering/Industrial Hygienist received the ANG Bioenvironmental Engineering Technician Award from Bureau Environmental. In 2007, the Base received the Installation Restoration Program award from Guard Bureau Environmental. This office conducted and completed a basewide internal Environmental Safety Occupational Health Compliance Assessment Management Program inspection.

The Mission Support Group Headquarters started out FY 2008 preparing for an Operational Readiness Inspection. January found most of the assigned personnel on a plane bound for Gulfport, and participate in the inspection itself. From July to the beginning of September, a member of the commander's support staff, SSgt Brown, was deployed to Kuwait, earning praise and accolades for his service. Headquarters also bid a fond farewell to its first sergeant, SMSgt Schiele, and welcomed MSgt Reeve as the unit's new first sergeant.

# 151st Security Forces Squadron



The 151st Security Forces Squadron is a structured force prepared to deliver measured response in neutralizing hostile incidents, natural disasters, and human conflict. Meeting mission requirements, with stringent security standards, and supporting the return and departure of Army and Air Force personnel from overseas can cause a semi chaotic and stressful situation.

However, this Squadron has supported several of these events in the past year, to include presidential visits, and never once thought twice about it.

In addition to the ongoing homecomings and departures, the Squadron continues to support the War on Terrorism. In April, 32 members were mobilized and deployed to Saudi Arabia in May for a six-month tour. Additional members are deployed within the continental United States and were recently extended for an additional 90 days. All of these individuals have volunteered and have done so in good spirits. Their high level of dedication, integrity, and selfless service

enables them to do their job day and night, rain or shine, 365-days a year.

During the recent operational readiness inspection, Security Forces received an overall rating of excellent. Mission Support Group Commander, Col. Kenneth L. Gammon, has stated that excellence is the Support Group's standard, and Security Forces is working hard to maintain that standard.

The Squadron is growing at an overwhelming pace and is currently staffed at 115 percent with authorization to be at 120 percent. We have met every challenge this year in a positive and aggressive manner, with outstanding results, and will continue to meet future challenges in the same manner. This Squadron is truly always ready, always there and always excelling at every task and challenge that comes our way. We will continue to protect, defend and serve this great state and nation regardless of the circumstances that we must overcome.





**OPPOSITE PAGE TOP DOWN:** SSgt Will Sage visits with a Security Forces augmentee at an entry-control point in Gulfport Miss., during an operational readiness inspection. Members of the 151st Security Forces Squadron deployed to Eskan Village, Saudi Arabia, on May 16, 2008, for a six-month deployment. SMSgt Shawn Daley and SSgt Mike Brunt construct an enemy prisoner of war holding area for the 151st Security Forces during an exercise at Volk Field, Wis. SSgt Mike Paletta, MSgt Brent Davis and SSgt Anthony Gonzalez from the 151st Security Forces Squadron prepare to depart from Volk Field after an exercise.

**ABOVE (left to right):** MSgt John Nicolas and SSgt Jared Kidman returning from the 151st ARW's ORE at Volk Field. TSgt David Dunn sets up C-wire for the ECP for the 151st Security Forces Squadron at Volk Field.

## 151st Civil Engineering Squadron



The mission of the 151st Civil Engineers is to program, design and construct new facilities, as well as to provide operation and maintenance support for facilities at the 151st Air Refueling Wing and at five associate units. The Civil

Engineers train to meet a wartime requirement of constructing airbases using prestored bare-base equipment and to provide battle-damage repair of facilities and runways. Also, to support the flying mission during wartime, the Engineers furnish fire protection, explosive ordnance disposal, and airbase operability management.

The beginning of the year found the Civil Engineers engaged in an Operational Readiness Inspection at the test and training site in Gulfport, Miss. Not only was the weather

enjoyable, but so were the results of the inspection. All tested portions of Airbase operability and sustainment were successful, with Damage Assessment Teams and Emergency Management receiving greater accolades for their efforts.

The various missions and operations of the Air Force resulted in the Civil Engineers deploying several members to many diverse statewide and worldwide locations including Iraq, Afghanistan and Kuwait. Most of the Engineers deployed to Ali Al Salem AB, Kuwait, where they were the lead unit for infrastructure support and fire crash and rescue for approximately 1,400 Airmen and the 300 facilities at that location.

To prepare for the wartime mission, the Engineers rely on an extensive home-station training program, deployments for training and regional training sites. The Engineers this year spent a little less than a week at March ARB, where they received hands-on experience with the latest contingency bed-down equipment.

The Explosive Ordnance Disposal Section is always in high demand with numerous artillery firing-range clearances throughout the nation, training with and clearing military



**Members of the 151st Civil Engineering Squadron at the Utah Air National Guard Air Base.**

ordnance for local law enforcement agencies and mobilizations to the Middle East. Troops were deployed to Kuwait, Afghanistan and Iraq, where they were heavily involved with clearing mines, improvised explosive devices and establishing safe routes for convoys.

On the home front, the Civil Engineers completed a busy year with base modernization and maintenance. Using construction, repair and maintenance accounts under the auspices of Civil Engineering, the Base is striving to accommodate the rapid growth of various missions and tenant units.

## 151st Logistics Readiness Squadron



Lieutenant Col Susan Melton commands the 151st Logistics Readiness Squadron. Their mission is to provide supplies, equipment, fuel, transportation, vehicle operations and maintenance and logistics-readiness support to the 151st Air Refueling Wing and five

associate units. These functional areas consist of professional and dedicated team members who continuously provide a quality service in support of mission accomplishments. In addition, a number of Squadron personnel have extra duties within mobility work centers assisting in deployments to help mobilize personnel and cargo to various worldwide locations.

The Squadron is currently fully manned with members who throughout the past year have shown great pride and support in the efforts to defend and protect our Nation. With the increase in military operations and the challenges our Nation faces today, recruiting and retention is critical to ensure our unit continues to be effective in accomplishing our mission and that of the 151st Air Refueling Wing.



Numerous LRS personnel deployed throughout the year, participating in missions around the world to include Iraq, Kuwait, Germany, Peru and Kyrgyzstan.

The LRS manages more than 6,700 equipment assets with a value of more than \$90 million. Base Supply also managed a stock fund account of more than \$2 million. Base Fuels delivered JP8 and ground fuel, consistently keeping aircraft and ground equipment mission-ready. The Readiness Spares Package independent aircraft parts storage kit is currently at 96 percent complete.

Transportation operates and maintains 123 vehicles. Keeping the vehicles at an operational rate of 92.4 percent this year has been one of the accomplishments of the crew. The Traffic Management Office managed the purchase of airline tickets and cargo shipments for all units of the Utah Air National Guard.

Logistics Plans plays an integral part in deploying and redeploying all personnel and cargo for the 151st ARW. During this fiscal year they deployed more than 300 personnel and 9.6 short tons of cargo to various locations in support of Air Expeditionary Forces missions.

The Squadron is dedicated to the needs of the community, State and Nation. Members have stayed involved with community events such as Air National Guard Honor Guard, Noncommissioned Officer Graduates Association, Enlisted and Officer Association, EANGUS and NGAUS, Freedom Academy, Sub for Santa, the Public Television telethon, blood drives and the Combined Federal Campaign. The 151st Logistics Readiness Squadron continues to be an effective and efficient defender of freedom for our community, State and Nation.

# 151st Services Flight



The mission of the 151st Services Flight is to contribute to the readiness of Utah Air National Guard personnel and provide support to community, State and Nation through food services, lodging, mortuary and morale, welfare and recreation programs. The number-one goal of the Services Flight is to improve the quality of life for military personnel and their families.

The Services Flight is a 25-member unit in which each member is assigned to one of the main areas of services responsibility: Food services, lodging, services management, fitness and recreation. At the heart of the Services career field is the Air Force Prime RIBS (Readiness in Base Services) program. The Prime RIBS program deals with the training required to support basic human needs anywhere in the world on a moment's notice. As a dual role, unit members are prepared to respond to any state, peacetime or wartime emergency which requires military assistance.

During Fiscal Year 2008 the Services Flight successfully completed an Operational Readiness Exercise at Volk Field, Wis. Here they prepared for their Operational Readiness Inspection (ORI) by supporting the 151st ARW at a deployed location. In January 2008 the Services Flight, along with the rest of the 151st ARW and the 171st ARW, deployed to Gulfport, Miss., for their ORI. Service members were assigned to work in food service, lodging, management and mortuary affairs. Here they performed diligently, and satisfactorily completed the requirements of the inspection. On July 1, 2008, Maj Chris Buckner was transferred to the Operations Squadron and was replaced by Maj Douglas Steeneck. Major Steeneck was previously enlisted in Services before his commissioning. In August, the Services Flight attended Services Combat Training at Dobbins ARB, Ga. Each member trained in their functional area as well as being trained in wartime skills, preparing them for future deployments.

Services Flight supported many other base and community endeavors such as Freedom Academy, tenant-unit bivouacs, the retirees' breakfast and numerous other programs and activities. Services Flight provided support to all units in the Utah Air National Guard. The food-service section provided approximately 16,000 meals to Air National Guard members. The lodging section realized an annual savings of approximately \$30,000 to the ANG through its efficient utilization of the on-base lodging facility and off-base contract quarters.

The 151st Services flight consists almost entirely of traditional Guard mMembers. Without many sacrifices from the members, their families, and their employers the mission could not be accomplished. Services Flight strives to always be ready, reliable, and relevant.



**ABOVE** (pictured from left to right): In preparation for drill, SrA Eric Pohlsander, SSgt Tim Smith and SrA Jeff Lunt peel potatoes.

**BELOW:** Three 151st Services Flight members, SSgt Makila Belnap, TSgt Monica Lifferth and TSgt Sherri Weaver serve food during the Operational Readiness Inspection at Gulfport, Miss.





The 151st Communication and Information Flight's (CFT) mission is to provide secure, reliable, deployable communication systems and services through teamwork, technology and training.

The CFT provided several personnel in support of the Global War on Terrorism and many other campaigns, deploying individuals to Afghanistan and Kyrgyzstan.

To keep up with the always-increasing demand for NIPRNet connectivity, the 151st NIPRNet circuit was upgraded by the Network Control Center (NCC) Section. In addition, for increased security and performance the Cisco network routers were also upgraded. With the ever-evolving threat from computer/network hackers, several NCC members have increased their knowledge and skills by completing the required DoD8570 Security+ Certification. The NCC has done a tremendous job of continually providing patches and network equipment to ensure that network connectivity is available anytime, anywhere.

The Information Transport Branch has been tasked with the support of the Joint Incident Site Communications Capability (JISCC). The JISCC is rapidly deployed to the incident site, and serves as a global communications bridge between first responders and other local, state, and federal agencies.

The Information Assurance Branch has been involved with several critical projects and programs to ensure information is protected, confidential and available when required. One program was the Telecommunications Monitoring and Assistance Program (TMAP). Another project was the Wake-on-LAN project which allows a process of waking or shutting down a computer remotely over a network connection. This allows necessary patches and updates to be installed more efficiently and reduces power consumption by powering off unused systems.

The Plans and Program Section upgraded 600 systems in preparation for the upcoming Microsoft Vista deployment. To stay updated on new technology and standards and to increase their proficiency, two section members have obtained Network+ and Project Management+ certification. This fulfills the required DoD8570 certifications several years before required completion.

The CFT continues to demonstrate their ability to support the Utah Air National Guard with outstanding service due to diligent efforts of their outstanding dedicated personnel. Effective July 2008, Maj Kevin Tobias was selected as the CFT commander. The flight continues to provide leading-edge communication by upgrading equipment, training personnel, attending seminars and staying ahead of the constantly changing technology world. This has enabled members of the Utah Air National Guard to accomplish their missions successfully with integrity, service before self, and excellence in all they do.



**TOP DOWN: Equipment used by the 151st Communications specialists to help keep commanders, Airmen and Soldiers "wired" to the fight.**

# 109th Air Control Squadron



The mission of the 109th Air Control Squadron (ACS) is to provide reliable and secure command, control, communications, computer, and intelligence—anytime, anywhere. The ACS provides higher headquarters with a real-time air picture for both offensive and defensive operations. The air picture is critical to battle-management activities and to the warfighter's decision-making process. The ACS supplies this air picture by using long-range surveillance radar, coupled with HF, UHF, VHF, as well as satellite and microwave communications capabilities.

The ACS Warlocks began 2008 with 60 members of the unit in the middle of a seven-month partial mobilization in support of Operation Enduring Freedom. This mobilization was the fourth activation for the unit in seven years. This trip took the Warlocks to Southwest Asia to perform command-and-control functions in their area of operations. Specifically, the unit was tasked to monitor over 115,000 square miles of airspace and to provide higher headquarters a recognizable air picture 24 hours a day, 7-days a week (more than 34,000 hours) with a 99 percent equipment up time. This unprecedented maintenance rate ensured the safekeeping of several thousand Coalition members and guarded over \$6 billion in coalition assets.

Upon the Warlocks' return from deployment, the unit received

its long-awaited AN/TRC-214 Remote Radio suite. This suite, which allows operators remote radio access in rough terrain such as mountains and valleys, provides a two-fold increase in the unit's command and control and wartime abilities. This piece of equipment is maintained by the unit's Ground Radio section, and is expected to operate during unit exercises and future deployments.

Soon after the arrival of the remote radio suite, the unit embarked on a two-week Phase II deployment to Wendover, Nev. During this time frame, the unit validated the Deployed Radar (DR) Unit Type Code, performed testing on the AN/TRC-214 Remote Radio suite and hosted Air Combat Command's annual Big Crow Advanced Jamming Course for the Combat Air Force's Electronic Protect technicians. The DR and AN/TRC-214 testing was deemed a huge success, as was Big Crow. The latter trained nine students from seven different active duty and Air National Guard Air Control Squadrons. Air Combat Command leadership attended the course, and called the course execution the best seen to date. The Warlocks are expected to host the course again in the summer of 2009.

Rounding out the year, the Warlocks were selected by Air Combat Command to be the lead command-and-control agency during Air Combat Command's premier exercise, Virtual Flag, as well as a Joint Kill Chain Event (JKCE). Both events were held at the Distributed Mission Operations Center at Kirtland AFB, N.M. The JKCE trained six new Air Defense Artillery Fire Control officers. This was the fourth time in two years that the Warlocks have trained and supported the Army during the JKCE. We expect the Warlocks to perform at least six local and/or joint training exercises in 2009.

Members of the 109th Air Control Squadron during their deployment to Southwest Asia. Warlocks . . . Anytime, Anywhere!



# 130th Engineering Installation Squadron



The unique mission of the 130th Engineering Installation Squadron (EIS) is to engineer, install, repair, remove and relocate the full spectrum of ground-based voice and data command, control, communication, computer and ground radio systems worldwide. These communication systems include satellite, wideband, radio, telephone and fiber-optic transmission systems and are used to support the full range of Department of Defense missions. In addition, the unit constantly trains for worldwide deployment on short notice and serves both State and Nation by providing telecommunications infrastructure in times of crisis.

After being selected by the Defense Information System Agency (DISA) the EIS continues to help with the transition of all DoD telecommunication systems, bringing DoD telecommunications into the digital age. The EIS continues to participate as the ANG's lead engineering and installation unit for the initiation of the Predator Unmanned Aerial Vehicle (UAV) Mission. The EIS has installed fiber-optic cable and equipment, which provides a viable operating environment for the command and control of the Predator intelligence, surveillance and reconnaissance system. As a result, bases are able to control the Predator UAV in an operational theater.

The EIS replaced faulty equipment for the 65th Communications Squadron in Lajes Field Azores, Portugal, restoring communication reliability and an opportunity for communication expansion. The 130th documented underground communications

infrastructure for Molesworth AFB, England, creating a C4I system blueprint design for integrating into Common Installation Picture for local planners, USAFE, and USAF.

In addition to the key missions provided above, our involvement with other units has been critical for mission-essential communication systems. The EIS installed backbone equipment to support the voice, data, and an interior telecommunications upgrade in a hanger for the 144th Fighter Wing, allowing mission-essential communications within their building. The EIS also performed antenna and tower Preventive Maintenance Inspections for the 460th Space Wing, ensuring the mission capabilities were not degraded in any way. In support of Strategic Command, at Gowen Field, Idaho, the EIS has provided on-site engineering and installation for towers and antennas to ensure that the land-mobile radios and air-to-ground communications were adequate to meet mission requirements.

Maintaining a long legacy of community service, members of the EIS made up 85 percent of the support for the Air National Guard pickup and delivery for the Scouting for Food drive, gathering food from several pickup sites and delivering to five different food bank facilities. The unit raised more than \$1,500 for Sub for Santa, and was able to distribute the donations to five families. In addition, the unit gave to multiple families for the holidays.

During 2008 the EIS was awarded the Outstanding Air National Guard Engineering and Installations Unit award. It has been an outstanding year that has demonstrated our commitment to serving both State and Nation. We are proud to contribute!

**BELOW: Members of the 130th EIS. RIGHT: The 130th EIS was awarded the Outstanding Air National Guard Engineering and Installation Unit award for 2009.**



# 169th Intelligence Squadron



The 169th Intelligence Squadron is the home of men and women trained and equipped to support the Senior Scout Weapon System. The unit provides sole-source EC-130 Senior Scout Intelligence, Surveillance and Reconnaissance (ISR) support to theater combatant commanders worldwide. The 169th IS also provides critical linguistic operator support to the Distributed Common Ground System (DCGS) as well as to other state and national intelligence agencies.

Leading the way as a premier global ISR platform, the deployment of Senior Scout keeps a high-paced operational tempo. Due to the demand of intelligence, the unit never rests! During the first quarter of FY 2008, the 169th completed its second partial-mobilization tour in support of the Global War on Terrorism since 2001. A total of 134 members were activated for a period of eight months and deployed to Afghanistan. Additionally during the first quarter, unit members participated in joint exercises in South Korea.

In early spring of 2008, the unit was actively engaged in the Acceptance Test Plan of the Senior Scout Baseline 3 system, bringing requested enhancements to the theater combatant commanders.

During late spring and early summer the 169th provided constant support to U.S. Southern Command's counterdrug operations. The Squadron was an active participant in the rescue and release of three American contractors held captive for five years inside jungle prison camps run by leftist guerrillas. After five years of arduous work, news of the successful liberation of the U.S. hostages spread among unit members creating a genuine spirit of profound satisfaction in stamping this operation as "Mission Complete."

On June 23, 2008, the 169th reached another milestone. The Air Force ISR Agency commander, Maj Gen Koziol, sent a decision-making memorandum to the Director of the Air National Guard, Lt Gen McKinley, to address serious linguistic shortfalls impacting Air Force DCGS operations worldwide and strongly stressed the relevance of the 169th's Distributed Ground Intercept Facility (DGIF) as a mitigating factor to help alleviate this negative trend. The crux of this noteworthy document was to "request the 169th Intelligence Squadron's assistance in supporting Air Force DCGS distributed linguist operations" while specifically citing the "Utah Air National Guard's expertise and wealth of linguistic talent."

This high-level request rubber-stamped the unit's credible relevance on a worldwide scale and the point was clearly and emphatically illustrated by the 169th DGIF operations participation in over 150 Global War on Terrorism missions supporting Operations Enduring Freedom and Iraqi Freedom. The DGIF operations are executed by operators in garrison in Salt Lake City to provide real-time information to warfighters in areas of potential conflict. During this last year, DGIF operators contributed to over 800 reports on anti-Coalition militant activities in Afghanistan and Iraq.

The 215 unit members are a driven group of dynamic individuals cast together to form a strong and powerful architecture. The Squadron, like most military organizations, is built in the paradigm of a pyramid,



**PHOTOS: Members of the 169th Intelligence Squadron supporting Senior Scout Weapons System, Distributed Common Ground System and other operations in support of the Global War on Terrorism and Operation Enduring Freedom.**



one of the most durable structures in existence.

At the pyramid's broad base is the large number of junior enlisted who diligently strive in the initial stages of their military careers. These Airmen are the organization's replenishing lifeblood, and their endeavors will shape the unit's future. This foundation is found first in the 33 students currently attending Basic Military Training (BMT), working their way through the education pipeline. It includes 18-month language courses at the Defense Language Institute, or concluding their home-station training in an attempt to hone and perfect their vocational skills in their selective field of expertise.

An integral part of this home-station training is conducted by the Senior Scout Formal Training Unit (FTU), now starting its fifth year of intensive immersion training. Since its inception in 2004, the FTU, consisting of one private contractor and two full-time military instructors, has prepared an extensive course syllabus and logged over 4,600 hours of educational instruction. The rigorous training regiment demands excellence in areas of academics, aircrew training and intensive flight simulation focusing on specific training scenarios. These efforts have resulted in the graduation of 53 students carrying a range of four different AFSCs and five different crew positions.

Upon successful completion of the Senior Scout FTU, unit linguists and information-support personnel continue to enhance their skills with experience in a high operational tempo environment and will eventually work their way up the chain and into the center of

the pyramid. This vast compilation of noncommissioned officers and junior officers form the backbone and their tutelage and oversight are essential to the current day-to-day operations and will ensure the unit's perpetual prosperity.

The finishing capstone of the 169th pyramid is the leadership that originates from the Squadron commander. After 35 years of service to his country as a Utah Guard member to include four years of honorable service as the 169th commander, Lt Col William "BS" Siddoway, retired. A change-of-command ceremony was held in April 2008. Lieutenant Colonel Mitchell Hall was appointed and took command of the 169th. Hall is no stranger to the unit; his mettle had been tested by previous years of service in the intelligence community. Hall originally joined the Squadron in 1998 as a junior officer. He was the logistics officer in charge and with his leadership abilities was selected as the director of operations for the 169th in 2003. Under guidance from state leadership, Hall temporarily left the unit in 2006 to become commander of the 151th Military Personnel Flight, where he gained heightened levels of experience. His deserving selection as commander of the 169th Intelligence Squadron in April 2008 will prove to be the underlying drumbeat that compels the cadence and the march.

As the pyramids were built strong to last the years, so goes the 169th Intelligence Squadron.

## 299th Range Control Squadron



The 299th Range Control Squadron, also known as "Clover Control", continued to support its mission to provide a safe and efficient environment for the warfighter to achieve maximum combat readiness. During 2008, the unit was heavily involved in numerous test missions and major command, large-force exercises. The year started out with 12th Air Force's MESA FURY exercise, which involved approximately 30 Air Force and four Navy aircraft fighting each day over a three-day period. Clover was commended by the commander of 12AF for our superb support. The unit also supported the Weapons System and Evaluation Program (WSEP) for a total of four weeks during the year. This program allows warfighters to drop live bombs and launch live missiles on the Utah Test and Training Range (UTTR) in a simulated combat environment. Many of the missiles and



Cedar Mountain radar site during the cold winter months.

bombs that are tested on the UTTR are being employed today in combat operations around the world. The WSEP participants this year included A-10s, F-16s, F-22s, F-15Es, B-52s, B-2s, and the Reaper and Predator Unmanned Aerial Vehicles. Several air-launched cruise missile tests were performed throughout the year as well.

Clover Control is by far the Air National Guard's busiest military radar facility. Traffic count for 2008 will be approximately 126,000 operations, a number that is slightly higher than the 2007 number. Many pilots come to the UTTR to improve

their combat skills prior to deployments. This year the UTTR hosted Dutch, Norwegian and German pilots prior to their deploying to the Middle East. The combination of restricted airspace and Department of Defense land make the UTTR a prime training range for pilots to hone their skills. Additionally, as an Air Traffic Control facility, civilian air traffic may transit through the range when their flights won't interfere with military activities, saving time and fuel costs. None of these activities could occur without the outstanding support of the unit's highly skilled maintenance technicians. These specialists repair and maintain the complex radar, radio and computer systems necessary for the safe operation of the UTTR. The professional manner in which Clover controllers and maintainers accomplish this difficult task makes the UTTR an example that many other Department of Defense ranges try to emulate.

This may be the last year the 299th RCS exists as a member of the Utah Air National Guard. Likely to National Guard Bureau initiatives, the mission of the 299th will be transferred to the Air Force.



## 101st Information Warfare Flight



The 101st Information Warfare Flight plays a critical role in the defense of our homeland. The newest unit in the Utah Air National Guard provides non-kinetic and kinetic operational options to the Combined Forces Air Component Commander, for Air Force North and U.S. Northern Command (USNORTHCOM).

The 101st performed its annual superdrill at Peterson AFB, Colorado Springs, Colo. This involved a working familiarity with the North American Aerospace Defense Command (NORAD) operations center and Cheyenne Mountain. The trip served to strengthen our relationship with our NORAD-NORTHCOM counterparts. The unit was briefed by Maj Gen Steven E. Foster, mobilization assistant to the NORAD commander. He serves as the principal advisor to the commander and his staff on wartime and peacetime operational capabilities of the National Guard.



Lieutenant Colonel Mary Enges and Maj Mark Farmer were both recognized for outstanding contributions in the Information Operations community. Enges was honored with the Outstanding Air Force Information Operations award, Air Reserve Component a field-grade officer of the year level 2, for many accomplishments during the year. Some of these accomplishments included creating training modules, using her experience to train hundreds of Airmen at the first ANG IO workshop; and creating of the Wingman program to help the 101st IWF with stress management and coping skills



**Captain Lobato was awarded the prestigious Air National Guard Flight Safety Award.**

while dealing with the high tempo HQ environment. Farmer was honored with the outstanding Air Force Information Operations Award, officer contributor of the year level 2, for translating his commander's intent into tasks for members of his team and IO recommendations, and for integrating IO into RED FLAG at Nellis AFB, Nev.

Two members of the 101st deployed overseas in support of the Global War on Terrorism. Major Steven Burke deployed to Afghanistan and SSgt Steve Dillingham deployed to Iraq. Major Tobias was selected as the new commander for the Communications Flight. Captain Lobato was awarded the prestigious Air National Guard Flight Safety award.

The 101st has recently begun participating in the Alaska NORAD Region (ANR) mission, headquartered in Anchorage at the 611th Air Operations Center, with forward-deployed personnel in Alaska and a reachback team here on base. The resurgence of the Russian strategic-bomber forces has added a unique dimension to the mission the 101st performs for ANR. The joint forces in the ANR area of responsibility are very receptive to the new IO capability that the 101st has brought to the fight.

The unit is actively involved in Defense Support to Civil Authorities, to include support for the 2008 California wildfires as well as 24/7 operations in support of Hurricanes Hanna, Gustav and Ike.

The 101st supports Integrated Air Defense Systems in the National Capital Region, National Security Special Events such as space shuttle launches, and security events for Homeland Security such as the Super Bowl.

The unit remains vigilant to support Operation Noble Eagle and the Global War on Terrorism.



**Major Farmer was honored with the outstanding Air Force Information Operations Award, officer contributor of the year level 2.**

