The background of the entire page is a photograph of the United States flag, showing the stars and stripes in a slightly wavy, draped manner. The colors are vibrant, with a deep blue field for the stars and bright red and white stripes.

UTAH NATIONAL GUARD

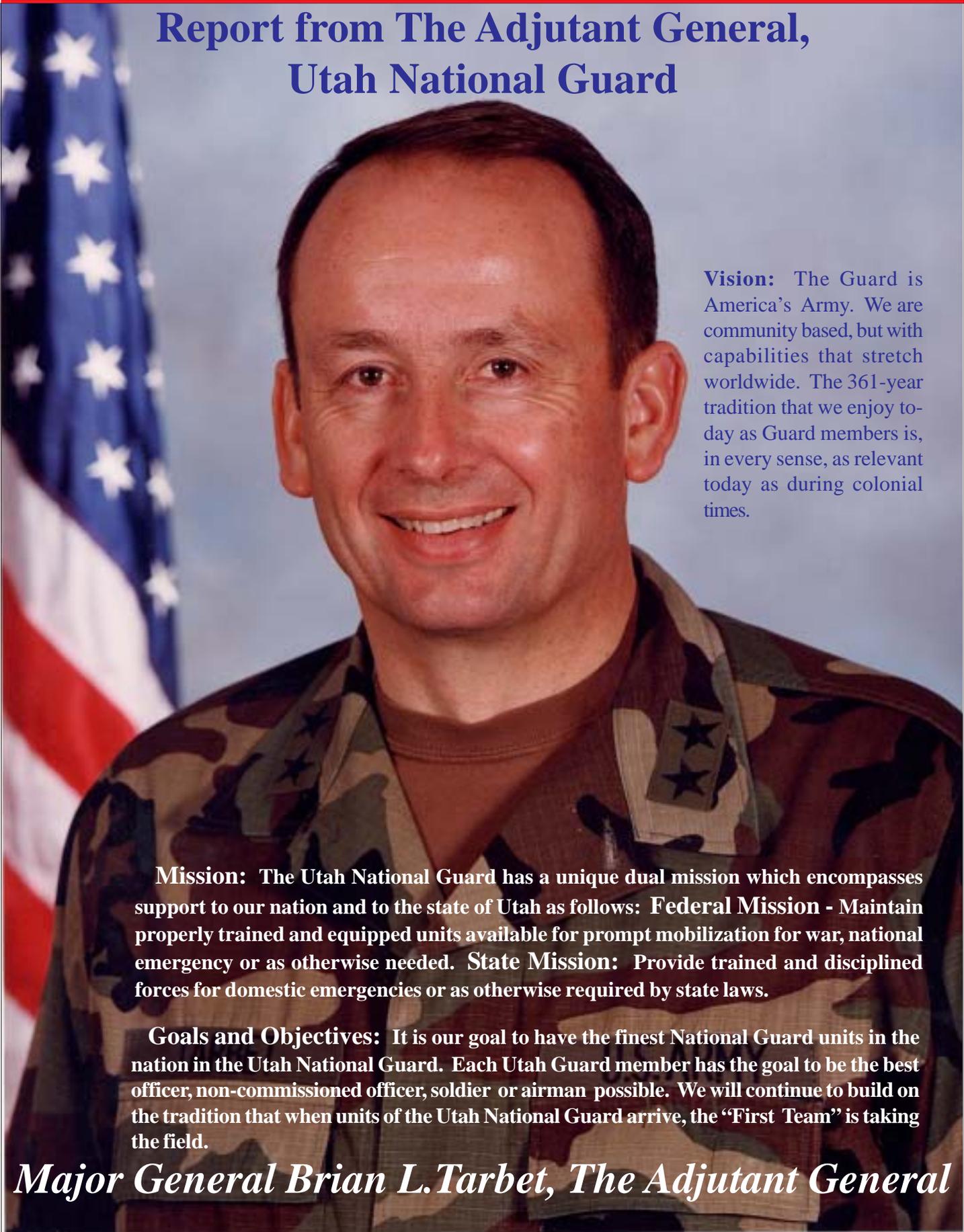
**ANNUAL
REPORT**

Fiscal Year

2003

**Maj. Gen. Brian L. Tarbet
The Adjutant General**

Report from The Adjutant General, Utah National Guard

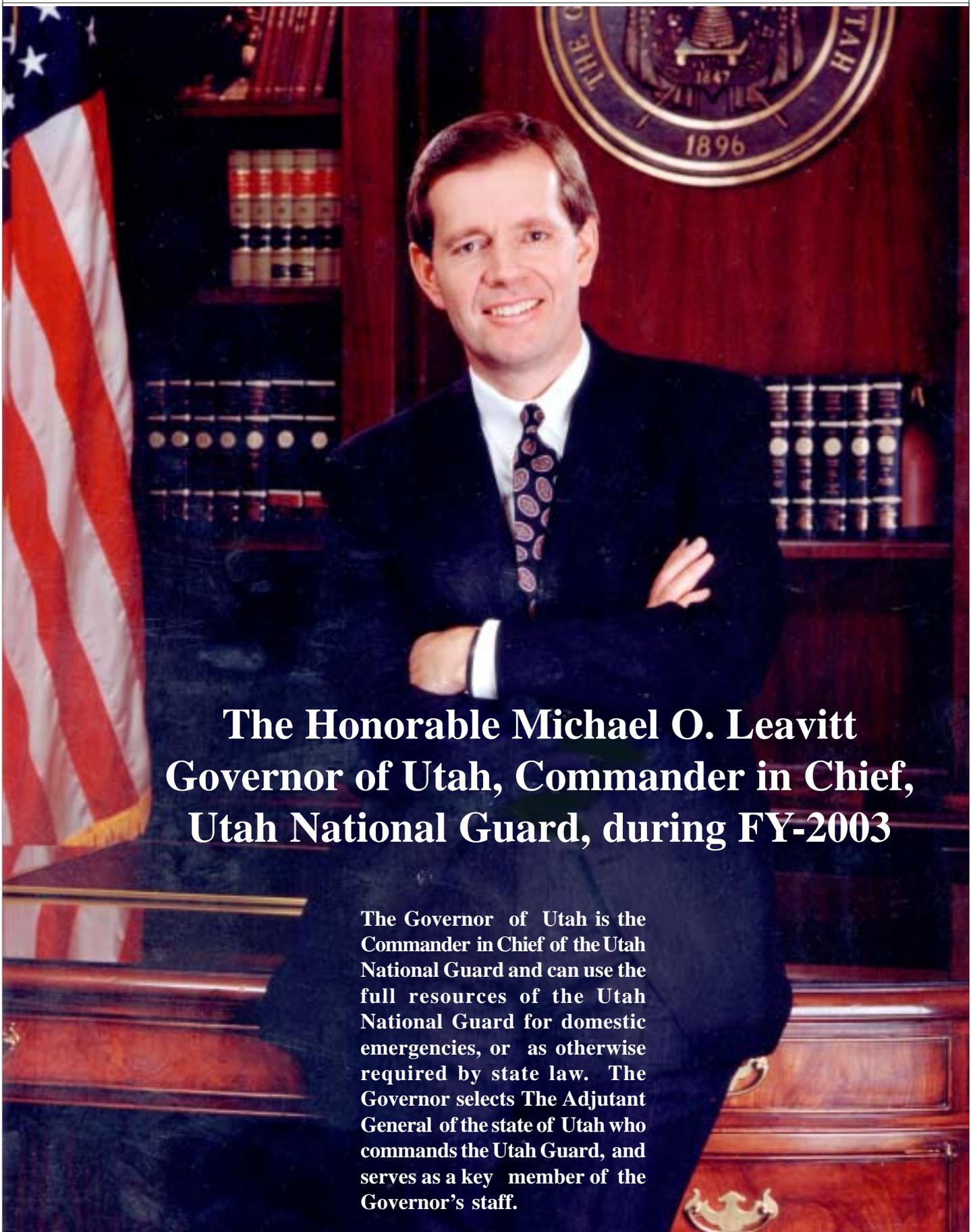
A portrait of Major General Brian L. Tarbet, The Adjutant General of the Utah National Guard. He is a middle-aged man with short brown hair, smiling warmly. He is wearing a camouflage military uniform with a rank insignia of two stars on his collar. To his left, a portion of the American flag is visible, showing the stars and stripes. The background is a plain, light blue color.

Vision: The Guard is America's Army. We are community based, but with capabilities that stretch worldwide. The 361-year tradition that we enjoy today as Guard members is, in every sense, as relevant today as during colonial times.

Mission: The Utah National Guard has a unique dual mission which encompasses support to our nation and to the state of Utah as follows: **Federal Mission -** Maintain properly trained and equipped units available for prompt mobilization for war, national emergency or as otherwise needed. **State Mission:** Provide trained and disciplined forces for domestic emergencies or as otherwise required by state laws.

Goals and Objectives: It is our goal to have the finest National Guard units in the nation in the Utah National Guard. Each Utah Guard member has the goal to be the best officer, non-commissioned officer, soldier or airman possible. We will continue to build on the tradition that when units of the Utah National Guard arrive, the "First Team" is taking the field.

Major General Brian L. Tarbet, The Adjutant General



**The Honorable Michael O. Leavitt
Governor of Utah, Commander in Chief,
Utah National Guard, during FY-2003**

The Governor of Utah is the Commander in Chief of the Utah National Guard and can use the full resources of the Utah National Guard for domestic emergencies, or as otherwise required by state law. The Governor selects The Adjutant General of the state of Utah who commands the Utah Guard, and serves as a key member of the Governor's staff.

Senior Leadership, Utah Army and Air National Guard



Brigadier General Stanley J. Gordon, Assistant Adjutant General, Army

Brigadier General Larry V. Lunt, Utah Air National Guard Commander



Command Sergeant Major Dell K. Smith, Command Sergeant Major, Army

Command Chief Master Sergeant Andrew L. Ocana, Command Chief, Air

The Adjutant General's Introduction to the Fiscal Year 2003 Annual Report

As fiscal year 2003 drew to an end, the Utah National Guard was deployed around the world carrying out its responsibilities in the global war on terrorism. No state has contributed a greater percentage of its forces and the citizens of the state of Utah should be very proud of its soldiers and airmen. Before I discuss our units and their work, I must thank their families and employers for their unstinting support and concern for our troops. The families have been especially stalwart in bearing their burdens and shouldering a greater share of the cost of this war than the rest of us. I am proud of them and grateful for them. I am also in debt to the many fine family support organizations, which do so much to help and support the families. Master Sergeant Linton and the many volunteers are true heroes to many of our struggling families. Thanks, too, to the employers, many of which have gone the extra mile to support the deployments, make up the difference in compensation, and keep health and dental insurance in force. Thank you for your sacrifice and for your support to our fighting forces.

Our Utah Air Guard has completed the year making a huge contribution to the war effort. The 151st Air-Refueling Wing has completed many missions, including its Aerospace Expeditionary Forces deployments as well as deployments to the Azores and Bangor. The 169th Intelligence Squadron has been activated twice and has been deployed to multiple theaters. The 130th Engineering Installation Squadron returned from its activation and mobilization to Europe. The 109th Air Control Squadron was deployed in November 2003.

On the Army side, two of our artillery battalions returned from their activations. The 145th Field Artillery completed its highly successful mission to secure the Desert Chemical Demilitarization Plant and the 222nd Field Artillery returned from its assigned mission at Fort Lewis, Washington. The 1457th Combat Engineer Battalion is ably performing in a challenging and dangerous mission in Iraq. The unit has received mention in several national publications and is doing much to rebuild and stabilize Iraq from its base of operations at the Baghdad International Airport.

The 141st and 142nd Military Intelligence Battalions continue their important work in Iraq, Kuwait and Qatar. The units are working the full spectrum of intelligence missions and have accomplished much. The 489th Engineering Detachment continues its fine work at Camp Doha to support our soldiers and to improve their circumstances. As this Annual Report goes to press, the 115th Engineer Group, the 116th Engineer Company, and the 1st Battalion 211th Aviation Regiment (Attack) have been alerted for probable mobilization. In addition to this impressive list of units involved, the mobilizations could not have been successful without the assistance of their parent units, and the new Joint Force Headquarters (formerly the Utah STARC and the State Air Staff). This



Major General Brian L. Tarbet

was a true team effort from great soldiers, airmen, and our fine civilian employees.

Additionally, our 640th Regional Training Institute was designated an "institute of excellence," the only Guard or reserve organization so honored. Our fine Counter-Drug program continues high levels of achievement in spite of the huge number of its employees who have been mobilized. I must also thank our fine 23rd Army Band. It is a peerless ambassador for the Guard and does much to tell our story to the community, honor our veterans, and promote patriotism.

There is no slow down in sight. We must continue to prepare our soldiers and airmen for war, support them when deployed, and return them to their families and employers as quickly as possible. I urge you to keep those deployed in your thoughts and prayers.

Thank you.

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 109th Air Control Squadron 82
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 169th Intelligence Squadron 84
 299th Range Control Squadron 85
 101st Information Warfare Flight 86



Utah National Guard Unit Locations

UTAH ARMY NATIONAL GUARD

Logan

Det 1, Svc Btry, 1-148th FA
 B Btry (-), 1-148th FA
 Co B (-), 141st MI Bn

Brigham City

Det 1, B Btry, 1-148th FA

Ogden

142nd MI Bn
 HHC, 142nd MI Bn
 Co B, 142nd MI Bn
 Det 1, 116th CSE
 A Btry (-), 1-145th FA
 Det 1, 115th Maint Co

West Jordan

23rd Army Band
 Det 50, Opns Spt Airlift Agency
 Det 2, Co F, 135th AVIM
 Co C, 112th CAB
 211th Avn Group
 HHC, 211th Avn Group
 1-211th Avn Bn
 Co A, 1-211th Avn Bn
 Co B, 1-211th Avn Bn
 Co C, 1-211th Avn Bn
 Co D, 1-211th Avn Bn
 489th Engr Det (Utility)
 85th CST

Tooele

Det 2, Co A, 1457th Engr Bn

Draper

Hq, Utah STARC
 Recruiting & Retention Cmd.
 97th Troop Command
 128th Mobile PA Det (-)
 115th Maint Co (HE)(GS)
 300th MI Bde
 115th Engr Group
 HHC, 115th Engr Group
 Hq, 19th Special Forces Gp (Abn)
 HHC 19th SFGA
 190th Chem Recon Det

Riverton

Medical Command
 ARNG Garrison Camp Williams
 Hq, I Corps Artillery
 HHB, I Corps Artillery
 1-145th FA Bn
 HHS, 1-145th FA Bn
 Det 3, HHB, 1-148th FA Bn
 115th Engr Det (Util)
 SPT Co, 19th SF Gp (Abn)
 1-19th (-) SF Gp (Abn)
 HHD, 1-19th SF Gp (Abn)
 Co C, 1-19th SF Gp (Abn)
 Hq, 640th RTI
 1st Bn, 640th RTI
 2nd Bn, 640th RTI
 Co B (-), 1457th Engr Bn

Lehi

HHD, 115th Engr Bn

American Fork

1457th Engr Bn
 HHC (-), 1457th Engr Bn

Vernal

Det 1, Co B, 1457th Engr Bn

Price

Det 1, Co A, 1457th Engr Bn

UTAH AIR NATIONAL GUARD

Hill Air Force Base

299th Range Control Squadron
Salt Lake City
 Hq, Utah Air National Guard
 130th Engr Installation Squadron
 109th Air Control Squadron
 169th Intelligence Squadron
 Hq, 151st Air Refueling Wing
 151st Operations Group
 151st Mission Support Flight
 191st Air Refueling Squadron
 151st Logistics Group
 151st Logistics Squadron
 151st Maintenance Squadron
 151st Aircraft Generation Squadron
 151st Logistic Support Flight
 151st Support Group
 151st Engineer Squadron
 151st Service Flight
 151st Security Force Squadron
 151st Mission Support Squadron
 151st Communications Flight
 151st Military Personnel Flight
 151st Medical Squadron



Logan*
 *Brigham City
 *Ogden
 *Hill Air Force Base
 *Salt Lake City
 * West Jordan
 *Tooele
 *Draper
 *Riverton
 *Lehi
 *American Fork
 *Orem
 *Springville
 *Spanish Fork
 *Mt. Pleasant
 *Manti
 *Fillmore
 *Richfield
 *Beaver
 *Cedar City

*Price

UTAH ARMY NATIONAL GUARD (Continued)

Orem

141st MI Bn
 HHC, 141st MI Bn
 Co C, 141st MI Bn
 Co D, 142nd MI Bn
 Co A, 142nd MI Bn
 Co C, 142nd MI Bn

Springville

Co B (-), 1-19th SF Gp (Abn)
 120th QM Det

Spanish Fork

C Btry, 1-145th FA Bn
 Co C (-), 1457th Engr Bn
 116th CSE (-)

Mt. Pleasant

Co A (-), 1457th Engr Bn

Manti

B Btry, 145th FA Bn

Fillmore

Det 1, A Btry, 1-145th FA Bn

Richfield

A Btry, 2-222nd FA Bn

Beaver

Svc Btry, 2-222nd FA Bn
 Det 2, 115th Maint Co

Cedar City

2-222nd FA Bn
 HHC, 2-222nd FA Bn

Blanding

Det 1, Co C, 1457th Engr Bn

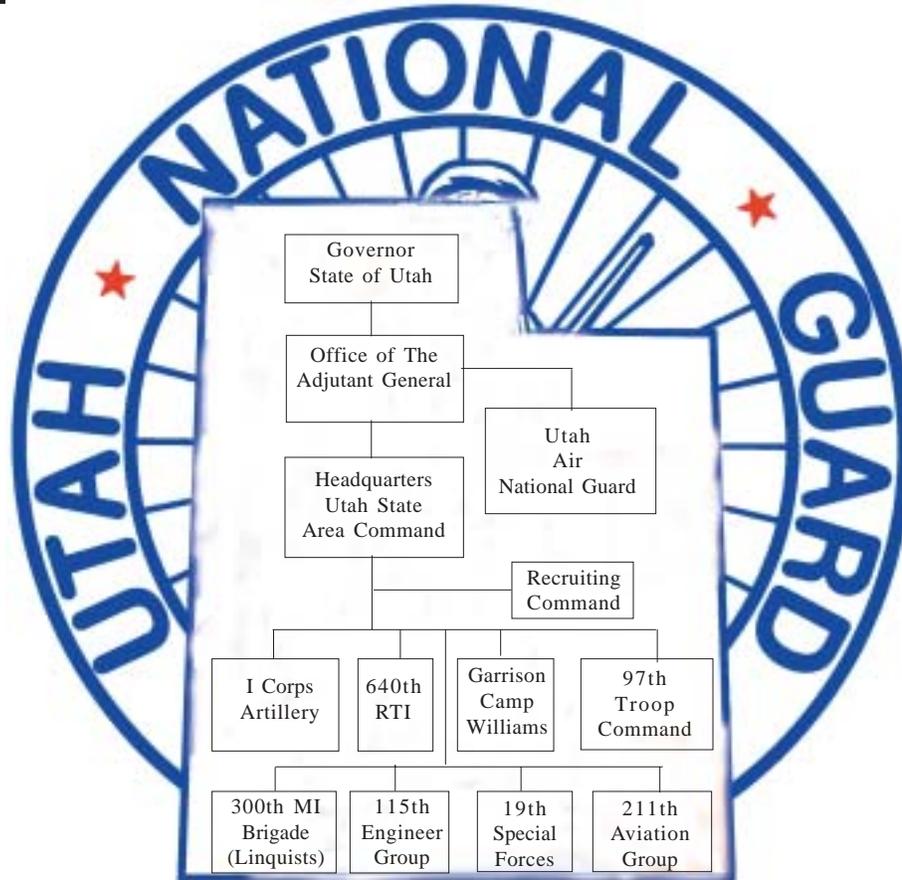
St. George

B Btry, 2-222nd FA Bn
 C Btry, 2-222nd FA Bn
 Det 1, Co B, 141st MI Bn
 Det 1 Co B, 1-19th SF Gp (Abn)

*Vernal

*Blanding

*St. George



Utah National Guard Organization

The organization of the Utah National Guard dates back to the Spring of 1894; however, its predecessor, the Nauvoo Legion, dates back to 1849. The Utah National Guard, in addition to serving with distinction within the state, has seen service in defense of our nation.

The Utah National Guard was activated for action in the Spanish-American War, the Mexican Border War, World War I, both theaters of World War II, the Korean Conflict, the Berlin Crisis, the Vietnam War, Desert Storm, Operation Restore Hope, Operations Enduring Freedom and Desert Spring, and Homeland Security. The Utah National Guard currently has units and individuals serving throughout the world to protect our freedoms.

Strength levels of the Utah Army National Guard have grown from 1,400 members during World War I to a present-day level of 552 officers, 176 warrant officers, and 4,330 enlisted personnel, totaling 5,058 active members.

In response to the post World War II need for reserve forces, the Utah Air National Guard was formed in the winter of 1946. The initial members faced the challenge of building a unit that only had a fraction of the authorized 150 officers and airmen, and virtually none of the equipment or aircraft. By August 20, 1947, when the first field training exercise was conducted, there were 32 officers and 56 airmen in the squadron. Present-day strength level includes 162 officers and 1,257 Air Guard personnel, totaling 1,419 current members.

The number of full-time employees for the Utah National Guard at the end of Fiscal Year 2003 was 727 federal technicians, 532 Active Guard/Reserve (122 of these are currently mobilized with their units), and 362 state of Utah employees (217 full-time and 145 part-time). Three are currently mobilized. Full-time personnel work for the Utah National Guard mainly in the areas of administration, logistical support and facility maintenance.

The Utah National Guard, Army and Air, is the organized military force of the state of Utah except when ordered into federal service. Under the National Defense Act, the Army and Air National Guard are reserve components of the United States Army and Air Force respectively.

The Guard, America's Biggest Defense Bargain



Relative Costs

Army and Air National Guard units hold themselves in a high state of readiness at a fraction of the cost of maintaining similar units in the active forces. A Guard artillery battery costs the taxpayers only 17 percent of what its active counterpart costs. The Guard is America's biggest defense bargain.

Sources of Guard Funding

The federal government supports the majority of the cost associated with the National Guard due to increasing national defense responsibilities. The Utah Army and Air Guard functions on an annual operating budget of \$181.3 million.

Utah is provided a well-trained civil disaster relief and emergency response force at a fraction of its total cost. This force is responsive to the Governor of Utah.

Where Guard Dollars are Spent

The majority of funds utilized by the Utah National Guard are spent in Utah. The state receives more in return than it invests. An estimated 96 percent of the Guard's total budget flows back into the state economy in terms of military and civilian pay, purchases from vendors, and construction projects. A Utah tax investment of \$4.1 million yields an approximate \$181.3 million return. This money flows down to cities and communities which benefit from revenues generated by their local Guard units. In addition, these units are a valuable asset to the community, state and nation.



Community Support



Members of the Utah National Guard assisting in a community effort to collect food for Utah's needy

One of the real differences between the Utah National Guard and all other military organizations is our close link with the local communities. Not a day goes by that Utah National Guard equipment, manpower, and/or resources are not working to improve, serve and protect the local communities of Utah. This close community link is the natural result of the fact that our Guard members live, work and serve in the local communities where this volunteer and service-oriented culture helps make Utah such a great place to live.

This past year our resources were stretched thin because of the many units called to active duty. At one point in excess of 85% of the Utah National Guard were actively supporting the ongoing "War on Terrorism." Even though our resources were diminished, we supported as many requests as

possible. There were even additional requests because of increased patriotism shown during the Iraqi war.

This past year, 347 formal requests for community support were received. While logistical and financial constraints made it impossible to accommodate all of them, many requests of every imaginable type were met on a regular basis. During 2003, hundreds of youth groups climbed our climbing walls, rappelled our towers and were challenged by our obstacle courses and leadership reaction courses under the watchful eyes of our trained professionals.

In addition, uniformed Guard members provided solemn color guards for hundreds of funerals and public events, fired artillery in salute at special events, flew helicopters over parade routes and supported special activities. Guard equipment was displayed at public func-

tions providing a valuable link between the military and the community.

Our personnel manned emergency response centers. Engineer construction projects were completed in all parts of the state. The 23rd Army Band members taught aspiring band students and performed throughout the state. Linguists translated documents and provided translation support. Boy Scouts, schools, food banks, local communities and law enforcement agencies throughout the state were all touched, in a positive way, by the Utah National Guard.

Lives were literally saved by Utah Guard members -- some on duty, others at home in their neighborhoods. In some ways the Utah Guard goes beyond community and becomes family. We intend to keep it that way. The Utah National Guard continues to serve community, state and nation as a valuable asset to the state of Utah.

Fiscal Year 2003 (1 Oct 2002 to 30 Sept 2003)

FEDERAL PAYROLL	FEDERAL OPERATIONS AND MAINTENANCE	TOTAL FEDERAL EXPENDITURES	STATE PAYROLL	STATE OPERATIONS AND MAINTENANCE	TOTAL STATE EXPENDITURES	TOTAL STATE AND FEDERAL EXPENDITURES
\$23,757,251	\$981,667	\$24,738,918	\$1,345	\$12,954	\$14,299	\$24,753,217
\$842,189	\$374,127	\$1,216,316	\$1,345	\$10,619	\$11,964	\$1,228,280
\$681,224	\$372,314	\$1,053,538	\$1,345	\$35,374	\$36,719	\$1,090,257
\$519,894	\$329,099	\$848,993	\$1,345	\$11,895	\$13,240	\$862,233
\$2,913,163	\$1,135,681	\$4,048,844	\$1,345	\$17,262	\$18,607	\$4,067,451
\$25,560,554	\$3,701,698	\$29,262,252	\$1,580,448	\$761,475	\$2,341,923	\$31,604,175
\$51,980	\$837,593	\$889,573				\$889,573
\$1,036,207	\$549,041	\$1,585,248	\$1,345	\$4,134	\$5,479	\$1,590,727
			\$123,988	\$21,912	\$145,900	\$145,900
\$1,802,407	\$548,967	\$2,351,374	\$1,345	\$15,410	\$16,755	\$2,368,129
\$2,792,703	\$733,805	\$3,526,508	\$1,965	\$23,478	\$25,443	\$3,551,951
\$1,209,708	\$588,956	\$1,798,664	\$2,606	\$18,589	\$21,195	\$1,819,859
\$776,259	\$462,735	\$1,238,994	\$1,345	\$11,554	\$12,899	\$1,251,893
\$4,909,236	\$2,478,951	\$7,388,187	\$1,890	\$10,581	\$12,471	\$7,400,658
\$5,065,938	\$2,342,767	\$7,408,705	\$1,345	\$66,265	\$67,610	\$7,476,315
\$691,998	\$402,494	\$1,094,492	\$1,345	\$13,891	\$15,236	\$1,109,728
\$1,369,640	\$656,778	\$2,026,418	\$1,345	\$12,920	\$14,265	\$2,040,683
\$9,772,274	\$2,442,442	\$12,214,716	\$259,869	\$148,800	\$408,669	\$12,623,385
\$4,257,408		\$4,257,408	\$198,176	\$110,062	\$308,238	\$4,565,646
\$1,640,000	\$22,600,000	\$39,000,000	\$237,000	\$234,200	\$471,200	\$39,471,200
\$1,713,776	\$569,097	\$2,282,873	\$6,601	\$30,570	\$37,171	\$2,320,044
\$1,261,370	\$581,902	\$1,843,272	\$1,345	\$13,065	\$14,410	\$1,857,682
\$3,884,881	\$1,699,887	\$5,584,768	\$1,433	\$2,674	\$4,107	\$5,588,875
\$1,603,058	\$778,603	\$2,381,661	\$1,345	\$10,622	\$11,967	\$2,393,628
\$841,854	\$329,099	\$1,170,953	\$1,345	\$17,843	\$19,188	\$1,190,141
\$14,621,909	\$3,343,591	\$17,965,500	\$18,462	\$63,063	\$81,525	\$18,047,025
\$113,576,881	\$48,841,294	\$177,178,175	\$2,451,268	\$1,679,212	\$4,130,480	\$181,308,655

Utah National Guard Facilities and Projects

Completed Projects Combined Major/Minor Construction

New Maintenance Complex, Air Guard	\$8,700,000
Miscellaneous Base Upgrades, Air Guard	\$641,000
St. George OMS Expansion	\$159,000
Draper Recruiter Expansion	\$126,410
Cold Storage Building, St. George	\$19,000
RTI Buildings 1-4, Camp Williams	\$411,450
Manti OMS Expansion	\$125,290
Draper Security Improvements	\$39,135
CIF Security Caging, Draper Headquarters	\$36,935
St. George SF Classrooms	\$249,515
DVQ Addition, Camp Williams	\$516,480
DVQ Landscaping, Camp Williams	\$51,600
Electrical and HVAC Upgrades, Bldg.	\$114,156
Bullene Barracks, Bldg. 5808, Dugway	\$272,540
Camp Williams Fencing	\$33,950
Camp Williams Utilities Improvements	\$121,960
Tickville Utilities, Camp Williams	\$11,200
UTES Improvements, Camp Williams	\$174,125
Building 615 HVAC Upgrades	\$99,325
Building 706 Remodel, Camp Williams	\$69,300
Unheated Storage Building, Spanish Fork	\$38,040

Total New Construction Projects **\$12,010,411**

Projects Curently Under Construction

St. George Armory Expansion	\$1,327,000
Building 40 Remodel, Air Guard	\$8,300,000
169 th Building Addition, Air Guard	\$600,000
RTI Classrooms 5, 6 & 7, Camp Williams	\$357,330
Roof Drains & Radiant Heaters, West Jordan AASF	\$79,860
Cold Storage Building, West Jordan OMS	\$129,430
Landscaping Readiness Center, Camp Williams	\$148,000
4000 Series Landscaping & ATRP, Camp Williams	\$262,465
Guard Station ATRP, Draper Headquarters	\$300,125
UTES Crane & Electrical Upgrades, Camp Williams	\$106,730
Bullene Barracks, Bldg. 5809, Dugway	\$220,600
Building 4140 Remodel, Camp Williams	\$113,410
DVQ Basement Remodel	\$19,290
Battalion Maintenance Facility	\$108,710
Bus Turnout at RTI, Camp Williams	\$35,000
South Design Ramp, Air Guard	\$90,000

Total Construction Projects **\$12,197,950**

Real Property Operations and Maintenance Major Maintenance & Repair Projects:

Asbestos, CW Bldg 516	\$ 40,888
Boiler, Lehi Armory	\$83,714
Gas meter, Springville Armory	\$2,800
HVAC, Beaver Armory	\$23,262
HVAC, Manti Armory	\$84,310
HVAC, Exhaust Fans, Price Armory	\$29,885
HVAC, Richfield Armory	\$2,500
HVAC, Fillmore Steam Line Replace	\$49,000
Lighting, Ogden Armory	\$25,347
Lighting, Vernal Armory	\$8,530
Lighting, Fillmore Armory	\$36,400
Lighting, Price Armory	\$18,114
Lighting, Brigham City Armory	\$11,957
Paving, Lehi Armory	\$98,000
Restroom, Ogden Armory	\$180,000
Restroom, Manti Armory	\$99,800
Restroom, Vernal Armory	\$91,940
Restroom, Tooele Armory	\$91,940
Restroom, Springville Armory	\$91,940
Restroom, Beaver Armory	\$78,000
Roof, Brigham City Armory	\$205,642
Roof, Mt. Pleasant Armory	\$144,197
Roof, Fillmore Armory	\$118,681
Window, Cedar City Armory	\$14,614
Nursing Home	\$30,000
Landscaping, Springville Armory	\$4,550
Landscaping, Spanish Fork Armory	\$20,668
New Kitchen Floor, Fillmore Armory	\$5,225
HVAC, CW Bldg 5170	\$97,300

Total **\$1,789,204**



Distinguished Visitors Quarters, Camp Williams

Utah National Guard Joint Staff

The Utah National Guard Joint Staff is a unique composition of Air and Army National Guard Personnel dedicated to provide The Adjutant General planning and leadership for issues that collectively impact both Army and Air National Guard organizations. Brigadier General Ralph L. Dewsnap serves as the Chief of the Joint Staff. He is directly responsible for Joint Staff issues that are identified and actioned on behalf of The Adjutant General. Under his direction are eight directorates with specific duties and functionality. Each directorate is staffed with a director, a deputy and an advisory council. The uniqueness of the Utah Army National Guard model is the incorporation of a two-tiered, coordinating and operating staff.

The Joint Coordinating Staff consists of eight directorates: Military Affairs, Human Resource, United States

Property and Fiscal, Counter Narcotics, Military Support of Civil Authorities, Recruiting and Retention, Intelligence Oversight, and Community and Government Relations. Each of the eight directorates maintains a working advisory group staffed with experienced personnel from all levels of command. They work independently to identify and resolve issues within the bounds of the directorate’s specified responsibilities. Collectively they assist the Chief of the Joint Staff in preparation of staffing issues identified through advisory councils or direct tasking from The Adjutant General.

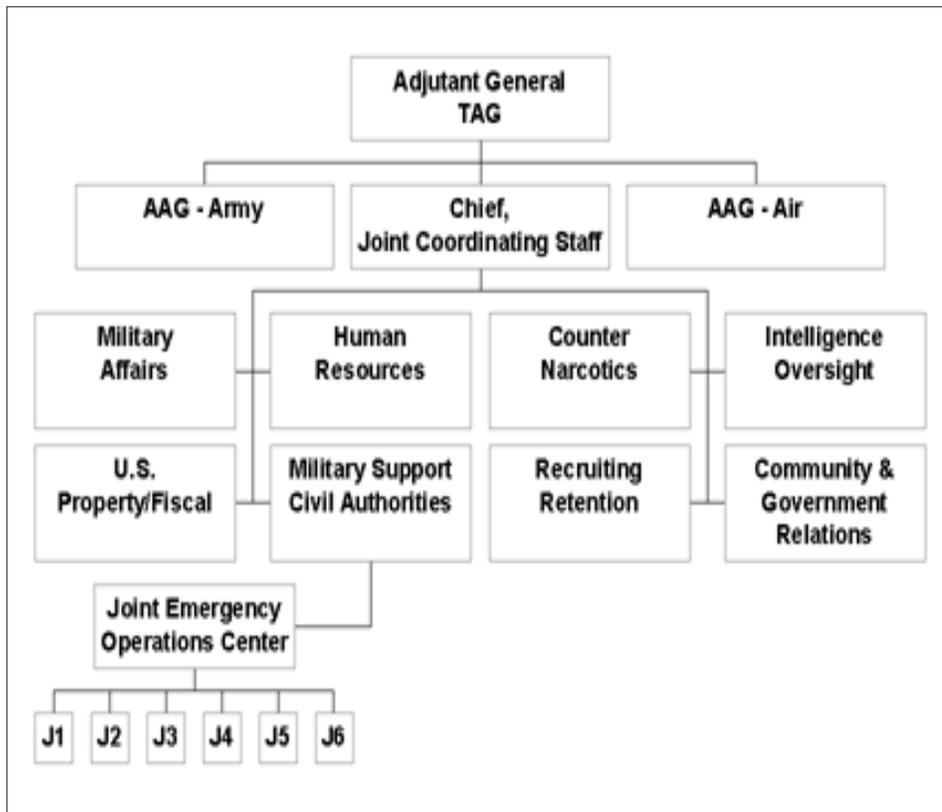
The second tier of the Joint Staff is an Operating Staff (J-1 through J-6) that assembles during times of crisis or situational necessity. Their function is to provide a commonly recognized joint staff structure that interfaces with other military services, federal organizations



Brig. Gen. Ralph L. Dewsnap
Chief of the Joint Staff
Utah National Guard

and civil authorities. The Operating Staff is typically directed through the Joint Emergency Operation Center and increases staff structure in response to unique situations. The Operating Staff provides The Adjutant General a fully functioning staff that is authorized to coordinate and plan Utah National Guard responsibilities in support of civil and military organizations.

The Utah National Guard transformed to “Joint Forces Headquarters – Utah” in October 2003. The new Joint Forces Headquarters is being implemented nationwide to properly establish the National Guard’s role in the Global War on Terror and Homeland Security. The Adjutant General will maintain overall command of the Joint Forces Headquarters and establish a permanent Joint Task Force and Staff that is based on the Utah National Guard Joint Staff concept.



Plans, Operations and Military Support Office

The Plans Operations and Military Support Office (POMSO) is responsible for numerous programs that involve interaction with Federal/State Civilian authorities. The programs are Military Support to Civilian Authorities (MSCA), the Joint Task Force Headquarters Emergency Operations Center (JTFHQ-JEOC), National Guard Security Services, Statewide Physical Security Inspections, Emergency Communications, Communication Security (COMSEC), Serious Incident Report Program (SIRS), Weapons of Mass Destruction Response Force (85th CST), Chemical Stockpile Emergency Preparedness Program (CSEPP), Anti Terrorism Force Protection Program (ATFP), Homeland Security Defense Program and Courier Orders Program.

During the Fiscal Year of 2003 the POMSO provided MSCA support in numerous county areas. The Utah National Guard provided Anti Terrorism Force Protection training to units that were called to active duty during the year. The Guard provided training and support to the state and Weber, Salt Lake, and Utah Counties for the CSEPP and WMD exercises. The Guard also assisted with Wildland fire operations and crew shelter support through out the state.

State Emergencies support: 2

Personnel: 4

Mandays: 4

Estimated Personnel Costs: \$2,400.00

WMD Response Team/ CSEpP Support: 4

Personnel: 240

Mandays: 324

Estimated Personnel Cost: \$67,300.00

Equipment Utilization Support:

Armories: 3

Maintenance Vehicles: 1

5 ton Cargo Trucks: 5

HEMMETT Fuel Trucks: 1

20-ft. Cargo Trailers (CSEPP): 2

Aviation Assets Support

Decontamination Building: 1

Mobile Decon Units: 1

HUMVEE: 1

CUTVEE: 1

1 ton Trucks (GSA): 2

Wildland Fire Support: 3

Personnel: 3

Mandays: 3

Estimated Personnel Cost: \$2,700.00

Total Missions: 8

Total Personnel: 254

Total Mandays: 331

Total Flying Hours: 0



Utah National Guard personnel participating in Chemical Stockpile Preparedness Training with civilian agencies

The United States Property and Fiscal Office

The United States Property and Fiscal Office (USPFO) is responsible for statutory and regulatory functions. The mission of the USPFO is to properly administer and manage federal funds and property in support of the Utah National Guard.

Colonel Ted H. Frandsen is the United States Property and Fiscal Officer for the Utah National Guard. He is the responsible agent for the Chief of the National Guard Bureau in all matters concerning federal monies and property that support the Utah National Guard. His federal oversight duties are managed through five separate divisions of the United States Property and Fiscal Office for the Utah Army National Guard and through three appointed assistants for the Utah Air National Guard.

The three Utah Air National Guard Assistant United States Property and Fiscal Officers are: the Assistant USPFO for Air (Fiscal), Assistant USPFO for Air (Property), and the Assistant USPFO for Air (Real Property).

The five divisions that support the USPFO and The Adjutant General are: Internal Review, Supply and Services, Resource Management, Purchasing and Contracting, and Data Processing. Through the five divisions, the USPFO ensures that The Adjutant General and subordinate commanders are resourced to conduct their federal and state missions.

Internal Review provides professional audit services to ensure compliance with statutes and regulations. Auditors within the division conduct routine and special audit functions. Their role is to detect and



Col. Ted Frandsen, the United States Property and Fiscal Officer

prevent serious problems that distract from the mission of the Utah National Guard.

The Supply and Services division receives and distributes federal property and equipment to Utah National Guard units. They provide transportation services for soldiers and equipment in support of federal and state missions. Additionally, the Supply and Services team manages a warehouse for inbound and outbound property.

Resource Management is a comprehensive division that formulates and administers the federal portion of the annual budget. Their services include payroll, travel reimbursements, accounts payable, and fiscal accounting of all monies obligated to the Utah National Guard.

The Purchasing and Contracting division supports both the Army and Air National Guard in procuring goods and services outside of the federal wholesale supply system. The division is also responsible for contracting federal construction and architectural engineering for the Utah National Guard.

The Data Processing division manages and maintains all automation equipment and systems that support USPFO functions and databases. Data processing is essential to accurate and efficient execution of federal monies and programs.

The United States Property and Fiscal Office successfully executed \$92 million in FY03 budgets for the Army National Guard.

Utah Division of Veterans Affairs

The Utah Division of Veterans' Affairs serves 160,000 Utah Veterans. This past year the Division increased its efforts to make veterans aware of the benefits and programs available to them.

Outreach Program

Outreach Services: The Division of Veterans' Affairs, through contract with service officers from local veteran service organizations provides assistance and information to veterans and their families in filing claims for VA or other veteran-related benefits including enrollment in the VA Healthcare System. The service officers traveled the state, on a monthly basis, meeting with veterans who are unable to travel to Salt Lake City or other various Department of Workforce Services locations throughout the state. This program has been revamped to include twice-monthly visits from Logan to St. George.

Information Workshops and Seminars

Several veteran seminars and workshops were held during the past year. Federal Employment Officials from the U.S. Office of Personnel Management and other federal agencies conducted a seminar on how to apply for federal employment. The Small Business Administration and other agencies conducted a workshop for veterans on how to start their own business. Officials from the U.S. Department of Veterans' Affairs Regional Office & Medical Center, Small Business Administration, U.S. Department of Labor, and Veterans Employment and Training Service joined in hosting fairs in Ogden, Provo, Vernal and Salt Lake City to bring the



Governor Leavitt at the Veterans' Memorial Cemetery

services to veterans. These Saturday morning sessions allowed working veterans to conduct business with several agencies in one location without having to take time off work.

Service Officer Training

In conjunction, the U.S. Department of Veterans' Affairs Regional Office & Medical Center hosted a training workshop for services officers for the Division and veteran organizations.

Homeless Veterans Assistance

The Division supported a stand down for homeless veterans by collaborating with several agencies to provide services, food, clothing and sleeping bags. With the assistance of the U.S. Department of Labor, Veterans' Employment and Training service obtained a \$5,000 grant to help support the stand down.

Assistance to Veterans

The veteran community, helped six elderly veterans receive air conditioners in their homes during last year's record heat wave.

Veterans' Nursing Home

Under the able stewardship of onsite officer, Dennis McFall, and the contractor, Traditions Health Care, the residents have been well cared for. The facility has passed the inspections by the Health Department & U.S. Department of Veterans' Affairs. Improvement to the facility includes new vinyl flooring in the dining area to replace the worn-out carpeting.

Veterans' Cemetery

Sexton Monte Rock and his crew have done a great job maintaining the cemetery in an honorable manner for more than 1,900 veterans laid to rest there. Improvements to the cemetery include refurbishing the chapel, and installed new carpet. A new statue was dedicated honoring Utah Medal of Honor recipients such as George Wahlen. Work is under way to update the Cemetery master plan for submission to the U.S. Department of Veterans' Affairs for a grant to make additional improvements to the cemetery.

Annual Veterans' Day Concert



One of the premier annual interactions between the citizens of Utah and the Utah National Guard is our annual Veterans' Day Concert where we pay special tribute to all veterans. This event has taken place annually for 47 years, with our popular 23rd Army Band performing a concert in honor of those who have served their country.

In November 2002 the famous 23rd Army Band presented two performances. The first featured the combined Alpine School District Choirs performing with the 23rd Army Band at the Utah Valley State College McKay Events Center in Orem. The second

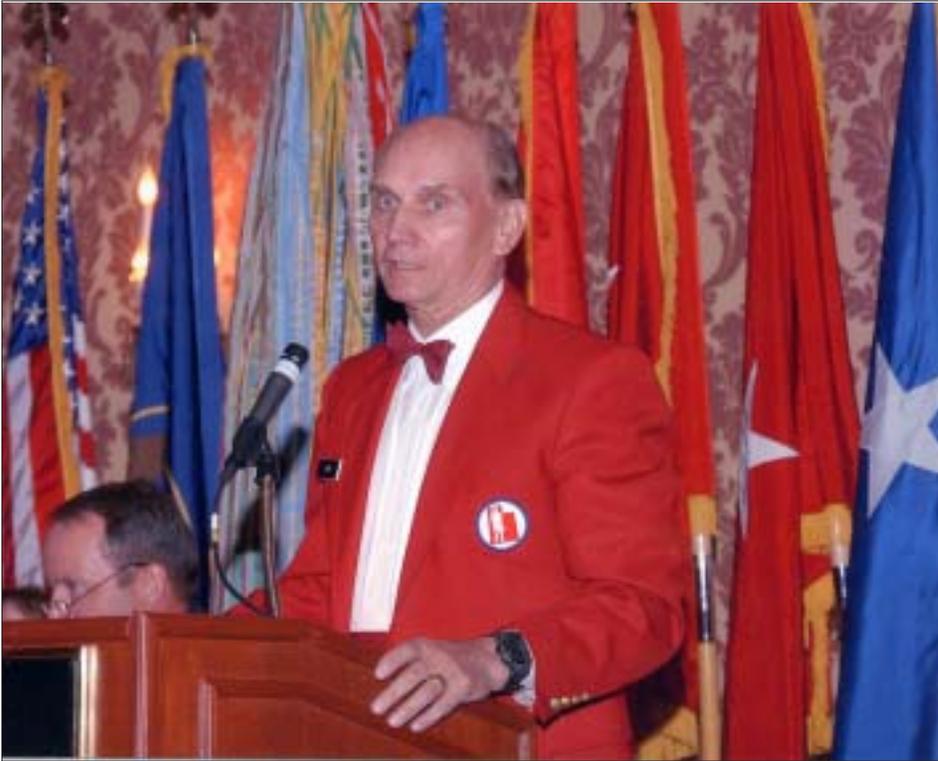
featured the combined Granite School District high school choruses performing with the 23rd Army Band at the Jon M. Huntsman Center at the University of Utah.

The 48th Annual Veterans' Day Concert will be held at two locations again in November 2003. The first will feature the 82nd Airborne "All-American" Chorus and the combined Granite School District high school choruses performing with the 23rd Army Band at the Jon M. Huntsman Center at the University of Utah. The second will feature the Mountain Crest and Sky

View High School choirs performing with the 23rd Army Band at the Kent Concert Hall at the Utah State University in Logan.

These are great events to honor all the soldiers, airmen, sailors, marines, and members of the U.S. Coast Guard who risk their lives to protect our nation in times of war and peace. All are patriots who deserve special recognition for their devoted service to this great nation. The 23rd Army Band and the Utah National Guard do their best to make sure they get the recognition they deserve.

Honorary Colonels Corps of Utah



Brig. Gen. Jake Garn, commander of the Honorary Colonels Corps of Utah, speaking at the 42nd Annual Minuteman Awards Banquet

The Honorary Colonels Corps of Utah is a major contributor to the success of the Utah National Guard. It is an organization of community leaders that provides significant support for a number of Utah National Guard activities. It is made up of former Guard general officers, current and past governors, legislators, judges, business owners and leaders from every walk of life. The community knows the Utah Guard for its support; the Honorary Colonels provide significant support to the Guard.

During June, the Corps sponsored the 42nd Annual Minuteman Awards Banquet. The banquet honored local citizens who have distinguished themselves through service to the community in civic, religious, business, humanitarian or military capacities. This year's recipients included Honorable

James V. Hansen, Ms. Carla Hitz, Ms. Dawn House, Mr. Harold W. Poole, and the Freedoms Foundation at Valley Forge.

In August, the Corps helped sponsor the 42nd Annual Freedom Academy. This is a week-long event that hosts high school student leaders from throughout the state in an unforgettable freedom education experience. Held at Camp Williams, the Academy exposes students to the military, civic and religious leaders, and encourages each student to be an ambassador of freedom at their own school.

Another area in which the Corps gets involved is the Boss Lift Program. In cooperation with the Employer Support of the Guard and Reserve Organization, the Corps helps to

organize and support joint civilian military flights across the country. Influential civilians, particularly employers of Guard members, benefit greatly by observing firsthand the critical missions performed by their employee Guard members. Because of recent security restrictions, these activities have been limited.

Members of the Corps are involved, in one way or another, in most significant events in the Utah National Guard. Sometimes it's through financial assistance for a special project such as the annual Veterans' Day Concert. At other times they may be a liaison between the Guard and less-involved community members. This year, generous contributions from the Honorary Colonels Corps helped with publication of the book, "Legacy, a history of the Utah National Guard" and the completion of Patriot Way, a memorial located at the Utah Air National Guard Base. Whatever their involvement, the Honorary Colonels Corps is a valuable and supportive part of the Guard community in Utah.

Brigadier General E. J. "Jake" Garn serves as the Honorary Colonels' current commander. The following is a current list of the Honorary Colonels Corps of Utah. Each member adds value and strengthens the Utah National Guard.



Honorary Colonel members

Honorary Colonels Corps of Utah

Hon Col Dorothy Anderson
 Hon Col Fred S. Ball
 Honorable Norman H. Bangerter
 Hon Col Eugene W. Banks
 Hon Col Warren Barnes
 Hon Col Quentin T. Bowler
 Hon Col Don Bradshaw
 Hon Col Rodney H. Brady
 Hon Col Don Cash
 Hon Col James E. Charnholm
 BG (Ret) Ronald E. Chytraus*
 Hon Col Howard S. Clark
 Hon Col Gerald "Skip" Daynes
 Hon Col Thomas D. Dee
 BG Ralph L. Dewsnup
 Hon Col Robert L. Dibblee
 Hon Col Ezekiel Dumke, Jr.
 Honorable Christine M. Durham
 Hon Col Dan R. Eastman
 Hon Col Rex Falkenrath
 Hon Col David P. Felt
 Hon Col Douglas S. Foxley
 BG (Ret) Melvin V. Frandsen
 Hon Col Robert H. Garff
 BG (Ret) E.J. "Jake" Garn*
 Hon Col Mary Ann Garner*
 Hon Col John B. Goddard
 Hon Col William Godwin
 BG Stanley J. Gordon
 BG (Ret) Parry Greenwood, Jr.
 Hon Col George Gregersen
 MG (Ret) John M. Hafen
 Hon Col Donald E. Hazen
 BG Jon C. Heaton
 Hon Col A. Lawrence Higgins
 Hon Col Robert H. Hinckley
 Hon Col Jerald D. Holyoak*
 Hon Col Henry A. Huish
 BG (Ret) Gil H. Iker
 Hon Col Theodore C Jacobsen Sr
 BG James D. Johnson
 BG S. Chris Johnson
 Hon Col B. Z. Kastler

Hon Col Ross E. Kendell
 Hon Col Richard W. Kieffer*
 Hon Col Fred P. Lampropoulos
 Hon Col Kurt L. Larsen
 Honorable Michael O. Leavitt,
 Governor of Utah
 BG (Ret) James B. Lee
 Hon Col Boyd A. Lindquist
 Hon Col John A. Lindquist
 Hon Col John E. Lindquist
 Hon Col Allan M. Lipman, Jr.
 Hon Col James L. Lords
 BG Larry Lunt
 Honorable Donald A. Mackey
 Hon Col Peter W. Madsen
 Hon Col Richard H. Madsen
 BG (Ret) James G. Martin
 MG (Ret) John L. Matthews
 BG (Ret) Stanley P. May
 Hon Col Vickie L. McCall
 MG (Ret) James M. Miller
 Hon Col June M. Morris
 Hon Col Wm. James Mortimer *
 Hon Col Robert D. Myrick
 BG (Ret) Gary C. Nelson
 Hon Col Richard L. Nelson
 BG (Ret) David W. Noall
 Hon Col Scott S. Parker

Hon Col Robert S. Pembroke*
 Hon Col Melissa Phillips
 Hon Col J. Steven Price
 Honorable Calvin L. Rampton
 Hon Col M. Scott Rassmussen
 BG (Ret) Lyle M. Rich
 Hon Col Lon R. Richardson, Jr.
 Hon Col F. Tempel Riekhof, M.D.
 Hon Col Larry R. Rose
 Hon Col Antonio L. Savoca
 Hon Col Harris H. Simmons
 Hon Col Hyrum Smith
 Hon Col Roy Souder
 Hon Col David Spafford
 Hon Col Robert L. Stayner
 Hon Col Debra Tanzi*
 MG Brian L. Tarbet*
 Hon Col Verl R. Topham
 Hon Col M. Walker Wallace
 LTG (Ret) Maurice L. Watts
 Hon Col Dolores Wheeler
 Hon Col Don M. Wheeler
 BG Patrick D. Wilson
 Hon Col Linda Wolcott
 BG (Ret) Roland R. Wright
 Hon Col Michael T. Young

*Board Member



Members of the Honorary Colonels Corps at the Air Guard facility

Human Resources Office



SMS Ann Robison, Personnel Specialist, Technician Section

The mission of the Human Resources Office (HRO) is to provide total quality customer service with a focus on timely results and customer satisfaction. The HRO is the consolidated personnel office, which supports the nearly 1,650 full-time employees of the Utah National Guard. This represents a small increase of full-time employees between the Army and Air Guard. We also received some control-grade relief for our Air Active Guard and Reserve (AGR) force.

The full-time force is comprised of active duty military, federal civil service and state employees who work for the Utah Army and Air National Guard. The full-time force is distributed in armories and training sites from Logan to St. George and from Tooele to Vernal. Utah National Guard full-time employees provide the essential continuity in administration, supply, maintenance, operations and training that serve the nearly 6,471 unit members across the state.

The Human Resources Office provides hiring, staffing, benefit services, position classification, on-the-job injury services, full-time employee training, equal employment opportunity, labor management relations, medical and pay administration, employee assistance programs, personnel computer data services, official duty travel and recreation (ticket) specials. The HRO is committed to ensuring that all the basic work-related needs of Utah

National Guard employees are provided in order to maintain maximum efficiency and the highest possible morale.

We welcomed Brandi Lambert as a temporary employee who helped catch up our administrative backlog. We said good-bye to our state equal employment manager Donovan Lambert who retired.

We were able to assist most of our airmen/soldiers as they were processed to support Iraqi Freedom, and other contingencies around the world. Our full time cadre of employees went above and beyond expectations to ensure that our state and federal missions were met and our airmen/soldiers had the tools to make critical decisions affecting themselves and their families.

The Utah National Guard is consistently rated one of the very best. This is why nearly every unit was mobilized throughout the year to accomplish what they were trained to do. This success can only be attributed to the caliber of our people, both full time and traditional. Our goal, in the HRO, is to continue to improve the support and assistance we give to these valuable assets.



SFC Mary Berry, AGR Pay and Leave Manager

Governor's Day / Family Day 2003



The Commander in Chief of the Utah National Guard, Governor Leavitt reviewing the troops

Governor's Day/Family Day is a significant event designed to honor the Utah Army and Air National Guard units and members. It allows family and friends of the Utah National Guard to participate in a variety of fun activities associated with this family-oriented event. Finally, it gives the Commander in Chief, the Governor, an opportunity to review his troops, a statutory requirement.

This year the event began with recognition of those families with deployed Utah Guard members. Families received yellow balloons and were invited on the parade field to formally be recognized by the audience. The traditional ceremonial event, which followed, began with a flyover by the Utah Air National Guard KC-135 aircraft. Governor Leavitt and Major General Taret conducted an inspection of the troops as the 23rd Army Band played from their prominent place in the center of the parade field. The color and honor guards performed honors to the nation. As the band played the National Anthem all the troops and the audience paid tribute to our nation's flag.

A number of awards were presented to some outstanding individuals and units. Individual awards included The Utah Medal of Merit presented to Brigadier General Larry Lunt for his many years of dedicated service to the Utah National Guard. The Legion of Merit was presented to Col. Alan Walker for his service as Commander of the 19th Special Forces Group; his wife Victoria received the award due to his deployment. The Bronze Star was presented to Col. Scott Harrison for his exceptional performance as vice-commander of the Air Expeditionary Wing during Operation Iraqi Freedom. Outstanding unit awards included Service Battery, 2nd Battalion, 222nd Field Artillery; B Battery, 1st Battalion, 145th Field Artillery; 115th Heavy Equipment Maintenance Company; B Company, 142nd Military Intelligence Battalion; 115th Engineer Detachment; Support Company, 1st Battalion, 19th Special Forces Group; D Company, 211th Aviation Battalion; 151st Air Refueling Wing; and the 169th Intelligence Squadron.

The Governor's address was followed by the "Pass in Review" of the

troops as Blackhawk and Apache helicopters from Army Aviation performed a flyover in tactical formation.

After the parade, family members enjoyed special midway events along with the "Healing Fields" display provided by Colonial Flag. The display was a multi-national flag display--one flag, from the representative country, for each fallen soldier during Operation Iraqi Freedom and the Afghanistan fight against terrorism. Other activities that the families enjoyed were pony rides, game booths, a variety of food booths and unit equipment displays. Unit displays, highlighting training, and activities were set up in various locations on the lawn. The Trolley Trooper and climbing walls were manned as well as the rappel tower for the older kids. Bargains from the PX were on display, with everything from food to home appliances available for Guard members to purchase at great savings.

The activities ended after a long day for some of the younger family members who departed the shuttle bus with balloons, smiles and great memories of Governor's Day/Family Day 2003.

Freedom Academy



Delegates participating in the flag ceremony

The 42nd Annual Freedom Academy was held at Camp W.G. Williams August 4-8, 2003. Freedom Academy is a week-long activity sponsored by the Utah National Guard. Eighty delegates, representing over 48 high schools participated in this year's academy.

The Academy's mission is: "To promote the principles, ideas, and vision of America; to promote patriotism; and to provide motivation to be actively involved in preserving the freedoms we enjoy in America." To accomplish our mission, the delegates are exposed to a wide variety of prominent

government, business, civic and military leaders. They also participate in patriotic, leadership development, and team-building activities. Throughout the academy, the delegates are encouraged to conduct their own patriotic programs and assemblies upon return to their schools.

Our keynote speaker, Mr. Thurl Bailey, spoke about their responsibilities and opportunities for service in the coming school year. They were encouraged to reach out to those who may be different from the mainstream student. Some of this year's other speakers included Brad Probst, Chad Hymas, Don Spradling, Gordon

Birch, and Nadine Wimmer. Governor Leavitt spoke of the important role of the Utah National Guard since Sept. 11, 2001 and that the future was bright with such wonderful leaders. Federal Judge Dee Benson spoke of the guaranteed freedoms of the constitution and explained many experiences since taking the bench. Scott Anderson spoke to the delegates and their parents of personal sacrifice and the goodness of today's youth and encouraged them to make a difference this year as they served their student body.

Additional highlights of the academy included a visit to the State Capitol and Federal Justice buildings. The local musical group "T minus 5" gave an "electrifying" concert that started the academy off on a high note. Local media personalities participated in a lively panel discussion on "Freedom of the Press." Team building was taught to the delegates as they navigated their way through the Leadership Reaction Course.

Respect and understanding for the American flag during a flag retirement ceremony instilled an unquenchable desire to always honor the flag. During the speech and talent competitions the delegates expressed heartfelt thanks for the freedoms that they enjoy. Finally, loss of freedom was demonstrated during a tour and inmate discussion at the Utah State Prison.

Each major subordinate command of the Utah Army and Air National Guard was given the opportunity to display their equipment. The delegates fired artillery, drove "hummers," rappelled, and took the "Fireman's Challenge."

The Honorary Colonels Corps of Utah and the National Guard Association of Utah provided funding for the Freedom Academy. Other contributions came from Swire Coca-Cola, AT&T Wireless, Wilkenson's Trophy, Alliant Food Service, Domino's Pizza, David's Distributing and Peterson's Market. The dates for next year's Freedom Academy will be Jul 31- August 6, 2004. We look forward to continued support in making the 43rd annual academy the greatest in history and giving the delegates exceptional hands-on training.

Utah National Guard Biathlon Team

Biathlon is the winter Olympic sport that combines cross-country ski racing with smallbore rifle marksmanship. The Utah National Guard competes annually in the Chief of the National Guard Bureau Biathlon Championships. The week-long competition consists of both individual and team events. The two individual events are the 10-K and 20-K races. The team events are the 4 x 7.5-K and the 15-K patrol relay races. All biathlon races consist of cross-country skiing interrupted by bouts at a 50-meter shooting range. The combination of two very contradictory disciplines confronts an athlete with very demanding challenges. Members

of the Utah National Guard Biathlon Team also participated as organizers and race officials for the Utah Winter Games Biathlon and the United States Biathlon Association team tryout races.

This year the National Guard Bureau Biathlon competition was held at Camp Ethan Allen, Vermont. Mobilization of Utah National Guard units impacted the Utah Team as several key members of the Biathlon team were mobilized with their units. Lieutenant Colonel Jeff Stuart coached the team and Chief Warrant Officer Noel Olsen and Sgt. Jesse Peterson competed.

Positions on the Utah National Guard Biathlon Team are open to all



Biathlon competition

members of the Utah National Guard. Soldiers interested in participating in the exciting sport of biathlon should contact the Utah National Guard Biathlon coordinator, Chief Warrant Officer Noel Olsen.

The Utah National Guard Marathon Team

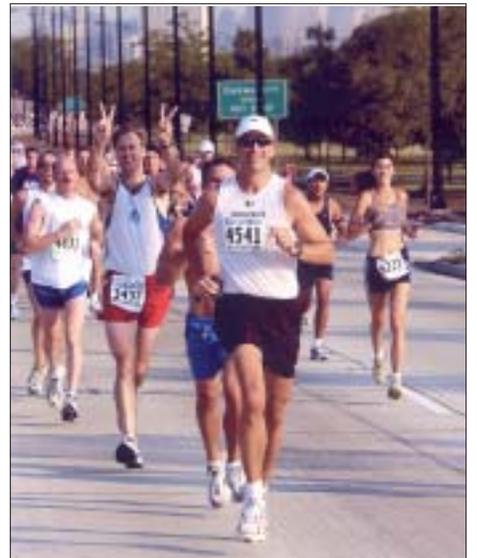
One of the main purposes of the Utah National Guard Marathon Team is to sponsor a team to compete against other state National Guard Marathon Teams and vie for individual positions on the All-Guard Marathon Team. The National Guard Bureau's annual competition is held in conjunction with the Lincoln Marathon in Lincoln, Nebraska each May. The All-Guard Team compete throughout the year against other military teams from the active Army, Air Force, Navy and Marines. Some of the various competitions include: the Marine Corps Marathon, the Blue Angel Marathon, the Air Force Marathon, the Army Ten-Miler, The Chicago Marathon and the America's Finest City Half Marathon. The Utah National Guard Marathon Team currently has three members on the All-Guard Team.

Another purpose of the marathon team is to assist in the Physical Readiness Program in units. Team

members offer their assistance and expertise to commanders as they prepare and execute physical readiness training programs in their units. Team members also assist the recruiting office by providing personnel to relate experiences and benefits associated with National Guard membership.

Competition for team membership is open to all Utah National Guard members. Selection is held each October in conjunction with the St. George Marathon. National Guard members, who have an interest, but are unable to participate in St. George, may run another marathon during the year and have their time considered for team selection.

The Utah National Guard Team consistently places individuals on the All-Guard Team. At the All Guard Marathon Trials held in May 2003, at Lincoln, Nebraska, Maj. George Graff and Capt. Eric Petersen were selected



Maj. George Graff

for the 2003 All-Guard Marathon Team.

Team members participate in local races year wearing the distinctive uniform provided by the Utah National Guard. The Utah Marathon Team has done well, both locally and nationally, during the past years and expects this tradition of excellence to continue.

Utah National Guard Marksmanship Team



Members of the Utah National Guard Marksmanship Team just after the Winston P. Wilson National Matches at Camp Robinson, Arkansas: Left to Right, Standing - CW5 G. Cloward, UT G-3 Training; Col. P. Harrell, UT G-3; SSgt. S. Erickson; SSgt. D. Spencer; Col. F. Grass, NGB G-3; Spec. S. Abrams; Spec. J. Taylor; Lt. Col. D. Torgersen; Kneeling - Maj. A. Abram, UT G-3 Training; SSgt. B. Leggett; SFC A. Lund; Cpt. A. Roberson

The Utah National Guard Marksmanship Team training and competition was disrupted during this fiscal year with one of the largest mobilizations ever experienced by the Utah National Guard. The marksmanship coordinator, 2nd Lt. Gus Leon, transferred from the Utah National Guard to become a C-130 pilot for the U.S. Air Force. On short notice, SFC Craig Brown took over the Utah National Guard marksmanship program. The extreme fire danger at Camp Williams precluded the normal conduct of The Adjutant General's marksmanship matches. Therefore, the MAC VII matches at Camp Guernsey, Wyoming, had to serve as the qualifications for the Winston P. Wilson

National Marksmanship matches held at Camp Robinson, Arkansas.

The Utah National Guard members who made up the Utah Rifle Team were: Sgt. Douglas J. Spencer, SSgt. Breton J. Leggett, Spec. Jade W. Taylor, Sgt. Shane A. Ericksen, SFC Alma R. Lund, and Spec. Shawn W. Abrams. The Utah Pistol Team members were: Sgt. Rusty C. Braithwaite, 2nd Lt. Hans R. Watson, Sgt. Levi E. Boardman, SFC Ivan H. Madsen, SFC Tracy A. Whatcott, Capt. Arthur D. Roberson, and Spec. Tad A. Spencer. Sergeant First Class Craig R. Brown was the State Marksmanship Coordinator.

At the same time the Winston P. Wilson competition was held, many of the Utah personnel from the G-3 Office were at the National Guard Professional Education Center at Little Rock, Arkansas, attending the Training, Operations, and Exercise Synchronization Conference. Therefore, many of the Utah personnel from the G-3 Office observed and even participated in the match. The National Guard Bureau G-3, Col. Grass, was there and interviewed all the Utah Guard Team members and even participated with them. Most of the Utah National Guard Marksmanship Team members had been activated, with their units, for the on-going "War on Terrorism."

Museum and Historical Services



The Fort Douglas Museum during the Okinawa exhibit opening

The mission of the Fort Douglas Military Museum is to preserve and interpret Utah military heritage. The focus is on the history of Fort Douglas, the history of the militia and National Guard in Utah, and the history of Utah veterans. Director of the Museum is Col. (Ret.) Robert S. Voyles. The staff includes one full-time curator, four part-time museum specialists and eleven volunteers.

In addition to support from the Utah Army National Guard, the Fort Douglas Military Museum Association (a non-profit organization) also provides support. This year, the president is Col. (Ret.) Robert D. Mabey, former Utah Army National Guard Director of Aviation and Safety. The Association provides legislative and financial support to the Museum. It also serves as the conduit for receipt of donations and grants not otherwise available to the Museum through the National Guard.

There were two major events during Fiscal Year 2003 for the

Museum. These were the 140th Anniversary celebration of the founding of Fort Douglas and the opening of the Battle of Okinawa Exhibit. The 140th anniversary was celebrated on October 26. Events included a symposium, Civil War encampment, Gatling Gun firing demonstrations, historic restored military vehicles, and a retreat parade on the parade field. The Okinawa exhibit was opened on June 14 as part of Flag Day ceremonies at the Fort. The ribbon cutting featured past and present commanders of the 96th Regional Support Command as well as Okinawa veterans. The day's events included family support activities with Apache helicopter and F-16 fighter fly-overs.

Other events during the year included our annual "Ghosts of Fort Douglas" Halloween program, participation in the "Medical Doctors of World War II" exhibit with the Utah Orthopedic Association, a Veterans' Administration "Minorities in the Military" display, participation in a "Battle of Bear River" staff ride with the

Utah Military Academy, and special tours in support of Navy Reserve and 96th Regional Support Command Army Reserve family days.

In addition, the Museum hosted luncheons and dinners for Kiwanis, the International Plastic Modelers Society and the Council on America's Military Past. Other accomplishments included an exhibit for the Utah State Veterans' Nursing Home and acceptance of a copy of the original Camp Floyd Masonic Lodge Charter from the local Masonic Lodge.

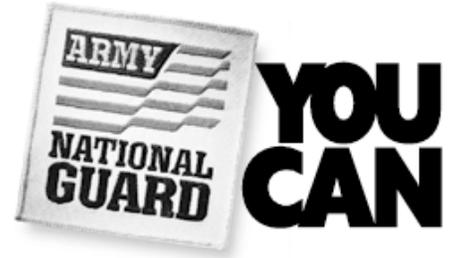
Facilities improvements included certification of an arms vault constructed by the 489th Utility Detachment, continued progress on the restoration of the oldest building on the Fort by our living history group (the 3rd California Volunteers) and the initiation of a license agreement to use a building belonging to the Army Reserve for Museum purposes. Finally, thanks to the dedication of our staff and volunteers, we acquired a 1918-era caisson and limber that has been fully restored as our newest display items.

The Museum is located at 32 Potter Street on Fort Douglas. Hours of operation are 12:00 to 4:00, Tuesday through Saturday.

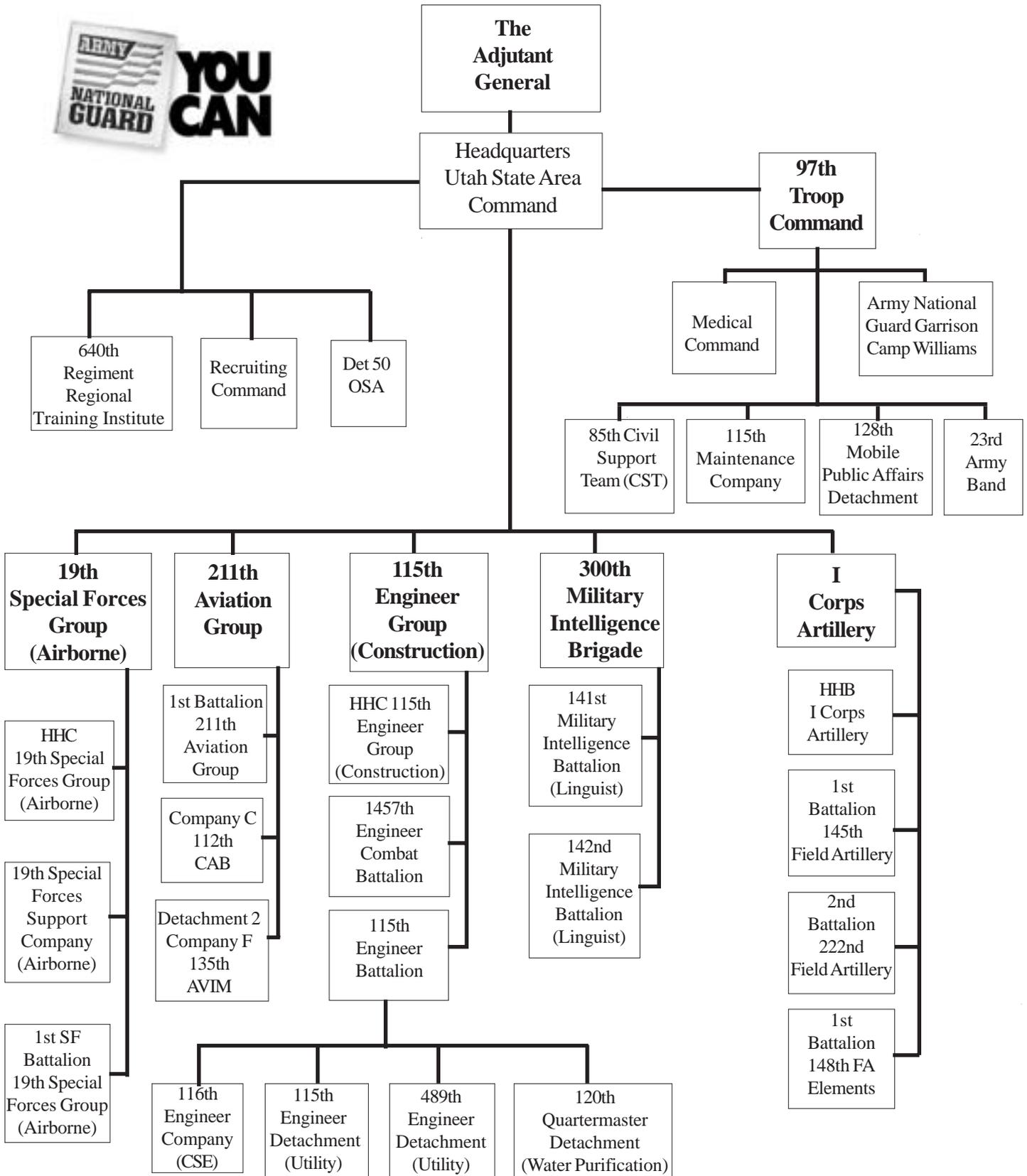


The Gatling Gun firing demonstration

Utah Army National Guard



UTAH ARMY NATIONAL GUARD ORGANIZATIONAL CHART



Utah Army National Guard



The first elements of the 142nd MI Bn. arriving in Baghdad

The Utah Army National Guard is an organization rich in heritage, tradition and service. Formally organized in the spring of 1894, the first service in defense of life and property was actually rendered under the banner of the Nauvoo Legion in the 1840's. It was from the members of the Nauvoo Legion and the veterans of the Mormon Battalion of the Mexican War that the first militia of the Utah Territory was organized. This hardy group of citizen-soldiers retained the Nauvoo Legion name and for the next 40 years ensured peace and protection for territorial residents facing a variety of enemies and challenges. As the country grew and the Utah Territory approached statehood, the Utah National Guard was federally organized and the first units were chartered.

Within weeks, the newly organized Utah National Guard saw its first service. Since that first mission in April 1894, units of the Utah National Guard have served countless missions both at home and on foreign soil, and currently

have units serving in Afghanistan, Iraq and many other locations throughout the world.

From humble beginnings, the Utah National Guard has grown to be a nationally prominent organization setting the standard for other states to follow in many areas. Individual units ranging from the 128th Public Affairs Detachment to I Corps Artillery receive recognition for excellence in everything from mission readiness to meal preparation.

The Utah Army National Guard has two primary missions. The first mission is to the people of the state of Utah. When called upon by the Commander-in-Chief (the Governor), units and guard members support civil authorities in protecting life and property. They are also called upon to help preserve peace, order, and public safety. The second primary mission of the Utah Army National Guard is to the people of the United States. When called upon by the national Commander-in-Chief (the President), the Utah Army Guard provides well-trained and fully equipped military units to serve as part of the total force in times of war or other national emergency.

The Utah Army Guard has many different types of units. Administered by a State Headquarters (called the Utah STARC), Utah serves as home for artillery, engineer, special forces, aviation, and military intelligence units. There are also a number of smaller specialized units. The largest Army training center in Utah is the Army National Guard Garrison Camp Williams, located at the south end of the Salt Lake Valley. Encompassing nearly 30,000 acres, Camp Williams serves not only as a major training site for Utah

National Guard units, but also for units throughout the U.S. and even some foreign nations. In addition to weapons ranges, battle courses, and many outdoor training facilities, Camp Williams also has maintenance facilities, troop support capabilities and extensive classroom facilities. Camp Williams is also home to a Marine Corps Reserve unit and our own 640th Regimental Regional Training Institute, which trains National Guard soldiers from all the western states to include Hawaii and Guam.

The Headquarters of the Utah National Guard is at the Draper Headquarters Complex located next to I-15 in the southern end of the Salt Lake Valley. This extensive facility is also home to several major commands and separate units.

One of the reasons for the success of the Utah Army National Guard is the deep sense of community felt by Guard members as well as Utah citizens. Guard members are constantly serving their communities in many ways. Engineer units, in particular, have made major contributions throughout the state with a variety of construction projects.

This past year the Utah Army Guard supported the largest mobilizations in their history mobilizing units and individuals for the war against terrorism and other federal missions worldwide. We currently have three battalions serving in Iraq

Under the capable leadership of Maj. Gen. Brian Tarbet, The Adjutant General, and Brig. Gen. Stanley Gordon, Assistant Adjutant General Army, the Utah Army National Guard continues its long tradition of distinguished service to the state and nation.

Hq & Hq Detachment, Utah State Area Command

The Headquarters and Headquarters Detachment, Utah State Area Command (HHD, UT-STARC), plays a vital role in the overall readiness of the Utah Army National Guard. The detachment is organized to meet the training and administrative needs of the individual Detachment members. The role of each of the Utah STARC Directorates is discussed later in this publication.

The staff and soldiers of Headquarters and Headquarters Detachment STARC worked long hours and many weekends mobilizing Utah Army National Guard elements

from I Corps Artillery, 19th Special Forces, 300th Military Intelligence Brigade, 115th Engineer Group and 211th Aviation Group. During the last year, 85 percent of the Utah Army National Guard force was deployed. This total is the highest of all the 54 states and territories.

Soldiers were prepared for deployment through the Soldier Readiness Program. Soldiers were assisted in administrative, financial, medical, legal, and logistical preparation for deployment around the world. The State Family Support Program personnel provided information to

prepare the soldiers' families for any problems that may occur during the deployment. The information provided the family helped to eliminate some of the stress and worry caused by the deployment.

The support was in addition to normal day-to-day support and care given to Utah Army National Guard soldiers by the Headquarters and Headquarters Detachment. The current world situation seems to indicate that Operations Tempo will continue and that for the foreseeable future the Soldier Readiness Program will become part of our "business as usual."



Detachment 50, Operational Support Airlift Command "C-12T1"

During the Fiscal Year 2003, the C-12T1 fixed-wing aircraft flew over 450 hours in support of various organizations throughout the Army. Detachment 50 supported personnel travel requirements from Utah as well as other states within the United States. Detachment 50 is part of the Operational Support Airlift Command, which seeks to provide the most cost-

effective air transportation available, allowing units to train to meet their wartime mission readiness. Chief Warrant Officer 5 Duane B. Schmutz currently commands Detachment 50. The Operations Officer is Chief Warrant Officer 3 Mike Holder and the top NCO is SFC Shane Goodman.



640th Regiment (Regional Training Institute)



One of the many classes conducted by the 640th Regiment (Regional Training Institute)

Fiscal Year 2003 was a busy and productive one for our organization. It was a year filled with challenges and changes. We deployed 12 soldiers (approximately 10% of our force) with other units that mobilized in support of Operations Iraqi Freedom and Noble Eagle. Some of them have returned home, others are still serving overseas. We saw a “changing of the guard” as CSM Phil Cox, who was our senior enlisted member for many years, retired in the middle of the summer. His replacement came from I Corps Artillery, and we were happy to welcome CSM Karl Shuler. Our Regimental Commander, Colonel Linda Higgins, is beginning her third year as commander.

Despite the turbulence of deployments, retirements, and the world situation, over 3,400 students from all over the country attended classes in our classrooms at Camp Williams, Utah.

Our curriculum focuses primarily on Non-Commissioned Officer (NCO) development courses. These courses are part of the required education an NCO receives in order to become eligible for promotion. In addition, we teach specialty artillery courses, training soldiers to become Forward Observers, Cannon Crewmen, Fire Direction Specialists, and Field Artillery Survey Specialists. To assist mobilized units with qualification of their soldiers we conducted five unscheduled artillery courses this year, sending our instructors to Tooele and Fort Lewis to conduct the training.

We continued teaching the Utah National Guard Officer Candidate School (OCS), graduating and commissioning 18 new lieutenants. Our instructors also provided support to the national OCS programs in Fort Meade, and Fort Lewis. Soldiers attending OCS training find it a challenging and

rewarding environment that prepares them to assume leadership positions. We also prepare brand new recruits to attend and succeed at the Army’s Basic Training by sending them through a weekend full of physical and mental training and giving them a taste of what a “real” drill sergeant will be like.

Every three years we are required to undergo a rigorous accreditation from the United States Army Sergeants Major Academy (USASMA). This past February we received the highest ranking ever given during a USASMA accreditation: an Institution of Excellence. No other National Guard or Army Reserve training institute has ever received this prestigious recognition. We are proud of the job we do and the contributions we make to the Utah Army National Guard and the United States Army by training soldiers to be the best they can be.

Recruiting and Retention Command



Team Two receives the award as the Top Team for Fiscal Year 2003.

Fiscal Year 2003 was another banner year for strength maintenance in the Utah Army National Guard. The Recruiting and Retention Command assisted in accessing 893 new soldiers into our organization this year. Patriotism and a desire to serve their country, even in difficult times, continues to be the top reason individuals are joining the Guard. The state of Utah exceeded their end-strength mission requirement and is ranked by the National Guard Bureau in the top ten again this year in all areas of strength maintenance.

Recruiting and Retention NCOs faced additional challenges this year as many units throughout the state were mobilized and deployed. Many hours were spent by recruiters assisting their assigned units prepare for mobilization upon receiving the alert. As these units continue their active service, recruiters are providing training for rear detachments and assisting family

support centers. The Recruiting and Retention Command was also directly effected by mobilizations as three of our members were called to serve. These members include Lt. Col. Jefferson Burton with the 1457th Engineer Battalion; SFC Russell Johnson with the 142d Military Intelligence Battalion; and SFC Paul Raymond with 2d Battalion, 222d Field Artillery.

The Recruiting and Retention Command has three tenants to their strength maintenance mission. First is to recruit high-quality soldiers into the National Guard; second, assist unit commanders re-enlist qualified soldiers; and third, assist in managing the overall attrition within the units of the Utah Army National Guard. Referrals from current and retired National Guard soldiers will always be the best source of leads to enlistment. First Line Leader Training, Strength Maintenance Surveys and ETS counseling will always be critical to the

commanders and first sergeants ability to retain their soldiers.

To support the entire Utah Army National Guard, the 57 soldiers in our command are organized into four teams and an operation center, geographically stationed to give each unit and college ROTC an assigned Recruiting and Retention NCO. Sergeant First Class Scott Anderson, from the Murray storefront, was selected as the #1 Production Recruiter. Master Sergeant Jesse Adamson and Team #2 were selected as Top NCOIC and Top Team in our organization.

As we begin Fiscal Year 2004, our priorities will be on retaining the soldiers returning from deployments, to strengthen our relationship with the community; to provide a professional presence on our high school and college campuses, and continuing to enhance our support to each command. Together we will meet and accomplish future missions.

Deputy Chief of Staff of Personnel (G-1)



MSG Ron Linton, Judy Chaston, Karen Naylor, Glenna Enison, Maj.Gen. Brian Tarbet, Col.(Ret) Dave Gunn

During Fiscal Year 2003, the Deputy Chief of Staff for Personnel (G-1) experienced an increase in its operation tempo as the result of the Global War on Terrorism. Through the Soldier Readiness Processing system, the G-1 and his staff processed 1,569 soldiers in support of contingency operations such as Operations Enduring Freedom, Noble Eagle and Desert Spring, bringing to total nearly 4,000 Utah National Guard "Citizen Soldiers" called to active duty since Operation Desert Storm more than a decade ago.

The G-1 is a multi-faceted directorate of outstanding soldiers executing a wide range of personnel-related activities designed to provide support to the soldier, the soldier's family, and retired soldiers. Personnel Services provided by the G-1 include family programs; soldier education benefits; enlisted and officer promotion and management; medical care, to include medical boards and incapacitation pay; student loans

payment; personnel records management and maintenance; and military awards.

The family programs, managed by MSG Ron Linton, and supported by a host of outstanding volunteers, has been at the very heart of unit and individual mobilizations. During the past year, the family programs provided 17 deployment briefings, 10 reunion briefings, opened and staffed 14 family assistance centers at armories throughout the state, and distributed hundreds of pounds of donated food, clothing, and toys to the families of mobilized soldiers. The family readiness volunteers for activated units stepped forward to perform an outstanding service by helping families prepare for and cope with the deployment of their loved ones. These volunteers were vital in the dissemination of information, and provided an invaluable communications link between the Adjutant General, the individual soldier, and his/her family, making this a critical component to unit

and individual readiness. During deployments, volunteers and the full-time staff held support meetings throughout the state that allowed spouses and family members to interface, which provided support through the hard times of separation and the problems associated with deployments such as changes in insurance and payroll. These volunteers are the true heroes of the Family Readiness Program, and they deserve the thanks and praise of all Guard members and their families.

The education service office also provided outstanding support and assistance to soldiers wishing to further their civilian education. During Fiscal Year 2003, 830 soldiers were enrolled in the Montgomery GI Bill Program, and an additional 148 enrolled in the Kicker Program. These two programs provide soldiers with additional monies to fund their post-secondary education. In addition to Montgomery GI Bill Programs, the Student Loan Repayment Program made payments in excess of \$33,000.00 to loaning agencies. Additional funding, totaling more than \$380,000, was provided to 400 soldiers through the Federal Tuition Assistance Program. In addition to federal tuition assistance programs, the new State Tuition Waiver Program granted 155 tuition waivers to qualifying Guard members equaling more than \$385,648.

The G-1 is a dynamic organization where soldier and family are the primary focus. As the operation tempo increases and more National Guard members are called to serve as citizen soldiers, the G-1 will continue to meet the challenges of our mission.

Deputy Chief of Staff for Operations and Plans (G-3)



Lt. Col. Paul Harrell, the G-3, and Lt. Col. Dwaine Torgersen, G-3 Training, look over training plans for Utah Guard members

Fiscal Year 2003 was a very busy time for the Deputy Chief of Staff for Operations and Plans (DCSOPS) (G-3). Responsible for training plans, operations, mobilizations, force development, modernization, and emergency operations, the directorate staff did not have time to sit back and bask in the success of the 2002 Olympic Games security mission. The rapid pace experienced prior to the Olympic Games continued as the Utah National Guard responded to requirements dictated by the changing real world situation and crisis in the Middle East. A total of 78 mobilizations were conducted out of more than 100 Department of Army alerts. At one time 85 percent of the Utah National Guard assets were either deployed, conducting pre-deployment operations, or were on alert for deployment.

The Invasion of Iraq and the overthrow of Saddam Hussein were helped, in no small measure, by the abilities and expertise of Utah soldiers from the 141st and 142d Military

Intelligence Linguist Battalions. These soldiers went into Iraq as interpreters, interrogators, and analysts.

The 145th Field Artillery Battalion was deployed in a non-traditional mission of guarding critical and sensitive facilities at the Desert Chemical Center and the Tooele Army Supply Depot. The 19th Special Forces soldiers were deployed to diverse areas of the globe in support of combat, peacekeeping, and training operations.

Engineer Support for Iraqi Freedom, was provided by the 115th Engineer

Utility Detachment, the 489th Engineer Utility Detachment, and the 1457th Engineer Combat Battalion. The 116th Combat Engineer Equipment Company was alerted but was not deployed when the wartime mission changed.

Air National Guard units were busy responding to the changes in the real-world situation. Utah Guard air refueling aircraft responded to movement operations and combat support operations as ordered by higher headquarters.

The training section of G-3 was constantly on the move ensuring that Utah soldiers had the training necessary to provide optimal performance in unit deployment assignments. Several Soldier Readiness Processings were conducted for alerted and deploying units and soldiers. Along with the deployment activities, normal day-to-day operations had to continue so new recruits could meet their initial active-duty training requirements, and prior service soldiers could get the needed Military Occupation Skills training for qualification and advancement. The healthy state of the Utah Army National Guard is a testament of the success of our efforts.



Members of the Utah Army National Guard's 142nd Military Intelligence Battalion deployed to Iraq in support of Iraqi Freedom.

Deputy Chief of Staff Logistics (G-4)



Members of DCSLOG (G-4)

The Deputy Chief of Staff Logistics (G-4) is one of the primary staff functions or directorates reporting directly to the Chief of Staff for all logistical matters. The mission of the directorate is: "To provide and sustain the highest level of logistical readiness and fully mission capable equipment for the Utah Army National Guard."

The G-4 is responsible to operate all logistical systems as well as provide logistical planning for units and activities of the Utah Army National Guard in support of The Adjutant General's goal of deploying ready units for national and state missions. Specifically, the parameters of the directorate encompass supply, maintenance, defense movement, food service and logistical automation.

The past year has provided numerous opportunities for the G-4 to prove its capability to support mobilized units. Each division within the directorate has been called upon to extend numerous hours and energy in final preparation for deploying units. The directorate takes great pride in knowing that the dedicated people working in each division were truly concerned about taking care of units and soldiers and ensuring that they were

ready to serve this nation and the state of Utah.

Supply and Accountability

During Fiscal Year 2003 the G-4 again had a chance to test its mission capability for support of the nation with a number of mobilizations. The division helped with the mobilization of four battalion-sized and two company-sized units, about 1,800 soldiers. The mobilization stations were Fort Carson, Colorado; Fort Lewis, Washington; Fort Bragg, North Carolina; and Fort Benning, Georgia. During this period, the Logistics team insured that all required equipment was on hand. The team also made sure the desert camouflage uniforms, J-list chemical gear and ballistic vests were available for all soldiers.

During the last quarter of the year, we also had the opportunity to support some units with de-mobilization. This included making sure all equipment and clothing met the cleaning standards of the de-mobilization station. Along with this, the accountability of the equipment and clothing was accomplished. This was a great opportunity for the G-4 team to support the individual soldiers

and the units of the Utah Army National Guard.



Preparation for mobilization

Surface Maintenance

The Surface Maintenance Management Office provides supervision, assistance, and guidance to support maintenance facilities and staff supervision to Organizational Maintenance Shops within the Utah Army National Guard. Our mission is: "To provide the resources and productivity to support our vision of Utah Army National Guard excellence, to promote Army values throughout our organization and preserve the confidence of our customers, the units and soldiers of the Utah Army National Guard. We will maintain our high standards of quality and never sacrifice safety." Our quality policy is: "To provide and sustain the highest level of Logistical Readiness and Fully Mission Capable equipment for the Utah Army National Guard."

During Fiscal Year 2003, the Utah Army National Guard maintenance organizations excelled in supporting numerous unit mobilizations. Early in 2003, a very high percentage of units were alerted or mobilized.

Maintenance personnel contributed significantly to the success of these mobilizations by ensuring that equipment was fully mission capable, assisting units in loading and transporting equipment at home station and mobilization station. In addition to supporting unit mobilizations, many of our full time maintenance technicians were mobilized and are currently serving in Iraq and Central Asia. Personnel who were not mobilized “stepped up” and fulfilled additional responsibilities to continue maintenance support.

Capt. Hal Fitzgerald supervises the Combined Support Maintenance Shop (CSMS) in the Draper Headquarters Complex. The CSMS provides most of the support maintenance (direct support and general support) for Utah Army National Guard units. The CSMS is a well-equipped, efficient, and modern shop with the capability to rebuild or replace most components of military vehicles including: engines, transmissions, axles; braking, fuel, cooling and electrical systems; and body and paint. The CSMS maintains exceptional skills in canvas, small arms, electronic, night vision, and armament repair. For several weeks early in 2003, the CSMS, supported by the 115th Maintenance Company, worked two shifts, seven days per week, to ensure that mobilizing units were ready. Two CSMS soldiers were mobilized with the 1457th Engineers and several CSMS soldiers recently returned from mobilizations.

Chief Warrant Officer Randy Frehner supervises the Unit Training Equipment Sites (UTES) at Camp Williams. The UTES consists of two shops with the capability to perform limited direct support and organizational repairs for units at Camp

Williams, Lehi, Draper, and Springville. UTES also assists units training at Camp Williams.

Mr. Frehner and several UTES personnel recently returned from mobilizations. One UTES soldier is currently mobilized with the 1-19th Special Forces.

Master Sergeant John Duncan supervises Organizational Maintenance Shop (OMS) 2 in Ogden and OMS 2a in Logan. The OMS 2 supports Military Intelligence and Artillery units in Ogden, Brigham City, and Logan. Two personnel from this OMS recently returned from mobilizations.

Chief Warrant Officer Vern Bracken supervises OMS 3 in Draper. The OMS 3 provides support to units stationed at Draper as well as General Services Administration (GSA) vehicle support to all Utah Army National Guard units. The OMS 3 served as the “reaction force” to assist other shops with mobilizations and deployments. Two soldiers from OMS 3 are mobilized with the 1457th Engineers and one with the 1-19th Special Forces.

Sergeant First Class Rex Baxter supervised OMS 4 in Manti, and OMS 4a in Vernal. Sergeant First Class Baxter and part of his crew recently returned from mobilization. Before their return, the remaining three soldiers of the shop were mobilized with the 1457th Engineers. These shops support engineer and artillery units in Manti, Mount Pleasant, and Vernal.

Chief Warrant Officer Michael Bullock supervises OMS 6 in West Jordan. The OMS 6 supports aviation, engineer, and other units stationed at West Jordan. One of their soldiers is mobilized with the 1457th Engineers.

Chief Warrant Officer Heber Hyde supervises OMS 7 in American Fork

and Tooele. Mr. Hyde and four of his mechanics are mobilized with the 1457th Engineers.

Sergeant First Class Anthony Shaw supervises OMS 9 in Spanish Fork. The OMS 9 supports engineer, artillery, and military intelligence units stationed in Spanish Fork, Springville, Orem, and Blanding.

Master Sergeant Ronald Greenhalgh supervises OMS 10 in Beaver, OMS 10a in Richfield, and OMS 10b in St. George. These shops support artillery and Military Intelligence units in Cedar City, Richfield, St. George, Fillmore and Beaver. Six soldiers from OMS 10 were mobilized and recently returned with the 2nd Battalion, 222nd Field Artillery.

The Surface Maintenance Management office, the CSMS, and the UTES have met the rigorous standards necessary to become ISO 9001:2000 certified, meeting the same high standards of many of the industry’s leading companies. Before the end of 2003, OMS 3 and OMS 9 will also complete the requirements for ISO 9001:2000 certification.

The maintenance professionals continue to keep the Utah Army National Guard ready to mobilize and deploy anytime and anywhere.



Tactical convoy

Transportation Branch

The Transportation Office processes requests for commercial movement of equipment and freight shipments and provides commercial, individual, and group travel requests for active component, reserve component, National Guard, and Department of Defense civilians and units. The State Movement Control Center (SMCC) coordinates and processes convoy movement orders and special hauling permits for oversize/overweight equipment with the Utah Department of Transportation and other civilian agencies as required. The Movement Control Center also serves active component, reserve component, National Guard, and Department of Defense civilians and units with unit movement requirements. Hazardous materials training for transportation, load planning training, and unit movement training courses are also conducted, coordinated and supported by the Transportation Office.

The State Movement Control Center (MCC) processed convoy movement orders for over 300 military movements that traveled on Utah Highways. Approximately 200 military movements required oversize/overweight permits from several different State Departments of Transportation.



*The 211th Aviation Battalion
field kitchen*

The SMCC also supports Unit Movement Officers with updating the Automated Unit Equipment Lists (AUEL) for all Army National Guard units in Utah. The AUELs help units manage equipment for any mobilization and/or deployment.

Food Service Program

The food service arena started FY-2003 like most other areas, in Soldier Readiness Program support for mobilized units. State food service personnel assisted in ration requirements for both mobilized soldiers and Soldier Readiness Program support personnel at the Readiness Center. Also, support was given to units requiring catered meals and lodging at Home Station prior to transporting to their Mob Station.

The 211th Aviation Battalion food service section represented the state in the Philip A. Connelly food-service competition for the Eagle Region during their annual training period at Camp Williams in June. They put out an excellent meal and represented the state very well.

Great strides were made this year in purchasing new food service equipment for armories in the state. Also, an effort is being made to get new equipment in the Wair Barracks kitchen at Dugway in anticipation of future training exercises.

The Annual State Food Service Award for 2003 was presented to I Corps Artillery Food Service Section for its outstanding support of the Soldier Readiness Program ration requirements at the Readiness Center at Camp Williams.

Overall, the year was very challenging for ration support, because we continue to have the obligation to use up Unit Group Rations-A's and Meals Ready to Eat left over from the

Olympic support requirements. We also have an abundance of Tailored Operational Training Meals that will be substituted for catered meals and sack lunches.

Combat Services Support Automation Management Office

In October 2002, all Utah Army National Guard Property Book Officers converted from the old Standard Property Book Systems Redesigned to the new Property Book Unit System Enhanced. This system is a WEB-based application that allows near real-time visibility of army assets. An additional 7 Unit Level Logistical Systems (ULLS)-S4 were also initiated. Training was conducted for all new systems in June 2003. Training and data migration from the old systems to the new system is scheduled for the upcoming year. A total of 84 supply accountability computer systems will be changed by the completion of the fielding of the new system.

In February 2003, the Integrated Material Automation Program was fielded in conjunction with the Utah National Guard's conversion to Single Stock Fund. Training was conducted over a six-week period for all logistical related personnel. Over 95 soldiers attended the in-house four-day training. This program is a software package that allows supply and fiscal-related transactions to flow between units as state level logistics entities.

In the past year the Unit Level Logistics Systems Ground has gone through three software changes. This task consists of updating over 50 computer systems with the new software. This system is used to track supply, maintenance, and equipment usage at the unit level.

Directorate for Military Support Operations (G-5)



The Utah National Guard provides professional assistance to state, county, and city civilian first responders for emergencies, which all coordinate through the Directorate of Military Support Operations (G-5)

The Directorate for Military Support Operations (G-5) is to establish an effective relationship between the Utah National Guard and supported state and civilian agencies. We respond to state emergencies and disasters assistance for Comprehensive Emergency Management operations. We provide military support to civilian authorities with aggressive anti-terrorism force protection and physical security programs. The Utah National Guard has been assigned a supporting role in the Chemical Stockpile Emergency Preparedness Program and coordinated support with the Weapons of Mass Destruction. We support the Governor by providing trained personnel and unit equipment capable of deploying to protect life and property

and maintain peace, order, and public safety.

As a result of September 11th and the Global War on Terrorism, Fiscal Year 2003 proved to be extremely challenging for this office. Providing physical security and force protection, while working with local law enforcement agencies and Homeland Defense Departments, was a challenge. It was important to obtain and develop and share terrorism-related information with other law enforcement agencies, and to help deter and prevent possible terrorist-related activities. Our objective was to prevent, disrupt, and/or defeat terrorist operations within the state of Utah.

The Draper complex, Camp W.G. Williams, and the West Jordan complex

began to take on a new physical security look with new fences, guard stations, remote camera systems and enhanced security guard support. Plans, operations and security support was provided for four major exercises which involved the State Emergency Operations Center the Joint Emergency Operations Center, and various state, county, city agencies and the support of the 85th Civil Support Team. A 60-man Chemical Stockpile Emergency Preparedness Response Teams performed HAZMAT/DECON operations on a three county-wide event. During this fiscal year, this office also provided support for various wildland fires throughout the state, supporting with armories and personnel to the State Wildland Fire Department.

Deputy Chief of Staff Information Management (G-6)

The Deputy Chief of Staff for Information Management (DCSIM) provides computer automation, telecommunication, audio/visual and administrative support to the Utah Army National Guard. The DCSIM is comprised of several areas that, in addition to technical support, provide customer requested "hands on" support. The help desk is the central point of contact for all automation requests. To meet the increased demands of the Utah Army National Guard, the Customer Service Manager implemented multiple LAN and Web-based management systems for deploying and managing automation assets. The new management assets have enabled real-time notification to users, technicians, and managers as well as remote delivery of security updates and antivirus software. The help desk continues to improve to meet the ever-increasing automation needs of the objective force.

The Network Control Center for the Utah Army National Guard has been extremely busy this past year working on projects to improve our overall ability to communicate both telephonically and on the network. They have completed the voice-over-frame relay project, which allows four-digit dial from all armories across the state and provides a much faster circuit for the Intranet. The Net Control Center has also upgraded many of our servers and switches, giving soldiers better network services. They also provided additional network support to enable processing of deploying soldiers at Camp Williams. The Center has upgraded the infrastructure of the network to allow better quality of service and for future developments.

This year there has been a significant focus on Network Security. The Center regularly conducts vulnerability assessments to ensure the security and safety of the data systems processing the Utah Army National Guard's information. Every effort is extended to ensure that information systems are protected. The Center has deployed many tools to allow better visibility of the processes and traffic going across the network, which ensures stability and improved flow of network operations.

During the past year, changes were made to the Utah National Guard Public Web site that has received a significant new menu design. Press releases, news stories, and video clips are now available for viewing on the public web site. News items, video clips, and public interest stories will be posted and updated monthly. A facelift and new menu design was undertaken to centralize and streamline information navigation. The Web site was continually updated throughout the year to ensure that information presented was the most current and accurate available. New web sites were added and several existing sites were redesigned, such as the Veterans' Affairs Web site. Pictures and biographies of The Adjutant General and the Assistant Adjutant General were also placed on our public web site. An armory-locator site was created that provides the address and phone numbers of each unit located at each armory along with an armory picture. During July, the public web server was replaced with new server hardware to provide a more robust system to handle the ever-increasing demands. The internal Intranet server also received several

new web sites to include the Military Support site, which added 12 major military security topics and over 150 information links. The Transportation Office requested and received an on-line travel request form that can be accessed by anyone on an RCAS computer for requesting travel support. The Enlisted Promotion System rosters are now posted on the Intranet site. One of the biggest changes has been the modification of the online military phone directory to include Utah Air Guard personnel with existing Army Guard personnel. Also, military personnel and dependents can now find consolidated medical-related links at the State Surgeon's web site.

The Distance Learning and Visual Information sections continue to provide invaluable service to the soldier. The Department of the Army photo studio at Draper has been extremely busy providing soldiers with DA photographs in less than 30 minutes. The Visual Information section provides both still and video photographic support to all events that happen throughout the state. The High Technology Learning Center remains one of the most popular training facilities for training large groups using computer applications and requiring Internet access. Several family support Video Teleconferences were conducted throughout the year allowing soldiers, deployed around the world, the opportunity to see and talk with their family members here at home. Training of soldiers and full-time employees of the Utah National Guard remains the primary mission of the High Technology Learning Center. The DCSIM continues to serve with pride.

Director of Aviation and Safety



The maintenance hangar at the AASF

The Director of Aviation and Safety encompasses the functions of Occupational Health, Ground and Aviation Safety and the Army Aviation Support Facility (AASF). The Army Aviation Support Facility mission is to provide a safe, quality aviation program for the Utah Army National Guard in support of its federal and state missions. Lieutenant Colonel Scott Robinson commands the Aviation Facility and its 94 employees. Chief Warrant Officer Don Jacobson oversees the operations staff and 1st Lt. Dante Fontenot directs the maintenance operations. The AASF supports 18 AH-64 Apache helicopters, seven UH-60 Blackhawk helicopters and one C-12 Beechcraft King Air fixed-wing aircraft and over 100 aviators and crewmembers in.

During Fiscal Year 2003, the AASF provided aircraft maintenance and aircrew training support to the 211h Aviation Group; the 1st Battalion 211th Aviation; Company C, 1st Battalion, 112th Aviation; Detachment 2, F Company, 135th Aviation Battalion (AVIM); and Detachment 50, Operational Support Airlift.

Additionally, the AASF conducted 88 support missions to state, federal and Army National Guard organizations and units within the state. The variety of missions conducted include: VIP flights, troop lifts, emergency support training missions, search and rescue, recruiting static displays, paradrops, external loads, fire fighting and many other unit support missions.

Major Fran Marcus-Madsen, RN, manages the Occupational Health program. The mission of the Occupational Health Nurse is to monitor health baseline data of Utah Guard employees through initial screening and periodic medical surveillance to ensure that healthful working conditions are maintained. This includes hearing conservation monitoring, industrial hygiene surveillance, radiation and

respiratory protection monitoring, and vision protection screening and monitoring.

Lieutenant Colonel Natalie Kelly oversees the Utah Army National Guard Safety Program. The mission of the Safety Office is to provide a safe and healthful environment to members of the Utah Guard. Through inspections, instruction, investigations and monitoring of historic data, the safety office ensures safety awareness and prevention are foremost in the fight against accidental loss or injury. National Guard armories and shops are inspected annually to determine compliance with OSHA and other regulatory requirements and to assist units in correcting any unsafe conditions or practices. The office collects reviews, analyzes, and investigates accidents involving Guard personnel and property. The office then develops counter measure procedures by recommending changes and remedies to reduce accident rate and reverse trends. The Safety Office also purchases safety supplies such as personal protective equipment and lifting devices to help reduce injuries in maintenance activities. The Safety Office provides training to Guard members to increase their knowledge and skills to conduct their operations in a safe manner.



Flight line at the West Jordan facility at SLC Airport # 2

Environmental Resources Management

The Utah National Guard is a state and national leader in environmental and natural resources stewardship, proactively addressing environmental issues to ensure mission continuity and our place in the community.

The nature of the Utah Guard's mission often involves training on or near lands that may have significance to Native Americans. This summer, Environmental Resources Management (ERM) hosted a Native American Consultation Workshop in Wellsville Canyon, near Logan, Utah. Military and tribal leaders and representatives converged from throughout the western United States to learn about formal consultation protocol and also enjoyed interaction on a personal level. Major General Tarbet, who has experience informal government-to-government consultation with tribal leaders, presented the opening remarks. Mr. James Van Ness, Associate General

Council from Secretary of Defense Donald Rumsfeld's staff, followed him. Mr. Van Ness is recognized as perhaps the foremost authority with regards to the Trust Responsibilities associated with interaction between Indian Leaders and the Department of Defense (DoD). He noted that, per capita, more American Indians have served in the armed forces than any other cultural group. "We in DoD, owe a great debt to Native Americans; it would be wrong of us to take advantage of that service and not engage in this rigorous dialogue."

Mission training this year was impacted by extreme summer fire dangers, which were greatly increased by the continued drought. Late spring rains brought moisture that increased plant growth at just the wrong time and with the increase in vegetation came a corresponding increase in fire danger and hazard. The one large fire on Army

Garrison Camp Williams this summer quickly spread to about 1,200 acres in less than two days. The largest concern was that fires might cross installation boundaries and hazard adjacent homes and people.

In an effort to better prepare Camp Williams in the event of a fire, many steps were taken. Lieutenant Colonel Robert Dunton of ERM worked on organizing and training a quick response, fire-suppression crew. Colonel Scot Olson and other members of the Camp Williams staff worked on maintaining bulldozer firelines and planning bulldozer fireline placement in the event of a fire. As part of this collaborative effort, ERM planned and executed an herbicide vegetation reduction project as well as an aggressive campaign to place an ecologically sound, 150-foot-wide fireline on a strategic portion of our northern boundary using goats.



A cougar, that was poached on Camp Williams, had been fitted with a Global Positioning System

The goat project is the practical application of ERM and Utah State University research conducted over the last few years at Camp Williams. The research focused on using goats to substantially reduce fire fuel-loads while leaving vegetation root mass intact, allowing it to tie down the soil and prevent erosion. The goats remove fuels through eating, break up fuel continuity, and restructure the fuel load. This not only allows effective fireline placement in key areas for stopping the fire, but also provides safe areas for firefighters to fight ongoing fires, or drop back in case of an emergency. It substantially increases our chances of stopping a fire.

The Integrated Training Area Management program also addressed fire hazard issues through fuels reduction. Fire, Forestry and State Lands Fire crews manually thinned fire-prone oak along the Wood Hollow Road. This will further assist in suppression and containing wildfires on Camp Williams. Reducing fuels with herbicides augmented firebreaks along the northern Impact Area.

The primary goal of this program is to maintain the environment of training sites for present and future training. The completion of rehabilitation of the heavily used Medic and Ute Training Areas was a high point. Training Area condition was deteriorating; there was a high density of vehicle trails, and useful roads were degraded. Roads designated by Range Control were graveled for all-season use, superfluous trails were revegetated, dense juniper was opened to improve soil-stabilizing understory vegetation, and beneficial, impact-resistant plants were established in the training area. This program also provides for collecting scientific data to



Eagle nest on Camp Williams with eaglet being banded

defend our training mission against claims of poor stewardship of the training site by showing either low impact or response to environmental damage. This program also supported the acquisition of five local training areas and sustained the Geographic Information System.

The Utah Guard continued our collaborations with Utah State University/Utah Department of Wildlife Resource's statewide cougar study and in a statewide birds-of-prey study. Camp Williams has a large and reproducing population of cougar; unfortunately, poaching claims a large percentage of these animals. Several cougars were fitted with Global Positioning System collars that will greatly increase the quality and quantity

of scientific data on these animals and may assist in apprehending poachers. During this year's golden eagle survey, a third nest was identified and added to the previously known nests. Two of these nests were active and eaglets in these nests were banded. Military training and environmental stewardship are not mutually exclusive. As the Wasatch front develops, Camp Williams increasingly acts as a natural preserve and resource, important for both wildlife habitat and our important training mission. All Utah National Guard training lands are valuable training resources. Our sound management and environmental stewardship of these resources is critical in meeting our mission objectives.

Construction and Facility Management Office



Members of the Construction and Facility Management Office at the Draper Headquarters Complex

The Construction and Facilities Management Office (CFMO) is tasked with ensuring all Utah Army National Guard facilities meet the ever-expanding needs of today's military forces. Colonel Craig V. Morgan is the Director of the CFMO. He and his staff constantly strive to provide quality facilities that enable our Utah Army National Guard forces to train and survive on the modern battlefield.

Keeping our Utah Army National Guard armories in top condition is becoming a challenge. Many units are training in armories that were built in the 1930's. These aging buildings were not designed to accommodate modern enhancements like air conditioning, computers or video conferencing. Because of their age, the costs associated with maintaining these

buildings are climbing at an astronomical rate. For these reasons, we work diligently with the State Legislature to ensure current and future funds are allocated to meet facility requirements.

Because Army National Guard facilities are often centers for community activities, the CFMO works to maintain the appearance of each of our buildings in order to portray a positive image within the community. It is important to the CFMO that all soldiers can be proud of their units and their training facilities. The Utah National Guard has a proud tradition of producing the best soldiers and units in the Army – their facilities should reflect that same pride.

The first priority of the CFMO is to maximize taxpayer resources when planning for new construction and building maintenance. To make certain

this happens, the CFMO works closely with The Adjutant General on project plans and receives guidance and input from state officials including the Governor and members of the State Legislature. By working closely with the State Legislature, the Utah National Guard is in a better position to obtain sufficient maintenance funding from the state of Utah. This will greatly help the CFMO capitalize on the desperately needed repairs on armories throughout the state.

Future CFMO projects include a joint Army and Air National Guard Readiness Center in the North Salt Lake area and a new troop barracks at Camp Williams as well as renovations and new additions planned for Logan, Ogden and St. George.

97th Troop Command



97th Troop Command

Since 1978, the 97th Troop Command has been the Command and Control Headquarters for as much as two thirds of the Utah Army National Guard. Prior to our recent reorganization, Troop Command was the Command and Control Headquarters for the 19th Special Forces Group (Airborne), the 115th Engineer Group, the 211th Aviation Group, and the 300th Military Intelligence Brigade (Linguist). Our current assignment is to provide both battalion and brigade-level command

and control to the 85th Civil Support Team, the State Medical Command, the 144th Medical Company, the 120th Water Purification Detachment, the 128th Public Affairs Detachment, the 23rd Army Band, the 115th Maintenance Company, and soon the 625th Military Police Company.

With Col. Ruediger Tillmann commanding and SGM Richard Dewolf as Command Sergeant Major, the mission focus for the 97th Troop Command is to provide our subordinate units with administrative support, logistical support, and training guidance as well as command and control.

This year, in support of the Utah Army National Guard and the war on terrorism, Troop Command manned various soldier-processing stations to prepare soldiers for deployment. Troop Command soldiers also spent many hours on loading docks and in supply rooms helping deploying units get their

equipment organized and ready for shipment. Many Troop Command soldiers filled vacancies in those deployed units and are currently serving in theatre helping to ensure their success.

Also this year, the 97th Troop Command, through a process known as soldier readiness processing, validated the readiness status of the 211th Aviation Group, the 1457th Engineer Battalion, the 142nd Military Intelligence Battalion, the 141st Military Intelligence Battalion, the 19th Special Forces Group, and the 115th Engineer Battalion.

As we move ahead with the units now under our command, we look forward to providing the same leadership and support that has become characteristic of the 97th Troop Command. Our goal is the readiness of our soldiers and their units to survive on the battlefield and to accomplish whatever missions the Army gives them.



85th Civil Support Team



144th Medical Company



120th Water Purification Det.



128th Public Affairs Det.



23rd Army Band



115th Maintenance Company

23rd Army Band



The 23rd Army Band, the Governor's own, on the front steps of the Utah State Capitol

The members of the 23rd Army Band spent fiscal year 2003 performing their mission as musicians supporting military ceremonies and community events throughout the state of Utah. The year began with preparations for concerts commemorating Veterans' Day. This year two concerts were held. The first concert was held in Orem on the campus of Utah Valley State Collage where the 23rd Army Band joined with the choruses of Alpine School District to present an evening of patriotic music. The Second concert was the 47th Annual Veterans' Day concert, combining the voices of the High School choirs from Granite School District and the band in a concert at the Huntsman Center on the campus of the University of Utah. The evening's concert was

inspiring for those in attendance as well as those observing the live broadcast on public television throughout the state. The concert broadcast was re-aired several times throughout the year providing an hour of entertaining marches and the inspiring Battle Hymn of the Republic to the citizens of the state of Utah.

In December the band performed a concert for a "standing room only" audience at Dixie State College at the invitation of the St. George Rotary Club. The following morning, the band led the annual Rotary Bowl parade in the city of St. George. Later that day the band provided musical instruction to the students and performed an evening concert at Pineview High School.

Once again the 23rd Army Band opened the activities of First Night 2003 with a concert at the Tabernacle, in Salt Lake City. Following the celebrations of the New Year, the nation's energy was refocused as tensions in Iraq led to war, which resulted in the majority of the Utah National Guard being called to active service. As one of Utah's more accessible Guard units to the citizens of the state, the band experienced a flood of community support requests for the members of our nation's military serving around the world, especially for units of the Utah National Guard.

Throughout the spring and summer of 2003, the 23rd Army Band performed music clinics, patriotic concerts, parades and ceremonies,

including performances at: American Fork, Bingham High School, the University of Utah, Sugarhouse Park, Richfield, Murray, Brigham Young Park, Thanksgiving Point, Fort Douglas, Pleasant Grove, Lehi, Taylorsville, Draper, the Salt Lake Tabernacle on Temple Square, the 24th of July Parade in Salt Lake City, and the Freedom Academy at Camp Williams, to name a few.

As a part of each concert, the band recognized and honored members and family members of present and former military personnel. One of the ways this was accomplished was by performing each of the service hymns, recognizing members of the audience who are currently serving or those who have served in the uniformed branches of the military. When their respective hymns are played, individuals were asked to stand and be recognized. The service members were greeted by enthusiastic applause from each audience.

This year, out of respect for the members of the Utah Guard who have been activated and are currently serving apart from their homes and families, Mr. Cottam requested during concerts that the family members of those currently on active duty raise their hands. Each time this has been done, the audiences have voiced their support with rousing applause.

One of the highlights of the summer was a combined concert with the Army Reserve's 91st Division Band and the Choral Arts Society of Utah at Murray Park in commemoration of Armed Forces Day. For the celebration, the city of Murray had decorated Murray City Park with hundreds of American flags. Hanging as a backdrop behind



The 23rd Army Band getting ready to perform at a military observation at Fort Douglas and the University of Utah

the stage, the city displayed the flag that had been recovered from the USS Utah, which sank in Pearl Harbor following the attack in 1941. During this concert Mr. Cottam was able to recognize the family of Staff Sergeant Matt Pyper who was in attendance at the concert. Staff Sergeant Pyper is a musician in the band who was activated following a reassignment to his previous Military Intelligence Unit. Since his reassignment, the Band has followed his travels through e-mail updates from Ft. Carson to Kuwait and on to Baghdad.

Little can compare with spending an evening listening to Sousa's marches and other favorites such as the 1812 Overture, the Armed Service Hymns or God Bless the USA! This was the case on July 4th and 5th, when the 23rd Army Band performed for an audience of several thousand at the Tabernacle on Temple Square. Once again, the community showed their support for the

Guard and gratitude for the opportunity to live in a safe and free nation afforded by those soldiers who are willing to answer the call to service.

The year closed with the annual Governor's Day in September, where the 23rd Army Band added music to ceremonies at the parade field at Camp Williams. The remainder of the month was occupied with the band's military tasks including common-task training, annual physical-fitness testing and weapons qualification on the ranges of Camp Williams.

Everywhere we go, we see the people of the state of Utah support those serving in the Guard and are grateful for the sacrifices made by the soldiers and families in support of our great nation.

The 23rd Army Band added eight new members this year and six members retired, separated or transferred to other units. At the end of the year there were 46 members in the band.

85th Civil Support Team (WMD)



Members of the 85th Civil Support Team and the Chemical Stockpile Emergency Preparedness (CSEP) Team in front of the unit Armory

The 85th Civil Support Team's (CST) federal mission is to provide expertise and support to civilian first-responders (police, fire, medical, etc.) in the event of a Weapons of Mass Destruction (WMD) incident. Specifically, the CST assesses a suspected nuclear, biological, chemical, or radiological event in support of a local incident commander, and advises civilian responders regarding appropriate actions. Utah's 22 members of this unit are composed of traditional Army and Air Guard members, making it a joint unit. The team is organized into six functions: command, operations, administration and logistics, communication, medical, and survey.

The 85th CST's state mission includes the provision for sending personnel in support of Chemical Stockpile Emergency Preparedness (CSEP). The 85th is part of the Utah National Guard WMD Response Force comprised of 60 decontamination response team members in support of an off-post emergency involving the

release of chemical agents stored at the Deseret Chemical Depot.

"We are proud of our vital role in Utah's protection and response to a Weapons of Mass Destruction event. Dealing with and preparing for a potential response to domestic terrorism and the possibility of mass civilian casualties here in Utah is sobering," said Major Wendy Cline, CST Commander.

Fiscal year 2003 has been a dynamic year for the 85th. Three key members from the team were deployed in support of Operation Iraqi Freedom. These soldiers have expertise in the NBC field highly sought by other units requiring their skills. We look forward to their redeployment and return to the 85th next year.

In February, the team participated in a Joint Emergency Operations Center State/National Guard exercise. The exercise play was that intelligence feeds precipitated the need for the 85th CST and CSEP team members to stage at the Weber County Sheriff's Complex in Ogden. During the subsequent mock attack, the unit supported local police and fire agencies, Hill Air Force Base

Hazardous Materials Team, and the FBI. The exercise was successful in determining and integrating the roles of these agencies in preparation for a real event.

In August, key members of the unit attended a CST mentor training hosted by the 45th CST of Tennessee in anticipation of the 85th transition to a full-time team. Many valuable recommendations and lessons learned were shared.

The Federal Emergency Management Agency (FEMA) evaluated the CSEP exercise held on September 10, 2003 to test the team's decontamination capability. Split between the Fairfield Traffic Control Point and the Eagle Mountain shelter facility there were 31 Utah Army and Air CSEP personnel that participated. The Mobile Decontamination Teams successfully relieved civilian first responders in place, operated the decontamination trailer/station and established/operated the shelter facility. The FEMA evaluators noted, "We were impressed with the seamless integration of the Guard's team with Utah County Firefighters."



Members of the 85th Civil Support Team participating in the Joint Emergency Operations Center and Utah Guard Exercise in Ogden, Utah.

128th Mobile Public Affairs Detachment

Training Year 2003 was a year of challenge and change for the 128th Mobile Public Affairs Detachment (MPAD). In addition to covering traditional Guard activities, the MPAD devoted much of its efforts to documenting the activities of troops deploying in support of Operations Enduring Freedom and Iraqi Freedom.

Additional assignments for the MPAD included producing a command video at the request of the Western Hemisphere Institute for Security Cooperation (WHINSEC) at Fort Benning, Georgia. WHINSEC provides professional education and training to military and civilian personnel from nearly every nation in the Western Hemisphere. The finished product will be shown to WHINSEC visitors, members of Congress, and senior military and civilian leaders of the United States, as well as nations throughout the Western Hemisphere.

In addition to the challenges faced by the 128th this year, two significant changes are worthy of note: In December 2002, Maj. Hank McIntire assumed command of the unit, taking over for Maj. Patricia Vinson, and in July 2003, the 97th Troop Command replaced STARC as the unit responsible for providing administrative support to the MPAD.

This year also saw the 128th receive many accolades. The Telly Awards, a civilian organization that recognizes excellence in broadcasting awarded Sgt. 1st Class Hyde with an individual award and the 128th with an organizational award for the production of "Operation Inner Flame," a video featuring military support to the 2002 Winter Olympic Games in Salt Lake City.

"These prestigious Telly Awards are a



Visit the 128th MPAD homepage at www.ut.ngb.army.mil/128mpa/128mpad.html

tribute to level of professionalism of members of the MPAD, as well as the leadership provided by Maj. Vinson, who led Task Force-Public Affairs as part of Joint Task Force-Olympics," said Maj. McIntire.

Other significant accomplishments included Sgt. 1st Class Hyde's first-place master's division finish—fifth overall—at the Deseret Morning News Marathon on July 24, the entire unit's participation in the Susan G. Komen Breast Cancer Awareness 5K run in May, and the inclusion of seven articles and accompanying photos in the *Utah Minuteman* which were written by members of the 128th MPAD.

Looking to the future, the 128th has been working on a joint project with the state public affairs officer and the

webmaster to update and modernize the Utah National Guard web site. Within a few weeks the web site will have a new look and the link to the 128th MPAD's home page will feature news articles, photos, videos, and other media products produced by members of the unit.

In summary, Training Year 2003 tested the limits of the home-station capacity of the 128th, but unit members were there to answer the call. As Maj. McIntire observed, "Responding to the many calls for support during the deployments of Utah Guard members this year, as well as meeting the other public affairs needs of our organization required mobility, flexibility, and tested our *capability*. It was a great train-up for when it's our turn to deploy as a unit."

120th Quartermaster Detachment (Water Purification)



The 120th Quartermaster Detachment with their equipment

The 120th Quartermaster Detachment (Water Purification), currently located at Springville, Utah specializes in producing potable water using a Reverse Osmosis Water Purification Unit. This unit is capable of producing 12,000 gallons of potable water per hour, and is able to purify not only fresh water, but also salt water and chemically contaminated water.

This year the 120th Quartermaster Detachment had the opportunity to deploy to Panama with Joint Task Force Chiriqui to produce potable water for the Task Force personnel. During this Task Force exercise our unit produced 12,000 gallons of potable water a day for a period of 10 weeks. Our soldiers gained the respect of the Joint Task Force for being able to complete the mission with a team of four soldiers per rotation, and gained valuable knowledge on troubleshooting and working in a real-world scenario.

On April 25, 2003, the 120th Quartermaster Detachment received

mobilization orders in support of Operation Enduring Freedom. On May 1, 2003 the Unit left Utah and processed into Fort Dix, New Jersey to support the 125th Quartermaster Company located in Massachusetts.

During the mobilization process, the Unit had to become validated, which meant that each specific task in the Unit's wartime mission had to be performed to Army standard. The Unit performed all tasks to standard and completed this process in only eight days. The 120th Quartermaster Detachment soldiers were recognized during commander's call at Fort Dix,

New Jersey, for the outstanding manner in which they performed their duties.

The unit's mission was to support the 125th Quartermaster Company who was also mobilized to support Operation Enduring Freedom. During their stay at Fort Dix, the unit was able to conduct real-world training in urban and battlefield-simulated scenarios while working within a company they had never trained with before. As the unit waited for deployment to Iraq, the 125th Quartermaster Company received its de-mobilization order, and after going through the demobilization process, they left Fort Dix. Shortly after the 125th QM Det. left, our unit received our demobilization orders and returned back to Utah on the 12th of July 2003.

The 120th soldiers were disappointed about the missed opportunity to serve their country, but were excited to return home knowing when their country called to be ready, they answered the call.

During 2003, the 120th Quartermaster Det. maintained its proficiency by producing potable water and testing water samples throughout the state of Utah. With the abundance of water sources in Utah, this unit would be able to perform their peacetime mission of producing potable water to the state in case of emergency if our water might become contaminated.



Members of the 120th in formation, as they deployed for active duty

115th Maintenance Company (GS)

The 115th Maintenance Company (GS) provides General Support Maintenance for the entire Utah National Guard. In this endeavor we also have two detachments that provide direct support maintenance for the 2nd Bn. 222nd Field Artillery and the 1st Bn. 145th Field Artillery.

Fiscal year 2003 has been a challenging one for the 115th Maintenance Company. Several Maintenance Company soldiers were called to duty to guard Utah bases and posts in support of operation Nobel Eagle. Many members of the 115th Maintenance Company also currently serve overseas with other Utah Army National Guard units in support of Operation Iraqi Freedom and Enduring Freedom.

As our Utah units and soldiers were mobilized to fight the War on Terrorism, the 115th Maint. Co. was called to duty and tasked with ensuring the equipment readiness of our deploying units. We changed our plans for annual training at Fort Irwin California, and took on the mission of ensuring that vehicles and



Members of the 115th Maintenance Company working on getting unit vehicles ready for mobilization

equipment were ready for our fellow soldiers to take to war. Unit members logged well over 8,800 man-hours in direct support of these deployments and also deployed small maintenance teams to outlying areas from Vernal to St. George, Utah.

The leadership and professionalism of the 115th Maintenance Company will ensure that any future missions, taskings and obstacles will be met with the same “can-do” attitude that has persisted within the 115th Maint. Co. for decades. “Roll On Maintenance, Roll On!”



Members of the 115th Maintenance Company working long, hard hours to get all the equipment of mobilized units combat ready in one of the largest mobilizations the Utah National Guard has experienced.

MEDCOM – Utah



A member of the MEDCOM Utah conducting a physical examinations in Constanza, Dominican Republic

“Be All You Can Be.” For the Utah Army National Guard’s Medical Command, formerly known as Detachment 5, Utah State Area Command (Medical Detachment), we have been exactly that - - All We Can Be. This last year has been very exciting, very busy and adventurous for us. With the end of the Olympics in February 2002, we thought it might slow down a little. Boy, were we wrong! This year we became the Medical Command, moved into our fancy new clinic in the Camp Williams Readiness Center, and insured the majority of the Utah Army National Guard met the Medical Readiness standards for mobilizations. We also sent specialized teams to assist with both deployments and redeployments at various power projection platforms across the United States, conducted a Medical Readiness Exercise in Constanza, Dominican Republic and transferred to a different Major Command.

In January of 2003, we moved from Building 406 to the new Readiness

Center. We once worked in a cramped Troop Medical Clinic, sharing the building with the Regional Training Institute Medical Staff. We now work in a 10,000 square-foot clinic equipped with the latest medical equipment.

Due to the new clinic and hard work of our medical unit, we were able to medically process the majority of the Utah Army Guard for the many deployments in a quick and effective manner. We conducted over a thousand physicals, conducted several thousand medical and dental screenings and administered over 10,000 immunizations. We sent specialized teams, which included medical personnel, to assist with the deployments and redeployments of all Utah Army National Guard troops, to the various power projection platforms across the United States.

In April, the MEDCOM sent a team of 32 soldiers, consisting of medics, nurses, physician’s assistants, nurse parishioners and physicians to Constanza, in the Dominican Republic.

While there, we provided medical aid to the citizens of Tiroo Medio and El Rio. In 10 day’s time, we treated 5,100 people for various ailments in specific areas of ear, nose and throat, general medicine; dermatology-pediatrics, OB/GYN; preventive medicine and general dentistry. All patients were dewormed (preventive medicine); many given medications for delousing, and all were taught the basics of good hygiene. Our dentists treated close to 800 people, all of whom needed to have teeth pulled, some as many as six or seven extracted. The MEDCOM conducted well baby examinations, treated all sorts of illnesses, skin conditions and injuries to include an amputation of a gangrenous finger (which resulted in saving the man’s life). While in the Dominican Republic, we were visited by members of the U.S. Army Southern Command and by CSM Dell Smith and BG Stanley Gordon of the Utah Army National Guard. While there, CSM Smith had an opportunity to assist with the extraction of a molar. I’m not sure he enjoyed it as much as we did.



CSM Smith assisting MEDCOM with tooth extraction

Army National Guard Garrison Camp Williams



The Distinguished Visitors Quarters' at Camp Williams, just one of the fine facilities at the garrison.

Over the years, Camp Williams, with the ever changing environment has included well-managed, constant renovation and modernization of training facilities, ranges and courses, which has made this "The Premier Training Center of Choice." The mission of Camp Williams is to create a quality training environment for military units, the individual service member, and other organizations by providing facilities, logistical support, and personnel assistance to ensure optimum military and organizational training.

This past year, Camp Williams accumulated 217,944 soldier-training days (ten people training two days equals twenty soldier-training days). Military unit training accounted for 185,588 soldier training days, Department of Defense civilians accounted for 3,153 days, civilians accounted for 28,753 days and Foreign National Soldiers accounted for 450

soldier training days. The military units include National Guard, Active Army, Navy, Air Force, Marine Corps, Army Reserve and various military school functions. Non-Department of Defense civilians include law enforcement, civic groups and youth groups.

Camp Williams completed a number of projects to improve training and soldier support. These include a new soldier center, communication and electrical upgrades to administrative buildings, renovation of the billeting office, renovation of enlisted housing, improved drainage, two barracks renovations at Dugway Proving Ground, four new classrooms for the training institute, a new addition to the distinguished visitors quarters and the SAW firing range. Projects underway include automated-sprinkling systems, renovation of the security forces building, completion of a simulations building for the training institute,

continued renovation of additional enlisted quarters, renovation of a restroom and shower facility, a new battalion maintenance shelter, new metal roofs for a number of range buildings and landscaping around the barracks which includes new force protection measures. Projects under design include renovation of two dining facilities; five phases of drainage, which includes curb and gutter along with the underground piping; weapons cleaning facility and the renovation of facility maintenance shops.

The Camp Williams staff is continually seeking ways to improve and enhance training facilities, ranges, and courses in order to make our soldiers more productive and happy. We are proud of the contribution we are able to make to the soldiers of the Utah National Guard and to the citizens of the state of Utah and to our nation's defense.

19th Special Forces Group (Airborne)



The leadership of the 19th SFG and the Adjutant General welcome home members of the 19th Special Forces from a tour of active duty

Since the Global War on Terror began, the 19th Special Forces Group has seen its Operations Tempo continue to accelerate. In the past 12 months, the 19th has deployed soldiers to: Afghanistan, Iraq, Uzbekistan, Kuwait, Kosovo, Korea, Thailand, Nepal, Philippines, Mongolia, and Puerto Rico. At the conclusion of 2002, Co. B, 1st Bn., 19th SFG(A) returned from their rotation to Afghanistan, in support of Operation Enduring Freedom. While in Afghanistan 19th SF soldiers were under constant threat from various enemy actions to include Improvised Explosive Devices, and they had become very familiar with countering enemy weapons and tactics.

The 19th SFGA continued the Global Engagement strategy of the Joint Chiefs of Staff by deploying on exercises to Nepal, Mongolia, Thailand, Korea, and Bangladesh. These exercises include offering local populations military training, medical assistance, engineering and other support. The 19th SFGA also deployed a company to the European Command in continued

support of Operation Joint Guard in Kosovo, where their specialized training is vital to continued mission success.

In late 2002, elements of 1st Bn, 19th SFG(A) deployed to Kuwait in support of Operation Desert Springs. Their three month rotation was extended to participate in Operation Iraqi Freedom. These soldiers were instrumental in providing the conventional forces with greater flexibility, ground-truth intelligence, and were instrumental in critical combat missions during the war in Iraq.

The 1st Battalion, 19th SFG(A), completed a successful rotation at the Joint Readiness Training Center at Fort Polk, Louisiana, in June, 2003. Upon their return, Headquarters, 1st Bn. 19th SFG; Battalion Support Company; 1st Bn. 19th SFG and Company C, 1st Bn., 19th SFG were mobilized for support to Operation Enduring Freedom. Numerous Battalion Support Company soldiers of 1st Bn, 19th SFG, who had just returned from Iraq, were needed to ensure the success of the 1st Battalion, and as such, volunteered to return to

active-combat service in Afghanistan after scarcely one month at home. Their dedication is typical of members of the 19th SFG, who are willing and ready to serve wherever and whenever assigned. The 1st Bn is currently conducting combat operations throughout Afghanistan.

After experiencing a year of unprecedented mobilizations and soldiers participating in combat missions, Group Headquarters and Group Support Company successfully deployed to Puerto Rico in support of Southern Command for Exercise Unified Endeavor. On the ground, they integrated with Special Operations Command South to form a Joint Special Operations Task Force. The 19th Special Forces soldiers represented 70% of the entire Task Force that planned and conducted a Noncombatant Evacuation Operation in the exercise country. The exercise provided great training value to Special Operations Command South and 19th Special Forces Group personnel.



19th Group Soldiers train with captured Soviet Rocket Propelled Grenade

211th Aviation Group (Attack Helicopter)

Fiscal Year 2003 provided some excellent opportunities for members of the 211th Aviation Group to exercise their skills and show their knowledge to members of the Active Duty Forces stationed in the Republic of Korea. This is not the first time our members have been deployed overseas to participate in joint exercises with the active Army. But this year provided two opportunities, which enabled more of our people to experience this type of training.

The first event occurred during March 2003 when 11 members of our organization deployed to Korea to participate in Exercise Foal Eagle 2003. The 6th Cavalry Brigade, headquartered at Camp Humphreys, Korea asked the 211th to perform an external evaluation of one of its Apache Squadrons. The 1st Squadron, 6th U.S. Cavalry Brigade is the fine organization that the 211th evaluated. Of course the 211th stacked the deck and sent its finest and most experienced personnel. We deployed to the field, working and living with the troops. March in Korea can be a cold experience. Our people integrated with the troops. We were able to learn and bring home good ideas from them. At the same time we were able to impart our knowledge and experience to these younger soldiers. We helped them trouble shoot and correct problems in the areas of aircraft maintenance, automated-mission planning, NBC operations, convoy and assembly-area operations and forward area refuel and rearm operations. They were able to show us how they accomplish the operations in the Korean theater to include day and night over water deep attack operations, over water dunker



Members of the 211th Aviation Group participating in exercise Foal Eagle in Camp Humphreys, Korea

training, NBC decontamination operations, aircraft salt-water-washing operations, and aircraft operations with extended-range fuel tanks.

Another first for a Guard/Reserve unit was allowing CW5 Gary Wallin and MAJ Leonard Barton to be checked out in 1-6 Cav. AH-64A Aircraft, receive in-country orientation and qualification, and fly on the missions with the 1-6 Cav Squadron.

Colonel Ronald Bufkin, Commander 6th U.S. Cavalry Brigade, was very pleased with the overall evaluation process the 211th administered. The praises heaped on the 211th from Col. Bufkin and his staff reemphasized how good the 211th and the Utah Army National Guard really are. We have the experience, expertise, know how, and professionalism needed.

The next event occurred in August. The 211th Aviation Group sent 24

individuals to participate in Ulchi Focus Lens 2003. This is an exercise that focuses on our ability to integrate with our active-duty counterparts in the event of hostilities resume on the Korea peninsula. The 211th entered the country at Osan, Air Base and immediately deployed to the field site near Camp Humphreys. Major Gordon Behunin was the OIC for the deployment. Tents were erected and operations begun and the weather went from bad to worse. The major goals of the 211th were to run a tactical operations center, receive and consolidate reports, plan missions from the assembly area to the release point, and from the start point to the release point on the return. Other goals were to bring our medics and motor-pool personnel to integrate with the 6th Cavalry Brigade and perform their jobs with active duty counterparts. All these goals were trained, although it became



211th Aviation Group dealing with the rainy weather at Camp Humphreys, Korea

very difficult to complete them to our standards. This was due in part to the weather, and the distance from the ALOC to the Brigade TOC (approximately 75 miles away). Communications was the main challenge in accomplishing these goals.

Two officers, Maj. Leonard Barton and Maj. Quinn Sieverts were sent to the Brigade TOC to integrate with the 6th Cav. Brigade on mission planning. Again, the Brigade welcomed our participation and expertise. One Warrant Officer, CW5 Gary Wallin, was sent to the Korean Battle Simulation Center in Seoul, Korea to work with the Corps planners and feed information to our main body located at Camp Humphreys. The skies over Korea kept dropping moisture in large amounts during the whole exercise. But our troops overcame the difficulties and performed their missions with the highest degree of professionalism. Again, Col. Ronald Bufkin, Commander 6th U.S. Cavalry Brigade, heaped high praises

on the 211th and the staff of personnel sent to participate. The bond between the 211th and the 6th Cavalry Brigade continues to be solidified with each joint exercise we attend.

For the majority of fiscal year 2003, Lieutenant Colonel Rodney S. Robinson commanded the 211th Aviation Group. His vision, leadership and direction pushed the Group to excel in training and readiness. On June 8, 2003, Lt. Col. Robinson handed over the controls to Col. Gregory R. Cluff. Colonel Cluff was a former member of the 211th and has returned to assume the controls. The 211th Aviation Group looks forward to increased readiness and proficiency under his Command.

1st Battalion 211th Aviation Regiment (Attack)



An AH-64A Attack Helicopter of the 1st Battalion, 211th Aviation Regiment, over the Utah Test and Training Range

Fiscal Year 2003 marked epic change and growth for the 1st Battalion 211th Aviation Regiment (Attack). The

Battalion had many challenging lessons in leadership, accountability of personnel and equipment, aircraft

maintenance, and safety. As a result, personnel in the organization and the organization itself have been forged by the lessons learned and are faster, stronger, and more agile than before. This will continue development to surpass any readiness level ever achieved by this Battalion.

The opening training event in fiscal year 2003 upheld a fast and intense beginning with a deliberate attack into the west side of the Utah Test and Training Range that commenced in the midnight hour and continued until the break of the next day. To reinforce new philosophies of joint-service training, a contingent of the Battalion deployed to Nellis, Air Force Base in November to support the United States Air Force Fighter Weapons School. At Nellis, aircrews of the 1-211th receive phenomenal fast-paced, event-driven training in a joint-service environment. Aircrews participate in security missions

that provided armed escort for U.S. Air Force HH-60s into enemy territory to recover fellow downed aviators, and routinely conducted Joint Air Attack Team operations with U.S. Air Force A-10s and F-16s.

In addition to tactical training, the Battalion invested an immense amount of effort in mobilization readiness. Both December and April Inactive Duty Training were dedicated to insuring that the soldiers of the Battalion were ready to deploy both logistically and administratively when the call for duty comes. Annual Training, conducted in June, consisted of two phases: the first phase was dedicated to individual common soldier task skills and survival training, the second phase was a five-day collective tactical Field Training Exercise.

During phase one, soldiers of the Battalion learned and honed basic soldier's skills like marksmanship, first aid, basic infantry skills, and how to employ protection from nuclear, biological, chemical threats. These basic skills are the building blocks that allow soldiers to survive on the modern battlefield. Survival, Evasion, Resistance, and Escape training, also conducted during phase one, started in a classroom environment where pilots received formal instruction on how to survive and evade once shot down behind enemy lines, and if captured how to resist enemy interrogation and escape from their capturers. This training culminated with a field exercise at Camp Williams in which pilots simulated a shoot-down scenario and were left to evade the enemy and make practical use of classroom instruction.

In phase two of Annual Training, the Battalion exercised its muscles as a collective whole. The Battalion focused



Members of the 1st Battalion 211th Aviation Regiment firing an Hellfire missile on the Utah Test and Training Range

and tailored its field training exercise to train the unit Mission Essential Task List. The Battalion conducted multiple tactical tasks like reconnaissance, attacks, and security missions in addition to the mission-support role that is incurred with any tactical operation. The culminating training event for fiscal year 2003 was aerial gunnery. Gunnery conducted at Lakeside, Utah on the western shores of the Great Salt Lake is the essence of AH-64 Attack Helicopter Battalion training. The focus is on the individual aircrew's ability to destroy targets under a time-restricted field environment both day and night. Aerial gunnery, in addition, provides excellent training for ground crews that arm, fuel, and maintain the AH-64As. Through the course of gunnery, aircrews expended thousands of 30mm rounds, hundreds of 2.75-inch rockets, and 18 hellfire missiles. All training in 2003 was highly successful and productive. The Battalion flew over 2,800 flight hours and in addition to annual training, and participating in joint exercises at Nellis, Air Force Base, the Battalion conducted seven tactical missions during inactive-

duty training periods and conducted two Field Training Exercises.

During fiscal year 2003, the 1-211th conducted a full change out of its fleet of AH-64A aircraft as part of the overall Army AH-64A transformation plan. This included ferrying all of the Battalion's original older aircraft to Mesa, Arizona to be converted to Delta model aircraft. At the same time the Battalion was receiving the newer AH-64A aircraft from active-duty units. Aircraft transformation posed many maintenance challenges in that the aircraft received by the Battalion were less than fully mission capable with some aircraft having been up to a year since their last flight. The maintainers in the organization did an outstanding job in minimizing the impacts of the transformation on current training events.

For the majority of 2003, Lt. Col. Bart D. Berry, whose leadership and direction pushed the Battalion to excel in training and readiness, commanded the 1-211th Attack Battalion. On September 6, 2003 Lt. Col. Berry handed over command to the capable hands of Lt. Col. Rodney S. Robinson.

Company C, 1st Battalion, 112th Command Aviation Battalion (CAB) “Blackhawks”



The UH-60 “Blackhawk” helicopter being used as a platform for combat training for Special Forces’ soldiers

The fiscal year 2003 has been a busy one for members of Company C, 1-112 CAB located at the Army Aviation Support Facility in West Jordan, Utah and commanded by 1st Lt. Charles Koon. This unique organization provides a myriad of support missions for all sorts of military and other government agencies throughout the training year. The UH-60 “Blackhawk” Helicopter is a utility helicopter that can perform multiple roles. In fact, the full potential of this helicopter probably hasn’t been tapped, but the Utah National Guard is sure trying.

In October 2002, the 1-112th practiced an embassy evacuation exercise at Dugway Proving Ground. Over 30 people were evacuated in a mission designed to simulate the overtaking of a U.S. Embassy in a hostile country. On October 29, 2002, our UH-60s were called upon to extract a crashed World War II A-25 airplane

out of the mountains above Magna, Utah, using the long-line method of lifting.

Throughout the year the 1-112th trained with F-16 aircraft from Hill Air Force Base in Search and Rescue missions out in our western deserts. This proved to be very beneficial when they had to perform the actual rescues of two F-16 crashes and find the crewmembers. This type of mission can be rewarding and also emotionally draining when the rescued crews do not survive.

During fiscal year 2003 the unit completes missions of inserting technicians that repair the various tracking systems located in the west deserts of the Utah Test and Training Range. This allowed Air Force personnel to track and train aircrews of both Army and Air Force aircraft that use the range. Without the UH-60 support, these tracking systems could not be maintained in a timely manner

that would result in the sacrifice of a measure of safety for all users of the range. In addition to these maintenance missions, the unit provides support to the launching, testing, and recovery of cruise missiles. Their support ensures the success of our cruise missile program.

In May of 2003, the Annual Door Gunnery Training and Qualification took place near Lakeside, Utah. Each aircraft was fitted with M-60 door guns. The crews were trained to qualify for daytime, night, and night vision goggle conditions. They accomplished this in single ship and during formation flights in all the above mentioned modes of flight.

An opportunity to perform Live Door Gunnery with ground troops in the vicinity of Lakeside, Utah occurred during the summer of 2003. Crews were able to use live ammunition during the exercise during the insertion and extraction of troops from the 19th Special Forces Group. They, too, were using live ordnance. This made for critical planning and coordination to ensure the safety of all who participated. This was as close to reality training as could be without going to war.

The 19th Special Forces requires their members to perform parachute drops different aircraft, including the UH-60. The 1-112th provided this support many times during 2003.

Crews and aircraft are always needed to support the Fighter Weapons School at Nellis Air Force Base, Nevada. During November 2002 and May 2003, 1-112th members fly to Nellis to insert troops posing as downed aviators deep in the Nevada desert

north of Las Vegas. These troops are then searched for and found by the Air Force and the Apache Battalion of the Utah National Guard. This realistic training couldn't be accomplished without the help of the 1-112th.

The ROTC from all the five major Colleges here in Utah benefit from the 1-112th. They provide UH-60 support to these young officer candidates during their schooling to become officers of the United States Army. This support includes everything from orientation training to tactical troop insertions. This support is invaluable to this program and to the success of our Officer Candidates.

And finally, the 1-112th provides support for water-bucket operations to put out wildfires that happen throughout Utah. This is dangerous work. Lifting 400-600 gallons of water at a time to drop on the fires requires skill, attention to detail, and continuous training. In years past, the unit has contributed greatly to the overall fire-fighting effort in this state. They support state and federal agencies to combat these devastating fires. During June 2003, a very large and potentially destructive fire occurred on the Camp Williams property. This threatened not only the federal property of Camp Williams, but surrounding private homes, farms, and

property. The UH-60 helicopters from 1-112th were first on the scene to start the fire fighting effort. There were two aircraft per day for six-days used to put out the fire. The aircraft dipped the buckets into the nearby Jordan River to douse the fire.

During the fiscal year 2003, over 950 aircraft hours were flown in support of all these missions mentioned above, and more. The men and women of the 1-112th are ready and able to complete the missions assigned to them. Pilots and maintenance personnel are truly competent, professional, and ready to complete their mission.

Detachment 2, Company F, 135th Aviation (AVIM)



Loading ammunition in an AH-64A Attack Helicopter prior to range firing

Detachment 2, Company F, 135th Aviation (AVIM) is a small maintenance organization that provides aviation intermediate maintenance in preparation of units deployed or deploying for wartime contingencies. During the fiscal year 2003, the Detachment 2 has supported 1st Battalion 211th Aviation Regiment in

preparation for future deployments. Old AH-64A aircraft were turned in to the factory and newer AH-64As were received in their place. This gave the personnel some great hands-on training on aircraft that were not as well maintained as the old ones we turned in. Ninety-nine percent of the

Detachment personnel train with the individual companies of the Battalion. This assignment has given the soldiers the opportunity to see what the companies of the Battalion do on a day-to-day basis. Chief Warrant Officer Corbet Oxborrow, an AH-64A test pilot, commands the Detachment 2.

115th Engineer Group (Construction)

The 115th Engineer Group concluded another successful year of training. During the year, Lt. Col. Edward M. Willis assumed command from Col. Robert P. Daniels. Command Sergeant Major Sidney K. Cardon remains the top NCO. The Engineer group is responsible for the overall command and control of all engineer units within the Utah Army National Guard. The group plans, coordinates and conducts mobilizations of subordinate units, provides training exercises that are realistic and challenging for the individual soldiers in both the 1457th and 115th Engineer Battalions.

Engineer units are located from Blanding in the South, to West Jordan in the North. These units encompass a highly diverse collection of skills and professional attributes. The 1457th Engineer Battalion located in American Fork primarily focuses on combat



engineer training and operations and is currently activated in support of Enduring Freedom, serving in Baghdad, Iraq. The 115th Engineer Battalion located in Lehi is focused on construction engineer operations, with the 489th Engineer Team activated and serving in Kuwait.

Training the assets of these two battalions totaling over 1,150 soldiers

demonstrates the command leadership adaptability of the Engineer Group command. These assets are arrayed in, environmental consideration, planning and developing of major facilities and improvement of soldier's welfare while accounting for successful mission accomplishment.

The 115th Engineer Group participated in a Battle Command Simulation Exercise in October and November at Fort Lewis, Washington. The commander of the 35th Engineer Brigade praised the outcome of the training exercise. The command received high marks from evaluators who were impressed by the performance of the Group. The unit came together and coordinated the planning functions in a seamless manner. The 115th Engineer Group is proud to serve the nation, the state of Utah, and the many local communities where we are stationed.

1457th Engineer Combat Battalion

The 1457th Engineer Combat Battalion is headquartered in American Fork, Utah. It is currently activated supporting the 1st and 3rd Armored Divisions, located in Baghdad City, Iraq. Lt. Col. Jefferson S. Burton commands the Battalion, with CSM Steven Thornton serving as the top enlisted leader. Subordinate units are stationed in Blanding, Vernal, Camp Williams, Price, Mount Pleasant, Spanish Fork and Tooele. The 1457th traces its lineage back to 1939 when it was first organized as part of the 40th Infantry Division.

The mission of the 1457th is to provide survivability, mobility, counter mobility and sustainment engineering to the maneuver commander. During



1457th equipment being prepared for deployment to Iraq

wartime, the engineers contribution to the success of infantry and armor units is considered a combat multiplier. It is a mission the soldiers of the 1457th Battalion take seriously.

The 1457th Engineer Combat Battalion exemplifies the commitment and dedication of citizen soldiers to the state of Utah and to our nation.

115th Engineer Battalion (Team)

Lt. Col. G Don Summit commands the 115th Engineer Battalion. CSM James Slade brings his many years of experience to the Battalion as the senior enlisted representative. The Battalion is composed of a variety of engineer units that include the 116th Engineer Company, the 115th Engineer Team and the 489th Engineer Team that is currently deployed to Kuwait.

Units of the Battalion build and refurbish buildings, roads, community parks and recreation facilities. During the fiscal year the organization prepared for the possible deployment of all assigned units. The 115th Team returned home from Afghanistan, the 489th Team deployed to Kuwait, and the 116th was alerted for possible mobilization.

It is a challenge to respond to requests for assistance from the various communities and other entities where the units are located. The 115th Engineer Battalion takes pride in the fact



Some of the engineer equipment organic to the Battalion

that we provide such great benefits to the surrounding communities by building facilities a large number of citizens and soldiers alike can enjoy.

The Battalion participated in a Battle Simulation Exercise with the rest of the Engineer Group at Fort Lewis, Washington. The commander has made great strides in developing and coordinating many diverse unit

missions. We received high marks from evaluators who were impressed that a newly organized unit could demonstrate such a high degree of proficiency after being together for a relatively short time.

The 115th Engineer Battalion proudly serves the nation, the state, and the community and looks forward to a challenging, uncertain future.

115th Engineer Detachment (Utility)

Capt. Talon Greef commands the 115th Engineer Detachment (Utility), located at Camp Williams. At the beginning of the year, the unit completed several projects in support of the 10th Mountain Division while activated in support of Operation Enduring Freedom at Bagram Air Field, Afghanistan. The geography, elevation, and weather of Bagram are very similar to the west desert of Utah. The notable exceptions are the "Wind of 120 Days", scorching temperatures and the constant threat of land mines.

The one horizontal, and three vertical construction teams and headquarters element provided much needed engineer support to the base

commander. They helped meet his priorities of airfield operations, force protection, service support, coalition integration and quality of life.

Some of the projects included a commercial communications infrastructure, installation of a force protection measures, installing wiring for living quarters, and Morale, Welfare and Recreation facilities. Construction missions outside the base camp included surveying job sites, building and finishing the site for the combat support hospital, constructing the central receiving point (where local contractors came to deliver supplies), constructing a retail fuel point and a site for the water purification units, and bringing primary

and secondary electrical power to all compounds. They also maintained a Class IV yard of supplies and served as the de facto Home Depot for the base.

While it was difficult for soldiers to be away from family and friends for the deployment, they learned many new job and survivability skills and had a chance to learn about another culture. The Afghan people were friendly and hospitable.

The unit was released from active duty and returned home in November 2002. The unit received high praise and recognition from the 10th Mountain Division Commander and received a superior unit award.

115th Engineer Detachment (Utility)



The 115th Engineer Detachment (Utility) working on Bagram Air Field just after the invasion

116th Engineer Company (Combat Support Equipment)

The 116th Engineer Company (Combat Support Equipment) is stationed in Spanish Fork, Utah.

Captain Derick D. Quinlan commands the company, with 1st Sgt. Craig Haskell serving as the top enlisted leader. First Sergeant Haskell took over from outgoing 1st Sgt. Brent Ekins in January 2003. During this fiscal year, the unit has been involved in several community service projects and local training area development for other Utah National Guard units throughout the state. One of these projects was the Wasatch Mountain State Park project. Wasatch Mountain State Park is located in Heber City, Utah. The unit performed heavy equipment improvements to the campground areas and further developed accessibility to the park. At the Army Garrison Camp Williams there were many training opportunities for the members of the unit. The Oak Springs road project was a total build of a connecting road from

the southern boundary of Camp Williams to the Leadership Reaction Course on the western boundary. The unit performed extensive heavy haul missions on the Known Distance Firing Range in support of joint training strategies with the Utah Air National Guard. The Wood Hollow Bypass Road is a vital link for convoy movement and control of access for the field artillery and Special Forces units. The new recreational vehicle parking lot located near the garrison portion on Camp Williams provides a safe and accessible opportunity for Guard members and their families to store RV's, boats, and summer equipment at a reasonable price.

The 116th Engineer Company is authorized 166 soldiers, and currently has 174 assigned. The construction MOS is a great seller for recruiting because it is very compatible with most civilian construction jobs. The unit has numerous large pieces of engineering

equipment. This equipment includes scrapers, bulldozers, graders, loaders and dump trucks. The unit is capable of building roads, runways, parking lots and even the occasional tank ditch.

The 116th Engineer Company conducted their annual training during the months of January and February. This was due to an alert for possible mobilization in support of Iraqi Freedom. The unit completed the daunting task of a 100% load out of all equipment assigned within 5 days, then moved on to validation training at Camp Williams successfully completing the validation. Later the unit was taken off alert due to considerations in Iraq.



300th Military Intelligence Brigade (Linguist)



Members of the 142nd Military Intelligence Battalion deployed to Iraq

The 300th Military Intelligence Brigade (Linguist) is headquartered in Draper, Utah. It provides command and control of two Military Intelligence Battalions totaling 832 soldiers within the state of Utah and guidance and training for an additional 1,220 soldiers in the Army National Guard throughout the United States. The brigade mission is to provide military intelligence and linguist support to the Army in many different contingencies. Colonel Mark O. Ainscough commands the Brigade. The Brigade Command Sergeant Major is Jim Mower.

Starting shortly after Christmas 2002 and into February 2003, the 300th MI Brigade mobilized 459 soldiers from Utah. Over the past year, more than 560 brigade soldiers have mobilized and deployed from all our battalions to Iraq, Bosnia, Kosovo, Afghanistan, and Guantanamo Bay, Cuba. The 300th

Military Intelligence Brigade has units located in Iraq doing a variety of functions. Elements are part of the Iraq Survey Group and their search of weapons of mass destruction. Others involved a force protection mission, interrogation support, and a variety of other missions. In some instances soldiers were mobilized but were able to do their wartime mission at home station using reachback. The 141st MI Battalion had some soldiers that were directly involved in developing intelligence that lead successful operations against prominent figures of the former Iraqi regime.

In March, the Brigade hosted its thirteenth annual Language Conference. This was a very successful event and greatly benefited the Brigade. The Mobilization Assistant to the Director, National Security Agency, Major General Michael Dunlavey; Deputy

Commanding General of Fort Huachuca, Brigadier General John Custer; Deputy Command General INSCOM, Colonel (P) Fay, and Provost of DLI, Dr. Ray Clifford, were among many distinguished guests that included WARTRACE commanders who attend this annual event. It was a very beneficial conference that created a forum for addressing linguist issues, challenges, training, and support to the active component.

The 300th MI Brigade has made itself more relevant in the languages it possesses by documenting changes in its language teams to reflect the Army Language Master Plan. This significantly increases the number of linguists who will speak Arabic, Persian Farsi, and Korean. The Brigade is in the process of reducing the number of linguists who speak Spanish, German, French, and Russian.

141st Military Intelligence Battalion (Linguist)



Members of the 141st MI Bn at their duty station in Iraq

The 141st MI Battalion distinguished itself by readily adapting to meet a variety of challenges during this past year. The unit began the year with an expectation of a good training period to recover from a previous year's demanding operational tempo and to prepare for an expected Fiscal Year 2005 mobilization and deployment. Instead, they received notification and alert to provide military intelligence support and participate in the Army's response to the National Military Strategy in Operation Iraqi Freedom. It began on December 27 when 26 soldiers were alerted and then mobilized as Task Force Forward 1 just a few days later. Within two weeks, Forward 1 was in the Southwest Asia Theater.

The remaining Battalion soldiers altered plans and participated in a soldier readiness processing exercise. The weekend exercise left the Battalion in excellent shape for the second mobilization order, received in early February, activating two additional task forces, Forward 2 and Forward 3. Again with less than a few days notice families, friends and employers said goodbye to soldiers as they moved to Fort Carson, Colorado to complete

post-mobilization training in preparation for deployment into Southwest Asia. By early March, the 141st had effectively deployed most of HHSC, A and B companies in support of Operation Iraqi Freedom.

As a Pacific theater oriented organization, the task forces rapidly adjusted to the change of mission focus and integration into unfamiliar units. Intelligence played a significant role in the operation and the 141st MI Battalion's soldiers participated within every unit and at all echelons. Our soldiers were attached to the combat maneuver units responsible for the offensive actions to the theater's intelligence units. They collected vital information on enemy capability during the initial phase of the operation. Soldiers provided force protection, initial intelligence reporting and processing. As the operation continued, the task forces were responsible to support all military intelligence activities to include tactical human intelligence operations such as interrogations, counter-intelligence force protection security operations, and the exploitation of captured enemy locations. Critical service support was provided such as logistics, maintenance and meal preparation. At each phase of the operation, the small task organized forces were assigned and attached to different commands. Missions and relationship often changed with little notification. The 141st MI soldiers conformed and met each challenge successfully. As the training year ends the mobilized and deployed soldiers continue to provide a key post combat function.

The soldiers who did not deploy were consolidated into yet another task

force for training purposes. The Battalion organized remaining qualified individual to fulfill commitments to large exercises in Korea. The first was an interrogator workshop sponsored by the 501st Military Intelligence Brigade. The remaining Battalion staff participated as well by working along side our 524th Military Intelligence Battalion WARTRACE counterparts and in the 501st MI's capability exercise.

In August, the 141st deployed an additional 14 soldiers in support of Ulchi Focus Lens. This deployment allowed our soldiers to work side-by-side with our active counterpart in counter-intelligence force protection security operations. Just as important, every member of the 141st MI Battalion provided unwavering support to those who are absent because of mobilization, deployment, or training. To that end, this annual report formally recognizes the spouses of the unit's family readiness and support group for their tireless efforts here at home. These volunteer have organized events for families, they have provided a key communications lines for other spouses, and they have worked with the unit and the state to ensure the well being of the families and the welfare of the deployed soldier.

The military intelligence skills and linguist abilities of the 141st Military Intelligence soldiers create a high demand for support in and out of the United States. For this reason alone, the 141st expects to play an important roll in the ongoing military efforts world wide.

During this fiscal year, Lt. Col. Scot Olson relinquished command of the Battalion to Lt. Col. Barbara Hurst, the former commander of Company C.

142nd Military Intelligence Battalion (Linguist)



Members of the 142nd MI Battalion on the Kuwait-Iraq border at the beginning of the war

The 142nd Military Intelligence Battalion started and finished 2003 deployed in support of the operations abroad and the Global War on Terrorism. January, 2003 saw Company B deployed to the Balkans in support of Stabilization Force 12. Before the end of January the remainder of the Battalion had been ordered to active duty to prepare to deploy to the Gulf in support of Operation Iraqi Freedom. By February the Battalion was rejoined by deployed elements from Afghanistan and Guantanamo Bay, Cuba, while they trained and prepared for deployment at Fort Carson Colorado.

The Battalion waited out a decision on the entry of Turkey into the war. By April they had the green light and headed off to Kuwait. The Battalion initially joined their War Trace Unit, the 513th MI Brigade, but was then

reassigned to support the newly formed Iraq Survey Group.

In the interim, waiting for the arrival of the Iraq Survey Group, the 142nd MI Battalion was attached to the 75th Field Artillery Brigade as part of the 75th Exploitation Task Force. There they supported the initial search for Iraq's weapons of mass destruction.

Under the Iraq Survey Group, the Battalion's role widened. The Battalion has played a major role in establishing the Iraq Survey Group's Document Exploitation capabilities as well as their continued presence as the cornerstone of Mobile Collection Teams searching for the truth of the Iraqi Weapons Program.

In April, Company B returned from the Balkans and began the long process of reorganizing for future deployments and taking stock of lessons learned.

The Battalion started the year in excellent shape at over 100% authorized

strength. The Battalion's recruiting efforts meant that part of the personnel were still undergoing Basic Combat Training, Advanced Individual Training and Language Training at the Defense Language Institute.

The Battalion had also been heavily involved in language transition to support the Army Language Master Plan. Some of the soldiers were able to complete retraining in such languages as Persian Dari and Arabic, but many were ordered to active duty and were required to withdraw from their training. In spite of that, the Battalion continues to provide linguists in critical languages and to increase its range of skills to add to the Army's inventory.

The 142nd MI Battalion hoped to return to Utah and demobilize by January of 2004. However, recent requests to extend the Battalion in theater could mean it will remain until April 2004 and would not demobilize until June 2004.

I Corps Artillery



I Corps Artillery personnel operating in a field environment

The I Corps Artillery, headquartered at Camp Williams, is one of the major command headquarters of the Utah National Guard and has a mission statement of “Deploy to a theater of operations to coordinate fires in support of contingency operations. Command and control field artillery units and deliver field artillery fires.” I Corps Artillery has two subordinate field artillery battalions within the Utah National Guard who are stationed in armories from the northern end of the state in Logan, to the southern end in St. George. The 1st Battalion 145th Field Artillery (M198 Towed Howitzer Battalion) is headquartered at Camp Williams with firing battery’s in Ogden, Fillmore, Spanish Fork and Manti. The 2nd Battalion 222nd Field Artillery,

(M109A6 self-propelled) is headquartered in Cedar City with units in Richfield, Beaver, and St. George. In addition, I Corps Artillery is responsible for command support of B Battery, 1st Battalion 148th Field Artillery (M109A6 self-propelled) with their battery headquarters in Logan and Detachment 3, Headquarters and Headquarters Battery, 1st Battalion, 148th Field Artillery, at Camp Williams.

The fiscal year saw I Corps Artillery receiving an updated version of the Advanced Field Artillery Tactical Data System. Throughout the year I Corps Artillery participated in many Deep Operation Control Cell exercises at Fort Lewis, Washington, focusing on Corps level fire support operations while continuing the relationship

between active components at I Corps and I Corps Artillery. In January 2003, the command trained with the Japanese Self-Defense Force in the “Yama Sakura” exercise continuing that great multi-national training relationship. I Corps Artillery hosted the 21st annual I Corps Fire Support Conference that brought together representatives from virtually all of the major artillery units in the U.S. Army, the Field Artillery School, and representatives from the National Guard Bureau. This conference provided a forum for artillery commanders at all levels to discuss important fire support issues. In May 2003, I Corps Artillery continued its’ involvement with the “Cobra Gold” exercise in Thailand in support of a Joint Task Force. In August, I Corps Artillery sent soldiers to Korea to participate in the “Ulchi Focus Lens” exercise, which was a joint exercise combining troops from all branches of the armed forces with the South Korean armed forces.

I Corps Artillery also supported the mobilization and deployment of the two subordinate field artillery battalions in the state of Utah. While both missions were non standard for field artillery units, both units demonstrated a high degree of professionalism and dedication in fulfilling their assigned tasks. Each battalion received excellent comments and recognition from their higher headquarters while deployed. All are back safely and look forward to another challenging training year. I Corps Artillery enjoyed a successful year of realistic training and continues to lean forward and attack the new challenges of today’s modern battlefield. We are America’s Corps Artillery!

1st Battalion, 145th Field Artillery

The 1st Battalion, 145th Field Artillery (BIGRED) is where soldiers come first, and artillery is by choice. The 1st Battalion 145th Field Artillery has completed a very interesting year in its history, from the heart of a homeland security mission to the mandatory drill. Through it, the unit as a whole excelled and the officers, soldiers and unit are better for the experience.

The officers and soldiers will forever have a different feeling about homeland security and the Tooele Valley. The Battalion received the Operation Noble Eagle mission of securing the Army sites of the Tooele Valley. The soldiers took on the task of defending their own backyard with enthusiasm and professionalism. The headquarters was responsible for over 1,200 soldiers in four states and became very good at coordinating and understanding the mission and idiosyncrasies of units other than field artillery. The Battalion leadership, on several occasions, worked as part of the headquarters that controlled the western United States homeland security mission. Just as records were set in the number of soldiers processed through the deployment phase of the mobilization station there were records set during the redeployment. This was due to unit willingness to help the mobilization station where possible and the overall positive attitude and adaptability of the soldiers. The soldiers provided many community support hours to the local communities during the deployment such as color guards for many different events and organizations, volunteered time at the local elementary school in various

programs. The support from the families of unit members is a huge reason for the deployment's success.

The 145th still has soldiers deployed in support of the homeland security Operation Armored Falcon. These soldiers and their families have also answered the call and stepped up to the mission asked of them. They have learned what it is like to work jointly with another branch of the service.

Lieutenant Colonel G. Michael Barrera relinquished command to Lieutenant Colonel Jerry R. Acton, Jr. after the battalion returned from active duty. Two other successful battery commands were also changed. Captain Stuart Devlin assumed command of Headquarters, Headquarters and Service Battery from Captain Bruce Castleton. Captain Steven Brenchley assumed command of Bravo Battery from Captain David Sorensen.

Headquarters, Headquarters and Service Battery, located at Camp Williams, is the heart of the Battalion. This unit provided extensive support throughout the deployment in the way of supplies, maintenance, communications, operational control, intelligence gathering and personnel administration. All of which were great contributing factors for a successful deployment and demobilization. When the demobilization station said that it was overwhelmed and would not be able to get the unit out-processed on time, the soldiers of this unit helped out and the unit did meet its departure goal.

The three firing batteries provide the shooting for the unit's artillery mission and the majority of security and defense forces for a homeland security mission. These soldiers work the many



A gun crew from the 1-145th FA validating their combat readiness during mobilization

long, hard hours to carry out the plans of the Battalion. Alpha Battery located in Ogden, with a detachment in Fillmore, was colocated throughout the deployment. The unit does not have the opportunity to train together very often because of the distance between units. The deployment provided a huge opportunity for the unit to work closely together and enhance the unit cohesiveness. Bravo Battery from Manti was the recipient of the best battery in the Battalion for 2002-2003. This unit maintains a high level of readiness at all times. Charlie Battery comes from Spanish Fork and is one of the units that will do whatever is tasked them. The battalion could not be successful without the efforts of the officers and soldiers from these three units.

BIGRED looks back on the experiences and opportunities of the last year and moves forward as a better unit. BIGRED is a team of officers and soldiers with the support of their families and employers that is ready and willing to perform any mission assigned, in a professional manner.

2nd Battalion, (155mm, Paladin) 222nd Field Artillery



Members of the 2-222nd FA at Fort Carson, Colorado, where they participated in the final realistic Battfield Simulated Training and were validated combat ready for their combat mission

Lieutenant Colonel Vance E. Larsen commands the 2nd Battalion, 222nd Field Artillery, "Triple Deuce". Its senior NCO is Command Sergeant Major Bruce D. Summers. The three firing Batteries are located in Richfield (A Battery), and St. George (B and C Batteries). The Service Battery and Organizational Maintenance Shop #10 is located in Beaver, and the Headquarters and Headquarters Battery is located in Cedar City. The Deuce has maintained a strong training relationship with the 45th Field Artillery Brigade in Oklahoma, and is affiliated with I Corps Artillery (ICA) located in Salt Lake City.

The M109A6 (Paladin) self-propelled howitzer, the Army's newest cannon system, is the Battalion's primary weapon system. This howitzer is designed as more capable and survivable on today's modern battlefield.

This past year the Battalion was mobilized in support of Operation Enduring Freedom, and was alerted for mobilization on Valentine's Day, 14 February 2003. The Battalion was

federalized on 15 March 2003, and reported to Camp Williams, Utah for training and validation for combat. The training highlights began with executing platoon, battery, and battalion related artillery tasks from the standard artillery tables. Training also focused on maintaining proficiency in the digital environment with new SINCGARS radio systems and upgrades to the AFATDS computer fire direction system. After three weeks of individual and collective training the Battalion relocated to Fort Carson for a final realistic battlefield simulated training. The Battalion was validated for our combat mission, however prior to shipment to the Middle East we received a new mission in support of the Reserve Officer Training Corps (ROTC) at Fort Lewis, Washington.

Even though it was a non-standard mission for a field artillery unit, it presented an opportunity for our fine soldiers to rise to the occasion and demonstrate to a national audience their dedication and professionalism. The unit

played an integral role ensuring the 5,418 future officers of the Army received quality, high-speed support. The Battalion supported hand grenade range, automatic weapons range, land navigation, squad and platoon situational training exercises.

The Battalion supports many community activities during the year, such as: "Soldiers for Santa", "Scouting for Food", parades, color guards, funerals, and a variety of charity events. The "Triple Deuce" has a strong heritage and maintains a high level of readiness, ready to answer our nation's call to deliver fire support any time and any place in the world.



Detachment 3, HHB 1-148TH Field Artillery

Detachment 3 is detached from Headquarters and Headquarters Battery, 1st Battalion, 148th Field Artillery, headquartered in Pocatello, Idaho. With an authorized strength of 42 personnel, it is organized into 6 Fire Support Teams. The only Military Occupational Specialty in our unit is 13F, the Fire Support Specialist. 2nd Lt. Jacob J. Allen commands Detachment 3 and the senior Non Commissioned Officer is SSgt. Justin R. Christensen. The mission of the unit

is Direct Support for the 116th Enhanced Cavalry Brigade also headquartered in Idaho.

Fiscal year 2003 was a productive training year for the Detachment. The drill weekends were high tempo and very rewarding. During IDT they concentrated on MOS specific and basic soldier tasks, which allowed them to spend most of their training time in the field, where the Fire Support Teams should be.

The training culminated with annual training last June at the Orchard Training Area near Mountain Home, Idaho. They participated in numerous events including several maneuver lanes, artillery live fire exercises and a live fire mortar exercise.

Being in a Fire Support Team isn't for everybody but if you're motivated and looking for some adventure, you might just fit in as long as you don't mind a little hard work with your adventure.

Battery B (-) 1/148th FA

Battery B, 1st Battalion 148th Field Artillery is stationed in Logan and Brigham City. This Battery is part of the 148th Field Artillery Battalion, headquartered in Pocatello, Idaho. These Utah Guard members have long waited to get the opportunity to show the rest of the battalion their artillery skills. They had their chance this year when they returned to Gowan Field, Idaho for Annual Training 2003.

During the annual training period the Battalion was put through their paces

as they practiced their wartime mission. During the training, SSG Hobby of Bravo Batteries 1st Gun Section, took home top honors for "Battery Top Gun." This is the first time SSG Hobby's section has represented the battery for Battalion top gun.

The 148th Battalion will be returning to Gowan Field, Idaho for Annual Training 2004 and another year of outstanding performance as an artillery unit. Bravo Battery will look forward to leading the way again.



The 148th's primary weapon

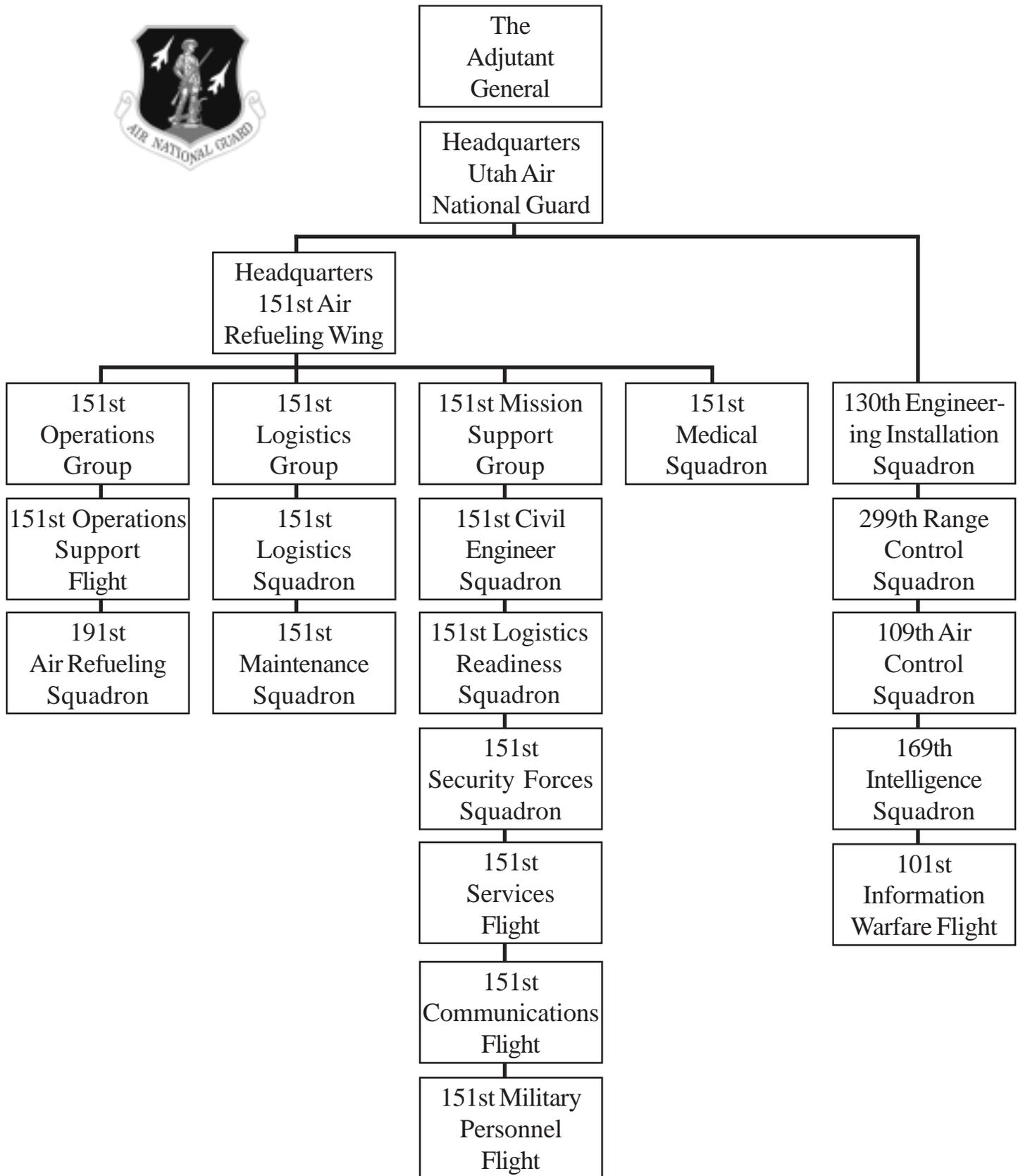


Battery B, 1st Battalion, 148th Field Artillery at Gowen Field, Idaho, during their annual training period

Utah Air National Guard



UTAH AIR NATIONAL GUARD ORGANIZATIONAL CHART



Headquarters, Utah Air National Guard

Founded on November 18, 1946, the Utah Air National Guard (UTANG) is located on over 82 acres of the northeast corner of the Salt Lake International Airport.

Nearly 1,400 trained and dedicated men and women serve in the UTANG defending the United States of America. Commanded by Brig. Gen. Larry V. Lunt, the UTANG assignments include real-world military operations and daily activities that are necessary to support state and federal missions and training requirements.

The UTANG's largest component is the 151st Air Refueling Wing commanded by Col. Brent E. Winget. The unit commanders, along with the members, are committed to building excellent organizations within the wing.

Tenant units assigned to the UTANG provide critical mission services. These units include the 130th Engineering Installation Squadron, commanded by Maj. Jack M. Wall; the 169th Intelligence Squadron commanded by Lt. Col. William G. Siddoway; the 109th Air Control Squadron, commanded by Lt. Col. Kenneth L. Gammon; the 299th Range Control Squadron, located at Hill AFB, commanded by Lt. Col. Wayne E. Lee; and the Headquarters Detachment 1, 101st Information Warfare Flight, commanded by Maj. Lance J. Whipple.

The Utah ANG began as a fighter-bomber unit but its mission has changed three times. The type of aircraft flown by the wing has changed seven times. The current aircraft is the KC-135E Stratotanker, which was assigned to the 151st ARW in 1978 when it became

part of the Strategic Air Command. The wing transferred to the Air Mobility Command in June, 1992. Since then, the aircraft's cargo and personnel transportation capabilities have been more frequently utilized.

Historical examples of federal services are numerous. Many UTANG members were called to serve during the Korean Conflict, flying F-86 fighter aircraft, where 10 pilots flew over 100 missions each.

One UTANG pilot, Captain Cliff Jolley, shot down seven aircraft and became the first Air National Guard "Ace" of the Korean Conflict. Two Utah pilots were killed in action during this conflict.

During the Middle East crisis in August of 1990, Utah crews were some of the first to volunteer in support of Operation Desert Shield/Storm. The UTANG's support of this operation continued well into 1991.

More recently, UTANG members have supported national drug interdiction activities and have provided air refueling for tactical and transportation aircraft supporting military activities involving Bosnia, Southwest Asia, and Kosovo.

The UTANG continued distinctive federal service during 2003 with missions all around the globe including numerous NATO operations and Air Expeditionary Forces (AEF) missions.



*Brig. Gen. Larry V. Lunt,
Commander Utah Air National Guard*

All the tenant units, and many units of the wing, supported Operation Noble Eagle, Enduring Freedom, and Iraqi Freedom in response to terrorism. Critical personnel resources, needed to accomplish these and other UTANG missions, were supported through recruiting, retention, work-force diversity, and family support programs directed by headquarters leaders.

Local Communities continue to benefit from the UTANG. Recent activities included: Sub-for-Santa, blood drives, Invest in Futures Adopt a school program, and highway cleanup.

The UTANG also maintained its state of readiness should the state of Utah need support during earthquakes, floods, tornados, civil disturbances, or other major natural disasters.

151st Air Refueling Wing

Commanded by Colonel Brent E. Winget, the 151st Air Refueling Wing continues its proud tradition of outstanding service to the nation and state by participating in numerous missions both at home and abroad.

In the continued support of the war on terrorism, almost 200 personnel and associated equipment were deployed to Incirlik, Turkey for six weeks. However, a month after deployment the unit was redeployed to the Azores and the East coast in support of Operation Iraqi Freedom. While stationed at these locations, the wing flew hundreds of missions and offloaded thousands of pounds of fuel to the aircraft on their way to and from the Iraqi battlefield. Many aircrew, maintainers, security and support personnel were activated for this operation.

The 151st ARW aircraft flew 3,000 plus flying hours in support of real world contingencies, exercises and training requirements. In addition to the numerous real world taskings, the wing served as lead unit for Red Flag at Nellis AFB, Nevada as well as extended refueling missions in Germany, Alaska,



Family and friends cheer as members of the 151st Air Refueling Wing return home following their deployment to Operation Iraqi Freedom.

Hawaii, and many other locations worldwide.

The 151st ARW members were also deeply involved with the local community, collecting food for the local food bank, computer support for the Navajo School at Teec Nos Pos, Ariz.,

working closely with the Employer Support of the Guard and Reserve, the United Way and their Home Front program for families of deployed guardsmen, and the Family Support program. The wing demonstrated the "total force" concept to several civilian community leaders on orientation refueling flights.

The wing also underwent an Environmental, Safety, Occupational Health Compliance Assessment Management Program (ESOHCAMP) inspection that verified that programs, policies and practices were current to protect our manpower and resources.

We look forward to another busy year with many challenges and opportunities. The professionalism of our aircrews, the expertise of the maintainers and the excellent personal support provided to our members ensures that we will continue our unmatched service to state and nation for years to come.



A KC-135E Stratotanker performs a low-level fly over as they return home following their assignment to refuel aircraft moving personnel and equipment into the Operation Iraqi Freedom theatre.

151st Medical Squadron

Commanded by Col. John K. Hayes, the mission of the 151st Medical Squadron is to provide quality health care services to members of the Utah Air National Guard, United States Air Force and the military community.

The Squadron has been restructured during this last year to better meet requirements imposed by new Homeland Defense initiatives. With this restructure has come new taskings in trauma medicine and mental health. The development of our biological and chemical decontamination teams continues to progress. Recognizing that the successful training of these new teams will be critical in the Air National Guard's ability to respond to a terrorist attack, training has been and will continue to be a top priority.

One aspect of training that has become critical under the Homeland Defense structure is joint training. Members of the unit's Chemical and Biological Decontamination Team have continued to train with the 85th Civil

Support Team (CST). As members of the Chemical Stockpile Emergency Preparedness Program (CSEPP) rescue and recovery team, members of the 151st MDS have become a critical component of the Army/Air CST. Continuing quarterly exercises with the CST has increased our capability to respond in times of crises should the need arise.

The 151st Mental Health Flight, commanded by Lt. Col. Paul Byrd has been successful in integrating mental health response resources available in the Utah Air National Guard, the Utah Army National Guard and the 75th Medical Group at Hill AFB. Many members of this response force have been nationally certified in Critical Incident Stress Management (Basic) and Critical Incident Stress Management Individual Crisis Intervention and peer support. This team has also been responsible for Mental Health training in Baltimore, Tennessee; and at Tinker AFB, Okla.



Member of 151st Medical Squadron in protective clothing

In June, the squadron deployed to Balboa Naval Medical Center in San Diego, Calif. This was the first time that an Air National Guard medical squadron deployed to support a Navy Hospital in Balboa. Due to naval medics deployed in support of Operation Iraqi Freedom the support of the 151st MDS was requested giving our squadron a support mission as well as a joint training opportunity. There were 46 members deployed to support 12 different sections of the hospital. Members of the 151 MDS assisted in demobilizing several hundred Navy troops returning from Iraqi Freedom. During this tour, members also visited the USS Mercy naval medical ship and the USS Continental.

Lt. Col. Winston Levy, the Flight Commander of Aero-Medical Services, deployed to San Juan, Puerto Rico in support of Operation Cornet Oak for two weeks. While there he functioned as the Chief Flight Surgeon.



The 151st MDS participated in Operation Frostbite, an emergency response exercise this year.

151st Operations Group

The 151st Operations Group (151st OG), consisting of slightly over 100 personnel and 10 KC-135E Stratotanker aircraft, supports the mission, vision, and goals of the 151st Air Refueling Wing (151st ARW). The 151st OG includes the 191st Air Refueling Squadron (191st ARS) and the 151st Operations Support Flight (151st OSF).

In October 2002, the 151st OG deployed to Nellis AFB, Nev., for a Red Flag exercise. Two weeks of the most realistic simulated combat training in the world. The 191st ARS personnel are primarily pilots, navigators, boom operators, and life support specialists. The 151st OSF performs a variety of operational mission support functions including Airfield & Flight Management, Training, Scheduling, Current Operations, Combat Aircrew Communications and Intelligence.

The 151st OG missions, aligned with the United States Air Force Air Mobility Command, include being prepared to air refuel long-range strategic bombers, fighters and cargo/passenger transport in a strategic or regional conflict. The exceptional skill, experience, and dedication of 151st OG personnel are a critical part of the 151st Air Refueling Wing. These efforts aggressively extend global reach, power, and humanitarian support to both the state of Utah and the nation.

Fiscal year 2003 was another very busy year for the 151st OG. In January, the unit deployed to Incirlik Air Base, Turkey, as part of a regularly scheduled AEF in support of Operation Enduring Freedom. Shortly thereafter, 151st OG aircrew and support personnel were

activated at the end of February in support of Operation Iraqi Freedom.

Dual-tasked for Iraqi Freedom, personnel were deployed to the Azores from Feb. 25 to May 5 and Bangor, Maine from Feb. 27 to June 30. A total of 253 sorties were flown amounting to 1029 flying hours and 6,743,000 pounds of offloaded fuel. Additionally, in the midst of the August Iraqi Freedom deactivation, aircrew and maintainers were redeployed to Bangor, Maine July 16 to Aug. 22 Aug. to in support of the ongoing air bridge operations.

Back on the home front there were several personnel changes. Lt. Col. Cummings assumed command of the Operations Support Flight, while Lt. Col. Bridge became the Chief of Current Operations. In the Intelligence Flight, Lt. Col. Joel D. Madsen retired after 28 years service in the military. Lt. Col. Don R. Farnsworth replaced him. As the fiscal year winds down, we find

ourselves losing a tremendously valuable asset in the cockpit. The navigator position has been eliminated and these aviators have either been reassigned or retired.

The last year continued the unit's outstanding safety record without a "Class A" mishap in over 40 years - over 130,000 flying hours. The 151st OG was involved in a variety of community activities including adoption of a local elementary school, Adopt-A-highway, Freedom Academy, Blood Drives and Combined Federal Campaign. Additionally, the 151st OG provides incentive flights in support of the Boy Scouts of America and civic leaders as a part of the Commander's Distinguished Visitor program.

While the events experienced during 2003 were challenging, the 151st Operations Group continued its long tradition of professionalism, pride and reliability.



A KC-135E of the 151st Air Refueling Wing returns home to Salt Lake City following its initial assignment as part of an air bridge to move personnel and equipment into the Operation Iraqi Freedom theatre.

151st Maintenance Group

151st &MXS 151st AMXS

Mobility has been a key word for the 151st Maintenance Group and its two squadrons, the 151st Maintenance Squadron and the 151st Aircraft Maintenance Squadron over the last 12 months.

In September 2002, relocations to a new building and several deployments had a significant impact on the maintainers and their families.

In addition to the new construction, most of the remaining maintenance facilities were also remodeled. The main hangar and fuel cell repair hangar received makeovers that provided badly needed office and storage space for both facilities; building 23 (the old general purpose shop) was completely renovated.

In December 2002, members deployed to Geilkirchen Airbase, Germany, to support NATO AWACS aircraft with air refueling. Those who

didn't deploy to Germany, prepared aircraft and equipment to deploy to Incirlik Airbase, Turkey in late December.

After returning from Turkey, the unit was again activated for the crisis with Iraq.

During the initial deployment of aircraft and personnel to the Azores, for what was to become Operation Iraqi Freedom, one of the unit's KC-135E aircraft experienced a sudden unexpected loss of altitude. The aircraft was returned to Salt Lake City to be inspected for damage. Maintenance personnel who had not deployed began the task of ensuring that no serious structural damage had occurred. Each of the four engines were removed and reinstalled after the engine shop personnel inspected the engine mounting hardware. The aircraft inspection was completed ahead of schedule and the

aircraft returned to service.

Just days after the last aircraft deployed to the Azores, the Wing was again tasked, this time to support operations in Bangor, Maine. This resulted in two major deployments of aircraft and personnel simultaneously supporting the same operation, with the resulting strain on people and resources.

By the end of June, both aircraft and personnel had redeployed from both locations.

The role the traditional Guard members played in all these events was, and still is, very vital to the Utah Air National Guard. Without many sacrifices from both the members and their families, the mission could not be accomplished.

It should also be noted that the civilian employers of our Guard members continued their strong support in a number of different ways.



Members of the 151st Maintenance Group while deployed in support of Operation Iraqi Freedom.

151st Mission Support Group

The 151st Mission Support Group provides command, guidance and administrative support to the various and highly specialized units of the Utah Air National Guard. The Support Group saw many changes in FY2003.



Mission Support Group members train with chemical gear for future deployments

The Support Group became the Mission Support Group and welcomed the Logistics Readiness Squadron, Contracting and Logistics Plans to our diverse organization. Civil Engineering Squadron, Services, Security Forces and Communications flights all saw members activated and



Security Forces members greet their families after a long overseas deployment

deployed in the continuing war on terrorism.

The Military Personnel flight was kept busy this year, processing all deploying troops, not only from the 151st, but from tenant units as well. The Mission Support Groups efforts, both at home and abroad, reflect the dedication and enthusiasm of its members, and have reflected favorably on the Utah Air National Guard.



The base fire department, part of the Mission Support Group, responds to the flight line during an exercise.

151st Security Forces Squadron

The 151st Security Forces Squadron has endured many obstacles and changes over the last year. In February, under Operation Noble Eagle, the 1-145th Field Artillery Battalion integrated with the 151st Security Forces Squadron to support security requirements. Hard work and



Two unit members man a flightline entry point

dedication prevailed as the combined forces began “one cause, one fight” providing homeland defense for the Utah Air National Guard Base. Unit members participated in a variety of training over the past year that included: surveillance techniques without electronic devices, range determination, imagery equipment, handcuffing, law of armed conflict, enemy prisoners of war processing, weapons retention, moving through obstacles and built-up areas, weapons control, limited visibility firing techniques, range cards, movement under fire, combat/recon patrolling techniques, retrograde operations, contingency operations, self-aid and buddy care, CPR, building clearing, and tactical movements. In addition to the daily training, the unit conducted Military Operations in Urban Terrain training at Camp Williams training site. This hands-on combat training required members

to respond to scenes of terrorist activity, engage enemy targets and recover buildings and property while operating in the constraints of an urban environment.

In November, Security Forces members responded to a large scale fuel spill. A valve failed on a fuel storage

tank on the north end of the flight line causing a large amount of aircraft fuel to run into the canal and surrounding area. The unit provided security and support throughout the night and the holiday weekend to ensure the safety due to the close proximity of aircraft, flight line, and the active runway. This allowed other responding personnel downtime and the holiday weekend off.

Continuing the defense of our country, a 13-member team was deployed to Prince Sultan Air Base, Saudi Arabia in December in support of the Air Expeditionary Force and Operation Southern Watch. This Team provided security, base defense support for the base, resources, and personnel. This team combined with security forces members from active duty, guard, and reserve units from all over the world. These

security forces teams manned base entry control points, search teams, arms room, base and perimeter patrols, and flight line security. The team was deployed for six months with two 151st Security Forces members being forward deployed from this location to Arar, Saudi Arabia in support of Operation Iraqi Freedom.

While conducting a Random Vehicle Inspection in July, security forces members identified and confiscated a large amount of drugs and drug paraphernalia from a contractor attempting to enter the Base. This constituted the largest drug apprehension in the history of the base. In August security forces members, working with Secret Service and White House security, provided security and support for the vice-presidents visit.

Whether defending our homeland or the country abroad, the 151st Security Forces Squadron has upheld the highest standards, always stepping up to exceed expectations and provide assistance. They continue to meet all challenges presented to them with excellence and dedication, always ready and willing to protect, defend, and serve.



Security Forces search vehicle entering the Base

151st Civil Engineering Squadron

The mission of the 151st Civil Engineers is to program, design and construct new facilities as well as to provide operation and maintenance support for facilities at the 151st Air Refueling Wing and at five associate units. The Civil Engineers train to meet a wartime requirement of constructing airbases using pre-stored bare base equipment (Harvest Eagle), and to provide battle damage repair of facilities and runways. Also, to support the flying mission during wartime, the engineers furnish fire protection and airbase operability management.

Operation Enduring Freedom and Iraqi Freedom resulted in the Civil Engineers being activated to support operations. A mission change allowed the 151st CES to provide infrastructure support for the extremely busy and important Ramstein Airbase, Germany.

Along with the 151st ARW the Engineers were put to the test during an AMC Unit Compliance Inspection last December. This inspection had a very short notice window with little time for preparation. Recognized as a "housekeeping" inspection, the AMC team looked to ensure units operated

by rule, regulation and law. The 151st Civil Engineers proved satisfactory to the task.

On the home front, the Engineers completed a busy and stressful year with the continuation and completion of two new buildings, a Headquarters and Composite Maintenance Building, and the final renovation of several more. Using construction, repair and maintenance accounts under the auspices of Civil Engineering, the base is nearing the end of a remarkable transformation.

151st Communications & Information Flight

The 151st Communication and Information Flight (151st CFT) mission statement is to provide secure, reliable, deployable communication systems and services through teamwork, technology and training. Our goals are to provide customer support with the confidence that their information will be available, confidential, and true to assist in accomplishing their mission. The 151st CFT continues to provide the base with timely, accurate and dedicated support with today's technology.

The 151st CFT deployed four individuals to Turkey in January, one individual to the Azores for three months beginning in Feb and activated four individuals in place in support of Enduring Freedom for several months.

During the year, several computer viruses attacked networks world-wide including the Utah Air National Guard. Damage on the Air National Guard base was minimal because of the aggressive initial reaction of CFT

personnel. We continue to educate guard members on the importance of computer security.

The 151st CFT continues to support the Utah Air National Guard with outstanding communication through

network, phones and radios. We are continually upgrading our systems to try to stay on top of technology to provide the best support to enable all to accomplish the missions.



Master Sgt. Doug Williams shows Staff Sgt. Torsten Larsen and Chief Master Sgt. Steve Mullin the unit's deployment equipment storage bins.

151st Logistics Readiness Squadron

Lt. Col. Arlo J. Stewart commands the 151st Logistics Readiness Squadron; the unit's mission is to provide supplies, equipment, fuel, transportation, vehicle maintenance, contracting and logistical support to the 151st Air Refueling Wing and to four associate units. As of September 1, 2003 the Logistics Squadron went through a reorganization aligning us under the 151st Mission Support Group as the Logistics Readiness Squadron. With this reorganization contracting falls under the Mission Support Group as a separate section and logistics plans is now part of the Logistics Readiness Squadron. The new Logistics Readiness Squadron is structured into four major areas: fuel, supply, vehicle management and readiness/logistics plans. These functional areas consist of a professional dedicated team providing quality service in support of mission accomplishments. In addition, a number of squadron personnel have extra duties within mobility work centers assisting in deployments to help mobilize people and cargo to off-base locations.

The squadron is currently 89% manned with 93 Guard members who throughout the past year have shown great pride and support in the efforts to defend and protect our nation. With the increase in military operations and challenges our nation faces today, recruiting and retention is critical in ensuring our unit continues to be effective in accomplishing our mission and that of the 151st Air Refueling Wing. We had numerous personnel deploying and participating in missions at Nellis AFB, Nevada; Incirlik, Turkey; Sembach, Germany; Kuwait City, Kuwait; Moron, Spain; Sicily, Italy; Prince Sultan Air Base, Saudi Arabia. In addition we had a Unit Compliance Inspection (UCI) 6-12 December 2002.

During FY-2003, the Contracting Office purchased over 3.2 million dollars of supplies, equipment and services for 280 contracts. The Government Purchase Card (GPC) accounted for over 1.5 million dollars in items and services totaling 5000 transactions. These GPC credit cards are for buying local purchase items and

services under \$2,500. The GPC card continues to benefit both the customers and mission because of the expeditious time in receiving the items.

Base Supply averaged over 22,095 transactions per month and managed 18,178 item record details. Base supply also managed a stock fund account of over 2.1 million

dollars. Base Fuel delivered an average of 308,527 gallons of JP8 and 3,985 of ground fuel per month. The Readiness Spares Package independent aircraft parts storage kit is currently at 80% complete.

Transportation operates and maintains 109 registered vehicles and 11 non-registered vehicles. Keeping the vehicle in at operational rate of 96.2% this year has been one of the accomplishments for the crew of 8 full-time technicians and 9 traditional Guard members. The Vehicle Operations Section was tasked with over 856 vehicle dispatches this year. Traffic Management office purchased 1,415 airline tickets for passengers at a value of over \$903,000. The unit completed 3,326 total shipments in the movement of cargo.

Logistics Plans plays an integral part in deploying and redeploying all personnel and cargo for the 151st ARW. During this fiscal year the unit deployed 519 personnel and 67 short tons of cargo to various locations including Nevada, Geilenkirchen, Incirlik, Azores, Romania and Maine. These deployments supported Red Flag, Operation Noble Eagle, Operation Enduring Freedom, Operation Iraqi Freedom, and various Air Expeditionary Forces (AEF) Missions.

The squadron is dedicated to the needs of the community, state and nation. Members have stayed involved with community events such as ANG Honor Guard, NCO Graduates Association, Enlisted Association, Freedom Academy, Sub-for-Santa and Public Television Telethon, blood drives and Combined Federal Campaign. The 151st Logistics Readiness Squadron will continue to be an effective and efficient defender of freedom for our community, state and the nation.



Traffic Management personnel preparing unserviceable assets for shipment to Defense Reutilization and Marketing Office (DRMO).

151st Services Flight

The mission of the 151st Services Flight is to contribute to the readiness of Utah Air National Guard personnel and provide support to the community, state and nation through food service, lodging, mortuary affairs, and morale welfare and recreation programs.

The 151st Services Flight is a 30-member unit where each member is assigned to one of the main areas of responsibility: food services, lodging, field laundry, mortuary affairs or fitness & recreation. At the heart of the services career field is the Air Force Prime RIBS program. The Prime RIBS program deals with the training required to support basic human needs anywhere in the world on a moment's notice. As a dual role, unit members are prepared to respond to any peacetime emergency that requires military assistance.

The 151st Services Flight met its annual home station training requirements by creating and implementing a new and challenging unit-training plan. This plan calls for unit members to train in their assigned areas



Services Flight members prior to their deployment

continually throughout the year instead of one time a year as in the past. In addition to members training in their assigned areas, they accomplish ancillary training such as chemical warfare training and weapons qualification.

During FY 2003, the 151st Services Flight received several significant mission

taskings. In January, members were tasked to support an AEF rotation. In February, members received an activation and deployment order for the support of Operation Iraqi Freedom.

During FY 2003, the 151st Services Flight had the opportunity to provide support to all units on the Utah ANG base at one time or another. Included in the base support this past year, Services Flight members provided food services and lodging for several base tenant units during their annual training at Wendover, Utah. Services Flight also provided food service support for the annual Utah National Guard Freedom Academy during August. This activity was fun for our unit members and we are proud to support them.

During the past year, the food service section provided over 17,000 meals to Air National Guard members. The billeting section realized an annual savings of \$20,000 to the ANG through its efficient utilization of the on-base billeting facility and off-base contract quarters.



Flight members during their annual training.

109th Air Control Squadron

The mission of the 109th is “To provide reliable and secure command, control, communications, computer, and intelligence anytime, anywhere.” This means that this unit provides higher headquarters with a real-time air picture for both offensive and defensive operations. This air picture is critical to battle management activities and to the war fighters’ decision-making process. The 109th ACS supplies this air picture by utilizing long-range surveillance radar coupled with a robust suite of HF, VHF, UHF radios complimented with satellite and microwave communications capabilities. The squadron operates and maintains this equipment that included the tactical data links and voice communications necessary for the Ground Theater Air Control System (GTACS). This includes integration capabilities with Air Force airborne and ground units, Army missile units, Marine ground units, and Navy vessels and aircraft.

The 109th Air Control Squadron is a fully deployable unit, able to position highly proficient personnel and specialized equipment virtually anywhere around the world. This capability makes the 109th an important component of our National Defense. On arrival, the 109th is able to quickly set up, establish a real time air picture, provide communications, power, and support all functions necessary as a self-sustaining unit.

The 109th is an exceptional unit that can always be counted on. This year was no exception. Members of the 109th supported exercises and missions worldwide. The unit began the year supporting operation “Southern Watch” in Kuwait. In April, unit members



The 109th ACS radar setup at Wendover Airport, Nev., for Roving Sands

received valuable training and experience with a “COMDEX” designed to deploy and exercise long-haul communications. Radar personnel were utilized for their technical expertise in the support of ongoing Drug interdiction programs. Additional training activities included: Equipment and Defense Messaging System (DMS) training, AWACS familiarization and home station training. Personnel participated in exercises and training in Italy, Germany, Poland, Georgia, Florida and Nevada just to name a few. Special recognition was received from the 729th ACS at Hill AFB to some members of the 109th for their volunteer assistance and technical expertise during a critical time.

The squadron’s reputation of excellence came through once again as the unit deployed to Wendover, Utah in support of “Roving Sands 2003.” Roving Sands is a unique large-scale joint theater air and missile defense exercise. It provides distinctive training opportunities to participants in Joint Theater Air and Missile Defense (JTAMD) as well as Joint Tactical Air

Operations (JTAO). The exercise encompassed the execution of a ground campaign through modeling and simulation to provide adequate ground activity during which the 109th accomplished all training objectives. In the exercise, the unit demonstrated the ability to deploy ACS equipment and support a robust Theater architecture. The exercise provided training and familiarization in command and control of an Integrated Air Defense system (IADS) in a joint services environment and conventional war scenario. Joint assets were integrated into theater architecture through accurate tracking, surveillance, identification, and control of airborne assets in the assigned area of responsibility as well as practice of battle management tactics, techniques and procedures.

The 109th Air Control Squadron continues to demonstrate the ability to provide a critical service to our nation’s war fighting capability by having the most dedicated, highly trained members possible, living up to their motto “Anytime, Anywhere.”

130th Engineering and Installation Squadron

The 130th Engineering and Installation Squadron demonstrated its Total Force capability throughout fiscal year 2003. The work of the 130th could be seen in the United States and worldwide as the squadron executed its mission expertise in engineering and installing a wide array of communications systems to support the Global War on Terrorism.

Through education and monthly training, the unit was able to exhibit its effectiveness in the field by handling an expanded workload combined with many activations to support Operation Iraqi Freedom. These activations involved over 30 unit members.

The 130th's training and preparation paid huge dividends in performance as squadron members were activated this year. The 130th teams engineered and installed the infrastructure for communications in Qatar, Saudi Arabia, and in northern Iraq. Two of these installations were



Members of the 130th EIS on station in Iraq

the Consolidated Air Operation centers where all of the vital information was funneled to the Joint Forces Commanders for conducting the war with Iraq. There were several miles of copper and fiber optic cable laid, to

provide proper networking and communication for the combatant commanders. In addition, a team remains in Northern Iraq to provide ongoing support to the operational effort.

The services of the 130th were also needed in the continental United States throughout the year conducting continued service to the 388th fighter

wing at Hill AFB in an ongoing project to install a wireless Local Area Network for better management of flight line operations. In addition, antenna repairs were accomplished at the Montana ANG, and at Buckley AFB, the Air Force Academy, and several locations around the State of Utah that support the Utah Test and Training Range radar service. Several teams upgraded the Local Area Network and installed new cable systems at Channel Island, California, and at Papago, Arizona, and upgraded computer network for the 107th Air Control Squadron. Finally, the unit upgraded the Air Traffic Control Tower and Runway Approach Control systems at Columbus AFB, Mississippi.

This has been a productive year for the men and women of the 130th EIS. Several members are still deployed and the ongoing work to support the Global War on Terrorism is being accomplished with pride.



Members of the 130th EIS on station in Iraq.

169th Intelligence Squadron

The 169th Intelligence Squadron, nicknamed the “Dark Horse Squadron,” provides sole source Department of Defense support for the Senior Scout weapon systems.

The unit provides airborne command, control and communication countermeasure support to U.S. and allied commanders. Squadron aircrew members fly missions on U.S. Air Force and Air National Guard C-130 Hercules aircraft conducting defensive communications studies.

The squadron also develops and applies techniques and materials designed to ensure that U.S. communications are secured and protected from hostile countermeasures. During wartime, the Dark Horse Squadron advises operational commanders regarding procedures and techniques that could oppose enemy command and control communications.

Additionally, the squadron performs direction finding and range estimations in support of search and rescue operations.

The unit was originally created as a squadron under the U.S. Air Force’s Electronic Security Command. In October 1986, the squadron was reassigned to the Air National Guard and shortly thereafter was granted federal recognition with formal activation coming April 27, 1987. The unit eventually became the first ANG unit to be assigned to the Air Force’s Air Intelligence Agency. Currently, the 169th IS operates as a component of the Air Force’s Air Combat Command, subordinate to the 55th Wing, Offutt Air Force Base, Nebraska.

Because of its extremely high operations tempo supporting the U.S.



Members of the 169th IS by their C-130 air platform

Southern Command, the 169th IS grew from about 180 authorizations to over 200. With its varied and active missions, the Dark Horse Squadron should continue the successful retention and recruiting posture it has maintained over the past few years.

The unit just completed its second year of activation in support of Operations Noble Eagle/Enduring Freedom, and will demobilize in October. During the past two years, unit personnel participated in Operation Southern Watch, Operations Noble Eagle/Enduring Freedom and Iraqi Freedom, as well as continuous deployments to the USSOUTHCOM’s area of responsibility (AOR).

Due to the outstanding efforts of 169th members, the Senior Scout has become USSOUTHCOM’s premier airborne ISR platform. Additionally, Senior Scout deployed for the first time in support of USCENTCOM. Of this deployment, the Commander, USCENTCOM said “you have simply provided the best airborne support to joint operations in the AOR since 9-11.”

The Senior Scout program

continues to flourish after several years of funding shortfalls. The program is fully funded through fiscal 2007 and is in a process of continual upgrades to the platform. With its new technologies, the Senior Scout weapons system brings capabilities to the fight on par with other national airborne Intelligence, Surveillance, and Reconnaissance (ISR) platforms and will be a viable system for years to come.

Late 2002 saw the first operational use of the unit’s Distributed Ground Intercept Facility (DGIF) workstations. Unit members participated in remote operations in support of the Global War on Terror. The unit anticipates the DGIF mission will experience growth both in terms of tasking and resources in the near-term and long-term future.

During the unit’s short history, Dark Horse Squadron airmen have participated in Operations Just Cause, Desert Shield, Desert Storm, Southern Watch, Northern Watch, Noble Eagle/Enduring Freedom, and, most recently, Operation Iraqi Freedom. The unit deploys regularly in support of theater peacetime and contingency operations worldwide.

299th Range Control Squadron

The distinctive and unique capabilities of the 299th, otherwise known as “Clover Control” have created another banner year for the unit. During 2003, the unit has been involved with several Utah Test and Training Range (UTTR) missions supporting national defense. Some of these include United States Air Force (USAF) B-1 Weapons Instructor Course, 388th FW and 419th FW Operational Readiness Exercises, Combat Hammer, and Roving Sands. Also, the unit has participated in live Joint Direct Attack Munitions (JDAM), Air Launch Cruise Missile and various other bomb and missile testing. Many of these weapon systems have been employed over the last few years in actions supporting highly volatile missions around the globe.

The unit is the busiest Air National Guard (ANG) military radar facility and ranks number six in the entire USAF. Traffic count for 2003 will exceed 166,000; nearly 30% more than the next ANG control facility. Many pilots come to the UTTR to improve combat skills prior to their deployments. The combination of restricted airspace and Department of Defense (DoD) land make this a prime training range for the honing of those skills. Additionally, as an Air Traffic Control (ATC) facility, civilian air traffic may transit through the range when their flights won't interfere with military activities. The professional manner in which Clover controllers accomplish this difficult task makes the UTTR an example that many other DoD ranges try to emulate.

The unit was impacted by the activations brought on by current world

events and Aerospace Expeditionary Force tasking. Due to the unique mission of the 299th and the subsequent multi-faceted capabilities of the unit's members, many unit personnel were called upon to support various missions worldwide. Not only were unit members tasked worldwide, unit members provided combat aircrew training and support for a local deployment of the Israeli Air Force.



Several key equipment updates have occurred during this period too. Installation of the Enhanced Terminal Voice Switch (ETVS) and the Digital Voice Recording System (DVRS) enhanced the service that Clover Control has built its reputation on. These systems are computer based and created an ease of use that greatly improves the quality of communication between pilots and ATC personnel. The ETVS provides us with better radio access and enhanced control displays provides the controllers with multiple options to meet mission demands.

DVRS creates a Digital Audio Tape (DAT) formatted file that improves the ease of playback and significantly increases the capacity of audio information being stored.

The unit received a very difficult and demanding inspection this year. A team of ANG and USAF members inspected the unit's ATC and Communications-Electronics Maintenance sections. The team scrutinized policy and procedures during the inspection which included training and documentation, managerial evaluations, and certification programs. Although there is no overall 5-tier rating given in these inspections, it was noted that the unit has superior programs throughout. Included in these are Maintenance Support, Training, and controller positional expertise. Judged against other ATC units, the 299th RCS is an excellent unit with the ability to accomplish the mission in an outstanding fashion.

The unit continues its commitment in support of the students at Holt Elementary School in Clearfield, Utah. Over the years unit members have donated hundreds of hours for the benefit of these school children. The unit members have watched children improve in academic skills that subsequently increase their chances of having a brighter future. The teachers at the school have noted the positive influence the civilian and military members of our unit bring to the classroom. This program continues to benefit the school, the local community and our nation. Our service in this important outreach program will continue to be a priority for the unit in the years to come.

101st Information Warfare Flight

The Utah Air National Guard's 101st Information Warfare Flight (Detachment 1, HQ UTANG) is rapidly establishing itself as a valuable part of national air defense. Under the command of Maj. Lance Whipple, the flight is equipping itself to become the first operational Information Warfare Flight in the Air National Guard.

The 101st's mission is to provide remote information operations planning and analysis support to the Information Warfare Specialty Team in the Air Operations Center, First Air Force at Tyndall Air Force Base. First Air Force is responsible for the air defense of the Continental United States. The First Air Force commander, Maj. Gen. McKinley has a dual role as the Joint Forces Air Component Commander.



Over the past year, the 101st has been involved in both real world

missions and several large-scale exercises. From January through March 2003, 101st provided information operations planning and operation support to the Integrated Air Defenses of the National Capital Region. This successful mission provided a great opportunity to apply IO training in a real world setting. In August the IWF provided support to Determined Promise 03, a Northern Command joint forces exercise focused on providing military support to civil authorities. As the IWF continues to gain experience, hire and train new members, its role and importance to Air Operations will increase. Fiscal year 2004 will be a pivotal year in the establishment of the 101st IWF as it will be federally recognized and progress to meet its initial operating capability.



A C-17 U.S. Air Force cargo plane being refueled by a Utah Air National Guard KC-135 tanker



The Utah National Guard pays the highest tribute to those dedicated National Guard soldiers and airmen who have gone to their eternal rest in the past year. They served their country, state, and community with distinction as professionals in one of the finest organizations in the United States. They are missed by their families and by the men and women with whom they faithfully served.

DUTY DEATHS

SGT Ryan B. Stark, Battery B, 1/145th Field Artillery, Date of Death: 23 May 2003
PV1 Ammon J. Neilson Battery A/1/145th Field Artillery, Date of Death: 18 May 2003

NON-DUTY DEATHS

Maj. Douglas E. Johnson, 151st Services Flight, Date of Death: 3 Feb 2003
PV1 Adam C. Valdez, HHD 1/19th Special Forces, Date of Death: 4 July 2003

The Veterans' Memorial Cemetery Near Camp Williams



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