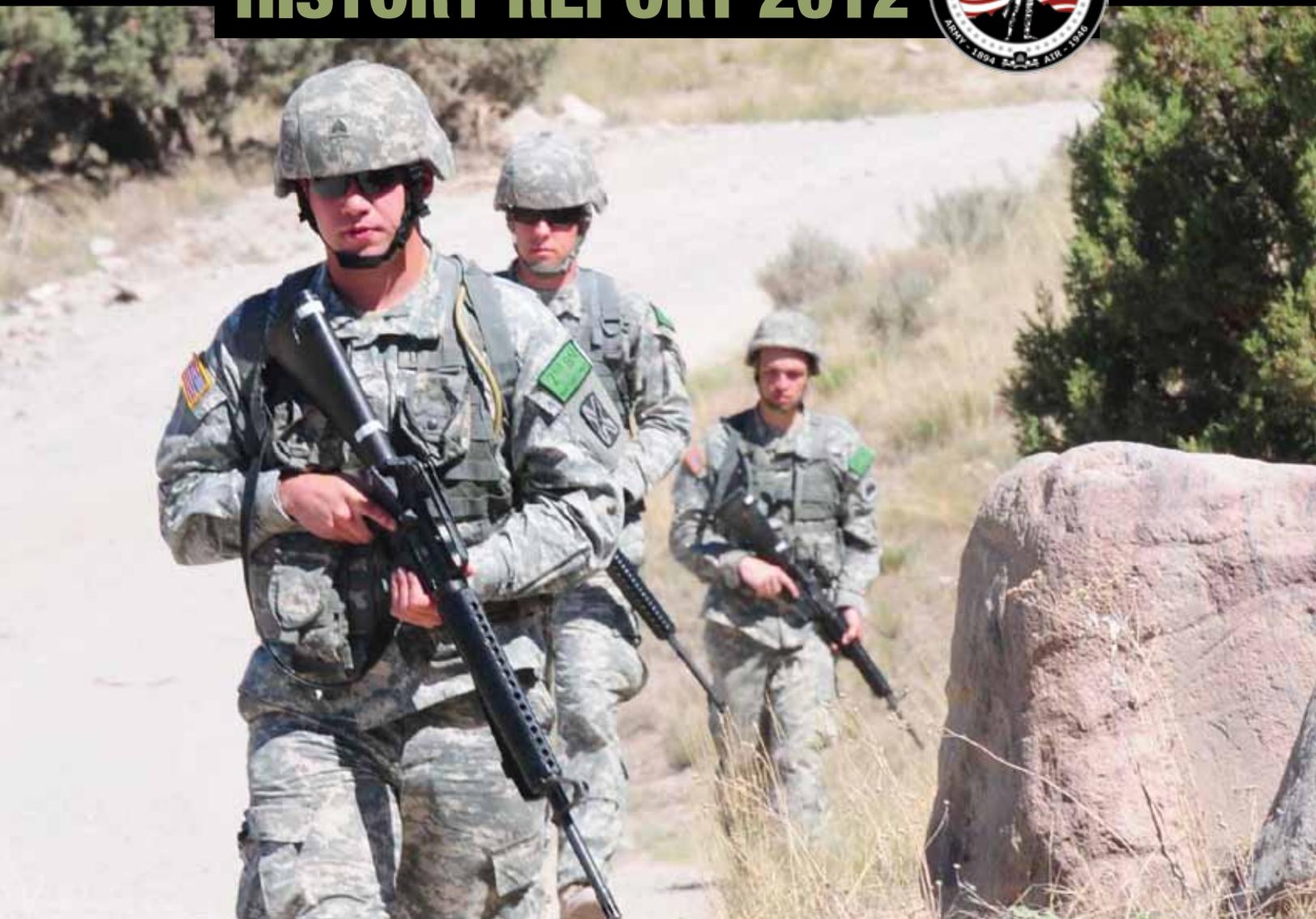




# HISTORY REPORT 2012



# Contents

Joint Forces Headquarters - Utah.....	3	1st Battalion, 19th Special Forces Group (Airborne) .....	32
Utah Army and Air Senior Leadership.....	3	Group Support Company, 19th Special Forces (Airborne) ..	33
J1 Manpower.....	4	97th Troop Command.....	34
J2 Intelligence Services.....	5	23rd Army Band .....	35
J3/5/7 Plans, Operations, and Training.....	5	85th Civil Support Team .....	35
J4 Logistics .....	6	144th Area Support Medical Company .....	36
J6 Information Management.....	7	115th Maintenance Company .....	36
Military Ball .....	8	128th Mobile Public Affairs Detachment .....	37
Homeland Response Force.....	8	144th Area Support Medical Company .....	38
United States Property and Fiscal Office .....	10	197th Special Troops Company (Airborne) .....	39
Human Resources Office .....	10	653rd Trial Defense Team.....	40
Inspector General's Office .....	11	1993rd Contingency Contracting Team .....	41
State Partnership Program .....	11	204th Maneuver Enhancement Brigade.....	41
Utah Counterdrug Program .....	12	489th Brigade Support Battalion.....	42
Construction and Facilities Management Office .....	13	1457th Engineer Battalion .....	43
Governor's Day 2012 .....	14	300th Military Intelligence Brigade (Linguist).....	45
Utah Army National Guard .....	16	141st Military Intelligence Battalion (Linguist).....	46
HHD, Joint Forces Headquarters - Utah .....	17	142nd Military Intelligence Battalion (Linguist).....	47
Recruiting and Retention Battalion .....	17	Headquarters, Utah Air National Guard .....	48
Medical Detachment.....	18	151st Air Refueling Wing.....	49
Director of Aviation and Safety .....	19	151st Operations Group.....	49
Utah Training Center - Camp Williams.....	20	151st Medical Group.....	50
640th Regiment (Regional Training Institute) .....	21	151st Maintenance Group .....	51
Environmental Resources Management.....	22	151st Security Forces Squadron .....	52
65th Fires Brigade.....	24	151st Civil Engineering Squadron.....	53
1st Battalion, 145th Field Artillery .....	25	151st Logistics Readiness Squadron .....	54
2nd Battalion, 222nd Field Artillery .....	26	151st Force Support Squadron .....	55
97th Aviation Troop Command .....	27	151st Communications and Information Flight.....	56
1st Battalion, 211th Aviation Regiment.....	28	109th Air Control Squadron .....	57
2nd Battalion, 211th Aviation Regiment.....	29	130th Engineering Installation Squadron.....	57
19th Special Forces Group (Airborne) .....	31	169th Intelligence Squadron .....	58
		101st Information Operations Flight .....	59

Cover photo: Lt. Col. Ed Casey, an F-16 Fighting Falcon pilot and director of operations for the 421st Fighter Squadron, Hill Air Force Base, Utah, flies in formation with a Utah National Guard KC-135 tanker en route to San Diego, Calif. Jan. 18, 2013. (USAF Photo by Master Sgt. Ben Bloker) Soldiers assigned to Task Force Panther's 2nd Battalion return to the forward operating base at Camp Williams, Utah, following a training mission during Panther Strike 2012, June 20. (U.S. Army photo by Sgt. 1st Class Brock Jones, 128th MPAD)



Joint Forces Headquarters-Utah (JFHQ-UT) acts as the standing joint-forces headquarters for the State of Utah. JFHQ-UT also supports civil authorities with capabilities and forces suitable for homeland security and/or domestic emergencies.

JFHQ-UT consists of a command group, personal, primary, and secondary staff with various duties and responsibilities. Each staff section is responsible to provide expertise and recommendations to the command on important issues facing the Utah National Guard (UTNG).

The command group for JFHQ-UT consists of The Adjutant General (TAG), Assistant Adjutant Generals for Army and Air, and Director of Joint Staff, and may be augmented by a Chief of Staff and others as required. Its purpose is to advise the commander in the establishment of policies and procedures for the effective functioning of JFHQ-UT.

The Adjutant General, as commander, directs the efforts of the Utah National Guard worldwide.

The primary and secondary staffs support both federal and state missions. The federal mission is any that supports the aims of the President of the United States. Support to the state mission is made through the joint staff. In both cases members of the staff report directly to the chief of staff. The Joint Staff (JStaff) was created with two primary responsibilities: incident management and service-component coordination. Incident management includes contingency response and emergency actions when Utah National Guard personnel are assigned to support federal, state or local civilian authorities. The Joint Operations Center provides command and

control during emergencies and/or large-scale operations. The JStaff is also responsible for service-component coordination with the capacity to coordinate and facilitate communications between Air and Army components.

The JStaff is comprised of eight principal functional divisions and secondary divisions as required. Two officers staff each function—one from the Army and one from the Air. Each division is responsible to command and control all attached or assigned forces that respond to emergency or contingency missions. All persons serving in a “J” function or deputy “J” function at JFHQ level are “dual-hatted,” meaning they also serve in their respective Air or Army component in various capacities. This ensures that officers with significant talent and expertise contribute to operations at all levels.

JFHQ is engaged in a number of activities to maintain proficiency in support of homeland-defense and homeland-security activities. The operational tempo is high, and over the past year activities have included interagency joint planning with the State of Utah and other states to enhance Emergency Support Function packages for response to natural and man-made disasters.

In support of the State Partnership Program, key members of the JFHQ regularly coordinate with officials from the Departments of Homeland Security, Public Safety and Health to share information and ideas with visiting officials from the Kingdom of Morocco. Morocco regularly hosts UTNG subject-matter experts in exchanges with Utah National Guard troops. These exercises and exchanges with international, national and state agencies are key elements in the continued development and training of the JFHQ staff to effectively respond to future emergencies and disasters. 



*FRONT ROW (left to right): Brig. Gen. Michael Liechty, Commander, Land Component Command; Maj. Gen. Jefferson Burton, Assistant Adjutant General-Army; Maj. Gen. Brian Tarbet, Adjutant General; Brig. Gen. David Fountain, Assistant Adjutant General, Air; Brig. Gen. Kenneth Gammon, Director of Joint Staff. BACK ROW (left to right): Chief Warrant Officer 5 Heber Hyde; Col. Richard Miller, Chief of Staff; Command Sgt. Maj. Bruce Summers.*



The A1 Manpower and Personnel Fiscal Year 2012 proved to be another successful year providing much opportunity to hone our skills in the demanding and fast-paced world of personnel. The Utah Air National Guard had a great year in our overall strength! We are at 99 percent of our enlisted force and 101 percent for our officer force for an overall total of 100 percent. The A1 processed the mobilization and demobilization of 144 people. We deployed 502 of our 1,417 members since October 2011. These activities did not preclude execution of critical staff actions associated with enlistments, retention, promotions, line-of-duty medical care, education benefits, awards, morale, welfare and recreation support, management and archiving of personnel records, enlisted and officer files and family-support operations. Our Utah Air National Guard Airmen are 91 percent qualified, trained and ready to perform our mission!

Recruiting and Retention had a great year recruiting 165 new members and finished up with an overall retention rate of 91.2 percent. Three recruiters were recognized as having the highest average accession per recruiter for Region 1; consisting of the 13 Western states and Guam.

The A1 continues to provide outstanding support to our Airmen wishing to further their civilian education. The State Education Officer disbursed more than \$1 million in state monies to provide civilian education to over 400 Airmen attending every one of our state colleges and universities, and many other private universities, colleges, and technical institutes nationwide.

Utah Army National Guard G1:

The G1, or Deputy Chief of Staff, Personnel, manages the Utah Army National Guard's greatest resource—our enlisted members, warrant officers and commissioned officers. This resource is manned, trained and supported to answer the call of the nation and state. The G1 works with Recruiting and Retention to fill our formations with motivated accessions. They are then trained and equipped to fulfill their duties in their unit.

The G1 tracks performance measurements in key areas including Duty Military Occupational Specialty Qualification, civilian education for junior officers, physical fitness and medical readiness. In the G1 directorate you'll find Education Services, Deputy State Surgeon, Personnel Services Branch, Enlisted Branch, Officer Branch, and the SIDPERS personnel records team. The UTARNG is currently filled at 104 percent, with 88 percent of members DMOSQ. Nearly 90 percent of our lieutenants have a bachelor's degree, and 81 percent of our force is medically deployable.

Utah is number 7 of 54 in meeting fiscal-year end strength with 88.5 percent of Soldiers trained in their occupational specialty. Our percentage of medically deployable and trained Soldiers is ranked 15 of 54. Our annual attrition rate of 12.7 percent ranks us at number 9 nationally. Overall, the Utah Army National Guard ranked second of the 54 states and territories in all personnel performance measures.

Servicemember and Family Support:

This year has been an exciting year with Utah National Guard Family Programs. The Family Program's team continues to dedicate their talents in support of Servicemembers and their families. For their efforts, National Guard Bureau, Department of the Army, Office of the Secretary of Defense and the White House have recognized the work done by the entire team.

Family Programs said goodbye to Maj. Annette Barnes after nine years of exceptional leadership and welcomed Lt. Col. Brent Baxter as the new Servicemember and Family Support director. Barnes' vision contributed to the outstanding success and recognition of Utah National Guard Family Programs. Barnes started out as one of the first three people in the program and grew the program to cover 16 different functions, all dedicated to the betterment of the health and welfare of all Servicemembers and their families. Many people throughout Guard organizations nationwide know Barnes as the resident expert on Servicemember and family support. She was a true asset to the organization.

The Community Covenant program continued to set higher standards for other states to follow. The Community Covenant team hosted representatives from other states' National Guard organizations, National Guard Bureau and the Office of the Secretary of Defense for Reserve Affairs. Brigadier Gen. Marianne Watson, director for Manpower and Personnel at National Guard Bureau, visited the Utah National Guard to learn more of the Community Covenant program and participated in the Wayne County Community Covenant signing event. She was glad to attend the event, talking to the citizens of Wayne County and being one of the signing members of the covenant.

The Community Covenant team wrote the standard operating procedure that states are now adopting for their own Community Covenant programs. Team members are advisors to city, county and organizational leaders in creating veteran-friendly communities. These communities are now developing their own programs to assist Servicemembers, veterans and their family members. First Lady Michelle Obama and Second Lady Dr. Jill Biden recognized the city of Richfield at a White House event for the Richfield Community Covenant program. Captain



*Members of the J1 Servicemember and Family Support Services team pose with Second Lady Dr. Jill Biden during her visit to the Utah Air National Guard Base in July 2012.*

Cody Workman, Mrs. Workman and Richfield City Council member Mike Turner attended the event.

In July, Family Programs hosted Dr. Jill Biden at a family support ice cream social at the Utah Air National Guard Base. Biden visited with recently redeployed Soldiers and their families of Alpha Company, 2-211th Aviation, and family members of the 130th Engineer Installation Squadron. Both units were deployed in support of Operation Enduring Freedom. Biden spoke to the members and told them she understands what it is like to be a family member of a deployed Servicemember and spoke words

of encouragement and support. Those in attendance appreciated the time Dr. Biden took to visit with them.

The J1 organization continues to reinforce the standards of supporting the Servicemembers of the Utah National Guard and their families. We realize the strength and overall readiness of all organizations and the health and welfare of Servicemembers' families are of the utmost importance to accomplish the missions assigned to the Utah National Guard. The Utah National Guard J1 Team is an exceptional group of men and women. 🇺🇸

## J2 Intelligence



The J2 this year was led by Col. Val Peterson. The full-time staff included Chief Warrant Officer 5 Kelvin Green, Capt. Matt Hicken, Maj. Sterling Keele and Master Sgt. Marco Briones. Both Hicken and Green were promoted to their current ranks during the year. Lieutenant Col. Rob Parsons was brought on orders to support the Foundry program. Staff Sgt. Justin Chesley joined us for the summer to assist in the workload. The J2 continued to support the UTNG with a myriad of intelligence functions including personnel and information security.

The J2 staff became fully trained in TARP (Threat Awareness Reporting Program). The staff was then able to support the 902nd MI with TARP briefings for active-

duty members in Idaho and Montana.

Keele oversaw the expansion of the Draper Secure Compartmented Information Facility (SCIF) so that the UTNG can better support the Foundry program and intelligence training. The SCIF expansion also included the construction of the new consolidated classified area to support other non-SCIF classified projects under Foundry and the Joint Reserve Intelligence Program. Briones passed two national-level inspections with flying colors.

Peterson served as the Military Intelligence Advisory Committee chair representing MI issues for the entire Army National Guard. Green was named as the Military Intelligence Advisory Committee–Security Working Group Chairman and works closely with MIAC and the ARNG-G2 on security issues. 🇺🇸



## J3/5/7 Plans, Operations and Training Directorate

Our Soldiers live during an era in which they are heavily utilized for both their state and federal missions. We have consistently supported timely response to state fires and floods, as well as maintained a demanding deployment operations tempo downrange. In this environment, the G3 continues to focus on its core responsibilities of training Army units to meet all requirements at home and abroad.

In FY12, more than 1,000 Soldiers participated in overseas exercises and training events around the world. Participating in global missions and exercises improves our organizational readiness and plays a vital role in supporting combatant commanders.

In addition to training and exercises, the UTARNG mobilized four units in support of Operation Enduring Freedom.

Newly appointed Joint Director of Military Support (JDOMS) Lt. Col Ihor Balaban headed up a team of planners and community liaisons who coordinated the UTNG's Defense Support of Civil Authorities over the last year.

During his tenure, the State of Utah was affected by nine federally declared events from Washington to Davis Counties, totaling over \$40 Million in damage to both public and private property.

Governor Gary Herbert ordered the Utah National Guard to protect the citizens of Utah in four events: the December 2011

Davis County windstorm; Quail Fire in Alpine and a search-and-rescue mission on the Green River, both in July 2012; Pinyon Fire in August 2012; and the Saratoga Springs flood mitigation in September 2012.

Local incidents, such as explosive ordnance disposal, continue to develop the close relationship between the UTNG and the Utah Division of Emergency Management, as well as county and local governments.

Interagency training is another important mission of the JDOMS. With the inaugural year of the statewide earthquake



*Members of the J3 meet in the command center at Training Site Command - Camp Williams during the Pinyon Fire August 7.*

exercise, the Great Utah Shake Out, JDOMS helped coordinate full-scale exercise support of major subordinate commands in several cities along the Wasatch Front.

Under the direction of Lt. Col. Lisa Olsen, the UTNG hosted several members of the State Partnership Program from Morocco and members of the Israeli Defense Force, where they were able to experience firsthand the excellent working relationship the UTNG enjoys with its local civilian partners.

We are pleased to welcome Capt. Jill Jimenez of the Air National Guard, Sgt. Lyndsey Prax, Chief Warrant Officer 2 Brent Chapman and retired Command Sgt. Maj. Dan Gordon as the newest members of JDOMS. We also bid a fond farewell to Master Sgt. Wade Francis, who oversaw the 12-year joint Chemical Stockpile Emergency Preparedness Program, funded and directed by both the Department of Defense and the Federal Emergency Management Administration.

The train of new equipment continued to rumble down the tracks through FY12. The Utah Army National Guard processed over 30 separate New Equipment Trainings and Fielding. Many of these training events were comprised of significant software upgrades for current and new digital systems. Soldiers were trained on mobile fuel-supply points, Fire Direction PDA (Centaur), thermal weapons optics and new .50-cal and M240

weapons systems. Multiple units fielded complex command systems such as Standardized Integrated Command Post Shelter (SICPS), Tactical Network Management System (TNMS), Battle Command Sustainment Support System (BCS3), and Force XXI Battle Command Brigade and Below (FBCB2, formerly Blue Force Tracker).

The UTARNG continued to receive more vehicles, such as the Family of Medium Tactical Vehicles (FMTV), Load Handling System (LHS), and Heavy Expanded Mobility Tactical Truck tractor edition (HEMTT M983A4), and forklifts like the All-Terrain Lifter Army System (ATLAS II). Units also fielded tool trailers and new field kitchens.

The state was fortunate to upgrade hundreds of vehicles with the new SINCGARS radio mount installs. Many SINCGARS were also upgraded with GPS technology. Utah has been a selected site for Unit Set Fielding Conferences. Even when Utah doesn't have units in the USFC, our facilities have been requested. NET DET has logged more than 7,000 man-days in the process of fielding and training soldiers on new equipment and software upgrades.

Although there will be a slight slowdown on the volume of new equipment in the coming years, a steady and constant flow will continue fill units with current and upgraded resources. 🇺🇸



*Utah National Guard Detachment 2, Company C, 1st General Support Aviation Battalion, 171st Aviation Regiment, from West Jordan, Utah, performs water drops with a "Bambi Bucket" onto a wildfire at Camp Williams Aug. 6.*

## J4 Logistics



The Utah National Guard J4 is responsible for providing logistical support to Soldiers and Airmen while they are providing support to both state and federal authorities. Logistics include supplies, services, maintenance and transportation support. Colonel Rick West serves as the J4 with Lt. Col. Sue Melton as the Deputy J4 and Sgt. Maj. Robert Lloyd is the J4 sergeant major. The J4 team is also involved with the joint and strategic planning of the Utah National Guard as part of the Joint Staff.

The J4 is also responsible for overall logistics program management, policies, resources and ensures logistical readiness for all Army and Air National Guard units.

One of the main focuses of the J4 is to provide support to units and local authorities in the event of a natural disaster. Plans are in place and exercised to support these domestic operations. Deputy G4 Lt. Col. Ronald Jonas supervises the Logistics Management Team that provides logistics support to all Utah Army National Guard units, whether in training, mobilization or demobilization. The Team consists of the defense movement coordinator, property-book officer, food-service supervisor, mobilization officer, parachute riggers and budget analyst.

The defense movement coordinator is 1st Lt. Brian Yardley. The DMC is responsible for managing all Department of Defense convoys originating from or traveling through the state of Utah. In addition, Yardley conducts Unit Movement Officer training, not only for the State of Utah but also for other states as well.

not only for the State of Utah but also for other states as well.

Chief Warrant Officer 4 Seth Waite is the property-book officer for Joint Forces Headquarters. He manages the property within that unit, ensuring accountability for all equipment assigned. He instructs property-book officers each quarter on new policy and procedures.

Sgt. 1st Class Don Kitchen is the state food-service supervisor. He ensures all UTNG and Joint Forces are supported with food-service subsistence. He coordinates facility upgrades for food-service operations on all readiness centers across the state. Kitchen's intent is to have all units use their organic food-service personnel and equipment to ensure troops are supported while providing food-service training and maintaining domestic-operation readiness.

Chief Warrant Officer 3 Blayde Hamilton is the Logistics Management supervisor. Along with being parachute-rigger supervisor, Hamilton is also the mobilization officer for the G4, responsible for logistical support to mobilizing and demobilizing units within the state and for overseas missions. He works

tirelessly to ensure that units have met all Army requirements and those units have what they need for critical pre-mobilization training needs. He also is the Financial Liability Investigation of Property Loss manager, ensuring that all Soldiers are held accountable for loss or abuse of taxpayer property.

Marni Hansen is the budget analyst for indirect operational funds, to include clothing and rations. She manages and redirects funds to all UTARNG units as they are received from National Guard Bureau.

Under the direction of Surface Maintenance Manager Lt. Col. Scott Burnhope, the surface-maintenance community provides guidance and supervision to 13 maintenance shops and work sites throughout Utah.

Field Maintenance Shop (FMS) 1 in Ogden and FMS 1A in Logan are supervised by Chief Warrant Officer 2 John Middleton. FMS 1 supports Military Intelligence and Field Artillery units.

FMS 2, located in West Jordan, is supervised Chief Warrant Officer 2 Nick Blackham. FMS 2 supports Aviation units and the 23rd Army Band, both stationed at West Jordan. 🇺🇸

## J6 Information Management



The Department of Information Management (J6) received new leadership in 2012 with the appointment of Col. Milada Copeland as the new director. She brings years of experience and is a welcome addition to the J6 team.

During the year the J6 had many significant accomplishments. One exciting accomplishment was the beginning of fiber-optic-network connectivity to the ranges on Camp Williams. The 130th Engineering and Installation Squadron from the Utah Air National Guard, in conjunction with the Construction and Facilities Maintenance Office installed the infrastructure. This process involved trenching ground, installing conduit, building manholes, as well as pulling and terminating over five miles of fiber-optic cable. Throughout the trenching process they often found large boulders that required additional equipment for removal. Their efforts saved the Utah National Guard more than \$100,000 in labor costs alone. The completion of this

*Col. Gregory Cluff, J6 director and Chief Warrant Officer 3 Rick Gardner, deputy G6, run communications operations from the Joint Operations Center.*



*The 217th prepare STT satellite trailers for the Great Utah ShakeOut.*

project will take place before the end of the Calendar Year 2012.

The Information Security Section, along with the J2, also passed a stringent inspection conducted by the Communications Security Logistics Activity from Fort Huachuca, Ariz. The inspection covered operations, accountability, maintenance, and administrative duties of daily communications security operations. Their efforts are critical to the National Guard's ability to process and handle classified information.

In addition to infrastructure improvements and inspection, the J6 heavily participated in the planning and execution of the Great Utah ShakeOut. The J6 helped develop the communications annex and signal operating instructions for the exercise. This exercise involved multiple task forces and tested the majority of National Guard communications equipment in the state. The exercise also helped to identify shortfalls and communication gaps that could present problems in a real-world emergency. We were grateful to have a critical role in the exercise and look forward to participating again in the future. 🇺🇸

# Military Ball



*Members of the 23rd Army Band play a variety of music for military members and their significant others during the 47th annual Military Ball, held at the South Towne Expo Center April 28.*

Through the doors of the South Towne Expo Center, in Sandy, Utah, Servicemembers in uniforms and gowns strode into the annual 47th annual Military Ball April 28.

The Military Ball committee teamed up with the National Guard Association of Utah and the Enlisted Association of the National Guard of Utah to organize the ball. All three groups planned their events on the same weekend and at the same venue this year, which provided for added participation to all events.

For 47 years, Soldiers, Sailors, Airmen and Marines have enjoyed this event held in their honor. Each year has had its own theme, and this year's theme was the 1950s.

Once again, the Utah National Guard's 23rd Army Band was the highlight of the evening. The band played brassy, big-band music, and several Army rock bands rocked dancers to music from the early days of rock and roll. They played a variety of tunes that appealed to all ages and never missed a beat.

Delicious refreshments, a drawing for prizes and socializing with friends and family of the Guard all contributed to making this year's Military Ball a huge success.

If you missed the Ball in 2012 you better plan to attend next year! Besides being a longstanding military tradition, the Military Ball is a great opportunity to take your significant other out for a high-quality evening of dancing and fun. See you next year! 🇺🇸

# Homeland Response Force



Under the operational control of 97th Troop Command, the FEMA Region VIII, Homeland Response Force (HRF) mission continued to build its force strength, bringing the number to 566 Soldiers and Airmen, 60 of them full time.

Sourcing units for the mission included 97th Troop Command for the HRF Brigade Mission Command Element, a task force of members of the 65th Fires Brigade and 204th Maneuver Enhancement Brigade. The 141st Military Intelligence Battalion served as CBRN Assistance Support Element. The assignment for the CERFP (Chemical, Biological, Radiological, Nuclear, Enhanced Response-Force Package) mission consisted of the 97th (Mission Command), 118th Sapper Company (Search and Extraction), 115th Maintenance Company (Decontamination), and the 151st Medical Group (Medical Triage).

"Every member of the Homeland Response Force belongs to a unit in the Utah National Guard. Those units sacrifice that Soldier or Airman when the HRF is training or operating. The unit does not get a



*Captain Jennifer Cavalli from the HRF Security Element, 141st Military Intelligence Battalion, calms down an angry crowd. Roleplayers were hired to give reality to the exercise.*

replacement Soldier to fill that responsibility, nor do the unit's mission requirements reduce in any way," said Lt. Col. Melvin Anderson, Utah HRF program manager and deputy commander.

"Because of this, all major commands in the Utah National Guard participate in the HRF's success in a direct way," added Anderson.

During the past training year, the Utah HRF performed quarterly training assemblies to conduct collective exercises for the team. Drills were conducted in December 2011, March, June and August 2012.

In April, members participated in the Great Utah ShakeOut, a three-day exercise of earthquake drills with several civilian, state-government and military agencies.

In July the HRF Exercise Evaluation (EXEVAL) was conducted during their two-week Annual Training at Camp Williams.

After their successful completion of the EXEVAL, the Region VIII HRF was recommended for validation. Upon validation, "from that point on, the UTNG HRF will stand ready to respond to any incident or situation in FEMA Region VIII or elsewhere in the country, in which a governor requests the support of the UTNG HRF from our governor," said Anderson.

"The HRF is a very powerful tool that the National Guard should maintain and improve," said Col. Milada Copeland, 97th Troop Command and Region VIII HRF commander. "It is valuable for its technical and lifesaving ability. It involves the Guard even more in the domestic response structure of the community we live in, provides another avenue to train with first responders and strengthens the entire community's sense of self-reliance and ability to mitigate whatever danger comes along."

One possible problem Anderson is trying to tackle is the regulations pertaining to putting traditional, one-weekend-a-month Soldiers and Airmen on active-duty Title 32 orders.

The HRF is a relatively new mission to National Guard Bureau. It includes a large Active-Duty for Operational Support (ADOS) program, which requires a significant amount of new training. Regulations limit a Soldier's orders to 1,095 days out of any four-year period.

"That would mean losing skilled and knowledgeable people just as they reach a high level of effectiveness," said Anderson.

"That's a challenge that is being looked at nationally and must be managed closely on the state/local level until appropriate changes are made at the national level. As with many ADOS taskings, the HRF's mission is composed of new and additional requirements without an increase in total manpower," he added.

As possible issues are being looked into and sustainment training continues, the HRF is transitioning to a "ready and available state."

The goal going into FY13 is to "Enhance our readiness to respond to an incident. We are building our part as a FEMA Region VIII asset, which directly supports the national-response framework. This operational-level plan—once complete—will effectively employ HRFs in the U.S. or overseas if needed," said Maj. Ryan King, HRF executive officer. 



*Members of the 115th Maintenance Company spray down after their shift to remove any contaminants.*



*The 118th Sapper Company conducts the search-and-extraction mission of the HRF.*



The dual state and federal status of the National Guard is unique among military forces. The National Guard in each state, until called to federal service by the president, is a state militia under the control of the governor. This fact, coupled with the extensive federal support provided the National Guard while in militia status, necessitates a federal internal management-control mechanism over these resources. The USPFO, by statute, provides this internal management-control mechanism. The USPFO program provides a highly qualified federal resource manager in each state who is tasked to receive and account for federal funds, resources and property, support the AG's state mission while providing essential oversight of federal resources. (NGR 130-6).

The mission of the United States Property and Fiscal Office (USPFO) for Utah is to support the mission of The Adjutant General of Utah and the units, Soldiers and Airmen of the Utah National Guard by ensuring accountability and proper use of all federal resources. We are committed to ensuring all units of the Utah Army and Air National Guard have proper resources and equipment to perform their role in support of national-defense or contingency operations. We closely monitor authorizations for procuring equipment and ensure fiscal responsibility of appropriated funds.

The USPFO is comprised of five staff divisions: Internal Review, Purchasing and Contracting, Supply and Services, Resource Management and Data

Processing. Additionally, the USPFO has one appointed assistant for Army property and three appointed assistant USPFOs in the Utah Air National Guard who are responsible for fiscal, federal property and real property.

Internal Review provides professional audit services to all directorates and units within the Utah National Guard. Audits performed throughout the year ensure that strong internal-management controls are in place to prevent waste, fraud and abuse.

Purchasing and Contracting procures commercial goods and services, such as lodging and meals for Soldiers and Airmen, shipping and storage, construction and nonstandard items required for training and mobilization.

The Supply and Services Division receives, distributes and accounts for all federal property and equipment of the Utah Army National Guard (UTARNG ). The supply support activities within the UTARNG are also supported by this division. This includes the warehouse, Central Issue Facility and the Ammunition Supply Point.

DPI, or Data Processing Installation, is mainly responsible to serve as the principal advisor to the USPFO on all automation matters. It provides data processing, software/hardware maintenance and data transmission services for Standard Army Management Information Systems.

And finally, Resource Management is responsible for timely processing of pay and travel for traditional and full-time Soldiers.

In closing this report, we wish to thank retired Col. Michael J. Norton for his leadership, integrity, guidance and counsel while serving as the 13th USPFO for Utah. 



Fiscal Year 2012 was yet another busy and productive year in the Human Resource Office (HRO). The HRO had a change in leadership as Col. Dallen Attack, former Counterdrug coordinator, was selected as the new Human Resource Officer to replace Colonel Chris Burckle, who was assigned to the 151st Air Refueling Wing as vice Wing commander. HRO continued and improved several programs designed to enhance the overall well-being of the Utah National Guard's full-time force such as supervisor training, Utah National Guard federal-service awards, the annual health benefits fair, new- employee inprocessing/briefings and employee supplemental training. Attack emphasized a philosophy of transparency and customer service as the Human Resource Office continued to offer quality personnel services to the more than 2,500

Active Guard Reservist, federal technicians, ADOS and state employees employed by the Utah National Guard.

The mission of the Utah National Guard HRO continues to be focused on providing a variety of services including hiring, staffing, benefit services, position management and classification, on-the-job injury services, full-time employee training, equal employment opportunity, labor relations, medical and pay administration, employee-assistance programs, personnel computer data services, Army and Air mass-transportation benefit program and official-duty travel services. The HRO is committed to ensuring that all the work-related needs of the Utah National Guard full-time force are met in order to maintain maximum efficiency and a high level of dedication and morale. The HRO is pleased to serve the needs of all UTNG employees and looks forward to implementing other changes and programs that will benefit the full-time employees of the UTNG. 



There are many ways the Utah Inspector General can help YOU, the Soldier or Airman. Always give your chain of command an opportunity to solve a problem first, but the IG office has the ability to work issues where standard methods have proven unsuccessful.

The mission of the Inspector General is to serve as the eyes, ears, voice and conscience of The Adjutant General of Utah. We provide a continuous assessment regarding the readiness, efficiency, morale, esprit de corps and discipline of the Utah National Guard.

The Inspector General's Office is truly a joint office. All of our staff members have completed both the U.S. Army Inspector General's Course and the Air Force Installation Inspector General's Course. The bottom line is that we can help you regardless of your service affiliation.

Here is what we do:

1. Provide assistance to commanders, Soldiers and Airmen.
2. Teach and train by explaining the standards and regulations.
3. Conduct inspections, intelligence oversight, unit-assistance visits and special inspections.
4. Conduct investigations.

The IG team consists of the Inspector General, an active-Army Officer (Col. Lane Lance), an Army Deputy IG (Maj. Todd Christensen), an Air Force Deputy IG (Maj. Andrea Van Leeuwen), and an Assistant IG (Sgt. 1st Class James Ryan).



Remember, we're here to help! 



The Utah State Partnership Program, coordinated by Lt. Col. Lisa Olsen and Maj. Rodney Erickson, charted another significant year of exchange between the Royal Kingdom of Morocco and the Utah National Guard, reinforcing both professional and personal relationships.

Fiscal Year 2012 culminated with participation in the Moroccan Air Show, which included more than 20 countries. Other significant events included senior leader tabletops for disaster preparedness, military-related legal discussions, as well as hosting Moroccan Ambassador of His Majesty to the United States Rachad Bouhlal.

On his last visit to Morocco this year, Maj. Gen. Brian Tarbet bid farewell to his friends and counterparts at all levels of the Moroccan government. Tarbet initiated the program in 2003 and has overseen more than 121 events in Morocco and the U.S., which have included all services and all levels of government in Utah and the Kingdom of Morocco. Closest to the general's heart were his visits to Le Nid, the national orphanage of Morocco in Marrakech.

The Moroccan government and military have developed a great admiration and respect for General Tarbet and presented him with the prestigious Order of Ouissam Alaouite for meritorious service to the Moroccan state, bestowed by the king of Morocco. 



Members of Utah State Medical Command provide humanitarian civil assistance to Moroccan villagers during African Lion April 13, 2012. During African Lion U.S. and Moroccan forces work alongside one another providing medical aid for as many people as they can.



Major Gen. Tarbet receives the Order of Ouissam Alaouite from Moroccan Lt. Gen. Abdelaziz Bennani.



The Utah Counterdrug Task Force (CDTF) continued to support law enforcement and intelligence activities throughout the nation in Fiscal Year 2012. We continue to provide top-notch, highly respected support to national imperatives in the war on drugs. Our linguists and analysts are among the best in the nation, and our personnel, as well as our programs, have been recognized for their contributions.

The CDTF State Plan, which provides support to local law enforcement and community-based organizations, began the year with 19 full-time Soldiers and Airmen. These personnel were divided between two missions: Drug-Demand Reduction (DDR) and Supply-Demand Reduction (SDR). The SDR personnel worked in schools and with community organizations to bolster the drug-prevention message. SDR personnel work with local law enforcement agencies, providing support based on

unique military skills. Both missions were specifically authorized by the Deputy Assistant Secretary of Defense for Counterdrug, Narcotics, and Global Terrorism (DASD-CN&GT).

However, because of budget cuts and realigned priorities, the budget for state-plan Counterdrug activities nationwide was cut by over 50 percent. Utah was not immune from these cuts, and as a result, we no longer have authorization or the capability to perform the DDR mission. We continue to provide support to law enforcement and have had some notable successes in this area, detailed in the table below.

Our federal programs continue to support multiple missions for national law enforcement and intelligence activities. In addition, the CDTF manages the Prevention, Treatment, and Outreach program, which briefed 100 percent of the UTNG end strength during FY12, as well as the Substance-Abuse program, which reached 100 percent of its testing goals during FY 2012.



Cocaine (Pounds).....	185.9	Other / Designer Drugs (Pills) .....	3,214.5
Crack Cocaine (Pounds) .....	1	Currency.....	\$2,793,942.44
Ecstasy (Pills).....	2,431.5	Properties Seized.....	400
Heroin (Pounds).....	4.179	Vehicles .....	61
Marijuana (Plants Eradicated).....	12,972	Weapons .....	178
Marijuana (Processed Pounds).....	2,339.4	Arrests .....	1,586
Methamphetamine (Pounds) .....	276.9		



Marijuana fields in Southern Utah



The Construction Facilities Management Office (CFMO), under the direction of Lt. Col. Matt Price, is responsible for alterations, repairs, maintenance and construction of all Utah Army National Guard (UTARNG) facilities. The CFMO works to achieve organizational-readiness goals, meet ever-changing mission-facility requirements, new building codes, and ever-demanding increased facility usage. The goals of the CFMO are to achieve organizational readiness, design new structures and ranges, build and sustain facilities and ensure safe and operational facilities for soldiers to train. As the Utah Army National Guard transforms, it is critical to utilize existing resources, which are necessary to meet the demands of growth, new missions, state missions and response, as well as meet all federal mission requirements. It has become necessary to redesign our existing facilities, allowing us to incorporate new technologies and warfighting capabilities to ensure the best training available. The CFMO works with state, federal and legislative committees to ensure the funding of projects to support the readiness and response to all missions within the state.

The UTARNG received \$4 million from the State Legislature during FY12 to renovate existing Armories across the state. This is the fourth consecutive year the Legislature has supported the UTARNG in modernizing these facilities.



The Beaver, Cedar City, Logan and Ogden armories are all under renovation using these critical funds. These renovations are ongoing and are to ensure that these buildings meet all local, state and federal building requirements and standards. This allows more efficient use of these facilities by Soldiers and the public that these armories serve.

The goal and commitment of the CFMO and staff is to provide the most modern usable facilities for the Utah National Guard. The number of readiness centers and armories operated by the Utah National Guard is 28.

This year at Camp Williams, a new Multipurpose Machine-Gun Range (MPMG) is being constructed. This new range will allow for capabilities for multiple types of training. This will answer a shortfall in training that the UTARNG has had for many years. This will also allow for easier qualifications on various types of weapons, which in the past were difficult to do, required moving to various ranges and did not provide the most efficient training opportunity.

Donations are being accepted for the Sunrise Hall, a newly planned worship center at Camp Williams. This new building will provide a place for Soldiers, families and others to utilize, along with the Chaplain corps to advise, counsel and hold services. This new facility will be constructed from private donations. Anyone who would like to donate may do so through the Utah Guard Charitable Trust at

[www.utngtrust.org](http://www.utngtrust.org) 



*Beaver Armory*



*Logan Armory*



*American Fork Armory*



*Browning/Ogden Armory*

A 19-volley cannon salute, fired by members of 1st Battalion, 145th Field Artillery, in honor of the governor, kicked off the 59th annual Governor's Day and the change-of-command and change-of-responsibility ceremony at the newly named Tarbet Field.

As is customary with Governor's Day, it commenced with the National Anthem, a flyover by a KC-135 Stratotanker flown by members of the 151st Refueling Wing and an awards presentation. Also, the outstanding Soldier and Airman of the year were recognized for their accomplishments, as well as Army and Air noncommissioned officers, senior NCOs, and Army and Air First Sergeants of the Year.

A change-of-command ceremony, in keeping with military tradition, was held for the adjutant general and state command sergeant major positions before the pass-in-review. Former Governor Mike Leavitt appointed Maj. Gen. Brian L. Tarbet as adjutant general in 2000, and after 12 years he passed on this responsibility to Maj. Gen. Jefferson S. Burton. Tarbet was awarded the Distinguished Service Medal, and a monument at the base of the flagpole on the parade field was then unveiled in honor of Tarbet, for his outstanding service to the Utah National Guard, officially naming the field Tarbet Field.

"I take 12 years of memories with me. I have witnessed the great value of the Citizen-Soldier, the Minuteman," said Tarbet in his emotional speech. "You are patriots, all—the finest of your generation. You approach a time in history when the Guard will be needed as never before. Jeff Burton is the right man at the right time in the right place to take you into that future."

"[Tarbet] leaves big boots to fill," said Herbert. "Burton brings his own big boots to this job, and I am sure he is going to grow into his responsibility and continue to lead us in a very courageous way."

Burton served as the Assistant Adjutant General—Army for the past five years, overseeing training and support for about 5,600 Soldiers. Now he takes command of 7,500 Utah National Guard Soldiers and Airmen, all of whom were present, with the exception of those currently deployed.

"We welcome General Burton to this new responsibility. We are excited for his leadership in this new chapter in National Guard history," said Herbert.

Also in attendance was Gen. Frank J. Grass, Chief of National Guard Bureau to bid farewell to Tarbet and to welcome Burton.

"Major General Burton, I know that you are ready to take this mantle of responsibility," said Grass. "During this time of transition the Utah National Guard must continue in the tradition of strong leadership in order to meet the challenges ahead. Jeff, you are a strong leader. You are a battle-tested commander who will lead by example."

Along with the change of command there was also a change-of-responsibility ceremony. Command Sgt. Maj. Bruce D. Summers relinquished his responsibility to Command Sgt. Maj. Michael M. Miller as the Utah National Guard state command sergeant major.

"Sergeant Major Miller, I am confident that you are up to the task, and you will well and faithfully lead these enlisted troops," said Grass.

After the change of command, the reviewing official of the event and the governor of Utah, Gary R. Herbert, was able to address his troops.

"I want to thank all of you who put yourself in harm's way on behalf of this homeland and for this great state to protect and preserve the freedoms and liberties that we all cherish," said Herbert. "I recognize the service and sacrifice that so many of you have given to our great state and this great country."

Herbert was able to review his troops, as they marched by to salute their commander in chief of the Utah National Guard. A parade such as the pass-in-review can be traced back to middle ages and has been practiced in America since the Revolutionary War. The purpose of Governor's Day was for leaders to see the strength of their force, and this particular parade shows the readiness of the Utah National Guard.

After the ceremony was complete, troops were released to their families to enjoy the activities set up by the Family Readiness Groups of all the units. There were also equipment displays and a climbing wall run by Guardmembers. Everyone present also had the opportunity to shake hands and meet their governor, new adjutant general and new state command sergeant major.

"We have a great future ahead of us," said Burton. "There are great opportunities that abound, and we need to use our minds and to look for those opportunities and position ourselves in such a way that we can serve our state and our nation with distinction, so that we can carry on the amazing legacy that is the Utah National Guard." 



*Members of the Utah National Guard participate in Governor's Day and the adjutant general change-of-command ceremony conducted at Camp Williams, Utah.*





During 2012, the Soldiers of the Utah Army National Guard (UTARNG) represented our nation and state with distinction in remote countries under combat conditions. It was business as usual for UTARNG members, who since 9/11 have repeatedly left family, home and employment to answer the call of duty. Our Citizen-Soldiers are adaptable, uncommonly intelligent and provide our nation with tremendous value during times of fiscal constraint. UTARNG Soldiers prove daily that they are trained and ready to respond, fight and win.

From its humble beginnings as the Nauvoo Legion in the 1840s, the UTARNG has grown to be a nationally prominent organization, setting the standard for other states to follow. Utah units enjoy a tremendous reputation for their remarkable character and performance of duty. Whether the mission is combat operations or regional disaster response, the UTARNG outperforms expectations time and time again.

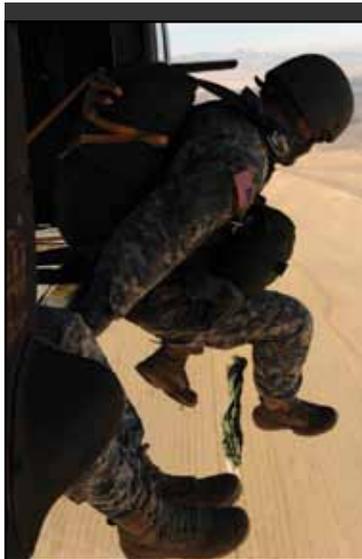
The Guard has dual missions; the first of which is to support and protect the citizens of Utah. When directed by the governor, the UTARNG supports civil authorities to preserve peace, order and public safety, an integral part of homeland defense. Second, we support the people of the United States when activated by the president. The UTARNG consistently provides well-trained and fully equipped military units for combat in times of war and for national emergencies. We are currently engaged overseas in missions supporting Operation Enduring Freedom in Afghanistan and countless others from Kosovo to Japan.

In 2012, our Soldiers trained to perform lifesaving services in the event of natural or man-made disaster; strengthened relationships with local, state, and federal officials; and participated in rehearsals and realistic training exercises such as the Great Utah Shakeout. Additionally, elements of the UTARNG exhibited amazing flexibility and capacity at responding on short notice to support citizens following wildland fires like the Pinyon Fire and springtime run-off flooding.

The UTARNG headquarters is located in Draper, a few miles south of Salt Lake City. This well-designed facility houses the command of perhaps the most diverse force structure in the National Guard, with Joint Forces Headquarters, Aviation, Artillery, Maneuver Enhancement, Military Intelligence and Special Forces units that support state missions while simultaneously training for their inevitable overseas deployment.

Straddling the line between Salt Lake and Utah Counties, Camp W.G. Williams’ sprawling expanse of nearly 30,000 acres is not only a major training site for UTARNG units, but also for units from around the U.S., drawn here for the quality ranges, outdoor training facilities and Afghanistan-like weather and terrain. It is home to the 640th Regional Training Institute, capable of training more than 11,000 Soldiers each year from 13 Western states and Guam.

The UTARNG is a world-class organization dedicated to our families, communities, state and nation. One reason for our continued success is the deep sense of community felt by Guardmembers who live and work in their hometown — a binding tie that makes UTARNG forces so formidable both at home and abroad. Whether responding to disaster or serving in combat, the forces of the UTARNG are “Always Ready, Always There.” 



*197th Special Troops*



*19th Special Forces*



*65th Fires Brigade*



*300th Military Intelligence*

# HHD, Joint Forces Headquarters - Utah



Headquarters and Headquarters Detachment (HHD), Joint Forces Headquarters-Utah (JFHQ-UT) plays a vital role in the overall readiness of the Utah National Guard (UTNG). The detachment is organized to meet the administrative, logistical, training and Command and Control needs of individual members of HHD, who in turn meet those same needs of the entire UTNG.

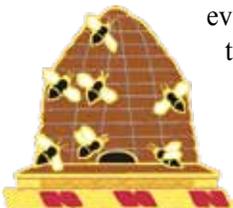
Last year, HHD continued to support the numerous Soldier Readiness Processing activities. This process is an extensive procedure which ensures that the UTNG only mobilizes the best trained and physically ready Soldiers. In addition to supporting deployments of UTNG units, HHD members maintain their

own individual readiness. HHD continues to have individual Soldiers fill various leadership positions with deploying units to Afghanistan.

Throughout the year, HHD supported various Overseas Deployment Training missions. As an example in January of 2012 and again in December of 2012, HHD sent a team of approximately 30 Soldiers to the Yama Sakura exercise(s). This training mission is a joint United States and Japanese military response which allows leaders from both countries to train together and learn and hone their skills in important strategic battlefield situations.

HHD-JFHQ continues to stand ready to support the entire Utah National Guard with their very distinct needs from all types of military units. 

# Recruiting and Retention Battalion



The Recruiting and Retention Battalion had an outstanding year in 2012. Through the hard work and dedication of recruiters, they were able to reach past the end-strength mission of 5,650 and achieved 5,652. This type of fortitude is what consistently keeps them ranked in the top five in the nation. One of the other major focuses for Lt. Col. Mike Turley, commander for the RRB, was branding the Utah Army National Guard and interacting with the community. This was successfully achieved through several initiatives such as the Combat Gala and spending an entire day with the Utah Broadcasters Association.

The Combat Gala was a gathering of community, religious, educational and business leaders throughout Utah to raise funds for the Utah Guard Charitable Trust. It was also an opportunity for the Utah National Guard to show the community what we do. According to Turley, it was a huge success.

The RRB also made a big media push by spending an entire day with the Utah Broadcasters Association. This event was a chance to reach out to Utah Broadcasters and help them understand what it is that the National

Guard does and what it's about. Not only did this event educate broadcasters, it also reached out to the community as well. They showcased military vehicles, aircraft and training areas. They also gave tours of Camp Williams and the local area from a UH-60 Blackhawk helicopter.

*In 2011, Utah's Recruiting and Retention Battalion won two national awards for the Top Recruit Sustainment Program in Medium States and Top Inactive Duty for Training Ship rate among Medium States.*



Interacting with community is one of the reasons the RRB succeeds at finding new recruits. Once Soldiers are recruited into the Utah National Guard, they enter The Recruit Sustainment Program (RSP). The Utah RSP is nationally recognized for its ability to train new recruits. This year the RRB has maintained its high rank among other states' recruiting battalions and was presented with several awards for their superior preparation and shipment of Soldiers to Initial Entry Training. Due to its consistent success and performance, the Utah Army National Guard is in a position for potential growth, said Turley.

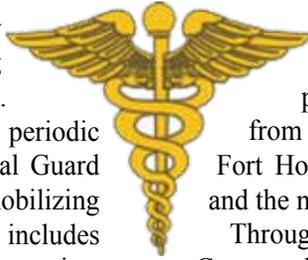
The continued success of the RRB is attributed to the hard work of excellent recruiters and the patriotism of the Utah public. Despite the reduction in recruiting bonuses and retention incentives, the UTARNG RRB maintained a strong force, and the high quality of recruiters and the people of Utah keep our forces strong and our community safe. In light of their historic success and the consistent performance as one of the top recruiting battalions in the country, the UTARNG RRB looks forward to much success in 2013. 



*During Media day at Utah Training Center (Camp Williams), Chief Warrant 2 Evan Ahborn, UH-60 pilot for the 211th Aviation Battalion speaks to members of the Utah Broadcasters Association before taking them on a tour over Camp Williams' training ground May 15.*



The state Medical Command's primary mission is the medical-readiness processing of all Utah Army National Guard Soldiers.



This mission consists of conducting annual periodic health assessments for every Army National Guard Soldier, including medical support for mobilizing units. The medical-readiness mission also includes performance of physical examinations for prior-service enlistments, retention, retirement, commissioning and Special Forces. The Medical Command administers the annual influenza vaccination program by ordering the vaccine, dispensing it to units with organic medical assets and immunizing Soldiers throughout the state. Finally, the Medical Command administers all medical supply for the Utah Army National Guard. The unit spent countless hours ensuring Soldier readiness to perform mobilizations, overseas training missions and that annual medical-readiness standards were enforced and met.

The Medical Command's dedicated medical professionals, consisting of physicians, dentists, physician assistants, nurse practitioners, nurses, medics and other administrative and logistics specialists, provided the Soldiers of the Utah Army National Guard with superb medical care and medical readiness support during Fiscal Year 2012. The command processed over 4,600 Periodic Health Assessments and physical examinations and provided thousands of immunizations necessary for Soldiers serving stateside and overseas.

During FY12 the unit provided medical support for over 500 soldiers through their mobilization process. Medical Command received high acclaim from mobilization stations at Fort Bliss, Camp Shelby and Fort Hood regarding the completeness of medical records and the medical readiness of the mobilizing Soldiers.

Throughout the year medical professionals from the Medical Command were mobilized to serve with the Community Based Warrior Transition Unit – Utah, whose mission is to work with wounded and injured Soldiers to ensure they get proper medical treatment and are returned to duty.

The Medical Command participated in a humanitarian and civil assistance overseas deployment training mission in cooperation with the Moroccan military and civilian medical professionals in April 2012. The Utah Medical Command participated in African Lion 2012, participating in bilateral medical training with the Moroccan medical personal and conducting clinics at five villages providing routine medical and dental services to over 5,000 Moroccan citizens. African Lion 2012 was a success building capacity in the host nation's medical system and providing much need medical services to local populations.

As we move into the next training year, we look at the Soldiers and their families that supported and sacrificed their time to ensure our mission was successful. We could not do this without them. 

*Periodic Health Assessment event was held at Camp Williams.*



*Pfc. Jewett draws blood.*



*Pfc. Courtney Jankowski takes a Soldier's vital signs.*



*Spc. Kami Erickson takes dental X-rays.*



*Staff Sgt. Sharette tests a Soldier's vision.*



The Director of Aviation and Safety (DAS) encompasses the functions of the Occupational Health, Ground and Aviation Safety, and the Army Aviation Support Facility (AASF). Colonel James Bledsoe is the director and program

manager, assisted by Chief Warrant Officer 5 Don Jacobson and Chief Warrant Officer 5 Kerry Stauffer. Ms. Louwane Vansoolen is the program analyst for the multimillion-dollar DAS program. The directorate is the principal staff agent and advisor to the TAG in all matters concerning aviation, safety and occupational health.

The AASF in West Jordan produces and executes flight hours by managing daily flight operations and aircraft maintenance for the Utah Army National Guard in support of its federal and state missions. Lieutenant Col. Gordon Behunin commands the AASF and its 130- plus employees. Lieutenant Col. Greg Hartvigsen oversees the operations staff, Chief Warrant Officer 4

Lewis Scovil directs maintenance operations and Chief Warrant Officer 5 Fabian Salazar manages the safety program.

The AASF supports up to 24 AH-64D Apache helicopters, (currently deployed with the 1-211th Aviation in support of Operation Enduring Freedom) 16 UH-60 Blackhawk helicopters and one C-12 Beechcraft King Air aircraft and two UH-72 Lakota helicopters. The AASF supports two battalions and two detachments, with an addition of two more detachments coming soon. The high operational tempo of training and maintaining supports individual training of more than 150 aviators and crewmembers with requirements that mirror active-Army flight hours.

In FY12 the AASF supported the successful mobilization of the 1-211th to Afghanistan and the redeployment of Alpha Company, 2-211th. In FY12 the AASF supported Det C, 1-171st Medevac in accomplishing the training required and certification for hoist operations. The AASF provided aircraft maintenance and aircrew training support to 97th Aviation Troop Command; 1st Battalion, 211th Aviation; Company A, 2-211th General Support Aviation Battalion; Det C, 1-171st Medevac; and Detachment 50, Operational Support Airlift. Aircraft support for training and

emergency missions to include troop lifts, paratroops, external load transport and emergency lifts and many other unit-support missions. Additionally, the AASF conducted numerous support missions to state, federal and civilian organizations within Utah that included participating in the Great Utah ShakeOut for the State of Utah and flying Chairman of the Joint Chiefs of Staff, Gen. Martin Dempsey. The variety of missions conducted include VIP flights, emergency-support training missions, search and rescue, recruiting static displays, flyover, paratroops, external loads and an intensive firefighting season.

Captain Adam Sherman and Chief Warrant Officer 3 Royce Palmer manage the Utah Army National Guard Ground Safety Program. The mission of the Safety Office is to provide a safe environment to members of the Utah Guard. Through inspections, investigations and monitoring of historic data, the Safety Office ensures that safety awareness and prevention are foremost in the fight against accidental loss or injury. The Safety Office inspected all National Guard armories and shops to determine compliance with OSHA and other regulatory requirements and to assist units in correcting any unsafe conditions or practices. The office is currently working to update the state safety regulations and is developing a state strategic safety plan. Additionally the safety office has collected, reviewed, analyzed and investigated several accidents involving Guard personnel and property. The office then developed control measures and procedures recommending changes and remedies to reduce accident rates and to reverse trends. The Safety Office also purchases safety supplies such as personal protective equipment and lifting devices to help reduce injuries in maintenance activities.

Lieutenant Col. Fran Marcus, R.N., manages the Occupational Health program. The mission of the occupational health nurse is to monitor health baseline data of Utah Guard employees through initial screening and periodic medical surveillance. The occupational health nurse conducts hearing-conservation monitoring, industrial hygiene surveillance, radiation and respiratory-protection monitoring and vision-protection screening and mentoring to ensure healthful working conditions are maintained. Marcus has worked diligently this year cleaning up our old indoor ranges so that they can be safely used for other purposes. She continues to support the continuation training of our state medics, contracting trainers and weight-loss professionals and conducting medical screenings. 

*Top down: Firefighters fight the Pinyon fire at Camp Williams.  
View from a Blackhawk helicopter of Camp Williams during Governor's Day.  
Camp Williams' newly remodeled front gate.*



## Utah Training Center-Camp Williams

Utah Training Center-Camp Williams has enjoyed another year of improvement marked by many substantial projects completed. Utah Training Center held a change of command in July where Col. Edward Willis relinquished command to Col. Clark Roberts during a change-of-command ceremony held in front of the post headquarters. Willis retired after 30 years of service where his contributions have truly made a difference.

Several projects have given Camp Williams a new look, especially the renovation of the main entrance. The Camp Williams Pool has new pavilions and remodeled shower house. Billeting has moved into a newly renovated building next to the Exchange. The old Billeting office, Building 7060, is the old dispensary and has been renovated to become the new Utah Training Center Company Headquarters. The Utah National Guard Morale, Welfare, and Recreation program has been created to run the clubs and other activities that will benefit Soldiers and their families for years to come.

Camp Williams was visited by many during several high-profile events including the annual Governor's Day and the MWR barbecue for the entire Utah National Guard.

In addition to the improvements seen in the garrison, training ranges have also been improved. Work continues on renovating the Multipurpose Machine-Gun Range. Other notable projects downrange include the installation of fiber-optic cable that will connect all the ranges to network systems. A new 25-meter rifle range was completed and many new structures have been funded.

Improvements can also be seen in other ranges including the Tickville Training Area Compound. Designs have been completed on several other ranges that will result in continued downrange improvements.

Camp Williams has hosted some significant training events including Panther Strike, one of the largest multinational Military Intelligence events in the country. Panther Strike involved over 700 participants from 14 states and several countries. The 116th Engineer Company (Horizontal) continues to support Camp Williams by providing road and site improvements downrange. Camp Williams also supported training for outside agencies including predeployment training for SEAL Team 5 (U.S. Navy), FBI, local police departments, youth groups, ROTC and other military and civilian groups.

The full-time wildland fire program has made great improvements to reach outside Camp boundaries and offer assistance to surrounding communities. A Mutual Aid Agreement has been established with Eagle Mountain and Saratoga Springs, and the groundwork has been set to allow collaboration between these fire departments and surrounding communities. Firefighters from Camp Williams, including aviation assets and over 60 Type II wildland firefighters provided by Utah National Guard, have successfully contained several fires including the Pinyon Fire, which burned a significant portion of Camp Williams.

Camp Williams is proud to be a major economic contributor to the local economy and maintains a commitment to provide the best training area and facilities possible to the Utah National Guard and other units. 🇺🇸

## 640th Regiment (Regional Training Institute)

The 640th Regiment Regional Training Institute (RTI) is commanded by Col. Holly Ottesen and Command Sgt. Maj. Eric Anderson. The Regiment consists of four training battalions, and 146 Soldiers. Additionally, the Regiment employs over 200 full-time Soldiers, contractors, and civil-service technicians. The Regiment complex is approximately 54,000 square feet and provides Soldiers with state-of-the-art classrooms, a Secure Training Facility, and a field-training compound (FOB) with modern technology and equipment which enhances each Soldier's education.

The Regiment underwent an accreditation inspection from Training and Doctrine Command (TRADOC), and National Guard Bureau (NGB) in April 2012. The Regiment achieved the distinction of an Institute of Excellence which is the highest level of accreditation. Additionally, the Regiment hosted the Individual Training Workshop for all 54 states and territories in order to coordinate the allocation of school quotas for the Army National Guard.

The Regiment works in conjunction with TRADOC and NGB to provide schooling and training for Army National Guard, Army Reservists and active-duty Soldiers. The Regiment trains students in combat arms, military occupational specialties, leadership, noncommissioned officer education and general studies. The RTI monitors and regulates academic instruction, student dining, housing and training facilities. The Regiment headquarters oversees the Regiment's four battalions.

First Battalion, 640th Regiment (Noncommissioned Officer Academy) is commanded by a commandant, Command Sgt. Maj. Kent McClure. The NCOA conducts training for senior NCOs and junior enlisted Soldiers in all Army service branches. Non-commissioned Officer Education System (NCOES) courses include the Warrior Leader Course and the Battle Staff NCO course. The Battalion facilitates distance learning for the Advanced Leader Course (ALC). The Battalion is one of six full-time NCO academies within the Army National Guard.

Second Battalion (Modular), 640th Regiment, commanded by Lt. Col. Coy Bryant, trains 25U Signal Support System Specialists and 25B Information Systems Specialists. In addition, it trains all state-directed courses including Officer Candidate School, Bus Driver Training, Army Basic Instructor course, Small Group Instructor course, and any other training directed by the TAG.

Third Battalion, 640th Regiment Field Artillery, commanded by Maj. Steven Brenchley, trains the majority of all Field Artillery MOS training and (ALC), and Senior Leader

course (SLC) in Field Artillery. Courses include 13B Cannon Crewmember, 13D Advanced Field Artillery Tactical Data Specialist and 13F Fire Support Specialist.

Fourth Battalion, 640th Regiment (Military Intelligence) commanded by Lt. Col. Robert Parsons, is currently one of only two National Guard schools accredited to conduct Military Intelligence reclassification training, ALC and SLC. Courses taught include 35M Human Intelligence Collector, 35F Intelligence Analysts and 35L Counterintelligence Agent.

Headquarters, 640th RTI, is the Military Intelligence subject-matter expert cell for National Guard Bureau and provides liaison support to Fort Huachuca and National Guard Bureau. The Regiment oversees all National Guard institutional training for MI, training allocations for course managers, reviews course-management plans and programs of instruction and is designated to represent all National Guard Bureau MI training. In FY12, the RTI graduated nearly 9,000 Soldiers in NCOES, Field Artillery (FA), Signal Corps, (SC), MI, and modular courses, which contributed to the readiness of the Utah National Guard and the active Army. 🇺🇸



*Members of the 640th RTI conduct training exercises.*



Environmental Resources Management (ERM) was involved in many innovative and important activities in Fiscal Year 2012. Many of these activities occurred at Utah Training Center-Camp Williams to maintain effective and credible environmental stewardship of our training lands and thereby support our vital training mission.

Over the past year, water resources have become even more important to the success of the Utah Army National Guard. ERM has taken multiple steps to improve the appreciation of this resource.

Camp Williams produces all of its water needs through the careful use of its own springs and wells. With this fact in mind, ERM set out to inform those using the Utah Training Center on how to make the decisions and activities that can affect our limited water resources now and into the future. Better decisions include the proper application of control devices like berms and roadway drainage devices, like culverts.

Once these meetings were complete, ERM collaborated to create a Soldier Field Card that compiled the best of the most-used erosion-control devices so that Soldiers could implement drainage devices with confidence.

ERM partnered with Utah State University to conduct archaeological excavations on several sites at Camp Williams. These excavations were completed to mitigate for impacts to cultural resources associated with construction of the new Multipurpose Machine-Gun Range. Preliminary results from archaeological excavations suggest that seasonal settlements were established on Camp Williams lands during the Fremont Period (A.D. 500 to 1350) to hunt, process wild plants and perhaps cultivate agricultural crops (corn, beans, and/or squash) in West Canyon. The work also revealed previously unknown rock art in the area. Data obtained from the excavations will be used to develop a model of prehistoric land use in and around the Camp Williams uplands.

ERM continues to foster positive relationships with Utah's Native American tribes and recently conducted a joint annual tribal meeting with personnel from Dugway Proving Ground and

Hill Air Force Base. The meeting was held at the new Natural History Museum of Utah and included tours of the museum's archaeological collections and a hands-on Native American crafts workshop. The meeting gave National Guard, Dugway and Hill Air Force Base cultural-resources staff an opportunity to share program highlights and exchange ideas with tribal representatives.

ERM provides management for the Military Munitions Response Program (MMRP) in Utah. The MMRP assesses inactive historical training areas no longer under Guard control, known as munitions-response sites, which may have resulted in contamination with unexploded ordnance, such as artillery rounds or with chemical contaminants, such as lead from small-arms training.

The Wood Hollow Training Area and the Artillery Impact Area Buffer Zone munitions-response sites were identified to have unexploded ordnance on site, and both are undergoing cleanup feasibility studies. During late 2011, each munition-response site also was partially subjected to a time-critical removal action. Cleanup work was done ahead of normal phasing in order to promote greater public safety or to address site-specific conditions.

At the Wood Hollow site, 32 acres were cleared (to a depth of one foot or greater as required) to enable the mining operator to expand mining operations. Six intact explosive items and 126 shell casings were removed from this area. Nearly 200 acres remain to be cleared.

At the Artillery Impact Area Buffer Zone, about 160 acres of burned land were subjected to a surface-clearance operation. Four 155mm high-explosive artillery rounds were discovered. Fortunately, none had intact fuses, allowing them to be hand-carried into the Camp Williams impact area for detonation. At this site, 640 acres remain to be cleaned.

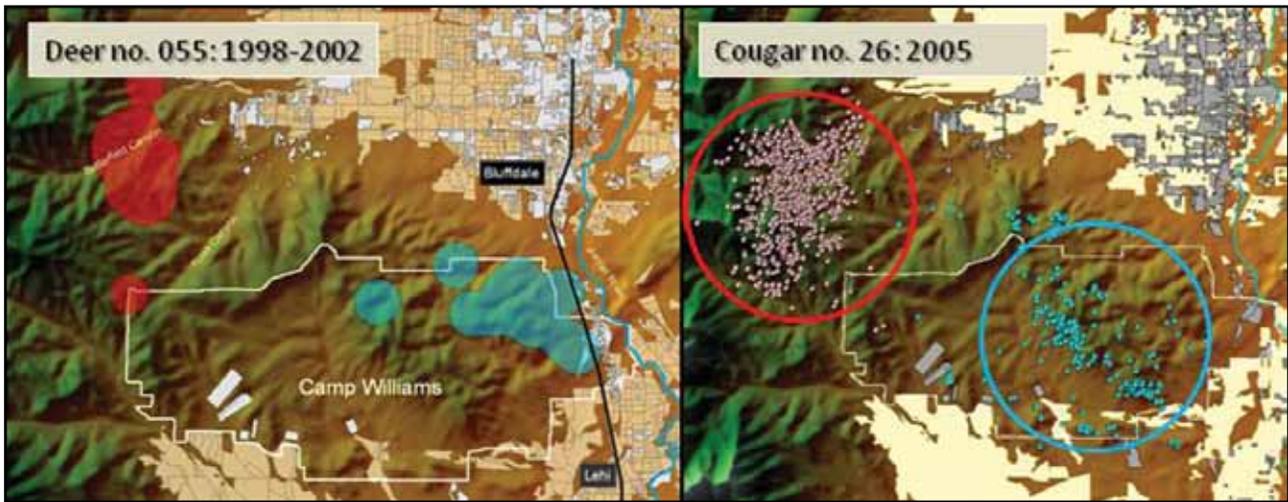
Cleanup of the remaining acreage at these two sites is currently scheduled for sometime in 2014.

ERM has collaborated with Utah State University and the Utah Division of Wildlife Resources on an extended mountain lion research projects. Camp Williams is one of two main study sites for this research. The project entered a new phase of tracking and correlating prey and predator populations and movements.



*Left: Rock art boulder discovered at Camp Williams near West Canyon in 2012. This abstract geometric figure is similar to others located on a number of rock art panels in central and northern Utah.*

*Above: 75mm shell casings from Wood Hollow site.*



*Deer and cougar population at Camp Williams.*

The study shows that prey and predator populations are spatially correlated, and just as Camp Williams provides great training opportunities, it also sustains rich wildlife habitats.

Monitoring of the natural training environment is critical to implementation of the Camp Williams Integrated Natural Resource Management Plan (INRMP), intended to sustain the military mission through effective land management. ERM began a pilot project to use Ecological Health Assessments to evaluate training lands. It uses metrics related to major ecological processes (water, energy and nutrient cycles) to assess training-site conditions with the ideal condition. Our findings were that Camp Williams is close to the ecological ideal, but there was some deviation related to annual weeds most likely because of invasion after wildfires. The data will be used to direct future natural resources management and preserve military use and management of the site.

ERM has also developed an INRMP for the St. George armory and training area that preserves an endangered species and conserves the natural training environment and training mission on the site). The common bearpoppy (*arctomecon humilis*) is only found in a 10-mile radius of St. George on gypsum-based soils where the Mojave Desert meets the Colorado Plateau. The Utah National Guard collaborated with the U.S. Fish and Wildlife Service and the Utah Division of Wildlife Resources to develop a mutually agreeable plan.



*The endangered common bearpoppy found at the St. George Armory. Right: Low energy Tyson Air Blades and low-flow faucets were installed in the newly remodeled men's and ladies locker rooms at the Draper Headquarters building.*

The Utah National Guard continued to implement an Environmental Management System (EMS) in accordance with the ISO 14001 Standards and Executive Orders 13423 and 13415. The EMS is intended to reduce environmental impacts without compromising the integrity of the military mission.

In addition to reducing environmental liabilities, a strong EMS offers many additional benefits including a reduction in the recurring cost of environmental compliance, increased worker safety, a cleaner working environment, increased operational readiness and improved community relations.

In FY12, ERM and the EMS Cross-Functional Team (CFT), with the support of the Environmental Quality Control Council (EQCC), completed a comprehensive analysis of each of the Utah National Guard's aspects and impacts as they relate to the most significant impacts to the environment resulting from UTNG activities. UTNG significant impacts include consumption of energy, generation of noise and generation of non-hazardous waste.

Objectives and targets were set, and monitoring of the progress was analyzed by the EQCC. By setting an objective of continual improvement, ERM worked jointly with the UTNG energy manager to seek out new and innovative ways to reduce energy and water usage and solid-waste disposal. The CFT determined that the single largest non construction-related solid-waste stream within the Draper complex was used paper towels. This resulted in the installation of four low-energy Tyson Air Blades, as well as low-flow toilets and faucets in the men's and women's locker rooms. This will reduce the solid-waste stream, which also results in cost savings, as well as a reduction in water usage.



ERM completed a comprehensive internal assessment of 14 UTNG facilities including Camp Williams in accordance with the Installation Corrective Action Plan, as directed by the Chief of Staff. The goal of the Internal Performance Assessment System (IPAS) process is to investigate UTNG facility and unit environmental regulatory compliance and ISO 14001 conformance at the time of the assessment. Findings were identified and entered into the NGB-monitored Web Compliance Assessment System. A corrective-action plan was developed and briefed to the EQCC with a recommended course of action. Once the finding is resolved, it is closed.

Other Camp Williams activities were accomplished through the ERM Integrated Training Area Management (ITAM) program. ITAM efforts focused on improving maneuver-trail access, water-erosion projects, providing GIS support for training missions and administration and planning for the training range at Camp Williams.

The focus of the Land Rehabilitation and Maintenance (LRAM) function of ITAM in FY12 was on improving several sections of problem trails in the Oak Springs, Timpanogos, North Boundary and 500-series training and maneuver areas. Improvements centered on water management and erosion prevention. Multiple



sites that develop heavy rutting and mud-bog conditions were repaired and improved utilizing geotextile fabric and geoweb cellular confinement material. The improvements are intended to prevent future trail saturation and rutting, and extends the use of these trails during the training year. ITAM staff also experimented with conveyor belts on steep sections of trail in the Oak Springs training area. These test belts are intended to manage water runoff and prevent the eroding and rutting of the trail. Initial monitoring indicates that the success of this method of water management on trails may warrant more widespread use of this technique. Another benefit of using sections of conveyor belts compared to rolling dips or water bars is the smoother ride.

ITAM also facilitated the firebreak grazing project for Camp Williams. Nearly 15 miles of firebreaks were created, providing a pivotal function during the Pinyon fire. The firebreak allowed firefighters to back-burn and subsequently funnel the fire eastward, preventing northern progression of the fire. During the fire ITAM aided National Guard and Bureau of Land Management personnel in mapping and printing fire progression. Following the fire, ITAM performed fire-severity analysis and mapping for use in mitigation planning, as well as facilitated the weather station repair and instrumentation replacement.

The ITAM program supported the Foal Eagle and Panther Strike missions through custom map development and map provision. The ITAM GIS component was instrumental in development of maps for numerous operations both on Camp Williams Training Site and around the state. 🇺🇸

## 65th Fires Brigade



*Soldiers of the 65th Fires Brigade enter the simulation center for Fleet Synthetic Training Joint (FST-J) exercise on Naval Base Coronado, Calif. Sergeant Maj. Ronald Dooley prepares Spc. Shaun Frenza for the upcoming III CORPS Warfighter at Fort Leavenworth, Kan.*

Soldiers from the 65th Fires Brigade have kept busy over the past year by participating in training missions designed to improve the units capability to coordinate and carry out missions with other Army units, military branches, and State and Federal civilian agencies.

The major training exercises the 65th FiB participated in are the Fleet Synthetic Joint Training exercise (FST-J), the III Corps Warfighter, and the Great Utah Shake Out.

The FST-J exercise, San Diego, Calif., facilitated Soldiers from the Brigade to improve their joint-fires capability by combining efforts with the Navy, Marine Corps, and Air force to simulate war

conditions using advanced battle command systems. During FST-J exercises, the 65th helps provide a realistic battlefield for deploying Naval Carrier Groups. Efforts provided by the Utah National Guard ensure that the United States Navy is ready to meet the operational requirements of a major deployment. The interaction between the branches and their automated systems

in an FST-J exercise has prepared the Brigade for future missions requiring joint coordination. The 65th continues to be commended by the Navy for the Brigade's great work during FST-J's.

At the III Corps Warfighter, a computer simulated training event designed to prove the tactics and



leadership of the participating units, Fort Leavenworth, Kan., the 65th made their I Corps Artillery forefathers proud by integrating new systems to the modern-day battlefield and leading the way as the Force Field Artillery Headquarters for the 28th Infantry Division.

Armed with world-class firepower, the 65th FiB provided support to the 28th ID, allowing them to validate themselves and complete their mission. The Brigade's efforts during the III Corps Warfighter strengthened the bond between the National Guard and active Army, earning praise and high regard for 65th FiB Soldiers' preparation and competence.

The 65th Fires Brigade also took part in the Great Utah ShakeOut, one of the largest training events the State of Utah has ever seen. This exercise was designed to get Utahans, along with local, state and federal agencies, prepared for a major earthquake.

"This is a collaborative effort," said Col. Scott Fuller, commander of the 65th Fires Brigade. "The main goal is to be able to mesh with city, state and federal government agencies and to provide proactive support to their efforts. We will provide civil relief by mitigating suffering and minimizing property loss."

ShakeOut tested our ability to mobilize and deploy our communications assets and establish a command-and-control package in support of state requests for assistance. The 65th Fires Brigade put its best foot forward, showing the governor and the entire state that we are prepared and able to serve our community.

No matter what mission, whether it is exercising joint operations, shaping the battlefield, or serving its community, the 65th shines and continues to set the standard for the Utah National Guard. 

# 1st Battalion, 145th Field Artillery



First Battalion, 145th Field Artillery, had a great training year. It entered the year conducting annual battalion certifications and safety tests, leading to a platoon and battery certification live-fire exercise in

February conducted at Camp Williams. Battalion certification in March was conducted during an Overseas Deployment Training (ODT) mission for Operation Foal Eagle conducted at Rodriguez Range, South Korea. The unit completed the year with another ODT mission, this time supporting the Joint Multinational Readiness Center in Hohenfels, Germany, as the Opposing Force, facilitating the training of multinational forces.

The 1-145th, along with the 214th Forward Support Company, returned once again to South Korea in March 2012 after their last visit in 1950-1955. The Battalion spent October 2011-February 2012 preparing to conduct training missions in and around the same areas as their artillery forefathers. Commanded by Lt. Col. Adam Robinson and Command Sgt. Maj.



Ryan Josie, the Battalion returned to support the defensive



*Above: 1st Battalion, 145th Artillery Regiment's 75mm PAC Howitzer Salute Team at the Utah State Capital building for Gov. Herbert's Inauguration 2011.*

*Below: 1st Battalion, 145th Artillery Regiment with 214th Forward Support Company, Rodriguez Range Korea 16 March 2012. At the end of the Live Fire Exercise prior to Rail load operations.*

posture of South Korea conducting missions with 628 FA-C/2nd Republic of Korea (ROK) Division. The opportunity provided a once-in-a-lifetime experience to conduct time-on-target missions with a ROK battery, an experience that rarely if ever happens between U.S. and ROK forces today.

First Battalion, 145th Field Artillery, has also supported a multitude of community requests including vehicle and Soldier





First Battalion, 145th Artillery members conduct a training mission at the JMRC in Hohenfels, Germany, in September 2012. Left to right: Pvt. Spencer DeSpain, Staff Sgt. Caleb Fifield, Sgt. Drew Day, Pfc. Shawn Bennett, Pfc. Anthony Kingsbury, Pfc. Patrick Barnes, Sgt. Damien Garaycochea, Pfc. Kyle McClain and Staff Sgt. Nathan Graff.



First Battalion, 145th Artillery's Charlie Battery and C628 FA Firing Point 180 gather around two of their howitzers after the last combined live-fire mission near Rodriguez Range, South Korea.

support for parades and civic events, change-of-command ceremonies, elementary and high school engagements, ROTC equipment support and cannon salutes at high schools and colleges around the state. Soldiers of Charlie Battery work with local Boy Scouts to gather worn and tattered U.S. flags from around the community to pay tribute to the nation and show respect to our flag. This event has become a tradition for Charlie Battery in support of Spanish Fork City Fiesta Days, held in July every year.

FY13 brings the Battalion into its "Ready" year. This year we will curtail our training to focus on the individual Soldier, emphasizing Warrior tasks and battle drills, culminating in a Premobilization Training Assessment Element-evaluated certification exercise in March 2013. The Battalion will then adjust its attention to revolve around individual and section-level artillery tasks for the remainder of the year. Command emphasis will be placed on Soldier readiness, highlighting medical readiness, NCOES and MOSQ.

First Battalion, 145th Field Artillery, stands ready whenever and for whatever mission is required. BIG RED. 🇺🇸

**2nd Battalion, 222nd Field Artillery**



Members of 2nd Battalion, 222nd Field Artillery return to Utah after a year long deployment to Iraq.

Soldiers from 2nd Battalion, 222nd Field Artillery, commanded by Lt. Col. Brad Fuller and Command Sgt. Maj. Richard Brown continued their deployment to Iraq in support of Operation New Dawn as we entered the 2012 training year. The Triple Deuce was assigned as a security-force battalion to the 149th Maneuver Enhancement Brigade of the Kentucky Army National Guard. Soldiers from the



Battalion served in eight different bases from Mosul in the north to Basra in the south, with the majority of Soldiers located at Victory Base Complex in Baghdad.

On Nov. 29, 2011, the remaining Soldiers helped turn the lights out at Victory Base and began the more than 500-mile tactical road march in Mine-Resistant, Ambush-Protected vehicles. The tactical road march, one of the last to come out of Iraq, arrived in the late hours of Dec. 1, 2011, without incident.

On Dec. 11, 2011, the remaining 150 Soldiers of 2nd Battalion, 222nd Field Artillery, arrived safely at their demobilization site, Camp Atterbury Joint Military Training Center, in Edinburgh,

Ind. The 65th Fires Brigade and state staff did an outstanding job at prepping Soldiers for demobilization requirements. After just four days, the last Triple Deuce Soldiers returned home to their families just three days before Christmas.

The Battalion received tremendous support from all the communities that our Soldiers came from, as well as many other organizations such as Operation Adopt a Ghost, the USO and local VFW chapters.

From January to April 2012 the Battalion was engaged in the Yellow Ribbon program held in St. George, Utah. The events focused on reintegration back into civilian life, using postdeployment benefits and learning valuable techniques to successfully integrate with family.

On June 9, 2012, Fuller relinquished command to Lt. Col. Brent Anderson. Anderson is eager and excited for the opportunity to command the Battalion that he was raised in. Alpha Battery and Bravo Battery conducted their change-of-command ceremonies in August. Captain Cody Workman relinquished command of Alpha Battery to 1st Lt. Jeffery Quarnberg, and Capt. Dustin Jensen relinquished command of Bravo Battery to 1st Lt. Matthew Moody. Both incoming commanders have many postdeployment challenges ahead of them, but they are well respected and capable of continuing their



Lieutenant Col. Brent Anderson, second from left, receives the unit colors of the Triple Deuce from Col. Scott Fuller, commander of the 65th Fires Brigade, as Anderson assumes command June 9.

units' traditions of excellence.

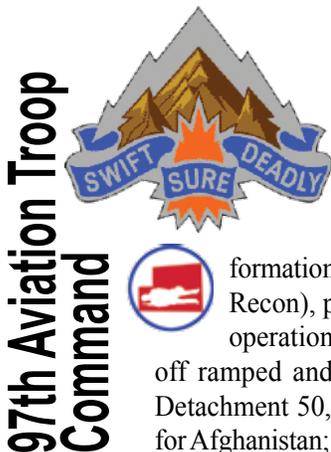
The Battalion is currently in the Reset phase of Army Force Generation and continues to prepare for future federal and state operations. 



Sergeant Cody Hare re-enlists by the Saddam Hussein swords green zone, Iraq. Oath administered by Task Force Commander, Capt. Cody Workman, with Sgts. Tyler Kinross and Brady Ashworth holding the flag.



Specialist Joshua Murphy and Spc. Malcolm Hill, 213th Forward Support Company, conduct a security over-watch from a tower on Victory Base Complex, Baghdad, Iraq.



A popular military motto states that “the only easy day was yesterday.” As much as we wish it weren’t true, reality proves that it is. The 97th Aviation Troop Command has not had a down year since the war began. As a command and staff, the 97th has overseen multiple deployments or redeployments of every subordinate unit in its

formation. This past year, 1st Battalion, 211th Aviation (Attack/Recon), prepared for deployments to two different theaters of operation. Initially scheduled to deploy to Iraq, the unit was off ramped and retasked for Afghanistan. During this same year, Detachment 50, Operational Support Airlift, received an alert order for Afghanistan; Detachment C, 1-171 Medevac received a notification



A UH-60 Blackhawk, piloted by 2-211th Soldiers, supports 197th Special Troops parachute jump.

Right: 1st Battalion, 211th Aviation deployed to Afghanistan flying the AH-64 Apache helicopter. Members of 1st Battalion, 211th Aviation in Afghanistan during MG Brian Tarbet and CSM Bruce Summers' visit.

Below: Members of 1st Battalion, 171st Aviation Regiment rescue rafters stranded in Emery County.



of sourcing for Afghanistan; and Headquarters, 2-211th, is expecting a notification of sourcing for Afghanistan.

These are challenging times for Soldiers, leaders, staff and families, with no end in sight. We would have it no other way! Coal, when subjected to intense heat and pressure, produces a diamond. The 97th Aviation is

subjected to those same processes, so how can we be anything but positive about our future! Even though we have no expectation of being "a girl's best friend," we do expect these experiences to produce an organization of unequalled value to the Utah National Guard and the citizens of Utah. 🇺🇸

**1st Battalion, 211th Aviation Regiment**



The view from the back of a CH-47 Chinook about to take off to Meymaneh, Afghanistan. In the background you can see an Apache, Chinook and C-130 on the ramp.

First Battalion, 211th Aviation Regiment, is commanded by Lt. Col. Greg Hartvigsen and Command Sgt. Maj. Tracy Cartwright.

After experiencing the multi-tiered effects of a cancelled deployment in August 2011, the 1-211th AH-64D Apache Longbow unit continues to prove why they are one of the country's foremost Attack/Reconnaissance Battalions (ARB). The "Air Pirates" exhibited versatility, perseverance and skill to once again prepare for mobilization and then deploy to Afghanistan.

The first goal of the Battalion after being told to stand down last August was to help 127 of the 450 Soldiers in the unit to find employment. With the help of the UTNG state staff and the community, 100 Soldiers were able to gain employment. Almost all college students were able to

Photo opposite page: On the flightline on the 11th anniversary of 9/11, Alpha Company Soldiers and other members of 1st Battalion, 211th Aviation, assigned to Mazar-e-Sharif, Afghanistan, gather for a group photo.





return to school for the fall semester. Things were just getting back to normal when phone calls started at the end of October inquiring into the readiness of the unit for possible deployment to Afghanistan.

The unit was given a notification of sourcing in late November, and the mobilization order followed in early December. The 1-211th put together another certification exercise at Camp Williams in December to retrain all Southwest Asia Warrior Tasks that had expired since August and also began preparing for movement to the mobilization station at Fort Hood, Texas.

The Air Pirates deployed in mid January 2012 to complete the AH-64D Apache Unit Field Training Program (UFTP) and validation for deployment. The UFTP was an aviation collective

training and evaluation event that certified the unit as a new AH-64D Longbow Apache battalion. However, the time at Fort Hood was also a simultaneous Reserve Component mobilization validation event as well.

Now, halfway through their tour in Afghanistan, they have reorganized as a Multifunctional Aviation Task Force, integrating personnel and aircraft from all other aviation units within their higher headquarters (an active-duty Combat Aviation Brigade). Task Force Pirate provides aviation services to the supported ground elements in their area of operations. These ground combat forces are comforted to have the highly professional and effective capabilities that all Soldiers in the 1-211th ARB and Task Force Pirate bring to the fight. 🇺🇸

## 2nd General Support Aviation Battalion, 211th Aviation Regiment



Commanded by: Lt. Col. Gordon Behunin and Command Sgt. Maj. Curtis Fowden.



In an era of declining deployments as units posture for relevancy, members of the War Horse Battalion learned that the door of opportunity remains closed until you push against it. Not wanting to wait for their next assignment, they set out to find that next great training opportunity. As they developed their training goals it became clear that



*Sgt. 1st Class Bernard Frandsen washes Afghan dust from a UH-60 Blackhawk at Bagram Air Base, Afghanistan.*

many of their combat tasks could be trained by supporting the domestic-operations mission. As the first door of opportunity opened, many more came into view. Today, the 2-211th is fostering relationships with communities, government agencies and law enforcement agencies throughout the state. As a General Support Aviation Battalion, many of their wartime tasks, such as aerial resupply, troop movement, aerial command and control, aerial relay, casualty evacuation and medevac can all be easily trained while simultaneously enhancing our domestic relationships.

During the Great Utah ShakeOut earthquake exercise, UH-60L Blackhawk helicopters supported mock missions ranging from initial aerial-damage assessments, key-leader transportation, emergency resupply and medevac. During this year's Annual Training event near Ferron, Utah, the Battalion put together an impressive training event with Emery County Search and Rescue. Together with Detachment C, 1-171 (Medevac, and aligned as a subordinate unit of the 2-211th when not deployed) they conducted realistic search and rescue as well as point-of-injury evacuation. As the Annual Training period was coming to end, an event occurred that couldn't have been better scripted if it had actually been part of their training plan. While conducting their final training event with Emery County Search and Rescue, a real-world request for search-and-rescue support was received. A group of whitewater rafters were 24 hours overdue from meeting with their pick-up party. 1-171st Medevac assets were already in the air with a team of highly qualified civilian EMTs and paramedics. As the official approval worked its way through the chain of command, the 2-211th found itself going from crawl/walk phase to the run phase much sooner than expected. With the authority to launch in hand, the 1-171st crewmembers set out with two helicopters to find and rescue nine rafters stranded on the San Rafael River. No other airframe could have conducted this mission with such efficiency since no other airframe available to the state could have transported nine stranded victims plus the rescuers in one trip! The success

of this mission caused the local and even national media to take notice. Relevancy is no longer a concern for the domestic mission; search-and-rescue agencies can't get their name on the Battalion's training schedule fast enough!

Where there is smoke there is fire! And if that smoke happens to be at Camp Williams, rest assured that the crews from the 2-211th will be Johnny-on-the-spot. The fires of 2012 kept the aircrews and support personnel from the 2-211th busy all summer. The fires that the aircrews had the greatest effect on were the Quail Fire (Alpine) and the Pinion Fire (Camp Williams).

As is customary, the best is saved for last! In June 2012, 60-plus Soldiers of the 2-211th successfully redeployed from Afghanistan. The unit, composed primarily of Alpha Company, had in its formation great talent from HHC, Delta and Echo Companies, thus the nickname Alpha Plus. Under the Command of Capt. Noe Vazquez and 1st Sgt. Thayne (Sexy Rexy) Randall, the unit exceeded all expectations while deployed, even outperforming their counterparts of the 82nd Combat Aviation Brigade. As we celebrate their accomplishments, 2nd Battalion has little time to unwind, for on the FY14 horizon loom deployments for Det C, 1-171st, as well as HQ, 2-211th. No rest for the gifted! 🇺🇸



*Members of the 2-211th Aviation work on and fly UH-60 Blackhawk helicopters during the unit's deployment to Afghanistan.*



# 19th Special Forces Group (Airborne)



The 19th Special Forces Group (Airborne) plays an essential role in the United States Army by providing mission-ready Soldiers and units to conduct Special Operations in support of U.S. Special Operations Command. Soldiers from the 19th continue to assist the Utah National Guard and Utah by supporting state and local agencies in civil support, search-and-rescue missions and assisting other units and agencies in the event of natural or man-made disasters.

Headquarters and Headquarters Company (HHC) serves as the main hub for the 19th. HHC's primary role is to provide mission command to the battalions and has the capability to operate in a Joint Special Operations Task Force if necessary. The 19th has other elements in Rhode Island, California, Washington, Montana, Texas, West Virginia, Ohio and Colorado.

Group Support Company (GSC) provides service and support for each of the battalions in the 19th based on individual mission requirements. GSC also provides augmentation for subunits according to mission needs.

In addition to conducting numerous deployments and support activities, the 19th also conducts training exercises to enhance Soldiers' combat readiness.

The 19th Special Forces Group (Airborne) organized and executed three Unconventional Warfare exercises involving training in both large and small urban and rural area familiarization, small-team link-ups, urban and rural escape-and-evasion tactics, use of urban public transportation systems and rural foot and vehicle cross-country movement.

The Group ran one Mine-Resistant, Ambush-Protected (MRAP) driving course, which provided hands-on training in MRAP operations in both on- and off-road environments. Students learned MRAP vehicle placement, lines and angles of attack, basic and advanced obstacle negotiation during day and night conditions, ascending and descending obstacles, immediate-action drills, recovery techniques and towing configurations. 



*19th Special Forces Soldiers jump during a training exercise.*

# 1st Battalion, 19th Special Forces Group (Airborne)



First Battalion's mission is to conduct Special Operations and mission command for Advanced Operating Bases and Operational Detachment Alphas (ODA), as well as provide intelligence, supply and services and administrative support for ODAs. First Battalion has the capability to operate as a stand-alone element when necessary.

In order to train for the above mission, the Battalion deployed nine ODAs to five separate countries in the U.S. Pacific Command area of responsibility. These teams worked with local forces to develop tactical capabilities that foster the security posture of the host nation.

The Battalion participated in two Special Forces Advanced Urban Combat courses. Those courses further Special Forces training in specific areas including combat weapons and marksmanship, close quarters battle techniques, multiroom and multibuilding clearing, urban- movement techniques, combative training, breaching and methods of entry and post-assault procedures. At the end of the course, Soldiers apply all the training and techniques learned over the three-week course in a final culmination training exercise. 

*Group Support Company, 19th Special Forces, trains Soldiers in hand-grenade-throwing techniques, physical fitness, combatives, and airborne operations.*



*Soldiers from 19th SFG(A), 1st Battalion, B Company conduct Maritime Operations Sustainment training at Marine Corps Training Area Bellows, Oahu, Hawaii. The purpose of the exercise was to certify the Operation Detachment- Alpha in maritime sustainment, expose new team members to maritime operations and cultivate working relationships with other military services.*



*A Soldier from 19th Special Forces Group (Airborne) trains a member of the Maldivian National Defense Force in tactical combat casualty care during week one Operation Baker Metal on Girifushi Island, Maldives in June 2012. The purpose of the exercise was to conduct military and law enforcement training with the intent to build host nation capacity in counterdrug operations and support War on Terror objectives.*



*A 19th SFG(A), 1st Battalion, B Company Soldier stands guard in the turret of a High-Mobility, Multipurpose Wheeled Vehicle during a Joint Readiness Training Center Rotation exercise. The mission, which ran during Aug. 2011 at Fort Polk, La., validated the ODA's ability to conduct Village Stability Operations in theater.*



*Soldiers from the 19th SFG(A) practice ground mobility vehicle recovery as part of the GMV-Mine Resistance Ambush Protected training at Camp Williams in March 2012. 19th SFG(A) Group Training Detachment conducted the exercise, training 19th Soldiers to ensure that operators have the knowledge and experience to safely operate and maintain the GMV and MRAP in a tactical environment.*

# Group Support Company, 19th Special Forces (Airborne)



Group Support Company (GSC) provides service and support for each of the 19th Special Forces Group (Airborne) battalions based on individual mission requirements. GSC also provides augmentation for subunits according to mission needs.

The Group Training Detachment (GTD) organizes and executes training exercises and courses for the 19th. The GTD's goal is to be the standard bearer for the unique skillsets across the Group. They also provide real-world scenarios that give Soldiers the most realistic training possible, allowing them to be better prepared and equipped to execute missions on deployments and ODAs.

The Group conducted the Level II Special Forces Sniper Course, which specializes in honing Soldiers' skills in sniper marksmanship, techniques of observation, judging distance, advanced methods of concealment, camouflage, target selection, stalking and interdiction mission planning.

The Group conducted one Special Forces Combat Course – Support this year. This course trains Special Forces Soldiers in specific pre-mobilization tasks such as leadership, squad maneuvering techniques, checkpoint operations, marksmanship, communications, land navigation and convoy operations. 



*Group Support Company, 19th Special Forces, trains Soldiers in hand-grenade-throwing techniques, physical fitness, combatives, and airborne operations.*





*Captain Wimmer and Lt. Col. Chris Caldwell brief Maj. Gen. Brian Tarbet during the Homeland Response Force External Evaluation.*

This year brought many challenges for the various units and Soldiers of the 97th Troop Command. Some of the highlights of Fiscal Year 2012 included participation in exercises around the world, the Homeland Response Force (HRF) External Evaluation (EXEVAL), Great Utah ShakeOut, fighting fires at Camp Williams, band performances throughout the state, a change of command between Col. Milada Copeland and Lt. Col. Brad Fuller, a change of responsibility between Command Sgt. Maj. Michael Miller and Command Sgt. Maj. Derek Diamond, and 1st Sgt. Todd Siebeneck's selection as First Sergeant of the Year for the UTARNG.

It's been a very busy final year for the 197th Special Troops Company (Airborne). In addition to redeploying Soldiers from supporting operations in various theaters around the globe, 12 Soldiers completed the Air Assault course, three teams competed in Leapfest (an international airborne competition) and 80 Soldiers earned German jump wings. The company also formed the entirety of the Life Support Activity for the HRF during the EXEVAL, providing logistical support for more than 700 Soldiers. The company then focused on the daunting task of transitioning equipment to the Texas National Guard and personnel to the 19th Special Forces Group Support Battalion.

During 2012 the 115th Maintenance Company split its 180-plus personnel between two different missions. About 120 of the unit's personnel focused their training as the Decontamination Element of the Utah CBRNE Enhanced Force Package (CERFP). The remainder of the unit trained in the maintenance arena performing excellently by rebuilding two engines and six transmissions.

Soldiers of the 144th Area Support Medical Company performed their Annual Training at Camp Williams with the majority of the time spent in the field retaining and sharing skills honed during their recent deployment to Afghanistan. The 171st Medevac also participated, which further enhanced readiness for both units.

The 85th Civil Support Team – Weapons of Mass Destruction participated in 10 real-world missions, 36 multiagency training missions and five capabilities demonstrations. Some of the more significant response missions were an industrial fire in Sandy, a hospital evacuation in Park City and a suspicious package in Draper. Multiagency collective training was a large part of the schedule for the year, taking the team to Arizona, Hawaii, Nevada and California.

The 128th Mobile Public Affairs Detachment supported Atlas Accord in Mali, African Lion in Morocco and Terminal Fury in Hawaii. These overseas missions were supplemented with multiple home-station Public Affairs events, including coverage of the Great Utah ShakeOut, Panther Strike and HRF EXEVAL. Stories from these and other Utah Guard events were highlighted in the unit's quarterly e-magazine, *Summit*, and video magazine, *Capstone*, as well as other military and civilian publications.

Utah's 23rd Army Band continued to support requests from local communities and military organizations throughout the state. The Band represented the Utah National Guard at the annual Veterans Day concert; Military Ball; community concerts in St. George, Richfield, Herriman, Midvale, Salt Lake, Lehi, Provo, North Salt Lake, Bountiful, Tremonton and Wellsville; and parades in Orem, Bountiful, Cedar Hills and Salt Lake City. They also performed at change-of-command ceremonies at the Army's Deseret Chemical Depot and Hill Air Force Base.

The 653rd Trial Defense Team was established this year to provide independent legal advice to Soldiers, primarily for the military justice defense mission, i.e. courts martial or Article 15, but also provides support for limited legal assistance, premobilization and domestic-operations contingencies. Having an independent and separate rating and supervisory chain outside of Utah avoids conflicts and unlawful command influence on the process.

The 1993rd Contingency Contracting Team worked hard to make sure all unit members were fully qualified in all technical contracting tasks. They also further developed their contracting skills in support of civil authorities during the HRF EXEVAL. 

# 23rd Army Band



Members of the 23rd Army Band participate in community events across the state.

The federal mission of Army Bands is to provide music throughout the full spectrum of military operations and instill in our Soldiers the will to fight and win, foster the support of our citizens, and promote our national interests at home and abroad. Utah's 23rd Army Band has continued to respond to requests to support local military installation activities and the Adjutant General's ongoing public relations program throughout the state of Utah.

The main performing component of the band is the professional-level full concert band. The concert band trains to perform community concerts and provides music to inspire, educate and entertain. In addition to the traditional concert band, the Army Bands around the world are fielding smaller Musical Support Teams (MSTs) to provide music for ceremonies and concerts with popular music and chamber music to meet the needs of the function and the venue. Musical Support Teams are training to independently provide all of the necessary musical protocol functions to support military events and perform at ceremonies.

During the 2012 training year the 23rd Army Band's concert band provided support for events such as the annual Veterans Day Concert, and community concerts in St. George, Richfield, Herriman, Midvale, Salt Lake, Lehi, Provo, North Salt Lake,



Bountiful, Tremonton and Wellsville.

The ceremonial and parade functions are filled by the marching band. Varying the instrumentation from the concert band for outdoor performances, the marching band is a familiar sight representing the Utah National Guard in parades in Orem, Bountiful, Cedar Hills and Salt Lake City. The ceremonial band supported military Change of Command ceremonies for installations outside of the Utah National Guard including the ceremony to decommission the Army's Deseret Chemical Depot and the Change of Command at Hill Air Force Base.

The jazz band, rock band and show band share performance time at community events where popular music and jazz standards are appropriate entertainment. Performances include troop arrivals, county fairs, civic concerts and the annual Utah State University ROTC Ball, annual UTNG Military Ball and the annual UTARNG Military Intelligence Ball. Other Musical Support Teams include brass and woodwind quintets and jazz ensembles.

The Soldiers in the band continue to maintain military standards in common task, fitness and marksmanship training, and through completion of professional development courses during the year, unit members increased their skills as musicians and leaders. 

# 85th Civil Support Team



As we have come to expect at the 85th Civil Support Team (CST), the operational tempo of the past year continues on its upward trajectory. The raw number of missions turned out to be a little lower than last year, but the impact of personnel turnover and a rigorous inspection kept everyone on their toes. The team participated in 10 real-world missions, 36 multiagency training missions and five capabilities demonstrations. Many of the multiagency training events were coupled with some form of capabilities demonstration.

Real-world missions for the CST are traditionally thought of as responses, but can also include stand-by and assist missions. Some of the more significant response missions were an industrial fire in Sandy, a hospital evacuation due to an unknown agent in Park City and a suspicious package in Draper. In the Sandy response, the team assisted Metro Fire and hazmat crews by



An 85th CST member is lowered for a rescue pick-off at Dallas-Fort Worth Airport Fire Training Tower.



providing air monitoring to facilitate rapid protective action for responders and the public in the event of a hazmat release. The Park City response called for air monitoring, sampling and analysis to discover the source of unexplained illness in the local hospital. The team was called to Draper headquarters to characterize a threat posed by a suspicious package.

The assist missions for the 85th are rolled up in the multi-agency training numbers. Assist missions are conducted at the request of outside agencies wherein they desire some technical expertise, but a response is not necessarily warranted. In most cases, these agencies request assistance in the form of training classes conducted by the various sections of the team. This past year, the unit provided training or other assistance to various municipal fire departments, various hazmat teams, various

hazmat alliances, statewide EOD teams, local hospitals, TSA and the Department of Health, to name a few.

Multiagency collective training was a large part of the schedule for the year. These events foster relationships with local, regional, and national partners, as well as enhancing tactics, techniques and procedures. Some of the large-scale events took the team to Arizona, Hawaii, Nevada and California; two more, of note, were conducted locally. The 85th participated in Vigilant Guard, Kai'malu O' Hawaii, Desert Torch, United Harbor, the Great Utah ShakeOut, and an NNX RadEx in the respective locations. A small sampling of agencies in attendance included the FBI, FEMA, DoH, DPS, DHS, DOE, NNSA, U.S. Coast Guard, U.S. Navy, U.S. Army, Red Cross and a host of CSTs. 🇺🇸



*A survey entry team lifts a fallen comrade onto decon rollers during a pre-EXEVAL lane at Utah Fire and Rescue Academy campus.*



*A joint entry team consisting of Park City firefighters and 85th CST survey personnel move into the hot zone during an evaluation lane at the top of Park City ski resort.*

## 115th Maintenance Company



Fiscal Year 2012 was an excellent one for the 115th Maintenance Company. It began with a big focus on the newly acquired mission as the Decontamination Element of the Utah CBRNE Enhanced Response Force Package (CERFP). The Command

team was faced with having to build and train the unit for the upcoming CERFP evaluation in July, as well as continue the unit's federal mission of maintenance. Ninety-four Soldiers were completely trained to conduct decontamination operations. The unit devoted every



drill to decontamination training and familiarization with the equipment for those assigned to that task.

During the month of December, while receiving training from the Joint Interagency Training and Education Center for the CERFP mission, a powerful windstorm in Davis County caused



*Decontamination lines set up and ready for operation.*

severe damage. The Maintenance Company assisted dispatching equipment from the state's Field Maintenance Shops to assist in the cleanup. In addition, five Soldiers who had specialized equipment training assisted with the cleanup operation for several days.

A change-of-responsibility ceremony took place May 6 between 1st Sgt. Terry Litster, who retired, and 1st Sgt. Scott Evans. Sergeant 1st Class Erik Oswald then became the Decontamination noncommissioned officer in charge, helping the commander organize and develop an outstanding team.

The 115th had an excellent Annual Training. The unit played a key role in the CERFP/HRF evaluation in July. The Decontamination Team was prepared to receive patients in just 45 minutes—twice as fast as the standards required. The team also processed in excess of 40 ambulatory patients (patients that can walk) and 20 nonambulatory patients (patients on stretchers) per hour. The unit passed the evaluation with high marks!

Concurrently, our Soldiers rebuilt two engines, six transmissions, provided services and maintenance to unit vehicles and repaired equipment for units returning from overseas.

The 115th Maintenance Company lost some treasured Soldiers this year. 1st Sgt. Terry Litster, Master Sgt. Donald Larson, Sgt. 1st Class James Herrera, Sgt. 1st Class Wallace Bleazard, Staff Sgt. Floyd Erickson, and Sgt. Jerry Evans were all devoted Soldiers who enjoyed long careers in the National Guard. Larson served in the unit for more than 40 years and was the unit's first sergeant at one time. All four leaders will be greatly missed by the Soldiers of the Maintenance Company. 



*Staff Sgt. Jacob Whithers teaches the decontamination process on Family Day.*



*Soldiers decontaminate each other coming out of the hot zone.*

## 128th Mobile Public Affairs Detachment

The 128th Mobile Public Affairs Detachment maintained a high operational tempo during 2012. As part of the commander's dual intent to keep her unit trained and the Utah Guard's stories recognized, Maj. Wencke Tate encouraged the coverage of many events like the annual Trunk or Treat, Military Ball, and Scouting for Food, as well as less regularly scheduled events like Community Covenant signings, Boss Lifts, unit deployments, and flag-retirement ceremony. These events, with multiple overseas and home-station Annual Training events, made for one of the most productive years in the unit's history.

Early in the year we experienced a change in leadership when 1st Sgt. Charles Schmidt relinquished responsibility to 1st Sgt. April Rylander. Rylander's revival of newsroom planning sessions brought focus to the unit's coverage of all events and tracking of news stories.

In February the unit sent a Public Affairs team to support Atlas Accord 2012, an overseas deployment training mission in Sevre, Mali. The team encountered travel delays due to civil unrest in the area—the 2012 Malian coup—but didn't let that slow

them down from covering the story of the joint aerial-delivery exercise.

The month of April brought a return to Africa, this time to Morocco, in support of African Lion 2012. The MPAD's seven-person team assisted with coverage of events in the Kenitra, Tan-Tan, and Agadir areas. Command members of Task Force African Lion identified several MPAD members specifically for their excellent work and professionalism. In May the unit provided support to Terminal Fury 2012 in Hawaii. The MPAD team participated in a command-post exercise (CPX) for the annual contingency-response exercise.

Home-station Public Affairs missions included the statewide emergency training event, the Great Utah ShakeOut, and the 300th Military Intelligence Brigade's Panther Strike exercise. In July the MPAD supported two large events with Utah's Homeland Response Force during their exercise evaluation and Freedom Academy. The unit rounded out their training for the year with extensive coverage of the Utah Guard's annual Governor's Day, with special presentations for the retiring TAG and command sergeant major.

Stories from these and other Utah Guard events were highlighted in the unit's quarterly e-magazine, *Summit*, and video magazine, *Capstone*, as well as other military and civilian publications. 





*Top Down:*

*Sergeant Timothy Beery gets footage of field-training exercises from the hatch of a tactical vehicle during African Lion 2012. Sgt. Mark Henderson takes a photo of Sgt. Lyndsey Prax while she films a story supporting Atlas Accord 2012, an annual joint aerial delivery exercise in the Sevre region of Mali. Sergeant Quentin Hendriksen takes photos of field-training exercises during African Lion 2012. Sergeant Lyndsey Prax films Sgt. Mark Henderson meeting a member of the Malian media during Atlas Accord 2012 in Mali. Sergeant Timothy Beery gathers video footage of Governor's Day 2012.*

# 144th Area Support Medical Company



The 144th Area Support Medical Company (ASMC) began 2012 with their annual 68W recertification training conducted by the PTAE team. The training spans a four-day period covering various subjects. Some of the major classes included trauma assessment and treatment, triage and evacuation, CPR management, obstetrics, gynecology and pediatric skills, culminating with an extensive validation test.



In June 2012, Soldiers of the 144th per-formed their Annual Training. This year, the training was held at Camp Williams. The majority of their time was spent in the field, training in multiple areas

to stay proficient in their duties and ending in a culminating training exercise. This experience enabled Soldiers of the 144th to build on and retain skills gained and honed during their recent deployment to Afghanistan. It also gave them the opportunity to pass this knowledge to new Soldiers in the unit. The 171st Medevac participated in the training which further enhanced the overall training experience as well as readiness for future deployments for both units.

In August 2012, 144th Soldiers bid farewell to Col. Milada Copeland, Commander, 97th Troop Command as she relinquished command to Lt. Col.(P) Bradley Fuller. The 144th ASMC provided a color guard detail.

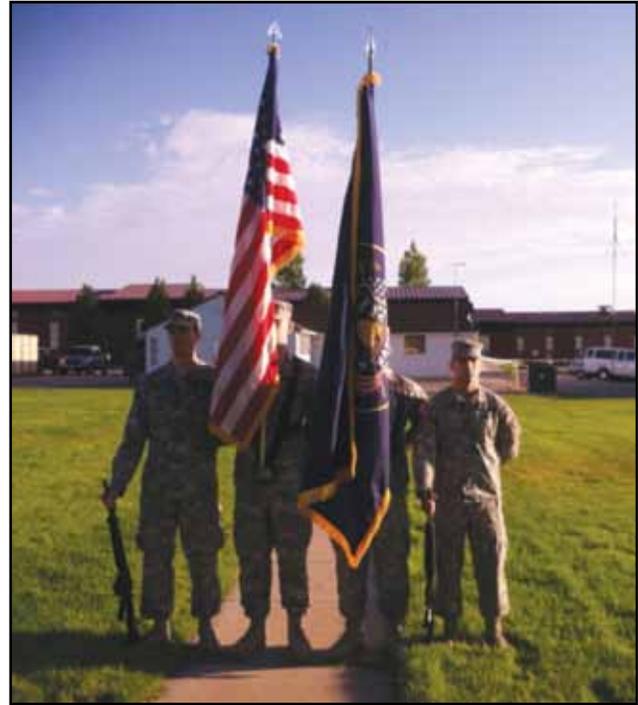
On Aug. 5, lightning struck the area of Camp Williams,

starting the Pinyon Fire. Two Active Guard Reserve Soldiers (AGR) from the 144th, Sgt. 1st Class Timothy Stillman and Staff Sgt. Jeffrey Leavitt, certified wildland firefighters, were called in

for support of what began a weeklong battle to put out the flames. A number of our part-time Soldiers came in on a minute's notice to assist as medical support to firefighters. The 6,000-acre fire was successfully contained the following Saturday. 



*Staff Sgt. Jeffrey Leavitt, Sgt. 1st Class Timothy Stillman fight the Pinyon Fire at Camp Williams.*



*Color-guard detail provided by the 144th ASMC for 97th Troop Command's change-of-command ceremony.*

## 197th Special Troops Company (Airborne)

It's been a very busy final year for the Officers, NCOs and Soldiers of the 197th Special Troops Company (Airborne). Under the excellent guidance and supervision of company commander Maj. Marc Cooper and 1st Sgt. Todd M. Siebeneck, the company continued to strive for excellence as they moved toward transition.

The company redeployed six Soldiers this year from supporting special operations in various theaters around the globe. They also redeployed Soldiers who filled a by-name request to the congressionally directed Special Operations Command Solar Power Initiative, where they constructed and serviced solar-power generator facilities in an effort to decrease our dependence in theater on liquid fuels.

Many individual Soldiers performed exceptionally well this year. Staff Sgt. Shane Wilkinson earned recognition as the 97th Troop Command Noncommissioned Officer of the Year and 1st Sgt. Todd Siebeneck earned highest honors as the Utah Guard's First Sergeant of the Year. Twelve of our Soldiers completed the Air Assault course, three teams

competed in an international airborne competition called Leapfest, and 80 Soldiers earned German jump wings.



The 197th supported the Homeland Response Force (HRF) as it trained for its external evaluation. More than 100 personnel completed additional hours of required mandatory training, including Incident Command System familiarization, HRF mission familiarization, and training in hazmat awareness. The company formed the entirety of the Life Support Activity providing logistical support for over 700 Soldiers.

Once the HRF excitement was over, the Company then focused on the daunting task at hand of moving back into Browning Armory after an 18-month renovation and preparing for the transition of all company property to the Texas National Guard. This was an extremely challenging event and was executed flawlessly due to the effort and planning of 197th personnel including Executive Officer Capt. Tom Ashton.

As this closes the last chapter of the 197th Special Troops Company in Utah, much thanks and appreciation are due to personnel who were responsible for making the company a success. Sergeant 1st Class Eldon Davis, Staff Sgt. Kristi Rivera, Staff Sgt. Ryan Lewis and Staff Sgt. Dan Palfreyman all worked exceptionally hard in their respective roles to balance taking care of Soldiers and meeting mission requirements. Their efforts did not go unnoticed. The company also had an exceptional Family Readiness Group, including Mrs. Jamie Fitz, Mrs. Mary Boyack and Ms. Ambriana Baer, who all earned the love and appreciation of the Soldiers of the 197th.

The former Soldiers of the 197th are looking forward to great things as they help to stand up the newly formed 19th Group Support Battalion and continue to support Special Operations and the state of Utah whenever and wherever they are called.



*Left to right: Major Marc Cooper leads his stick through actions in the aircraft during airborne training. Primary Jumpmaster Staff Sgt. Mike Nelson, with German Jumpmaster Capt. Daniel Labusch. A C-130 drops 197th parachutists over Global One Drop Zone.*



## 653rd Trial Defense Team



After functioning in a transitional status for two years, the 653rd Trial Defense Team was officially organized with an effective date of Sept. 1, 2011.

Although the unit's home station is Draper, Utah and they fall under 97th Troop Command for administrative functions, the 653rd is, by mission requirement, uniquely separate from the rest of the Utah National Guard. The 653rd receives oversight from the 4133rd Regional Trial Defense Team (RTDT). Our mission is to support the Trial Defense Counsel who are all Judge Advocates of the National Guard located in Utah, Idaho, Nevada and Oregon. The 653rd provides advice, consultation, and most important, an independent and separate rating and supervisory chain out of their own state to avoid conflicts and unlawful command influence on the process. Within each state, Trial Defense Counsel provides independent legal advice to Soldiers on matters within the scope of authorized practice. This primarily supports the military justice defense mission, but also includes limited legal assistance, pre-mobilization support, which includes Soldier Readiness Preparation exercises, and domestic operations contingencies.



Trial Defense Service Counsel wear the shoulder-sleeve insignia shown. This patch is worn by all Active, Reserve and Army National Guard TDS personnel.

The shield-shaped patch reflects the nature of legal defense work.

The sword supporting scales of justice represents the unit's mission to seek justice for all Soldiers. The sword also signifies that Trial Defense Service personnel are Soldiers as well as lawyers. The glory, mullet and the red border are adapted from the Department of the Army staff-support patch previously authorized for wear by the Trial Defense Service, and provide a historical link to its organizational heritage.



As part of the 4133rd RTDT, the 653rd has adopted the Jolly Roger to reflect the independence of the TDS in providing services to Soldiers. ARNG TDS has approved this use.

The Jolly Roger is the name given to any of various flags flown to identify a ship's crew as pirates. The flag most usually identified as the Jolly Roger today is the skull and crossbones on a black field. This design was used by several pirates, including Captains Edward England and John Taylor. Some Jolly Roger flags also include an hourglass, representing that the victims' time to surrender was running out. Historically, the flag was flown to frighten pirates' victims into surrendering without a fight. Since the decline of piracy, various military units have used the Jolly Roger as a unit identification insignia or a victory flag to ascribe to themselves the proverbial ferocity and toughness of pirates. It is to this latter concept that we aspire to in the defense of our nation's defenders. 

## 1993rd Contingency Contracting Team



The 1993rd Contingency Contract Team continued training on individual and collective-level contracting tasks this year. Individual-level training focused on completing or continuing MOSQ requirements resulting in all unit members being fully qualified to work in the career field. Collective-level training was accomplished primarily in support of Utah's Region VIII Homeland Response Force (HRF). Processing, monitoring and completing the contracts necessary to stand up the HRF provided the unit with the rare opportunity to train effectively as a team in a non-deployed environment. The unit's main training event for the year was their participation in the HRF's successful external evaluation (EXEVAL).

Gaining proficiency in the Army's contracting field is challenging for Reserve and Guard units. Certification requires a full-year apprenticeship that is only available to most Guardmembers during a mobilization. The 1993rd is fortunate to have one member working in the Utah Guard contracting office, giving him the opportunity to maintain the necessary skills and training to succeed in the field. Two other unit members work in finance positions for the HRF. While contracting is not their main function, they did oversee contracting needs over the past year as the HRF mission developed.

During the HRF's EXEVAL the unit trained on other elements of Army Warrior tasks, mostly related to command and control. The commander was chosen as the battle-desk captain, providing oversight of mission operations. The rest of the unit was assigned to either work budget issues or track information requests. Although the training did not fall into the unit's primary contracting mission, they were able to see the fruits of the work they had put in over the course of the preceding year to make the HRF a reality. 



*Capt. Shan Grimmius of the 1993rd Contingency Contracting Team (center) tracks mission information as the battle-desk captain for Utah's Homeland Response Force during their external evaluation in July.*

## 204th Maneuver Enhancement Brigade



The 204th Maneuver Enhancement Brigade (MEB), with more than 1,000 Soldiers located in 10 communities throughout Utah, proudly represented the Utah Army National Guard in 2012 in a wide variety of missions overseas, around the U.S. and in Utah. The 204th MEB participated in Yama Sakura 61, providing a brigade command post in Osaka, Japan, in support of USARPAC, a response cell at Joint Base Lewis-McChord (JBLM), as well as a mayor's cell to support eight National Guard units and more than 350 soldiers. The 204th also responded to the Davis County windstorm in December, providing command and control, as well as units to support cleanup efforts. HHC, 204th, conducted annual training at JBLM, running the mayor's cell in support of Yama Sakura 61, providing life support for eight National Guard units and more than 350 soldiers. After two years in command Col. Robert Dunton relinquished command to Lt. Col. Thomas Fisher, former commander of the 489th Brigade Support Battalion.

The 217th Network Support Company had an exciting year in 2012. The Company received new tactical communications equipment that provides enterprise-level IT services to the warfighter. These systems included Voice-Over-Internet-Protocol telephone systems and satellite trailers that provide Internet access. The company's function is similar to a commercial Internet service provider for the 204th MEB. The 217th also



*Members of the 204th Maneuver Enhancement begin training in the Tactical Operations Center for exercise Yama Sakura Jan 26.*



Members of the 204th Maneuver Enhancement Brigade were activated by Governor Gary Herbert to assist local authorities with debris cleanup in Davis County.

received equipment, enhancing their capability to provide tactical radio communications. They had the chance to test their equipment during the Great Utah ShakeOut by providing radio communications, phones, and

Internet access to multiple task forces during the exercise. With only 39 personnel in the company, the 217th worked hard to be a successful part of the exercise. They look forward to another great year in 2103.

During the past fiscal year the 115th EFD was involved in the redesign and rerouting of both the Black's Ridge and Shep's Ridge Road working with both Range Control and civilian contractors to reroute and redesign the roads to eliminate washout and make the road safer for travel and training for UTNG troops. The 115th EFD also conducted design plans and estimates for a conex park located at the north end of Camp Williams for additional storage. In April the 115th traveled to Heidelberg, Germany, to develop plans, cost estimates and designs for multiple barracks, dining facilities, operations centers and multiuse facilities for a training center in Israel. The 115th EFD is still continuing plans on a 12- space RV park and roads design for the improvement of UTNG facilities. 🇺🇸

## 489th Brigade Support Battalion



The 489th Brigade Support Battalion (BSB) proved its value again over the course of the past year through support of real-world missions and challenging training exercises designed to push the Soldiers to the limits of their capabilities. Late in 2011 the 489th, consisting of Headquarters Company and Alpha Company (Distribution), was called to support the massive clean-up efforts associated with the Davis County windstorm. Battalion Soldiers responded to the governor's call for assistance and mobilized within 24 hours to several cities throughout Davis County. The BSB, with its unique haul capabilities, was able to quickly adapt to the mission of moving very large trees on flat-rack trucks after it became apparent that traditional methods such as using dump trucks was not enough. Soldiers of the BSB were directly responsible for the removal of nearly 4,100 cubic yards of debris from storm-damaged areas. The BSB also possesses additional capabilities of on-site production and distribution of potable drinking water, as well as storage and distribution of bulk fuel. These capabilities make the BSB not only a force-multiplier, but also an extremely valuable asset for disaster management.

Alpha Company, 489th BSB, conducted Annual Training collectively at the National Maintenance Training Center at Camp Dodge, Iowa, in September 2012. Annual Training brought all of the capabilities of the BSB to one location for real-world missions, tactical training and a battle-simulation exercise

that tested the readiness of the Battalion and determined how well Soldiers could be expected to perform in combat. Alpha Company focused on conducting real-world missions in warehouse, ammunition, distribution, water purification and fuel operations. The culminating event for Alpha Company was tough, realistic tactical lanes involving logistics support, proving the unit is ready for any state emergency response or federal mission. Headquarters and Headquarters Company focused on the simulation exercise, which resulted in a very successful training mission and an extremely well-synchronized staff ready to deploy in support of contingency operations. 🇺🇸

Members of the 489th Brigade Support Battalion's convoy hauls debris after the windstorm damaging neighborhoods in Davis County.





*Members of the 489th Brigade Support Battalion help load and haul away debris in Davis County after a severe windstorm caused extensive damage.*

**1457th Engineer Battalion**  
**HHC, 1457th Engineer Battalion**  
**118th Engineer Company (Sapper)**  
**1457th Forward Support Company**  
**116th Engineer Company**  
**624th Engineer Company (Vertical)**

The 1457th Engineer Battalion has had an eventful 12 months during Fiscal Year 2012. All of the companies in the Battalion were mobilized, to some extent, in support of the Davis County windstorm. The Battalion contributed 3,310 man-hours, 1,515 dump hours, 102.5 loader hours, 40 backhoe hours, dumped 1,065 loads at local landfills, totaling 14,065 cubic yards of material.

Each company in the Battalion performed their mission and additional tasks in an exceptional manner, whether

 it was providing cook and maintenance support to the Battalion on drill weekends, or for large-scale exercises like Panther Strike; improving roads and firebreaks at Camp Williams, or doing search and extraction as part of the HRF. The success of the 1457th Engineer Battalion this year speaks volumes about the quality, dedication, and professionalism of the Soldiers and leaders within the Battalion.



*Members of the 624th Engineer Company remove debris during cleanup in Davis County after a severe windstorm caused extensive damage.*



HHC, 1457th Engineer Battalion, was very busy this year. Annual Training was spent out at Camp Williams with a focus on basic soldiering tasks and communication. They received help from the 217th Signal Company and the 204th Maneuver Enhancement BDE in the Communications Section due to the



*Specialist Holtman leads with Pfc. Duncan, Sgt. Fordham and Pfc. Petersen, HHC, 1457th Engineers, as they clear the conex village at Camp Williams during an assault-the-objective training exercise.*

lack of 25Us in the unit because of retention. HHC held a few activities that brought unit cohesion like the baseball game at Annual Training, the baseball game in July and the cake auction, which showcased the talents of several unit members.

HHC, 1457th, concluded the fiscal year with a change of responsibility of first sergeants. First Sgt. Sudweeks went down to further his career with the 116th, and 1st Sgt. Barkey has joined our ranks and will continue to lead us into the next fiscal year. Captain Blunck has increased the amount of convoys the unit performs for training and has rated the overall unit as trained in convoy proficiency. HHC spent the night out in the field and performed night-vision-goggle training during a snowstorm, increasing the skill set of all who participated. The unit did some excellent winter medical training in Provo Canyon, which integrated cold-injury training and transporting patients off of icy, steep mountains.



*HHC, 1457th Engineers Staff Sgt. Kyle Bowler, Sgt. Cameron Hollingshead, Sgt. Bradley Hammond and Staff Sgt. Matthew Taylor help a patient onto a litter in Provo Canyon, while Pfc. Scott Berry gets straps ready to secure the patient.*

The 118th Engineer Company (Sapper) has accomplished several tasks over the past few months. All Soldiers have competed training in support of the Homeland Response Force (HRF) mission, which includes search-and-rescue operations, lifting and moving with ropes, breach and breaking,

*118th Sapper Company, Soldiers training for search and extraction at the RIG Course in Oklahoma, early 2012, as a part of the Homeland Response Force mission. Specialist Gonzalez in the forefront.*



shoring, lifting and hauling. In order to accomplish these tasks, 118th Soldiers and leaders were trained by the Magna (Utah) Task

Force 1, Army-certified HRF trainers and all have attended rig and hazmat courses in Oklahoma and Utah. First Sgt. Charles Barkey on Family Day July 15 handed over the duties of first sergeant to 1st Sgt. Garrett Whatcott.

The 1457th Forward Support Company (FSC) supported all operations for the Battalion during FY 2012. The FSC planned and executed 32 separate support requests to feed, fuel or fix the operating force in addition to internal training activities. It provided fuel and field-feeding support for the Davis County windstorm response in Northern Utah and sustained the Battalion during its Annual Training at Camp Williams. Although no overseas deployment training was conducted, the sections within the FSC worked diligently to improve the speed and efficacy of the support it provides, as well as the readiness of its Soldiers.



*FSC, 1457th Engineer Soldiers completing a challenge on the Leadership Reaction Course during Annual Training 2012.*

The 116th Engineer Company has definitely demonstrated its capabilities and value to the State of Utah and the Utah National Guard during FY 2012. In December the unit was mobilized in support of the Davis County windstorm response. More than 50 Soldiers of the 116th, plus engineer equipment, such as 20-ton dump trucks, 5-ton dump trucks and 5 yard loaders were deployed to Davis County in support of the cleanup efforts after a severe windstorm caused property damage for area residents. The 116th continues to provide Engineer support to Camp

Williams with projects such as the new Combat City training area and the building of roads and firebreaks. The roads and firebreaks provided added safety, not only for Camp Williams properties, but the surrounding communities as well during the Pinyon Fire. The 116th Engineer Company is proud of their ability to quickly and professionally support the State of Utah in an emergency.



*Spc. Paul Gibbs, 624th Engineer Company, winds up a ratchet strap on Forward Operating Base Sharana, Afghanistan, Nov. 15, 2012. Members of the 624th Engineer Company are currently deployed to Afghanistan.*

The 624th Engineer Company (Vertical) spent the past year preparing for their deployment to Afghanistan. The Company focused on individual Soldier tasks, tactical convoy operations, NBC, family readiness and MOS qualification. Through the outstanding effort of Company leadership and full-time staff, the deployment manning document was built, the Duty MOSQ rate increased from 75 to 91 percent and the unit was able to deploy with their full complement of 147 Soldiers. During the months of May, June and July, the Company completed a successful certification exercise, all predeployment Yellow Ribbon events and deployed to Afghanistan. The 624th is expected to redeploy to the U.S. sometime after the second quarter of Fiscal Year 2013. 

## 300th Military Intelligence Brigade (Linguist)



Headquartered in Draper, Utah, the 300th Military Intelligence Brigade (Linguist) consists of six military intelligence (MI) battalions totaling over 2,000 Soldiers in seven states: Utah, Washington, California, Louisiana, Florida, Illinois and Massachusetts.

The 300th MI Brigade provides linguist support across the spectrum of national defense agencies and military units. Their Military Intelligence specialties include Human Intelligence (HUMINT), Signals Intelligence (SIGINT), and Counterintelligence. When called on by the governor, the 300th Military Intelligence Brigade (Linguist) deploys in support of state contingencies.

During 2012, Soldiers in the 300th Military Intelligence Brigade maintained proficiency in more than 39 foreign languages, deploying to over 26 countries to assist as interpreters, translators and intelligence professionals in a variety of Joint Chief of Staff military exercises. This continues the brigade's proud and distinguished support to the Army's Combined and Joint Commands, most of the Army's Major Commands, and many of the nation's intelligence agencies operating throughout the world.



Brigade Soldiers continue to provide full-time and part-time support from home station, working as linguists or analysts on national-level, time-sensitive missions from various agencies and combatant commands.

In March 2012, the Brigade hosted its 23rd annual Language Conference. This was an excellent opportunity to show the viable impact of military linguists and explore their role and training needs. In an effort to help improve the training and use of military linguists, we invited Department of Defense personnel, representatives from academia and business and others to present information to benefit linguists and leaders alike. Distinguished guests and presenters included Brig. Gen. Jim H. Keffer, Deputy Chief, Central Security Service; Brig. Gen. Robert L. Walter, Jr., Deputy Commanding General, INSCOM; Dr. Michael A. Nugent, Director, Defense Language and National Security Education Office; and Dr. Donald C. Fischer, Provost, Defense Language Institute.

In June the Brigade hosted Panther Strike at Camp Williams. Panther Strike is a Military Intelligence training event that began over a decade ago as a battalion-sized exercise. This year over 600 MI Soldiers, trainers and professionals from 14 states, Guam, Canada, the U.K., Australia and New Zealand participated. The goal has been to expand the size and scope of Panther Strike to make it into the premier MI training event in the nation. Lieutenant Col. Joseph Green, commander of 142nd MI Battalion and Task Force Panther commander, said that the exercise has recently shifted from a relatively small exercise, focused on human intelligence, to a large-scale, multidiscipline exercise that incorporates human intelligence, signals intelligence, counterintelligence, and imagery intelligence, all acting at the same time in a real-world, deployment-based scenario, to prepare

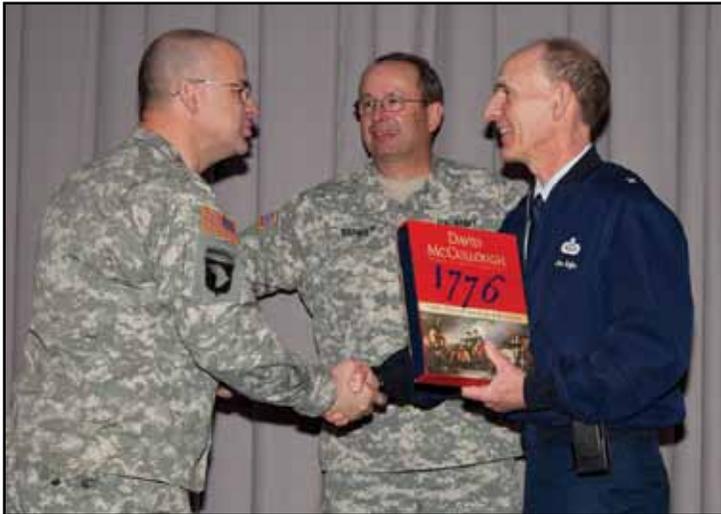
MI Soldiers for the kinds of missions they face when deployed. To quote a Soldier, “Panther Strike was awesome,” said Pfc. Keiyonna Lighten, an intelligence analyst from Forest Park, Ga., who serves with Co. B, 48th Brigade Special Troops Battalion.

New to the brigade mission for 2012 is the Security Element (SECEL) for the Homeland Response Force (HRF).

Two hundred Soldiers from the 141st MI BN donned chemical suits and masks to complete the HRF's external validation at the Magna rubble pile. Soldiers filled the role of security personnel, helping civilians move from a contaminated area and through

decontamination and the medical treatment process. Evaluators injected scenarios to cause chaos and assess the response. As part of the injects, evaluators sent four roleplayers who spoke French, Chinese, German and American Sign Language. In all of these events the unit securing the area had linguists fluent in each language and was able to de-escalate the situation and resolve victims' concerns. Soldiers down to the lowest level interacted positively with the civilian populace in a calm, collected manner.

The 300th Military Intelligence Brigade is commanded by Col. Derek Tolman and Command Sgt. Maj. Lane Wayment. 🇺🇸



Colonel Derek Tolman (Left), Maj. Gen. Brian Tarbet (Center), Brig. Gen.(P) Jim Keffer—Language Conference keynote speaker Keffer receives a token of appreciation from Tarbet.



Soldiers visit Language Conference booths where the newest technology is demonstrated.

# 141st Military Intelligence Battalion (Linguist)



The 141st Military Intelligence Battalion (Linguist) had another productive and challenging year of training. In addition to performing many of its traditional missions, the Battalion began a new homeland-response mission.

Battalion training this year was heavily focused on preparing for a new mission to serve as part of the Homeland Response Force (HRF). The 141st MI Battalion is tasked to provide a security element for a potential chemical, biological, radiological, nuclear or explosive (CBRNE) incident, terrorist attack or other domestic emergency. An additional duty the unit has is to support decontamination operations.

Each Soldier involved in the HRF received extensive hazardous materials training including a one-week, hands-on, hazardous-operations course.

The Battalion's Annual Training in July consisted of a major HRF certification exercise. The exercise was held at Camp Williams and at the Salt Lake County Unified Fire Authority training site in Magna, Utah.

The Battalion exceeded the standards for a security element. The Soldier's interpersonal

skills and language skills were praised for contributing to the success of the exercise.

The Battalion sent Soldiers all over the world in support of overseas contingency operations, as well as humanitarian and operational missions. These missions extended to places such as Korea, Gabon, Oman, Japan, Mali, Morocco, Jordan, Chile, Cape Verde, Greece, Uganda, Germany, Guatemala, Ghana and Italy. The Battalion also accomplished many Language-Enhancement and Assessment programs around the world to locations including Korea, Spain, Ukraine, France, Italy, Portugal, Taiwan and Germany.

Battalion Soldiers are employed full time in various language projects in the state including the Joint Language Training Center, Field Station Utah (Ringgold) and the Reach Language Support Program. These projects enhance and maintain Soldier's language skills and provide much-needed language help to various government agencies around the country. Many Soldiers are also employed at the Regional Training Institute. Due to their experience and skills, the 141st Soldiers are highly sought after to train Soldiers in the art of interrogation and counterintelligence.

The 141st completed a north/south realignment moving Bravo Company in Logan to the 142nd MI Battalion and picking up Delta Company in Orem from the 142nd MI Battalion. The Battalion now has companies from Draper to St. George.

The Battalion held a change in command this year. In January, Lt. Col. David Becker assumed command from Lt. Col. Matt Price. The Battalion command sergeant major is Michael Loffland. 

*Soldiers from the 141st Military Intelligence Brigade conduct training at the Afghan Village at Camp Williams.*



*Soldiers from the 142nd Military Intelligence Brigade participate in Panther Strike.*

## 142nd Military Intelligence Battalion (Linguist)



Under the command of Lt. Col. Joseph Green and Command Sgt. Maj. Victor Gonzalez, the 142nd Military Intelligence Battalion (Linguist) aggressively planned, trained, and conducted various operations during Fiscal Year 2012.

The Battalion's overall mission is to provide Military Intelligence and linguist capabilities to the military.

The main event for the 142nd during the training year was exercise Panther Strike, held in June at Camp Williams, Utah. The Battalion spent more than a year planning the exercise and committed 264 intelligence and support participants to its execution. As the first multidiscipline intelligence exercise of its kind, Panther Strike attracted more than 600 intelligence professionals (Active and Reserve) from throughout the United States, as well as NATO participants from Canada, England, Australia and New Zealand.

The 142nd was responsible for nearly tripling the size of the exercise and securing extensive support from the U.S. Intelligence community. Panther Strike developed



for the first time into a NATO exercise and combined human intelligence, signals intelligence, counterintelligence, imagery intelligence and intelligence analysis in a robust Afghanistan-based scenario.

Also this year, Soldiers of the 142nd continued to support worldwide language and intelligence missions. Soldiers were sent to Canada, Chile, France, Gabon, Germany, Ghana, Greece, Guatemala, Italy, Japan, Jordan, Korea, Mali, Mauritania, Mongolia, Morocco, Oman, Senegal, Spain, Thailand, Uganda and the United Kingdom.

The Battalion remains relevant by providing just over 100 Soldiers on active-duty orders supporting operations and reach-back-intelligence capabilities. In addition to preparing for its wartime mission, the Battalion provided support to the Homeland Response Force evaluation, the Great Utah ShakeOut, and three fires within the state.

Changes this year included the changes of command in Alpha Company, between Maj. Anderson and Maj. Christopherson; Bravo Company, between Maj. Holman and Maj. Price; and Delta Company, between Maj. Sheely and Maj. Helco.

The 142nd remains committed to its linguist heritage while effectively training intelligence professionals for future deployments. The Battalion is dedicated to producing strong leaders, well-trained Soldiers and well-prepared families. 



Building upon its proud 66-year history, the Utah Air National Guard (UTANG) continues to be a major force in 2012. Located adjacent to Salt Lake International Airport, the UTANG projects its refueling mission worldwide, supplying fuel from its KC-135R aerial refuelers to a wide variety of NATO aircraft supporting real-world combat and humanitarian missions, as well as routinely supporting air operations across the western United States.

In 2012 the UTANG saw many personnel changes. Currently led by Brig. Gen. David Fountain, who assumed command earlier in the year from retiring Brig. Gen. Wayne Lee. Colonel Kenneth Gammon was also promoted to brigadier general for his duties as Director of Joint Staff, while Col. Kelvin Findlay retired from the UTANG and his position as chief of staff.

The 151st Air Refueling Wing is the largest component of the UTANG, commanded by Col. Samuel Ramsay. Also included in the UTANG are tenant units at the base, including the 101st Information Operations Flight, commanded by Lt. Col. Kevin Nucitelli; the 109th Air Control Squadron, commanded by Lt. Col. Randy Stevens; the 130th Engineering Installation Squadron, commanded by Lt. Col. Kevin Tobias; and the 169th Intelligence Squadron, commanded by Lt. Col. Jonathan Boyd.



These associate units are assigned to the UTANG, though not a part of the 151st ARW, and play a critical role in the partnership to achieve the overall mission.

The 1,400-plus highly trained members of the UTANG show a strong sense of commitment to their mission and a high level of training, as evidenced by their strong performance in an Operational Readiness Inspection, where they received an Excellent rating. This inspection simulated the unit being deployed to a combat location, participating in the fight, being attacked, continuing to survive and operate and finally returning home. This inspection happens once every five years, and it required months of preparation.

The UTANG also participated in the Great Utah ShakeOut, a multistate exercise designed to test its ability to handle a large-scale natural disaster at home. As always, the men and women of the UTANG displayed exceptional levels of motivation and skill, easily handling the tasks and challenges presented to them following a simulated earthquake.

With many of its members deployed to various regions around the globe supporting combat missions through Air Expeditionary Forces rotations, the UTANG also showed a strong commitment to its state mission, supporting the annual Freedom Academy, the newly opened Fisher House beside the Veterans Administration hospital and other local causes.

The UTANG looks forward to many more years of dedicated service to both its federal and state missions, providing to the citizens of this country and the State of Utah critical support on any front. 



*Firefighters from the 151st Civil Engineering Squadron coordinate the search of a smoke-filled room for an Operational Readiness Exercise at the Utah Air National Guard Base in Salt Lake City April 14, 2012.*



*An F-16 Fighting Falcon from the 388th Fighter Wing, Hill Air Force Base, Utah, receives fuel from a 151st Air Refueling Wing KC-135 during a training operation Feb. 9 near Wendover, Utah.*



*Crew Chief Airman 1st Class Trevor Foisy removes a gasket from the wheel well of a KC-135 aircraft at the Utah Air National Guard Base April 14, 2012.*

# 151st Air Refueling Wing



Four A-10 Thunderbolts from the 124th Fighter Wing, Idaho Air National Guard, get refueled from a Boeing KC-135 Stratotanker, from the 151st Air Refueling Wing, Utah Air National Guard Feb. 15, 2012.

Airman Appreciation Day 2012 held at the Utah Air National Guard Base.



Fiscal Year 2012 finally brought a close to the vigorous 18-month, Wing-inspection cycle that once again proved that the 151st Air Refueling Wing is more than capable of accomplishing its mission anytime, anywhere. The fiscal year started off with a no-notice Nuclear Operational Readiness Inspection that occurred during the high-level USSTRATCOM exercise Global Thunder 12. The Wing was deemed “Mission Ready” with aircrews and command-post participants receiving an Excellent rating on Nuclear Control Order Procedures.

The Wing then focused on preparing for the spring Operational Readiness Inspection, the Medical Group prepared for a Health Services Inspection, Wing Safety prepared for an Environmental Health and Occupational Safety Inspection and the Homeland Response Force (HRF) ANG medical element prepared for its certification exercise. All Wing inspections and the HRF exercise evaluation culminated in exceptional ratings and numerous best practices were recognized.

The base held an Airman Appreciation Day in May 2012, designed to thank all of our dedicated Airmen for

their service and to provide a resource and job fair to assist Air Guardmembers with their needs. The Wing also hosted the four-star Air Mobility Command commander, Gen. Raymond Johns, and showcased the great units and outstanding Airmen we have in the Utah Air National Guard.

The operational tempo of the Wing did not slow down during the exercise and inspection cycle. It resulted in the highest number of flying hours flown, over an 18 percent increase over last year, and more pounds of fuel delivered to receivers than ever before. Our Airmen continued to deploy around to world, with the largest deployment consisting of aircraft and more than 130 flyers, maintainers and others providing refueling support in the Pacific theater at Anderson Air Force Base, Guam.

Overall, FY12 found the Wing deeply engaged in doing what it does best: deploying and training our Airmen to fly, fight and win—in air, space and cyberspace. With competition for the KC-46 on the horizon, the Utah Air National Guard is preparing and readying itself to continue to engage in the aerial-refueling, airlift and aeromedical evacuation mission in the future. 🇺🇸

# 151st Operations Group 151st Operations Support Flight 191st Air Refueling Squadron

The 151st Operations Group's (OG) primary responsibility is to professionally operate the KC-135R Stratotanker. The air-refueling mission enhances the Air Force's ability to accomplish missions of global reach, global power and air superiority. The KC-135R is also capable of providing aeromedical evacuation support and transporting troops and cargo, aggressively extending global reach, force projection and humanitarian support throughout all regions of the world.



In 2012 the Group was challenged with the highest of operational tempos. Due to the

cooperative efforts of every individual, the 151st OG flew 4,388 hours of flight time in Fiscal Year 2012, over 600 hours more than the previous year and reflects a 37 percent increase over long-term standards set throughout most of the 1990s of an annual hourly burn of around 3,050. This also reflects the highest number of flight hours flown since the OG and the Wing received the KC-135 Stratotanker in 1978. We did this while maintaining one crew and aircraft dedicated to a continuous 24/7 peacetime alert mission and complying with two major inspections. This was all done with fewer aircraft and aircrew members than we had throughout the 80s and 90s.

FY12 started with a no-notice Nuclear Operational Readiness Inspection (NORI) in conjunction with the nationwide Global Thunder exercise. Our members stepped up to the challenge and impressed the inspection team, attaining an Excellent rating.

This inspection was quickly followed by the ASEV (Aircrew Standards and Evaluation Visit) inspection, where once again our team came out on top with an overall Outstanding rating.

In 2012 the 191st ARS had a nearly constant presence in the Persian Gulf, normally with one jet and two crews, flying missions in direct support of Operations Enduring and Iraqi Freedom. Air-refueling support assisted in sustainment of a wide array of stabilization efforts within the AFCENT theater. We also had a deployment to the PACAF theater with multiple jets, crew and support personnel. We assisted NATO both operationally and in the training of their NATO AWACS crews, flying missions from Geilenkirchen, Germany. Aircrew Flight Equipment Airmen voluntarily deployed several times to various locations throughout the AFCENT and SOUTHCOM theaters, filling critically needed positions to further the mission. This eight-person shop pulled more than 16 months of deployed time among shop members during FY12.

With the continued strain on active-duty tanker assets, the

191st ARS continued to support the Air Force through Long-Term Military Personnel Appropriation (LTMPA) taskings. The addition of the LTMPA mission above and beyond the normal flying operations assigned to the 151st will put one jet and crew on call to fulfill nearly any Air Mobility Command mission. These missions can be anything from U.S.-based air refueling and troop movements to overseas fighter drags, cargo or troop hauls and aeromedical evacuations.

The 151st OSF Intelligence shop gained a new tasking directly from the Air Mobility Threat Working Group to be one of only two Guard units across the country providing airfield and country-threat assessments used by war planners and operators from all the armed services. This added about four to six new full-time positions to cover the demand.

The Operations Group is busier than we have ever been. While training our new Airmen we must ensure focused vigilance on maintaining only the highest standards of safety and professionalism. 🇺🇸

## 151st Medical Group 151st Medical Squadron



The 151st Medical Group (MDG) is an Air Mobility Command-gained unit serving approximately 1,500 Air National Guardmembers in 20 different units. The Medical Group provides medical services and training necessary to maintain the highest degree of medical readiness for armed conflicts and mass-casualty contingencies due to man-made or natural disasters. The Medical Group supports the readiness missions of the 151st Air Refueling Wing, the 191st Operations Group, associated tenant units and the Utah National Guard.

The Medical Group had a productive year. The unit was engaged extensively in preparing for the Air Force Inspection Agency Health Service Inspection that occurred in August 2012. The unit achieved a fully compliant rating of 96 percent. This score was the highest for any Air Guard unit in 2012 year to date and highlighted the extensive work the Medical Group does to support the medical needs of the Utah Air National Guard and the State of Utah.

The Medical Group doubled in personnel by gaining a new squadron of 47 personnel dedicated to the Homeland Response Force/CBRNE-Enhanced Response Force Package (HRF/CERFP) mission. The new CERFP Medical Element team is part of the 566-member team partnered with the Army National Guard that provides localized response to natural disasters, acts of terrorism and other needs of the governor of Utah.

The HRF/CERFP received validation from the National Guard Bureau and recognition from the Joint Interagency Training and Education Center evaluators as the best Homeland Response Force to date. Rigorous planning and execution of the new 47-member Medical Element was completed from the ground up, with \$1.5 million in supplies and manpower requirements. Traditional members were recruited, trained in over 50 mandatory requirements and performed with 100 percent accuracy within an 18-month time frame.

The Medical Group also provided critical AEF/OIF support in 2012. Lt. Col. Walter Townson and Lt. Col. Richard Sharp deployed as flight surgeons with the 191st Air Refueling Squadron to Guam in support of critical flying missions being conducted downrange in combat areas. Also, Technical Sgt. Stephen Sagers deployed to Germany as part of a Critical Care Air Transport Team (CCATT) and completed numerous missions providing life-sustaining care to patients injured in combat who were being transferred back to the United States.



*Personnel from the 151st CERFP Medical Element practice set up of the treatment tents outside their building during the exercise..*



In addition, members of the Medical Group attended the National Readiness Frontiers training conference held in Jacksonville, Fla., and received valuable training to enhance the skills and capabilities of its members. The 151st MDG supported the 151st Air Refueling Wing in the successful completion of its Operational Readiness Inspection (ORI). The Medical Group provided 10 members: two in the Emergency Operation Center and eight medical providers, who stood up and manned a Medical Control Center. The Wing received an overall Excellent rating. 🇺🇸



*Left to right: Airman 1st Class Arielle Grewal, a Search and Extraction Medic from the 151st Medical Group CERFP Medical Element, cuts through a metal pipe during extraction training. Captain Christine Bringard, CERFP Medical Plans and Operations Officer from the 151st Medical Group, discusses placement of assets in treatment tents with Major Trent Borden, CERFP Medical Element Critical Care Nurse, as a practice site is set up.*

**151st Maintenance Group**  
**151st Aircraft Maintenance Squadron**  
**151st Maintenance Squadron**  
**151st Maintenance Operations Flight**



The 151st Maintenance Group completed a year with unprecedented success in flying hours and number of sorties flown. The Group flew more than 4,300 hours, participated in two major inspections, maintained a constant presence in CENTCOM with jets and maintainers, deployed to PACAF, participated in NATO training in Geilenkirchen, Germany, and produced the First Sergeant of the Year for the Air National Guard.

In November, the Maintenance Group generated three aircraft as part of the Nuclear Operational Readiness Inspection, contributing to the overall success and a Satisfactory rating. Several maintainers receive special recognition for outstanding performance.

Later in the year, the Maintenance Group took part in the first No-Notice ATSO inspection. They demonstrated their ability to survive and operate during chemical or biological weapon attacks. Again, the Group performed superbly, helping achieve an Excellent rating and setting the bar for the other tanker units across the country.

For 10 out of 12 months in 2012, the Maintenance Group averaged one jet and 10 to 15 personnel deployed to different locations in CENTCOM, supporting Operation Enduring Freedom. Having a jet and several maintainers constantly deployed has presented several



*Various tail flashes of units deployed to Al Udeid, Qatar.*

*Left to right: Master Sgt. Parnell, Airman 1st Class Palmer, Airman 1st Class Naylor, Chief Master Sgt. Quintana, Capt. Burrous and Master Sgt. Ward in Al Udeid, Qatar.*



challenges to the Maintenance Group. At times throughout the year, they have had no jets on the ramp to fly local missions, and during the swap-out time for deployment nearly 30 personnel were unavailable for drill participation and training.

The Maintenance Group deployed to Geilenkirchen, Germany, to support NATO AWACS this past summer with two jets and 18 maintainers. This was an excellent opportunity to work from a NATO base and maintain a relationship with other countries while helping them maintain currency in aerial refueling operations.

The Maintenance group had the great fortune of being home to the Utah Air National Guard's First Sergeant of the Year for 2012. This honor reflects the great tradition and professionalism of all our dedicated Airmen working in the Maintenance Group. It has been a record-setting year for the UTANG in flying hours and sorties. Moving into 2013, the pace will continue to increase and the Maintenance Group will continue to soar to greater heights as new challenges are placed before us. 🇺🇸

## 151st Security Forces Squadron



*The 151st Security Forces Squadron group photo.*



The 151st Security Forces Squadron is tasked to protect and defend personnel, property and Air Force Protection Level assets. They provide combat-arms training and maintenance for Wing personnel, support civil authorities in disaster relief and emergency situations, and stand ready to support Air Expeditionary requirements and short-notice taskings.

The Squadron began 2012 by successfully tackling a no-notice Nuclear Operational Readiness Inspection. They built and strengthened community relations by providing security and traffic control at the annual Veterans Day concert at the Huntsman Center. In November, Master Sgt. Shatiece Werner, Staff Sgt. Brandon Phelps, Staff Sgt. Danny Whitlock, and Airman 1st Class Sarah McIntosh mentored students from Hillside Middle School as they demonstrated Security Forces weapons, equipment and shared their military experiences.

In January 2012, Master Sgt. Mitchell Hooper led a seven member team from the 151 SFS while deployed to the island of Crete in support of the 169th Intelligence Squadron's mission to conduct intelligence collection, analysis, and reporting for national-level/combatant commander Intelligence requirements.

The month of May 2012 continued to challenge and sharpen the Squadron's security and law enforcement knowledge and skills as they flawlessly executed their duties during the ORI. The Inspector General's staff awarded the Squadron an overall Excellent during the inspection and presented two of the three IG coins awarded during the inspection to Senior Airman Justin Lemon and Staff Sgt. Greg Barr.

Leadership change was a major part of the Squadron's continued growth and development in 2012. In March, Master Sgt. John Jurkowski replaced Master Sgt. John Nicholas as Squadron first sergeant. In June, the Squadron bid farewell to Lt. Col. Todd Meyer, as he retired with 32 years of military service from the Utah Air National Guard. The Squadron welcomed

Maj. Wilmer R. Castillo as its new commander. Castillo joins the Squadron with 10 years of military service with experience in the Security Forces and Intelligence career fields.

To finalize the year, the Squadron fortified its security ties by supporting the 75th Security Forces Squadron at Hill Air Force Base with a staff assistance visit prior to their consolidated unit inspection. A mutual-support agreement with the Salt Lake International Airport's security and law enforcement entities was also initiated. Lastly, a 13-person team was sent to the Security Forces Regional Training Center at Fort Bliss, Texas, in support of a possible AEF deployment. 



*Pre deployment training team Fort Bliss, Texas.*



*Above: Senior Airman Cooper during pre deployment training Fort Bliss, Texas. Left: Vehicle and convoy training Fort Bliss, Texas.*

## 151st Civil Engineering Squadron



2012 was a year of inspection focus for the 151st Civil Engineering Squadron (CES). Civil Engineering's mission is to program, design and construct new facilities and provide ongoing operational and maintenance support for the Utah

Air National Guard and its assigned units. The 151st Civil Engineering Squadron also provides trained and ready personnel to meet the state and federal missions to support peacetime and wartime contingencies such as air-base construction, fire-fighting, Explosive Ordnance Disposal (EOD), and emergency-management activities.

On May 4, the CES went through an Air Mobility Command Operational Readiness Inspection (ORI). Civil Engineering personnel received Outstanding and Excellent ratings for operations and base recovery. This inspection tested Civil Engineering's abilities to survive and operate in the event of a chemical or nuclear attack. The emergency-management team lead the base in flawless execution

of a wartime scenario of the base attack and recovery. The ORI and preparations provided a review of core competencies for the 151st CES's critical air-base operations in a simulated combat environment.

The 151st CES had seven airmen deployed during 2012, while EOD had two technicians deployed to Afghanistan. Master Sgt. Tim Edwards functioned as a deployed EOD team leader and was awarded the Bronze star for Meritorious Service. EOD personnel, while deployed, defeated numerous Improvised Explosive Devices and cleared more than 536 miles of critical



*The 151st Civil Engineering Squadron oversaw design and construction of building 220 which houses a new fire station, gymnasium, Explosive Ordnance Disposal section and mobility processing center for the Utah Air National Guard.*

transportation lines. EOD also partnered and mentored seven Afghan EOD personnel. The other five deployed Airmen performed critical escort and oversight duties of third-country nationals and host-nation contractors. All personnel were deployed in the U.S. Central Command area of operations.

After three years of construction the new fire station/EOD/Mobility Processing/Base Fitness Center composite facility was completed in May 2012. This facility provides much-needed infrastructure to the installation and provides state-of-the-art

facilities for Airmen.

Members of the 151st CES are looking forward to FY 2013. They will be preparing to attend Silver Flag training in November of 2012. Silver Flag is contingency training designed to teach Airmen core competencies for setting up and sustaining a bare base anywhere in the world. Civil Engineering has also requested to perform a deployment for training in the fall of 2013. 



*ORE Prep: 151 Civil Engineering Squadron members receiving instruction on how to survive and operate in a nuclear biological and chemical warfare environment.*



*151st Civil Engineering Squadron firefighters coordinate the search of a smoke-filled room for an Operational Readiness Exercise.*



*151 Civil Engineering Squadron Emergency Management personnel displaying the ability to survive and operate in a chemical environment during base Operational Readiness Inspection.*

## 151st Logistics Readiness Squadron



Lt. Col. Susan L. Melton commands the 151st Logistics Readiness Squadron (LRS). The LRS mission is to provide supplies, equipment, fuel, transportation, vehicle operations and maintenance, and logistics readiness support to the 151st Air Refueling Wing and four associate units.

The Squadron currently has 98 members who throughout the past year have deployed to Europe, Iraq, Kuwait, Qatar, Kyrgyzstan, Japan, Guam and Afghanistan, as well as other areas within the continental United States.

The LRS Equipment Management Element managed more than 5,700 equipment assets with a value of over \$72 million. Materiel Management averaged approximately 14,500 transactions monthly and maintained 12,200 item-record details. They maintained an independent aircraft spare-parts kit with a value of almost \$7 million. The LRS managed a stock-fund account of over \$2.5 million.



The Fuels Flight received 3.2 million gallons of jet fuel, 11,911 gallons of gasoline and 25,663 gallons of diesel. They issued 3.1 million total gallons and defueled 125,911 gallons of jet fuel. The Laboratory Team performed 468 sample tests for the year. There were 3.9

million gallons of JP8 transferred by our Stratotankers, with an average of 322,542 in-flight gallons processed per month.

The Vehicle Management Flight maintained 150 vehicles worth over \$7.8 million at an operational rate of 92 percent. They serviced, repaired and troubleshoot engines, electrical systems, hydraulic systems and cooling systems on a wide variety of vehicles.

The Distribution Flight consists of Vehicle Operations, Passenger Travel, Cargo Processing and Receiving. Vehicle Operations dispatched more than 700 vehicles, delivering more than 1,700 items. Passenger Travel processed 1,073 airline tickets, at a value of over \$650,000. Cargo Processing shipped over 2,800 shipments, at a weight of nearly 179 short tons. Receiving processed more than 7,500 inbound shipments.

The Plans and Integration Section's primary responsibility is war-reserve-material accountability, in-garrison expeditionary site plan, AEF reporting Tool, unit-deployment manager training, and support-agreement management. This section plays an integral part in deploying and redeploying all personnel and cargo for the 151st ARW and associated units.

The Small Air Terminal deployed more than 840 duty passengers and provided space-available service for 100 passengers. They deployed 189 short tons of cargo in support of Air Expeditionary Forces (AEF) missions.

Logistics Readiness Squadron personnel are dedicated to the needs of the community, state and nation and will continue to be an effective and efficient steward of the public trust. 



*The 151st Civil Engineering Squadron.*

## 151st Force Support Squadron



The 151st Force Support Squadron (FSS) has 14 full-time and 22 drill-status Guardmembers, who provide in-garrison and deployed personnel, services and Family Readiness for more than 1,400 ANG members, dependents,

Servicemembers from all branches, retirees, and government contractors. Additionally, the Squadron forecasts, manages and executes personnel policies and actions, provides food service, lodging, physical fitness training, Airman and family readiness, and honor guard for the Utah Air National Guard.

Fiscal Year 2012 was a busy year for the FSS. More than 45 in/outprocessing lines were held to support more than 600 personnel deploying in support of numerous separate individual and unit mobilizations for Operations Unified Protector, Noble Eagle, Enduring Freedom, Iraqi Freedom, Operation New Dawn and counterdrug operations.

The FSS was involved with many significant events over the past year, beginning with a no-notice Nuclear Operational Readiness Inspection (NORI). With only a week's notice, unit personnel stepped up and performed in an outstanding manner. FSS was responsible for inprocessing and the movement of incoming military personnel for Joint Reception, Staging, Onward Movement and Integration (JRSOI) during the state-organized Great Utah ShakeOut earthquake exercise. The unit received an Outstanding rating for accountability during the

151st ARW's ORI. A deployment for training was arranged to Hickam Air Force Base, Hawaii, to backfill deployed active-duty personnel. The deployment was a great success with interactive training conducted with active-duty personnel and all required Services' training tasks accomplished.

The FSS is comprised of four flights: Force Development, Manpower Personnel, Airman and Family Services and Sustainment Services. Force Development manages education and training. Manpower Personnel handles customer support, force management and career development, Airman and Family Services manages Family Programs and Personal and Family Readiness. Sustainment Services manages food operations, fitness and sports, lodging and outdoor recreation, while Force Readiness prepares and assists the 151st Air Refueling Wing and its tenant units to deploy.

2012 has seen a number of personnel changes within the FSS. We bid a farewell to Senior Master Sgt. Eric McCaunahy, Tech. Sgt. Lalani Nielson, Tech. Sgt. Brittney Edwards and Senior Airman Rebecca Bagley. New personnel are Senior Airman Geiber Rea, Staff Sgt. Tim Smith, Staff Sgt. Jada Slaton and Airman 1st Class Julian Jackson.

The 151st Force Support Squadron continually provides quality customer service due to their outstanding personnel, who ensure that they are trained and qualified in the latest Air Force systems. Additionally, they train individual unit command-support-staff representatives. This allows members of the Utah Air National Guard to be assured that their personnel, benefits, and employment history are continually monitored and updated.





## 151st Communications and Information Flight



The 151st Communications Flight has been involved with several large, high-value, high-dollar projects over the past year involving infrastructure modernization and upgrade.

The Outside Plant project installed redundant pathways to 32 buildings on the base and increased capability. At a cost of \$1.5 million, 39,152 feet of fiber-optic cable was installed along with 10 manholes, 2 handholes and required 1,804 fiber splices. Backup capability of voice and data service is now assured with this project.

Two related projects on the installation affected voice service. First, voice equipment was brought up to Air Force standard for security and compliance of Defense Information Systems. Second, new switches were installed that allowed for implementing Voice Over Internet Protocol (VOIP) technology, allowing for greater flexibility of phone service at a reduced cost. With a price tag of \$88,000, it allowed for the removal of old equipment and replaced it with current technology.

The completion of a new fire station required installation of communications equipment to be installed, allowing personnel to function more efficiently. Combined with this was moving the

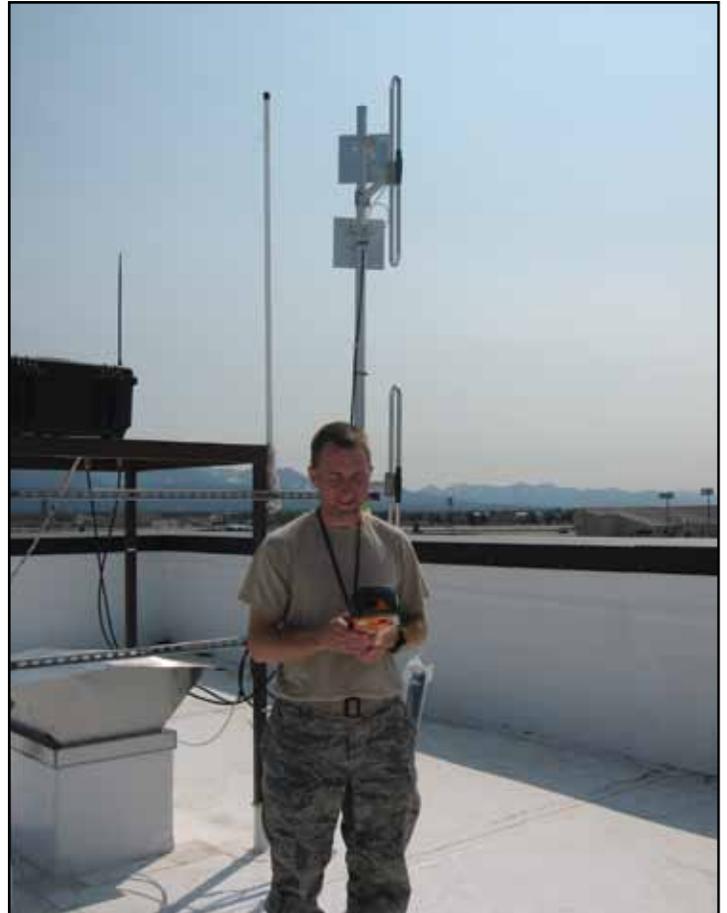
Emergency Operations Center. This required coordination with several organizations to ensure that communications systems were configured to fulfill customer requirements.

Four personnel were deployed to Joint Base Elmendorf-Richardson, Alaska, to work with the 176th Communications Flight to install antennas and cell-phone repeaters. Work was performed over a three-week period and had a substantial impact at the base.

Also of significance for the unit, Lt. Col. Kevin Tobias was assigned as commander of the 130th Engineering Installation Squadron, leaving a vacancy in the unit. Senior Master Sgt. Amy Bocage was selected as the replacement, and after attending AMS and receiving her commission, she will assume command. Master Sgt. Kristie Tuero was selected as the new Plans Branch chief, and Master Sgt. Michael Wade will be the new Plans and Programs office head.

This year the Communications Flight was relieved of the Joint Interoperability Site Communications Capability platform. This mission was reassigned to the Utah Army National Guard and handed over to the Homeland Response Force.

The unit was also tasked to participate in the 151st Air Refueling Wing's Operational Readiness Inspection in several different capacities. This participation garnered recognition for several areas where Communication Flight personnel were assigned, resulting in a grade of Excellent by the Inspector General. This group was also identified as outstanding performers as well. 



Left: Tech. Sgt. Bodie Peterson training Senior Airman Adam Tubbs on setting up a cell phone repeater antenna at the 176WG in Elmendorf Air Force Base, Alaska. Right: Tech. Sgt. Bodie Peterson conducting cell signal strength testing at the 176WG in Elmendorf AFB, Alaska.

# 109th Air Control Squadron



The mission of the 109th Air Control Squadron is to provide reliable and secure command, control, communications, computer and intelligence anytime, anywhere. After the unit's 2010 Southwest Asia deployment,

followed by a very busy inspection cycle in 2011, the Warlocks got back to their roots and focused on training and exercises in 2012. In April the Warlocks sent 54 unit members to Wendover, Nev., to take part in a 12-day tactical field exercise. During this exercise, the unit connected the deployed site's radar and radios with the unit at the Utah Air National Guard Base. This connectivity lasted for more than 200 hours via satellite. Simultaneously, the unit hosted Air Combat Command's radar-jamming exercise that provided top-notch, electronic-attack and electronic-protect training to nine operators from active-duty and Air National Guard Air Control Squadrons. The unit finished off its Annual Training period with a two-day ability-to-survive-and-operate exercise, which was flawlessly executed.



Throughout the year, Warlock maintainers have been participating in the Operations Module Service Life-Extension program and software testing at the Control and Reporting Center Integrated Software facility located at Hill Air Force Base, Utah. Additionally, the Radar Maintenance team has played a huge role in helping out the Air Force Weather Agency test a new weather capability for the AN/TPS-75 radar. Each of the radar maintainers received a letter of appreciation from the Air Force Weather Agency commander following this testing.

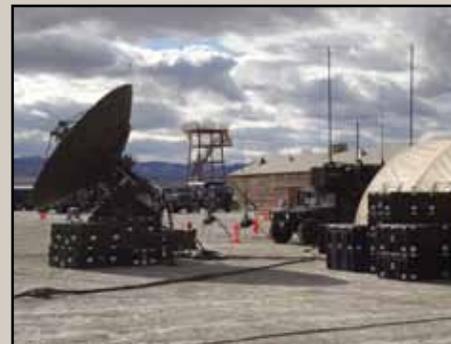
In June, the 109th sent two crews of operators to participate in Virtual Flag 12-3 at Kirtland Air Force Base, N.M. This two-week exercise ensured that operations crews exercised the most current joint tactics, techniques and procedures. Throughout this exercise, the Warlocks included U.S. Marine Corps operators, as well as U.S. Army Air Defense Artillery operators, into their crew construct to ensure that their lethality during simulations was maximized. In September, the 109th sent 21 operators and maintainers to fight in the Navy's Fleet Synthetic Training Joint exercise at Camp Rilea, Ore. This joint training was the capstone event for the Navy's Nimitz Strike Group before their operational deployment.

In 2013, the 109th ACS Warlocks look forward to gearing up for our next unit mobilization to fight the war abroad. Warlocks... ANYTIME, ANYWHERE!!! 

*Aggressor team: Master Sgts. James Dekanich and Chester Lee, Senior Airman Ryan Cooper.*

*AN/TPS-75 radar.*

*Satellite and radio equipment.*



# 130th Engineering Installation Squadron



The cyber mission of the 130th Engineering Installation Squadron (EIS) is to design, install, repair, remove and relocate ground-based electronics, communications, computer and airfield systems equipment. Personnel in the 130th are trained to complete these mission sets in combat areas on short notice. This year has been a very busy one for the 130th; not only have we completed several stateside projects, but we also deployed 27 personnel overseas in support of both Air Force and Army requirements.



*Army predeployment CST Training.*

The 130th supported an Air Expeditionary Force (AEF) deployment in addition to an Army Request for Forces (RFF). Both groups were tasked with 179-day deployments. Fourteen members deployed in AEF Rotation Five supporting USCENTAF/A67 Al Udeid Airbase, Qatar, and Persian Gulf from March to November 2012, and 12 members deployed in RFF Rotation Five supporting USFORCES-A Afghanistan from April-December 2012.

Several key leadership changes took place in March. Major Chris Buckner, 130th Detachment commander, was selected as the new Civil Engineering commander. In June, during a change-of-command ceremony, Lt. Col. Karen Morris relinquished command to Lt. Col. Kevin Tobias (former Communications Flight commander). Morris concluded a 30-year career as a member of the 130th, making critical contributions to the unit. She will be sorely missed. As a testament to the hard work and dedication of Morris and Buckner early in 2012, the 130th was selected for the 2011 Charles R. Stahl Award. This award recognizes the best Engineering and Installation Squadron in the 251st Cyberspace Engineering Installation Group.

In addition to successfully deploying 27 members, the 130th deployed project teams all over the western U.S., executing 1,597 man-days and included Oregon Air National Guard Base cable repair/replacement; antenna preventative-maintenance inspections for Fresno Calif., Buckley Air National Guard Base, Colo., and Gowen Field, Idaho; quality-assurance engineering for the Outside Plant project, Utah Air National Guard Base; trenching and installation of fiber-optic cable for Camp Williams training ranges and Hill Air Force Base, Utah, mobility-exercise area; and providing fiber connectivity and geospatial survey for Nellis Air Force Base, Nev.

The 130th continues to demonstrate its ability to provide an in-demand service to Utah, the nation and throughout the world. Once a Wizard, always a Wizard! 🇺🇸



*Senior Airman Adam Farley completes a fiber installation project while deployed to the Persian Gulf. Members of the 130th work on a project to bury conduit for seven miles of fiber-optic cable to connect Camp Williams ranges.*

## 169th Intelligence Squadron



This year, more than ever, members of the 169th Intelligence Squadron are standing tall as their unique contributions to some of the nation's most critical Intelligence, Surveillance and Reconnaissance (ISR) missions reached new heights. Of course,

this comes as no surprise to those familiar with the 169th, where dynamic mission change, acquisition of game-changing capabilities, and doing more with less is all part of business as usual. The 169th is the world's sole operator of the Senior Scout ISR collection platform and Squadron resources are constantly strained to meet high demand for the cutting-edge asset. This year alone,

Senior Scout deployed for over 11 crew-months in support of U.S. Southern Command and U.S. Africa Command (AFRICOM) operations.

Crews carried out 101 mission sorties, executed 96 percent of tasked station time and distributed over 5,000 intelligence reports to the strategic-intelligence community

and tactical commanders. Meanwhile, at home station, those not deployed took delivery of a brand-new Senior Scout shelter and fielded the platform's first integrated electro-optical infrared (EO/IR) sensor.

While sensitive operations are not publicized and often go unheralded, those who benefit from Senior Scout operations definitely take notice of the quality products that Senior Scout crews consistently produce. During a recent deployment, a member of the Air Force National Tactical Integration office remarked, "When the Senior Scout departs the theater, it will significantly reduce the amount of valuable reporting on this region." In support of AFRICOM operations, Senior Scout produced 92 percent of signals intelligence reporting by U.S. forces during that time and upon conclusion of the deployment, a veteran fusion analyst lauded, "The quality of reporting is the highest we have seen from airborne ISR sources."

Distributed Common Ground System (DCGS) crews set new marks as well. Contributing to more than 250 missions around the world, 169th DCGS members produced 60 percent more intelligence than the previous year. Able to engage in multiple remote missions simultaneously, DCGS

operators carry out their missions year round at a relative bargain to the taxpayer. Growth of this capability in recent years and synergies with other Squadron missions signals a bright future and opportunities for the 169th to lend its linguistic expertise in defense of the nation.

Concurrently and without additional resources, members of the 169th heeded additional calls for assistance, committing to several other vital national-security missions. Five Squadron members volunteered for six months of deployed service attached to a Special Operations task force in Afghanistan, accumulating more than 1,500 combat flight

hours. At home, some unit members diligently worked to produce 20 airfield assessments for Air Mobility Command in a new partnership, while others broke new ground with the Utah Counterdrug program supporting U.S. Northern Command objectives.

This will surely stand as a banner year for the 169th, having set new standards of performance and dedication by nearly every conceivable measure. With a year of so many milestones passed, one is left only to imagine what accomplishments 2013 might bring. 🇺🇸



Senior Scout crew and support personnel for AFRICOM 2012 shelter upload.



Upload of Senior Scout shelter. Pod-mounted installation of EO/IR sensor.

The 101st Information Operations (IO) Flight provides full-spectrum IO planning expertise to the 601st Air Operations Center, Continental NORAD Region and Air Forces North, U.S. Northern Command. We support various contingency plans that include Operation Noble Eagle (air defense of the U.S.), Defense Support to Civil Authorities and homeland defense

# 101st Information Operations Flight

Multiple unit members deployed to the 601st Air Operations Center at Tyndall Air Force Base, Fla., during our two major annual exercises. In November 2011, we supported Vigilant Shield 12, a national-level, homeland-defense exercise. In May 2012, Ardent Sentry provided excellent training opportunities for our drill-status Guardmembers while supporting civil authorities during a simulated natural disaster. In August 2012, lessons learned during

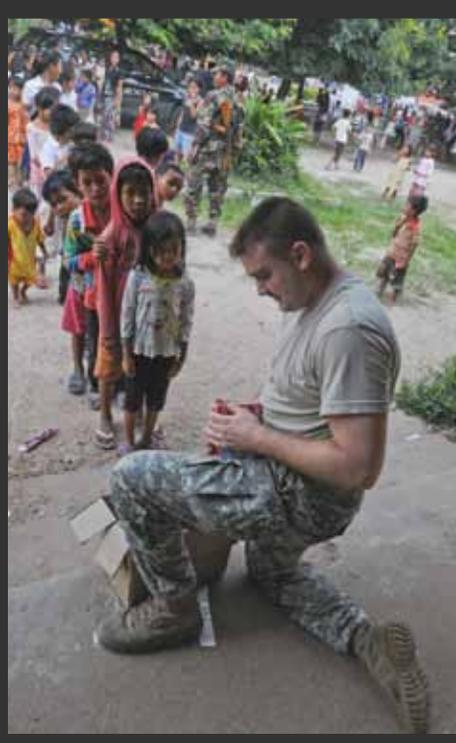


Ardent Sentry were put to use preparing for the landfall of Hurricane Isaac.

Our IO planning efforts were not limited to U.S. Northern Command, however. During destructive windstorms at the end of 2011, the unit supported Utah's state-government response and recovery efforts. We also provided planning support for Utah National Guard headquarters' strategic planning and the 151st Air Refueling Wing's suicide-prevention program.

As in previous years, the 101st IOF continued to support various national special-security events that included Super Bowl XLVI, the State of the Union address, and both the Republican and Democratic National Conventions. We also expanded our planning to mitigate tracks of interest, which violated temporary flight restrictions put in place to provide security for presidential travel, the national command region (Washington, D.C.), the Gulf of Mexico and the Bahamas corridor.

The 101st performed its Annual Training event in Washington, D.C. Training activities included visits to the National Security Agency, Pentagon and the 113th Wing at Andrews Air Force Base, Md. 🇺🇸



Utah Air and Army National Guard  
**Our Heroes**

