Utah National Guard
History Report 2011

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Cover photo: 19th Special Forces Group (Airborne) Soldiers conduct slingload operations training at Fort William Henry Harrison, Mont.

Joint Forces Headquarters - Utah

Joint Forces Headquarters-Utah (JFHQ-UT) acts as the standing joint-forces headquarters for the State of Utah. JFHQ-UT also supports civil authorities with capabilities and forces suitable for homeland security and/or domestic emergencies.

JFHQ-UT consists of a command group, personal staff, primary staff and secondary staff with various duties and responsibilities. Each staff section is responsible to provide expertise and recommendations to the command on important issues facing the Utah National Guard.

The command group for JFHQ-UT consists of The Adjutant General (TAG), MG Brian L. Tarbet; Assistant Adjutant General for Army (AAG-A), BG Jefferson S. Burton; Assistant Adjutant General for Air (AAG-AF), Brig Gen Wayne E. Lee; and Director of Joint Staff (DJS) Col Kenneth L. Gammon; and may be augmented by Chief of Staff (CoS) COL Lawrence A. Schmidt and others as required. Its purpose is to advise the commander in the establishment of policies and procedures for the effective functioning of JFHQ-UT.

The Adjutant General, as commander, directs the efforts of the Utah National Guard worldwide. The chief of staff is the principal staff officer, assistant and advisor to TAG, and is the full-time supervisor responsible for the personal staff, primary staff and secondary staff.

The personal staff reports directly to TAG. The personal staff includes the staff judge advocate, state surgeon and state chaplain.

The primary and secondary staffs support both federal and state missions. The federal mission is any that supports the aims of the President of the United States. Support to the state mission is made through the joint staff. In both cases members of the staff report directly to the chief of staff. The Joint Staff (JStaff) was created with two primary responsibilities: incident management and service-component coordination. Incident management includes contingency response and emergency actions when Utah National Guard personnel are assigned to support federal, state or local civilian authorities. The Joint Operations Center (JOC) provides command and control during emergencies and/or large-scale operations. The JStaff is also responsible for service-component coordination with the capacity to coordinate and facilitate communications between Air and Army components.

The JStaff is comprised of eight principal functional divisions and secondary divisions as required. Two officers staff each function—one from the Army and one from the Air. Each division is responsible to command and control all attached or assigned forces that respond to emergency or contingency missions. All persons serving in a "J" function or deputy "J" function at JFHQ level are "dual-hatted," meaning they also serve in their respective Air or Army component in various capacities. This ensures that officers with significant talent and expertise contribute to operations at all levels.

JFHQ is engaged in a myriad of activities to maintain proficiency in support of homeland-defense and homeland-security activities. The operational tempo is high, and over the past year activities have included interagency joint planning with the State of Utah and other states to enhance Emergency Support Function packages for response to natural and man-made disasters. The Utah National Guard has also accepted the Homeland Response Force (HRF) mission for FEMA Region VIII, a 450-member task force requiring USNORTHCOM certification, which is scheduled for FY12.

In support of the State Partnership Program, key members of the JFHQ regularly coordinate with officials from the Departments of Homeland Security, Public Safety and Health to share information and ideas with visiting officials from the Kingdom of Morocco. Morocco regularly hosts UTNG subject-matter experts in exchanges with Utah National Guard troops. These exercises and exchanges with international, national and state agencies are key elements in the continued development and training of the JFHQ staff to effectively respond to future emergencies and disasters.

Joint Forces Headquarters building, Utah Air and Army National Guard, Draper, Utah.

Utah Army and Air Senior Leadership

Front row (left to right): Brig Gen Wayne Lee, Assistant Adjutant General, Air; MG Brian Tarbet, Adjutant General; BG Jefferson Burton, Assistant Adjutant General, Army; BG Michael Liechty, Commander, Land Component Command. BACK ROW (left to right): CCMSgt Denise Rager, Air; Col Kelvin Findlay, Chief of Staff, Air; COL Lawrence Schmidt, Joint Chief of Staff; CW5 Gary Cloward, Army; CSM Bruce Summers, Army. Inset photo: CW5 Heber Hyde, Army.

J1 Manpower Personnel

Last year our goal was to take it to the next level and we have done that. The JFHQ Servicemember and Family Support (SFS) Office moved to a brand-new area. All of our programs are now located side by side so our team can better facilitate meeting the needs of our Servicemembers and their families.

Family Assistance, Family Readiness, counselors, chaplains, Suicide Prevention, Sexual Assault Prevention, Substance Abuse Prevention, Transition Assistance, Employer Support of the Guard and Reserve (ESGR), Survivor Outreach, Yellow Ribbon, Community Covenants, ticket sales and the new resiliency team provide a complete package of care.

This summer the team worked together to provide Yellow Ribbon Reintegration events for Warriors coming and going. Resources and information were provided to our Servicemembers and their families to lessen the stresses of military service.

Military Funeral Honors are now a part of the SFS team. The Military Funeral Honors program renders professional military funeral honors, in accordance with highest service tradition.

This year the ESGR team worked together with the Utah Veteran's Administration and numerous employers and organizations to form the Utah Veterans and Military Employment Coalition, an initiative to expand employment opportunities for Utah's Servicemembers and their families.

Last year we launched the Community Covenant program with a citation signed on the Utah Senate and House floors. This year we have the premier program in the Nation. Our Utah National Guard Community Covenant team continues to move across the state to educate communities and their leaders on the needs and challenges of their military families. A robust database is under construction with all the gathered resources in our Community Covenant towns and cities. One of our amazing cities, Richfield, Utah is nominated for the "Joining Forces Community Challenge Award," promoted by First Lady Michelle Obama and Dr. Jill Biden. The nomination video can be viewed at: www.youtube.com/user/UtahNationalGuard

As always, our geographically dispersed Family Assistance Centers and our Youth Program continue to serve military families day in and day out, at all hours. Families of all branches and components get help from our diligent staff who provide outreach to families in every corner of Utah.

CSM Bruce Summers watches as MG Brian Tarbet (center) signs the Community Covenant pledge during the City of St. George's farewell tribute program for the 222nd Field Artillery deployment.

J2 Intelligence

The J2 welcomed COL Val Peterson as its new director. He follows COL Derek Tolman, who took command of the 300th Military Intelligence Brigade. We were appreciative of LTC Joseph Green who stepped in and helped with the G2 even while he served with the 300th. We were sad to see Stacee Sadler leave us; she helped us immensely over the year she was here.

The state Foundry node continued to train on critical Signals Intelligence skills while the Counterintelligence and Human Intelligence nodes are expanding. The Security Office revised our processes and received increased training on Suitability Adjudications. The Utah National Guard was one of the first states to receive the Office of Personnel Management Suitability Adjudications Training. We are now better able to adjudicate the suitability of new employees to federal standards. The suitability standards we use allow for better reciprocity across the federal government.

The J2 continues to process clearances and security actions for members of the Utah National Guard.

J3/5/7 Plans, Operations and Training Directorate

G3 ARMY OPERATIONS

The G3 continues to focus on its core responsibilities of training Army units to meet all requirements at home and abroad. Our Soldiers live during an era in which they are heavily utilized in both their state and federal missions. We have consistently supported timely response to statewide fires and floods, as well as maintained a demanding deployment operations tempo downrange.

In FY11 more than 1,000 Soldiers participated in exercises and training events around the world. Participating in global missions and exercises improves our organizational readiness and plays a vital role in supporting combatant commanders.

The Utah National Guard (UTNG) mobilized two units consisting of approximately 500 Soldiers, as well as individually mobilizing an additional 112 Soldiers in support of Operations Iraqi Freedom, Enduring Freedom and New Dawn.

J5 STRATEGIC PLANS AND INTERNATIONAL ENGAGEMENT

Strategic Plans and Policy was busy in FY11. Changes in leadership saw the departure of LTC Ken Verboncoeur and the arrival of LTC Neil Glad. The continued development of the UTNG three- to five-year strategic plan for the organizational way ahead through our overall plan refinement included a review of the mission statements, vision and values that define operational efforts. In an effort to improve our organizational effectiveness, the LEAN Six Sigma program was continued as a project-management tool. J5 facilitated a senior leader strategic off-site in June to continue the development of strategic goals, objectives and priority issues to accomplish the The Adjutant General's (TAG) vision, long-term action plans and strategic initiatives.

In 2011 significant results from the Lean Six Sigma Greenbelt and Blackbelt training on process-improvement projects tied to achieving our organization's strategic goals. Also, for the third consecutive year an organizational assessment packet was submitted to the Army Community of Excellence program and recognized with an Honorable Mention award. Results of LEAN Six Sigma projects include the following story: "Utah ARNG Cuts Medical Evaluation Board Processing Time in Half." In 2010, the G1 Medical Section implemented a change that reduced medical evaluation processing from 175 days to 89, still not enough to meet suspense dates. MAJ Thomas Copeland, Blackbelt, was assigned to meet the requirements and reduce the variation in processing time. Lack of command emphasis and inadequate training were the primary root causes. The lack of emphasis contributed to delinquent line-of-duty processing, which required completion prior to the first step of the medical evaluation process. Training was improved for commanders, Readiness NCOs and case managers. Six months later, the project was complete, and the processing time was down to 45 days. MOSQ was increased by .08 percent, and medical personnel were able to spend more time on other value-added work.

International engagement under the State Partnership Program (SPP) saw the assignment of MAJ Rod Erickson as bilateral affairs officer at the U.S. Embassy in Morocco, the departure of Maj Karen Nuccitelli and arrival of Capt Jill Jimenez as SPP coordinator, both of the Air National Guard. Significant events for SPP in 2011 were hosting the Moroccan ambassador to U.S. for his second visit to Utah, the Office of Secretary of Defense-led Defense Consultative Committee meetings, the annual TAG visit to Morocco to reinforce relationships, Joint Chiefs of Staff African Lion exercise and participating in a distinguished-visitor ceremony for the historic delivery of the first four of 24 Moroccan-purchased Block 52 F-16s. Airmen from Utah's 151st Air Refueling Wing provided KC-135 air-refueling support, making the nonstop delivery of the aircraft to Morocco possible.

Soldiers from the 197th Special Troops Company and 97th Aviation Troop Command work together to support Weber County flood response in June 2011.

JOINT DIRECTORATE OF MILITARY SUPPORT (JDOMS)

Spring flooding threatened the safety of Utah's residents in 2011. Historic snowpack set the conditions for a catastrophic flooding scenario; however, abnormal cool temperatures through May and June allowed for a more controlled melt. The flooding throughout the state still resulted in a presidential declaration of disaster, but it could have been much worse. JDOMS coordinated and supervised response efforts, primarily in West Haven and Weber County. Using the expertise and professionalism of the 1-211th and 1-173rd Aviation Battalions and the 197th Special Troops Company, the Guard helped to control flooding in Weber County.

JDOMS facilitated two disaster-response Traveling Contact Teams (TCT) in Morocco during FY11. We familiarized our Moroccan partners with UTNG tactics, techniques and procedures for responding to emergencies. The subject matter consisted of preparedness and emergency planning exercises and interagency coordination. The Moroccan's also shared a number of lessons learned from recent and past emergencies and information about their response capabilities. The two visits were a benefit to all participants and strengthened our already-strong partnership.

The mitigation and preparedness branch of JDOMS offered training in Incident Command System (ICS), as mandated by presidential directive, to members of not just the UTNG, but the local community as well. CPT Chris Kroeber and other UTNG members instructed several resident ICS-300 courses, making the Guard a collaborative partner with our civilian counterparts. State missions were also identified using a force-package concept. Force packages allow units to use existing capabilities to respond to state requests for assistance using the most efficient means possible.

We are pleased to welcome a new team of Emergency Preparedness Liaison Officers from the Defense Coordinating Element for FEMA Region VIII: Captain John Papez (Navy Reserve), COL George Graff, (Army Reserve), and newly appointed Defense Coordinating Officer COL Richard O'Connor. UTNG worked closely with these regionally aligned Department of Defense personnel in order to increase our collective military response efforts in support of Utah citizens.

JDOMS continues to maintain a vital link between UTNG and its state and local partners in the civilian government and community. We strengthen our readiness posture by collaborating and training with many agencies and organizations within the state on their own disaster and emergency response plans. These important relationships, along with our capabilities-based approach to emergency response, keep the residents of Utah safe. Guardmembers support local preparedness and contribute to public safety by rehearsing for events and being part of county emergency response efforts. JDOMS will continue to do whatever it takes to ensure the UTNG is prepared to respond to state emergencies.

JOINT OPERATIONS CENTER (JOC)

The Joint Operations Center (JOC) underwent some changes this year. Personnel additions from several Major Commands improved responsiveness and overall capability to respond to incidents. The JOC is now staffed by full-time personnel, providing 24/7 response to requests for assistance from the Utah Emergency Operations Center, as well as timely notification to the command group and joint staff of critical events and incidents.

JOC personnel attended several training events during FY11. The Emergency Operations Communications course in Bethany Beach, Del., and the Joint Operations Center 101 course in Wisconsin and South Dakota. They also provided support to the Wisconsin JOC during Vigilant Guard 2011. The JOC conducted off-site training to improve degraded operations capability and train on communications systems.

At the heart of the JOC is communications, which also began major transitions. The emergency communications system between armories (which currently consists of VHF radios operating on the Statewide Repeater System) are being replaced by high-frequency (HF) radios with auto-link establishment capability. This will make the UTNG less reliant on outside agencies for disaster communications. We are also beginning to field new satellite communications systems.

As we begin FY12, the JOC will undergo a remodel to provide more efficient working areas for the full-time staff, and make the JOC a more collaborative working environment.

JOC Personnel test the new auto-acquire satellite dish after receiving it Aug. 15, 2011.

JOINT TRAINING AND EXERCISES (J7)

The primary focus for exercises during FY11 was The Great Utah Shakeout. A lot of effort went into planning this exercise, which is set to take place April 17-19, 2012. This exercise will be a state and regional-level functional exercise with FEMA Region VIII being the exercise facilitator. The scenario sets the conditions for a magnitude 7.0 earthquake along the Salt Lake segment of the Wasatch Fault. Directorates, MACOM representatives and other subject-matter experts have participated in developing the exercise plan. This has strengthened interagency relationships, which is critical to successful domestic-operations response. The UTNG will participate mostly as a Command-Post

Exercise, which is otherwise known as a functional exercise to nonmilitary agencies. Utah ShakeOut will undoubtedly test our Joint Operations Plan and Earthquake Contingency Plan as we determine our response to a catastrophic no-notice emergency.

We sent a small contingent to Wisconsin to participate in Vigilant Guard. This was a great opportunity for our JOC personnel to become familiar with best practices from another state. Observers were also sent to participate in the national-level exercise in Arkansas. Many lessons were learned by participating from each of these states and are being incorporated into our own domestic-operations plans.

Joint training and exercises will continue to focus on testing our emergency-response plans, which will undoubtedly improve our overall domestic-response capability.

NETDET History 2011

FY11 continued the tidal wave of equipment into Utah. As a state we received $37,695,612.59 worth of new equipment. The equipment varied in type and size from night-vision equipment to M88 tracked-vehicle wreckers. Along with the equipment came a variety of opportunities to train our Soldiers. We were able to provide our Soldiers 4,513 man-days of training on new or improved equipment. We were able to fill 100 percent of our shortages in many different vehicle types, as well as other equipment, increasing the readiness levels of the Utah National Guard's equipment significantly. We currently are preparing to fill all of our SINCGARS shortages in the first two quarters of FY12. As a NETDET team we continue to work hard to fill the shortages of the Utah National Guard and look forward to another great year in FY12.

JOC Personnel participate in driver-certification training on the UTV's at the Utah Training Center at Camp Williams Nov. 23, 2010.

Utah visit to Arkansas Division of Emergency Management during a national-level earthquake exercise in May 2011.

J4 Logistics

The Utah National Guard J4 is responsible for overall logistics program management, policies, resources and ensures the logistical readiness for all Army National Guard (ARNG) units. The J4 is responsible for providing logistical support to Soldiers and Airmen while they are providing support to both State and Federal authorities. Logistics include supplies, services, maintenance and transportation support. COL Rickey West serves as the J4 with Lt Col Sue Melton as the Deputy J4 and SGM Dave Hamilton as sergeant major. The J4 team is involved with the joint and strategic planning of the Utah National Guard as part of the Joint Staff.

LTC Ronald Jonas is the deputy G4 and supervises the Logistics Management Team that provides logistics support to all Utah Army National Guard (UTARNG) units whether in training, mobilization, or demobilization. The Logistics Management Team consists of the defense movement coordinator, chief property-book officer, food service supervisor, mobilization officer, parachute riggers, and budget analyst.

1LT Brian Yardley is the defense movement coordinator (DMC). The DMC is responsible for managing all Department of Defense convoys originating from or traveling through Utah. In addition, 1LT Yardley conducts Unit Movement Officer training not only for Utah, but also for other states as well.

CW4 Seth Waite is the chief property-book officer. He ensures all property-book and supply policies and procedures are followed at the brigades, battalions and units in the state. Standardization for operations is ensured through quarterly supply-operations seminars for supply sergeants and property-book officers. These training events are planned and executed by CW4 Waite and other supply personnel within the logistics community. CW4 Waite also spearheads the Organizational Inspection Program (OIP) and the Command Supply Discipline Program (CSDP) inspections to ensure complete property accountability as per regulatory requirements.

MSG Kim Peterson is the state food service supervisor. He ensures all UTNG and Joint Forces are supported with food-service subsistence. He coordinates facility upgrades for food-

Utah National Guard Soldiers receive instructions on loading heavy equipment for transport.

RTI students being served at Camp Williams dining facility.

A Paladin being unloaded at the Combined Support Maintenance Shop for repair.

service operations on all readiness centers across the state. MSG Peterson played a key role in helping to establish one of the first full-time ARNG dining facilities to employ military personnel in the nation.

CW3 Blayde Hamilton is the mobilization officer, responsible for logistical support to mobilizing and demobilizing UTARNG units within the state and overseas. Hamilton works tirelessly to ensure that units have met all Army requirements and those units have what they need for critical premobilization training needs. Hamilton also is the financial liability investigation of property loss manager, and the full-time parachute rigger supervisor.

Marni Hansen is the budget analyst for indirect operational funds. She manages and redirects funds to all UTARNG units as they are received from National Guard Bureau.

Under the direction of the surface maintenance manager (SMM), LTC Scott Burnhope, the surface maintenance community completed equipment reconstitution for all UTARNG units that returned from deployment in FY10. The SMM provides guidance and supervision to 13 maintenance shops and work sites throughout Utah.

Field Maintenance Shop (FMS) 1 in Ogden and FMS 1a in Logan are supervised by CW2 John Middleton. FMS 1 supports 197th Special Troops Company, Military Intelligence and Field Artillery units.

FMS 2, located in West Jordan is supervised CW2 Nick Blackham and supports Aviation units and the 23rd Army Band.

FMS 3 in Spanish Fork and FMS 3a in American Fork are supervised by MSG Anthony Shaw. FMS 3 supports engineer, artillery, and military intelligence units, stationed in Spanish Fork, Springville, Orem and American Fork.

FMS 4 in Manti and FMS 4a in Vernal are supervised by CW2 Robert Thomson, supporting Engineer and Artillery units in Manti, Mount Pleasant, Price and Vernal.

FMS 5 in Richfield and FMS 5a in Beaver are supervised by MSG Ronald Greenhalgh. These shops support Artillery units in Richfield, Fillmore, Beaver and Blanding.

FMS 6 in St. George is also supervised by MSG Ronald Greenhalgh. This shop supports Artillery and Military Intelligence units in Cedar City and St. George.

FMS 7 in Tooele is supervised by 1SG John Ingledew. This shop supports the 214th Forward Support Company in Tooele.

The Combined Support Maintenance Shop (CSMS) in Draper is supervised by CPT David Cerchio. CSMS provides field and limited-sustainment maintenance for UTARNG units. The CSMS is a well-equipped, efficient, and modern shop with the capability to rebuild or replace most components of military equipment.

The Unit Training Equipment Sites (UTES) at Camp Williams is supervised by CW3 Dave Adamson. UTES provides field-maintenance repairs for units at Camp Williams. UTES also assists units training at Camp Williams.

The logistics professionals of the Utah Army and Air National Guard strive to provide and constantly improve the best possible support to our customers, the Soldiers, Airmen and units of the Utah National Guard.

J6 Info. Management

The Department of Information Management (J6) under the direction of COL Greggory Cluff continue to provide mission-critical communications for the Utah Army National Guard.

In 2011 the J6 JFHQ was the first of nine National Guard units inspected to successfully pass the Department of the Army Inspector General (DIAG) inspection. The audit covered a wide range of areas pertaining to information assurance, computer security, network security, certification and accreditation, risk management, and overall policies and procedures governing Department of Defense information systems. Factors contributing to a high level of Information Assurance (IA) readiness include a highly trained, quality IA workforce that meets requirements for training and certification, an excellent IA program, use of an internally developed critical-asset-tracking tool to identify vulnerabilities and security configuration settings, and a statewide wireless intrusion-detection system. This was a great success for the J6 and was the culmination of years of hard work and preparation.

In addition to successfully passing the DIAG inspection, the J6 also made significant improvements to the network infrastructure. One major improvement was a virtualization upgrade of the telecommunications server environment. The upgrade is the latest in data-center technology and provides the following improvements:

- Reduced the need of ten physical servers to one physical chaise.
- Reduced power consumption by more than 25 percent and provided scalability.
- The virtual chaise can hold an additional 54 virtual servers.
- When adding additional servers, no cords, wires or other equipment are needed.
- Server space was reduced by 50 percent.
- Provides robust redundancy and reduces hardware costs.

The G6 was also involved in a nationwide Windows active-directory migration. The system administrator migrated more than 2,100 users, 1,800 workstations, 400 groups, and 80 servers from the Utah domain to a centralized National Guard domain.

During the past year, Utah was one of four states selected to field and beta test the new Mobile Distance Learning Classroom. The classroom comes complete with 13 workstations, a server, network hardware and video-teleconference capabilities and can be deployed anywhere in the state. We've participated in several workshops and conference calls, providing valuable feedback to improve the system for future fieldings.

Members of the 217th Network Support Company set up a self-acquiring satellite dish in support of state emergency communications.

Homeland Response Force

In October 2010, the Utah National Guard took on the mission to stand up one of ten Homeland Response Force (HRF) organizations in the country. The HRF is a rapid-response force designed to respond to a Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) event. The HRF saves lives and mitigates suffering with the capabilities to enter a contaminated area to conduct search and extraction, perform mass decontamination, provide medical treatment and site security. The Utah HRF supports local responders and emergency managers in any of the states in FEMA Region VIII–or even nationwide, departing home station within six to 12 hours of notification.

The most unique thing about the HRF is that it is a mission and not a unit. The HRF is an additional mission for the units and Soldiers selected to participate.

MAJ Ryan King, HRF S4, briefs Soldiers during the Tactical Operations Center setup at Camp Williams, June 2011.

"While this will mean additional duties for many, it also means exciting new training opportunities such as rope and collapsed-structure rescue, confined space rescue, and HAZMAT awareness and operations, all of which can be used in the civilian job market," said CPT Marc Cooper, HRF training officer.

The HRF mission was assigned to 97th Troop Command, commanded by COL Milada Copeland. It is truly a joint effort with 566 Soldiers and Airmen from 97th Troop Command, 204th Maneuver Enhancement Brigade, 300th Military Intelligence Brigade and 151st Medical Group.

"The HRF presents a great opportunity for our Soldiers and Airmen to provide assistance in our own communities, in case of a disaster or terrorist attack involving a CBRNE incident. With so much of our efforts focused overseas in the past decade, it's rewarding to train to provide help right here in America."

The HRF had a very busy year. Because the HRF mission is new to the Department of Defense there was little previous history to build upon. This meant that manning documents had to be built, SOPs were still to be written, equipment had to be fielded, and funding streams needed to be established. It was a large undertaking that was time-constrained by the requirement for the HRF to be ready for an external evaluation scheduled for July 2012. Throughout the year, staff members visited other HRF states to collaborate and brought back SOP examples and best practices to jump-start our own operations. They also conducted a FEMA Region VIII planning conference involving National Guard Bureau, NORTHCOM, EPA, FBI, Department of Energy, and multiple state representatives to begin development of a regional response plan.

In September 2011, the HRF participated in its first exercise, a joint exercise with participants from Wyoming, North Dakota, Idaho and Colorado. The exercise was conducted in Teton County with civil authorities including Department of Homeland Security, FEMA and the local Fire Department. It was based on a terrorist event at the Jackson Hole Regional Airport.

Speaking of this exercise, MSG Scott Evans said, "It was a great exercise to get our feet wet. It exposed us to new systems and process that we will be required to use in our new mission. It provided us with a valuable foundation."

Utah is well on its way to execute the HRF mission. The challenges are large, but because of the capabilities and professionalism of the Soldiers and Airmen in the Utah National Guard the HRF will rise to meet those challenges and be prepared to respond when called upon.

HRF Soldiers conduct decontamination training at Camp Williams July 2011.

United States Property and Fiscal Office

The mission of the United States Property and Fiscal Office (USPFO) for Utah is to support the mission of The Adjutant General of Utah and the units, Soldiers and Airmen of the Utah National Guard by ensuring accountability and proper use of all federal resources. We are committed to ensuring all units of the Utah Army and Air National Guard have proper resources and equipment to perform their role in support of national-defense or contingency operations.

The USPFO is comprised of five divisions: Internal Review, Purchasing and Contracting, Supply and Services, Resource Management, and Data Processing. Additionally, the USPFO has appointed three assistant USPFOs in the Utah Air National Guard for fiscal, federal property and real property.

Internal Review Division provides professional audit services to all directorates and units within the Utah National Guard. Audits performed throughout the year ensure that strong internal-management controls are in place to prevent waste, fraud and abuse. During this fiscal year, Internal Review completed the following audits: small-arms accountability procedures follow-up, unit equipment accountability follow-up, Recruiting and Retention incentives, Split Training/IDT budget, Qualified Recycling program, facilities maintenance financial management and many others.

Purchasing and Contracting Division procures commercial goods and services, such as housing and meals for Soldiers and Airmen, shipping and storage, construction and nonstandard items required for training and mobilization. In 2011, Purchasing and Contracting administered design and construction contracts for a multimillion-dollar fire station complex at the Air National Guard Base and a multi-million dollar Ammunition Supply Point

USPFO Central Issue Facility (CIF) issues individual equipment to 2-222nd Field Artillery Soldiers prior to their deployment to Iraq.

(ASP) facility at Camp Williams. These much-awaited new facilities will improve the quality of training and operational safety for Soldiers and Airmen.

Supply and Services Division receives, distributes and accounts for all federal property and equipment of the Utah Army National Guard (UTARNG) units. In 2011, the UTARNG received and issued more than $57 million in newly fielded unit equipment. This new equipment is essential to units supporting federal and state mission readiness. The UTARNG Central Issue Facility conducted its first home-station Rapid-Fielding Initiative to 400-plus deploying Soldiers of the 2-222nd Field Artillery, consisting of $2 million in new Organization Clothing and Individual Equipment needed in support of mobilization efforts. This past year the Supply and Services Division redistributed $20 million in displaced equipment due to modernization. The Supply and Services Division reduced the overall excess of the UTARNG by $21 million.

Resource Management Division distributes and accounts for the annual federal budget. The best-known section of the Resource Management Division is the Pay and Examination Branch which processes payrolls, travel vouchers and commercial-vendor payments. In 2011 the Resource Management Division achieved a 99.9 percent efficiency rate at managing federal funds allocated to the Utah Army National Guard. The overall dollar amount of Soldier pay, maintenance, supply and operational support funding amounted to just under $250 million.

Data Processing Installation (DPI) Division manages and maintains automation equipment and systems that support the USPFO and other staff functions. This year DPI completed their continuity-of-operations site in St. George in preparation for a natural disaster or emergency situation. DPI was one of the few organizations in the country to pass the DA IG inspection with no major issues.

To participate in Joint Staff Operations the USPFO fills the position of a J8 staff officer to provide fiscal and contracting advice to the Joint Staff and the Utah National Guard leadership. The J8 has been a rotating position, often depending on availability of M-day officers assigned to the USPFO. The J8's primary responsibility is accounting for federal funds expended during emergencies and natural disasters. Accounting for various classes of supply, personnel and equipment is complicated during a fast-paced operation. The J8 relies on accurate reporting from all of the J/G staff sections in order to track the mix of federal and state funds and ensure that proper contracting procedures are followed.

Human Resource Office

Fiscal Year 2011 proved to be another busy and productive year in the Human Resources Office (HRO). Despite the lingering threat of a government shutdown, HRO sponsored several programs designed to enhance the overall well-being of the Utah National Guard's full-time force such as supervisor training, Utah National Guard federal-service awards, Federal Employee Retirement Program briefings, and the annual Health Benefits Fair. HRO continued to offer quality personnel services to the more than 1,600 Active Guard Reservists and federal technicians employed by the Utah National Guard.

The mission of the Utah National Guard HRO continues to be focused on a providing a variety of services including hiring, staffing, benefit services, position management and classification, on-the-job injury services, full-time employee training, equal employment opportunity, labor relations, medical and pay administration, employee-assistance programs, personnel computer data services and official-duty travel services. The HRO is committed to ensuring that all the work-related needs of the Utah National Guard full-time force are met in order to maintain maximum efficiency and a high level of dedication and morale. The HRO is proud to serve the needs of all UTNG employees and looks forward to implementing other major process-improvement measures in the future.

Inspector General's Office

The Utah Inspector General's (IG) office is here to help YOU, the Soldier or Airman. Servicemembers should always give their chain of command an opportunity to solve a problem first, but the IG shop has the ability to work issues where standard methods have proven unsuccessful.

The mission of the IG is to serve as the eyes, ears, voice and conscience of the adjutant general. With that mission comes the responsibility to provide a continuous assessment regarding the readiness, efficiency, morale, esprit de corps and discipline of the Utah National Guard.

We meet this mission in these ways:

1. Providing assistance to commanders, Soldiers and Airmen.
2. Teaching and training by explaining standards and regulations.
3. Conducting inspections, intelligence oversight, unit-assistance visits and special inspections.
4. Conducting investigations.

The IG's office is truly a joint office. All staff members have completed both the U.S. Army Inspector General's Course and the Air Force Installation Inspector General's Course. The bottom line is that we can help you regardless of your Service affiliation.

The IG team consists of the Inspector General, an active-Army officer, COL Mark Zodda; an Army deputy IG, MAJ Todd Christensen; an Air Force deputy IG, Maj Andrea Van Leeuwen; and an assistant IG, SFC James Ryan.

New to the office is Maj Andrea Van Leeuwen. Van Leeuwen was recommended for the Air Force Deputy IG position by MG Brian Tarbet, adjutant general of Utah and ultimately approved in August 2011 by Lieutenant General Marc E. Rogers, Inspector General of the Air Force. Van Leeuwen, a 21R logistics-readiness officer, comes to the IG office from the 151st Logistics Readiness Squadron,where she served as the Deployments and Distributions Flight Officer.

Remember, we're here to help!

State Partnership Program

The State Partnership Program (SPP) between Utah and Morocco is one of the National Guard's 65 State Partnership Programs throughout the globe. The partnership between the State of Utah and the Kingdom of Morocco began in August 2003, and the first official visit was in December of that year. This was the first partnership in North Africa and the first between a state and a predominately Muslim nation.

In February 2004, Morocco suffered a devastating earthquake off the northern coast of Morocco in Al Hociema. The Utah National Guard (UTNG) responded immediately with an offer of aid for the quake victims. Within 72 hours of the earthquake, a Utah Air National Guard (UTANG) KC-135 loaded with emergency-relief supplies arrived in Morocco, building the foundation for what is now a very successful partnership and ongoing friendship with our oldest ally. Morocco was the first nation to recognize the independence of the U.S. from Great Britain in 1777, and we have had a Treaty of Friendship since 1787. Now this partnership is one of only eight in Africa and continues to be one of the most active partnerships on the continent.

Our SPP staff consists of a director and a bilateral affairs officer who is stationed at the U.S. Embassy in Rabat, Morocco. Both actively engage with the combatant command (COCOM), U.S. Africa Command, through annual planning conferences, the Theater Security Cooperation Conference, as well as close, regular coordination throughout the year.

The Utah SPP will continue to meet mission needs based on campaign and mission plans. Since our partnership began in 2003, the number of events has steadily grown from five to 14 annually. Units for the UTNG have conducted more than 113 quality events since its beginning. We are often called upon to provide information to National Guard Bureau and other SPP states and to host visitors to highlight our SPP as a benchmark program.

In FY11, two significant events for our SPP were hosting the Moroccan ambassador to U.S. for his second visit to Utah and participating in a distinguished-visitor ceremony for the historic delivery of the first four of 24 Moroccan purchased Block 52 F-16s. Airmen from UTANG's 151st Air Refueling Wing provided KC-135 air-refueling support, making the non-stop delivery of the aircraft to Morocco possible.

Other highlights for the year include the annual TAG Visit and the Utah National Guard's Humanitarian Civil Assistance project during African Lion 2011, the largest JCS exercise in Africa. During the TAG visit, MG Brian Tarbet was able to provide unprecedented access to several Royal Moroccan Military seniors for the U.S. Embassy senior defense official who had been unsuccessfully attempting to meet these officers prior to MG Tarbet's visit.

Each year medical providers from our Air and Army Guards participate in the JCS exercise African Lion, providing medical and dental treatment, working closely with host-nation counterparts for nomadic Moroccans. During African Lion 2011, about 45 medical and dental professionals treated more than 5,000 patients, while our veterinarian and support personnel were able to treat 4,500 large animals, the sustenance for these nomadic Moroccans.

The UTNG is currently held to approximately 10-12 annual events based on country and COCOM budget restraints as our real-world mission tasking. In FY12, we plan to conduct nearly as many events as in FY11 and are actively seeking for new ways to support the Morocco country team and COCOM. Utah will facilitate additional events as the mission demands. Our military-military events range from subject matter exchanges of two to three people, to unit level exchanges (ULE), consisting of 10-15 people or more as funding permits.

MG Brian Tarbet greets a young patient being seen by Utah Air National Guard medical providers during African Lion 2011 in Morocco.

MG Brian Tarbet (left) with a small group of senior leaders attend meetings and observe members of the 151st Medical Group as part of the State Partnership Program exercise to Morocco.

Historically, Utah has a strong track record of successfully executing exercises. For example in 2009, Engineering conducted a ULE. Special Forces and Emergency Communications and Response teams also participated in similar ULEs in 2010 and 2011 respectively. In the past, a military-to-civilian (M2C) disaster-response exchange was attached to the ULE, which enabled both the State of Utah and the Kingdom of Morocco to better prepare for disasters. In 2008, the focus was pandemic flu, and in 2009 it was a response to a chemical fire. In 2010, we jointly exercised earthquake response, and in 2011 it was decontamination of chemical and hazardous-substance emergencies.

For the future, medical exchanges are also a major focus of our SPP. Contingent upon approval and funding, M2C and civilian-to-civilian exchanges approval and funding, Utah will continue to conduct exchanges of medical specialties ranging from physical therapy to psychiatry. Where we cannot legally conduct an event, we will provide introductions to agencies and organizations that can. We have already been able to use our strong relationship to introduce Morocco to U.S. civilian, educational and medical exchanges.

Senior-leader visits to and from Utah continue to be a critical part of our SPP and have served to strengthen the bond between our two countries. Finally, our program also partners with Family Programs to conduct annual Youth Exchanges where youth from both countries participate in an exchange aimed at experiencing and appreciating each other's cultures. These exchanges have become quite renowned and have been lauded at senior levels of both governments.

The Utah-Morocco SPP remains a vibrant and vital cornerstone of U.S. engagement in North Africa and the Middle East, and Utah looks forward to continued success in contributing to U.S. objectives in Morocco for years to come.

Utah Counterdrug Program

The Utah Counter Drug Task Force (CDTF) had quite a few changes in the leadership of our program in 2011. Colonel Dallen Atack, the counterdrug coordinator, deployed to the Horn of Africa, and after his return was selected as the new Human Resources Officer for the Utah National Guard. Colonel Derek Tolman became the new counterdrug coordinator. We also have new officers in charge in our Ringgold and T2S2 programs, and a new noncommissioned officer in charge in our State Plan.

One of the highlights of the year for counterdrug was the successful bid by our Prevention, Treatment, and Outreach coordinator, SFC April Rylander, to secure an access-to-recovery grant of more than 10 million dollars. This grant has had a profound positive effect on the readiness of the Utah National Guard and the well-being of Guard members and families. The access-to-recovery grant allows any Guard member or family member to receive appropriate treatment for all types of dependencies, including drugs and alcohol. Family members need not qualify as dependents under

Marijuana field in Washington County.

Utah National Guard's Counterdrug Program Soldiers work with local, state and federal law enforcement officials to eradicate marijuana fields in Washington and Beaver Counties.

Defense Department guidelines in order to be eligible for these services.

Another highlight is the success State Plan enjoyed in marijuana eradication missions in Washington, Sevier, Beaver, Iron, Kane, and Morgan Counties this summer. Working with local law enforcement agencies and the Drug Enforcement Administration, they were able to destroy over 40,000 marijuana plants. Police arrested more than 50 individuals associated with these grow sites, and the missions were accomplished without injury to National Guard or law enforcement personnel or suspects.

The Joint Language Training Center at Camp Williams continues to support local, state and federal law enforcement with linguist and document-exploitation services. They processed nearly 600 missions during FY11 in support of 271 cases in 89 cities and in 22 languages. Their support to law enforcement resulted in hundreds of arrests and hundreds of thousands of pounds of illegal drugs being removed from the illicit trade. They were also involved in several high-profile cases that brought distinction and accolades to their efforts.

The Ringgold and Senior Scout programs also continue to support national drug control strategies by supporting classified missions.

Construction and Facilities Management Office

The Construction and Facilities Management Office (CFMO), under the direction of COL Scot Olson, is responsible for alterations, repairs, maintenance and construction of all Utah Army National Guard (UTARNG) facilities. The CFMO works to achieve organizational-readiness goals, which include designing, building and sustaining facilities to meet the changing needs of our military. As the Utah National Guard transforms, it is critical to efficiently utilize existing resources necessary to meet the demands of growth and new mission requirements. It is necessary to redesign our existing facilities, allowing us to incorporate new technologies and warfighting capabilities. The CFMO works with state, federal and legislative committees to ensure the funding of projects to support readiness and response within the state.

ENERGY CONSERVATION

As utility prices continue to increase and unfunded federal and state mandates are established, it is our goal to significantly reduce energy consumption in UTARNG facilities at a rate not less than three percent per year. With a baseline year of 2003 we have met this challenge for the past four years through the implementation of energy projects, behavior modification and the adjutant general's energy policy. Fiscal Year 2011 has proven to be a landmark year for the UTARNG's Energy Management Initiative. We have invested $600,000 in solar renewable energy including 1.2M BTU-capacity solar thermal water panels at Camp Williams and an 18kW photo-voltaic array at the Draper headquarters facility. These two projects were funded through the American Recovery Act program. An additional $2.6 million of facility-improvement measures are currently being installed at the West Jordan aviation facility.

Armory and FMS facilities improvements include 100 percent lighting upgrade, six new boilers with associated pumps and piping, decertification fans in the aviation hangars and the armory drill hall, building automation controls and radiant heat in the FMS shops.

MODERNIZATION OF ARMORIES

The UTARNG received $4 million from the State Legislature during FY11. This is the third consecutive year the Legislature has supported the Utah National Guard in the modernization of aging armories.

The Manti, Richfield, Brigham City and Fillmore armory remodels are completed and now meet federal and state-mandated building standards.

Our goal and commitment is to provide the most modern,

usable facilities for the Utah National Guard. The number of readiness centers and armories operated by the Utah National Guard is 28.

CONSTRUCTION AND FACILITIES MANAGEMENT

This year at Camp Williams a new Ammunition Supply Point (ASP) was completed to replace the outdated ASP that was constructed in 1940.

The new ASP safely stores ammunition and meets current Department of Defense security and safety directives. Extensive campus infrastructure work was completed at Camp Williams during 2011. Camp Williams utilities and power distribution lines were redesigned and upgraded by putting utilities underground, and then roads and parking lots were repaired and paved. The Sunrise Hall charitable committee began work to raise donations and services to build a new worship center at Camp Williams. Contributions can be made to the Utah National Guard Charitable Trust at **www.utngtrust.org**.

Top down, left to right: Ribbon-cutting ceremonies were held for the newly remodeled Fillmore, Manti and Vernal armories.

Military Ball

The 46th annual Military Ball was held April 30 at the South Towne Exposition Center in Sandy, Utah. The Military Ball committee teamed up with the National Guard Association of Utah and the Enlisted Association of the National Guard of Utah. All three groups planned their events on the same weekend and at the same venue this year, which provided for added participation to all events.

Once again, the Utah National Guard's 23rd Army Band was the highlight of the evening. The band played a variety of tunes that appealed to all ages and never missed a beat.

Delicious refreshments, a drawing for prizes, and socializing with friends and family, all contributed to making this year's Military Ball a huge success.

If you missed the Ball in 2011 you better plan to attend next year! Besides being a long-standing tradition, the Military Ball is a great opportunity to take your significant other out for a high-quality evening of dancing and fun. See you next year!

Members of the 23rd Army Band play a variety of music for military members and their significant others to dance to during the 46th annual Military Ball, held at the South Town Expo Center April 30.

Governor's Day 2011

Governor's Day returned to Camp Williams this year with an estimated 7,000 people attending the annual event Sept. 17. After being held at the University of Utah for the past three years, attendees commented on how great it was to be home. For many families and new military members, this year's event was their first visit to the installation. For others, it has been a while since they have been on post, and they quickly noticed that it is not the same place.

"Camp Williams has never looked better," said BG Jefferson Burton.

A lot of work and upgrades have put a new face on many building and streets. The Construction Facility Management Office and Utah Training Center-Camp Williams staff have been tirelessly working in planning and executing projects that improve the infrastructure of Camp Williams.

With new construction dollars being very scarce, buildings that were structurally sound received a much-needed facelift of stucco and stone. The appearance of these newly remodeled buildings really stood out and is a huge step toward sustaining Camp Williams as the "Premier Training Center of Choice."

The Governor's Day committee collaborated for months prior to the event to address some unique challenges faced with bringing Governor's Day back to Camp Williams. The biggest obstacle was parking. Without the airstrip, finding enough space to park the masses was a problem that took careful planning and unified effort. Thanks to the Utah Department of Public Safety, the Emergency Vehicle Operation Training Range, situated south of Camp Williams, was used for parking. Shuttles were organized using buses, vans, and drivers from the 151st Air Refueling Wing and 640th Regional Training Institute.

The event epitomizes many long-standing traditions of military discipline and honor. It provided the governor a stage where he could witness the tremendous strength of the Utah National Guard. Family members beamed with pride as their Soldier or Airman marched by in perfect step with their fellow Guardmembers and part of an organization that brings great credit to themselves, their country and their loved ones. Flyovers by a KC-135 Stratotanker, AH-64 Apache and UH-60 Blackhawk helicopters were visual manifestations of the incredible assets the Utah National Guard brings to bear in our nation's defense. The earth trembled and observers felt a heightened sense of patriotism as these impressive aircraft and crews flew over so seemingly low that you could almost see pilots' expressions.

During the ceremony, Utah's Governor, Gary Herbert, personally shook hands with the Soldiers/Airmen and NCOs of the year. In his address to the formation, he praised troops and their families and commended the many sacrifices Guard families and their employers make for the Utah National Guard.

At the conclusion of the ceremony, activities such as the Trolley Trooper, climbing walls, BB-gun shooting range and various static displays of Army equipment were open for the public to admire. Family Readiness volunteers provided a host of food options and souvenirs. Although construction will continue in the years to come, there is definitely a different feel, and there is no other preferred location to host Governor's Day than at the Utah Training Center-Camp Williams.

Governor Gary Herbert, Utah National Guard senior leaders, Guardmembers and their families participate in Governor's Day held at Camp Williams in September.

Utah Army National Guard

SGT Guy Mellor (right) and SPC Alessandra Jacobson won Non-Commissioned Officer of the Year (NCO) and Soldier of the Year at Region VII Best Warrior competition in Santa Fe, N.M. SGT Mellor went on to be recognized as the NCO of the Year for the entire U.S. Army, including the active component, Guard and Reserve.

The Soldiers of the Utah Army National Guard (UTARNG) have represented our state and nation with distinction across the globe in 2011. Our Soldiers have served in dozens of countries in remote locations under combat conditions with integrity and valor. It's all in a day's work for UTARNG members, who since 9/11 have repeatedly left their families, their homes and their employers to answer the call. Soldiers within the UTARNG have been instrumental in the capture and elimination of high-profile enemies to our nation and our way of life. Our Citizen-Soldiers are highly flexible, uncommonly intelligent and provide our nation with tremendous value during times of fiscal constraint. Soldiers, families, community members and employers continue to sacrifice to ensure that the Guard is always ready, relevant and prepared for any contingency.

Before the Guard's official establishment, Utah citizens had rendered military service in the defense of life and property as members of the Nauvoo Legion in the 1840s. From the ranks of the Legion and Veterans of the Mormon Battalion and Mexican War (1846-48) the first Utah Territorial Militia was organized. This rugged bunch of Minutemen retained the Nauvoo Legion name, and for the next 40 years provided protection for territorial residents facing a variety of physical threats and logistical challenges.

As the nation grew and the Utah Territory approached statehood, the UTARNG was federally organized and the first units were chartered in March 1894. Since then, units of the UTARNG have served countless missions both at home and on foreign soil. From its humble beginnings, the UTARNG has grown to be a nationally prominent organization, setting the standard for other states to follow. Utah units enjoy a tremendous reputation nationally for their remarkable character and outstanding performance of duty. Whether the mission is a combat operation or in response to a regional disaster, the UTARNG has demonstrated time and again the attributes of professionalism and skill in the successful performance of the mission.

The Guard has a dual mission: first, it is to support and protect the citizens of Utah. When directed by the governor, UTARNG support civil authorities in protecting life and property. They are also called upon to help preserve peace, order and public safety, which are integrated into the homeland-defense mission.

The second mission of the UTARNG is to the people of the United States. When called upon by the president, the Guard provides well-trained and fully equipped military units to serve as part of the total force in times of war or other national emergencies. The Guard is currently engaged in overseas missions by providing trained-and-ready forces in support of Operation Enduring Freedom in Afghanistan, Operation New Dawn in Iraq, and countless other requirements from Kosovo to the Dominican Republic.

In 2011, the UTARNG continued to train our Soldiers to perform lifesaving services in the event of natural or man-made disaster. We have developed close relationships with local, state and federal officials and have engaged in a myriad of rehearsals and realistic training exercises to hone our skills. We continually seek to improve and perfect our existing contingency plans. In the recent past, elements of the Utah Guard have shown their amazing flexibility and capability by effectively responding on short notice to support beleaguered citizens following hurricanes, wildland-fire response, flooding and national sporting events.

Perhaps no state has a more diverse force structure than the UTARNG. Our formations include a wide variety of units and capabilities. Administered by Joint Forces Headquarters, Aviation, Artillery, Maneuver Enhancement, Military Intelligence and Special Forces units carry out their local missions and prepare for overseas deployment.

Camp W.G. Williams, located on the border of Salt Lake and Utah Counties, serves as the platform for the majority of unit collective training performed by Soldiers of the UTARNG. With an expanse of nearly 30,000 acres, Camp Williams serves not only as a major training site for UTARNG units, but also for units throughout the U.S. that are drawn here for the quality of our ranges and the Afghanistan-like weather and terrain. In addition to superb weapons ranges, battle courses and many outdoor training facilities, Camp Williams has maintenance shops, troop-support capabilities and extensive classroom facilities. It is home to the 640th Regional Training Institute, which trains more than 11,000 National Guard Soldiers each year from 13 Western states and Guam.

The UTARNG headquarters is located in suburban Draper next to Interstate 15 just a few miles south of Salt Lake City. This well-designed facility is also home to several major commands and separate units.

The UTARNG is a world-class organization that is dedicated to our families, communities and nation. One reason for our continued success is the deep sense of community felt by Guardmembers who live and work in local towns and cities. This civil-military connection is the glue that binds us together and the strength that makes National Guard forces so formidable both at home and abroad. Whether responding to disaster, or serving in a combat zone, the forces of the UTARNG are "always ready, always there."

HHD, Joint Forces Headquarters - Utah

Headquarters and Headquarters Detachment (HHD), Joint Forces Headquarters–Utah (JFHQ-UT), plays a vital role in the overall readiness of the Utah National Guard (UTNG). The detachment is organized to meet the administrative, logistical, and training needs of individual members of HHD, who in turn meet the administrative, logistical, and training needs of the entire UTNG.

Last year, HHD supported more than 1,500 individuals in their Soldier Readiness Processing. This process is an extensive procedure which ensures that the UTNG only mobilizes the best trained and physically ready Soldiers. In addition to supporting the many deployments of UTNG units, HHD members maintain their own individual readiness. Many members were called upon this year to fill various leadership positions with deploying units to both Iraq and Afghanistan.

Throughout the year, HHD supported various Overseas Deployment Training missions. As an example, in February 2011, members of HHD-JFHQ supported Yama Sakura-59 in Japan. This mission sent many unit members with expertise in Field Artillery, Engineers, Aviation, Military Intelligence and Logistics to act as an opposition force for this annual joint-training exercise involving the Japanese and U.S. military.

HHD-JFHQ continues to stand ready to support the entire Utah National Guard with their very distinct needs from all types of military units.

Above: HHD-JFHQ members clean their M16-A2 rifles upon completion of annual weapons qualification at Camp Williams.
Below: HHD-JFHQ members perform organized physical training during IDT status to remain physically fit.

Recruiting and Retention Battalion

Recruiting and Retention Battalion completed another marathon recruiting year. Many obstacles were presented during the race such as exceeding our end-strength authorization, which resulted in our first-ever work stoppage. Shortly thereafter, Recruiters were given a second mission to bring numbers to 5,630 an all-new high in the history of Utah. Based on Utahs number one national ranking in Strength Maintenance, we are looking at a 14 percent increase in force structure in the near future. Many factors have contributed to personnel stability being at its highest point in the history of the Utah Army National Guard. First, we have maintained a 12 percent attrition rate. This translates to a 250-plus reduction in our annual recruiting mission. Success during the initial enlistment phase of recruiting brought on through our RSP cadre has Utah rated number one in many categories, most noteworthy is that one in four of our IADT Soldiers are Honor or Distinguished when they return from training. Our RSP also boasts the lowest training pipeline loss rate in the nation.

Utah has experienced major progress in the Officer Strength Maintenance (OSM) branch as well. Our future leadership looks extremely well preserved, especially considering the fact that 94 percent of our officers and 92 percent of our warrant-officer positions are filled. Basically, if you are looking to transition into the officer or warrant officer ranks, now is the time. The OSM pipeline efforts have resulted in an extremely full officer-candidate pool through our University ROTC programs and from other officer-commissioning sources.

In May, RRB's change of command took place when outgoing commander, LTC Adam Robinson, relinquished command to MAJ Michael Turley. Turley comes from the 204th Maneuver Enhancement Brigade and was a previous XO in the RRB. He brings tremendous knowledge and skill to the command. We are looking forward to his guidance for the next two years.

Finally, Utah achieved many accolades this FY11 through our Strength Maintenance in an effort to maintain a ready and relevant force for commanders at all levels. Our accomplishments were only made possible during FY11 through the efforts of engaged units, Guard Recruiting Assistance Program participants, supportive communities, and the hard work of our Recruiting and Retention Battalion personnel pulling all of our resources into a streamlined operation. We would like to publicly thank everyone who has contributed to our success and to the success we will experience this next fiscal year as we increase production and continue supporting the personnel needs of the Utah Army National Guard.

Director of Aviation and Safety

The Director of Aviation and Safety (DAS) encompasses the functions of Occupational Health, Ground and Aviation Safety and the Army Aviation Support Facility (AASF). LTC James Bledsoe is the director and program manager, assisted by CW5 Don Jacobson and CW5 Kerry Stauffer. Ms. Louwane Vansoolen is the program analyst for the multimillion-dollar DAS program.

The AASF in West Jordan produces and executes flight hours by managing daily flight operations and aircraft maintenance for the Utah Army National Guard in support of its federal and state missions. LTC Gordon Behunin commands the AASF and its 130 plus employees. LTC Greg Hartvigsen oversees the operations staff and CW3 Lewis Scovil directs maintenance operations.

The AASF supports 21 AH-64D Apache helicopters, four UH-60 Blackhawk helicopters (A/2-211th is deployed currently) and one C-12 Beechcraft King Air aircraft. The AASF supports two battalions and more than 100 Aviators and crewmembers that are required to sustain the same flight hours as their active-duty counterparts.

In FY11 the AASF successfully completed the FORSCOM Aviation Resource Management Survey, executed a record-high, flying-hour program, and prepared two units for deployment (A/2-211 and 1-211 ARB) with zero class A-C accidents.

During FY11, the AASF provided aircraft maintenance and aircrew training support to 97th Aviation Troop Command; 1st Battalion, 211th Aviation; Company A, 2-211th General Support Aviation Battalion; Det C, 1-171st MEDEVAC; and Detachment 50, Operational Support Airlift. Aircraft support for training and emergency missions to include troop lifts, paradrops, external load transport and emergency lifts, and many other unit-support missions. Additionally, the AASF conducted numerous support missions to state, federal and civilian organizations within Utah. The variety of missions conducted include VIP flights, emergency-support training missions, search and rescue, recruiting static displays, flyovers, paradrops, external loads and firefighting.

CW4 Andrew Jensen manages the Utah Army National Guard Ground-Safety Program. The mission of the safety office is to provide a safe environment to members of the Utah Guard. Through inspections, investigations and monitoring of historic data the safety office ensures that safety awareness and prevention are foremost in the fight against accidental loss or injury. The safety office inspected all National Guard armories and shops to determine compliance with OSHA and other regulatory requirements and to assist units in correcting any unsafe conditions or practices. The office has rewritten the state safety regulations and has developed a state strategic safety plan. Additionally the safety office has collected, reviewed, analyzed and investigated several accidents involving Guard personnel and property. The office then developed control-measures and procedures by recommending changes and remedies to reduce accident rates and to reverse trends. The safety office also purchases safety supplies such as personal protective equipment and lifting devices to help reduce injuries in maintenance activities.

LTC Fran Marcus, RN, manages the Occupational Health program. The mission of the occupational health nurse is to monitor health baseline data of Utah Guard employees through initial screening and periodic medical surveillance. The Occupational Health nurse conducts hearing-conservation monitoring, industrial hygiene surveillance, radiation and respiratory-protection monitoring and vision-protection screening and monitoring to ensure healthful working conditions are maintained. LTC Marcus has worked diligently this year at cleaning up our old indoor ranges so that they can be safely used for other purposes. She continues to support the continuation training of our state medics, contracting trainers and weight-loss professionals and conducting medical screenings.

1-211th ARB AH-64 providing security. AH-64D Apache Longbow. 2-211th GSAB UH-60 Blackhawk at West Jordan.

Training Site Command-Camp Williams

The new Earth-Covered Magazines store ammunition used for training by Soldiers who come from all over the U.S. to train at Camp Williams. Camp Williams held a ribbon-cutting for its new Ammunition Supply Point (ASP) Aug. 18. The ASP will reduce the cost of training, while at the same time increase the availability of ammunition and thereby the overall readiness of the National Guard. It includes an administration building, Surveillance Inspection, Repair and Equipment (SIRE) building, loading dock, inert building, ammunition-breakdown building and several Earth-Covered Magazines.

The past year has been a very exciting and successful period for Camp Williams. Several notable projects were recently completed on Camp Williams. The biggest project was the state-of-the-art Ammunition Supply Point that will store a wide array of munitions for the Utah National Guard (UTNG). This new facility significantly increases the ammunition-storage capability of the UTNG, as well as reduce logistical travel time for many of the units within the state. Other significant projects include the construction of a new Training Aids building, as well as the building addition to the Unit Training Equipment Site. These new facilities and additions bring desperately needed building space to the training directorates of Camp Williams. Along with facility construction, the Soldier Center and NCO billets (widely known as the old World War II barracks) just went through a stucco upgrade, which greatly improved the look of the buildings. Besides building projects, Camp Williams training and range areas are receiving some new additions as well.

The Improvised Explosive Device Defeat (IEDD) lane that started construction last year will be complete in the coming months. This new range is a 4.5-mile lane consisting of urban training areas, mountainous terrain and road scenarios similar to what Soldiers are encountering in Afghanistan. It will offer Utah Guard Soldiers vital training that will help them in future missions abroad. Camp Williams' Multi-Purpose Machine Gun Range (MPMG) range is also about to undergo a major re-design and expansion that will turn it into an eight-lane MPMG range with targets out to 2,000 meters. This $6 million project will give UTNG Soldiers and Airmen a range where they can train on all crew-served weapons as well as long-range sniper marksmanship. Major Commands throughout the state have performed some exciting training this past year that is worth mentioning.

The 19th Special Forces Group (Airborne) successfully held two sniper courses, as well as an advanced urban combat course for Green Berets across the country, both National Guard and Active Duty. Camp Williams is privileged to host this type of advanced training for some of the finest Soldiers in the world and plans to continue supporting Special Operations units. Because of the mountainous terrain, elevation, and climate, Camp Williams is sought out by many units for its similarities to Afghanistan and other Southwest Asian countries. The 65th Fires Brigade conducted numerous training exercises at Camp Williams, as well as successfully deployed the 222nd Field Artillery to Iraq this past June. The 300th Military Intelligence Brigade has (and is still) conducting major training exercises throughout the summer and fall in order to give MI Soldiers needed training in intelligence gathering and reconnaissance. Perhaps the most significant training exercises that took place this past year were performed by the 1457th Engineer Battalion. The 1457th, along with its subordinate company, the 116th Engineer Company (Horizontal), completed several road/trail construction projects that significantly improved the maneuver infrastructure throughout Camp Williams' training areas. Tickville Road, Beef Hollow Road, and the new West Landing maneuver trail were three missions that resulted in the major improvement and construction of maneuver avenues that will enhance training for units throughout the state. The West Landing maneuver trail,

Building 6270 is the Sergeant Majors temporary quarters. Primary user for Building 6300 is Regional Training Institute billeting, but it is

available for all enlisted troops or students training at Camp William.

Building 6240 is classroom space that units reserve for training and is also used by VIPs for Governor's Day.

shortly after its construction, helped to stop a wildland fire that started in Eagle Mountain. The 211th Aviation Group continued their training flights into Camp Williams, and supported various units in air assault and airborne operations. The pilots and crew chiefs of the 211th Aviation Group deserve honorable mention for their quick and precise helicopter fire-suppression skills during the fires on Camp Williams. They are truly professionals. There is no doubt that the units of the Utah Guard are some of the finest Soldiers the Army and National Guard have ever seen, but some special recognition should also be given to the Camp Williams firefighters, who experienced a fairly busy summer.

For the past two years, Camp Williams has been fortunate enough to employ twelve full-time seasonal firefighters. These great Americans put in long hours, seven days a week, to provide fire-suppression support to units training during the summer months. There were several fires on Camp Williams this past summer that were quickly and efficiently put out by the firefighting crew, as well as many of the red-card-certified Utah Guard Soldiers. The fires on Camp Williams this past year included West Landing Fire–started by Eagle Mountain residents lighting fireworks; Cedar Point Fire–started by lightning; 400 series fire–started by lightning; CPQC fire–started by lightening; Eagle Crest Fire–started by a downed power line. Utah Guardmembers were key players in making sure these fires were eliminated without threatening any property or lives. Camp Williams hopes in the future to continue to have full-time seasonal fire crew.

Camp Williams is a mainstay among Utah residents, and everywhere Utah Guardmembers go they always receive praise and support for their service and sacrifice. Camp Williams hopes to continue receiving support from the surrounding communities, and likewise the Soldiers of the Utah Guard will always make sure to do their best in performing state and federal missions. The coming years will bring improved training areas and ranges, and Camp Williams looks forward to the challenge of facilitating training to an ever-changing military force.

640th Regiment (Regional Training Institute)

The 640th Regiment (Regional Training Institute) is commanded by COL Ed Gundersen and CSM Daryl Hall. The 640th consists of four training battalions and 146 authorized Soldiers, employing more than 250 full-time Soldiers, contractors and civil-service technicians. In FY11, the 640th graduated nearly 10,000 Soldiers in Noncommissioned Officer Education System (NCOES), Field Artillery, Signal Corps, Military Intelligence and Modular courses, contributing to the readiness of the Army. The 640th is scheduled to train more than 11,000 Soldiers in 2012.

The 640th works in conjunction with National Guard Bureau and the Army's Training and Doctrine Command to provide schooling and training for Army National Guardmembers, Army Reservists and active-duty Soldiers in combat arms, military occupational specialties, leadership, noncommissioned-officer education, and general studies. The 640th monitors and regulates academic instruction, student dining and housing, and Regiment facilities. The 640th headquarters oversees the Regiment's four battalions.

First Battalion, 640th Regiment (NCOA), is led by the commandant, CSM Kent McClure. The unit conducts training for senior NCOs and junior-enlisted Soldiers in all Army service branches. The NCOES courses taught by First Battalion include the Warrior Leader Course, Advanced Leader Course, Senior Leader Course, First Sergeant Course and Senior Battle Staff Course. The Battalion is one of six battalion-sized NCO academies in the Army National Guard nationwide.

Second Battalion, 640th Regiment (Modular), is commanded by LTC Holly Ottesen. The unit trains 25U Signal Support System Specialists, 25B Information Systems Specialists, and all state-directed courses including the Bus Driver Training Course, Ground Combat Course, Officer Candidate School Phase Zero and any other training directed by the adjutant general.

Third Battalion, 640th Regiment Field Artillery, is commanded by LTC Darcy Burt and trains the majority of all Military Occupational Specialty (MOS) training and NCO technical tracks in Field Artillery. Courses include 13B Cannon Crew member, 13D Advanced Field Artillery Tactical Data Specialist, 13F Field Support Specialist, and 13S Field Artillery Surveyor. The newest course at the RTI, which Third Battalion has responsibility for, is the Funeral Honors Course. This training is extremely important in that it prepares Soldiers provide the tribute that our fallen Servicemembers deserve. Graduates of this course participate in funerals across Utah, rendering military

Members of the 640th RTI conduct training exercises in Kosovo.

honors for members of all branches of service.

Fourth Battalion, 640th Regiment Military Intelligence, is commanded by LTC Clark Roberts. It is currently one of only two National Guard schools accredited to conduct Military Intelligence reclassification training. Courses taught include the 35M Human Intelligence Collector, 35F Intelligence Analyst, and 35L Counterintelligence Agent. Fourth Battalion unveiled its new and accredited Secure Training Facility – Intelligence (STF-I) building, which trains reclassification students in Military Intelligence courses. The STF-I will allow connectivity with Fort Huachuca, Ariz., and other training sites to conduct real-time culmination exercises.

Headquarters, 640th RTI, is the Military Intelligence (MI) subject-matter expert cell for National Guard Bureau and provides liaison support to Fort Huachuca, the Defense Language Institute and National Guard Bureau. The Regiment oversees all National Guard institutional training for Military Intelligence, training allocations for course managers, reviews course-management plans and programs of instruction and is the designated representative for all National Guard Bureau MI training. Additionally, this cell has provided oversight for language training at the 640th Regiment.

The 640th is located at Camp Williams in the new Total Army School System complex. The $19 million complex is approximately 54,000 square feet and trains Soldiers in state-of-the-art classrooms with modern technology and equipment, which has greatly enhanced students' training and education.

Environmental Resources Management

Environmental Resources Management (NGUT-ERM) was involved in many innovative and important activities in FY11. Many of these activities occurred at Camp Williams to maintain effective and credible environmental stewardship of our training lands, and thereby support our vital training mission.

With all the new construction at Camp Williams, water quality and protection management is a high ERM priority. Before a new facility can begin construction, the design of the drinking water supply must be approved by Utah's Division of Drinking Water. As an example, construction of the new Ammunition Supply Point (ASP) required a water system to accommodate both fire response and drinking water. The guidance and oversight ERM provided to the design and construction of this water system contributed significantly to the success of the ASP project.

ERM is also involved in reducing construction storm-water runoff. Utah Department of Environmental Quality requires that all construction exceeding one acre in area acquire a Utah Pollution Discharge Elimination System (UPDES) Permit. The UPDES permit requires development of a Stormwater Pollution Prevention Plan to show how stormwater from the construction site will be managed. Over the past year approximately four UPDES permits were obtained in support of the construction at Camp Williams. ERM is keenly aware that storm water runoff affects us all. Since all of our water ultimately comes from ground water, at one point our drinking water was recharged by stormwater. ERM stormwater management contributes considerable value to Camp Williams drinking-water quality and protection.

For several years ERM has provided management for the Military Munitions Response Program (MMRP) in Utah. The MMRP assesses inactive historical training areas no longer under Guard control, known as munitions-response sites, which may have resulted in contamination from unexploded ordnance, such as artillery rounds, or chemical contaminants, such as lead from small-arms training.

Remedial Investigation field work was completed at six of these munitions-response sites associated with Camp Williams. The Southeast Simulated Attack Area (used for river crossings) and Southwest Area were accepted as posing no safety or environmental hazard and requiring no further action. The Southeast Area, a former artillery-firing point, is expected to

Expended 37mm artillery projectile found in Wood Hollow Training Area.

Aerial reseeding in the Impact Area after the Herriman Fire

similarly receive concurrence from regulators that no hazard exists at the site. Extensive surveys of the approximately 5,000-acre Rose Canyon Training Area showed no evidence of military training ever having taken place on site.

The Wood Hollow Training Area and Artillery Impact Area Buffer Zone munitions response sites were both identified as having unexploded ordnance on site and will require feasibility studies to be performed for subsequent cleanup operations. Interim measures are being put into place at both sites to reduce exposure hazards and to enable ongoing site development.

Another 21 munitions-response sites are entering the site-inspection phase this year, which will determine whether or not there is a likelihood of explosives or other contaminants on site. These sites are all on properties not previously owned by the National Guard or other Department of Defense components, and are located throughout the State on a combination of public and private lands. Most of these sites involve small-arms use or very limited amounts of training, so public exposure is anticipated to be minimal.

ERM worked closely with Utah Data Center project planners in an effort to preserve important archaeological sites in the area. Data collected during the project suggest prehistoric people utilized the high bench areas at Camp Williams as early as 4,000 years ago. The likely descendants of these Native Americans are thought by some to be the contemporary Eastern and Western Shoshone Tribes. These early Native Americans lived in the area and left behind evidence of stone tools used for hunting and plant gathering.

ERM managers are currently coordinating with the Utah State University (USU) Anthropology Department, Construction Facilities Management Office, and Range Control on an interesting Great Salt Lake Fremont Period (A.D. 400-1350) site which is situated within the planned range expansion at Camp Williams. Once the site, which is eligible for listing on the National Register of Historic Places, is cleared of unexploded ordinance, ERM and USU archaeologists will implement a mitigation plan, which will involve the excavation of lithic and ceramic artifacts for analysis. Site data will be analyzed, and collected artifacts will be curated at the College of Eastern Utah.

The Herriman Fire occurred at the end of FY10. Although addressing the fire damage was not included in the FY11 budget, ERM was able to secure out-of-cycle funding for land rehabilitation and mitigation on affected Camp Williams land. Areas outside Camp Williams' boundary were rehabilitated by local governments through a grant by the Natural Resource Conservation Service (NRCS). ERM contracted with Utah State University for mitigation and development of fire-program management plans. The ERM Natural Resources Management, Integrated Training Area Management and Geographic Information System (GIS) programs at Camp Williams developed a fire-effects assessment, GIS mapping and mitigation response plan.

Photo of erosion damage before project began.

Materials used for stabilization include Gabion baskets, Geo web, compactible soils, gravel mix, top soil and native plant seed.

SGM David Hamilton compacting soil to augment stabilization of soil.

The fire burned about 2,000 acres, mostly within the Camp Williams impact area. Applying NRCS standards to assess fire damage to vegetation and soil revealed that about 500 acres were moderately burned and the rest of the area was mildly burned. No areas were assessed as severely burned, where the soil is damaged. The fire on most of the Camp Williams area burned quickly, leaving substantial live vegetation and seed pool. It is likely that this remaining vegetation and seed is sufficient to regenerate naturally in the mild burn areas.

To restore and mitigate the area moderately burned, two objectives were identified: (1) Reseed the moderate burn area to mitigate erosion and encourage native species; and (2) Preempt establishment or expansion of cheatgrass (Bromus tectorum), especially on installation boundary areas. Cheatgrass and other annual invasive species (i.e., weeds) lead to more ignitions and decreased interval is between wildfires. The formulated seed mixture was added to a soil stabilizer to mitigate erosion and applied to the treatment areas by helicopter.

Damage and degradation of our training area can come in many forms. A large erosion feature in Beef Hollow resulted from a broken pipe on the old water tank. This occurred on a weekend and went unnoticed until the following Monday. An engineer's estimate to repair the damage was over $400,000. ERM requested funding and NGB funded repair and restoration design work, but not the actual construction and remediation.

To implement the restoration design and complete the construction and remediation, ERM employed skilled Engineer Soldiers and ERM staff. In 2011 the implementation work started in earnest. Soldiers were provided by Camp Williams Range Control and supported through ADOS, Annual Training funds and ERM staff.

The final phase of the project will continue next year with more stabilization on the upper portion of the erosion feature, spreading topsoil and reseeding next spring.

65th Fires Brigade

The 65th Fires Brigade was busily engaged in multiple training exercises in 2011. These exercises took the brigade all over the world. Locally, the brigade conducted Standard Integrated Command Post System (SICPS) familiarization by executing the Battle Command Systems of Systems Integration Training (BCSoSIT). In San Diego, Calif., the Brigade continued to improve their joint fires capabilities by executing the Fleet Synthetic Joint Training exercises conducted with units from the U.S. Navy, Marines, Air Force and Australian Navy. The 65th FiB moved overseas by executing Austere Challenge, a European theatre-specific joint task force exercise, in Grafenwoehr, Germany, and Operation Keris Strike, a peace-enforcement operation, executed near Melaka, Malaysia.

Command Post Exercise 2011.

Command Post Exercise 2011.

The BCSoSIT exercise held in June 2011 was the culminating training event that integrated all of the newly fielded brigade equipment. The focus of the exercise was to establish standard operating procedures in command post setup, power distribution, and the connectivity of the JNN satellite and various staff information systems. Each staff section was trained in the setup and positioning of their respective shelters and how their equipment linked into the power and information distribution plan. This event was the first time the 65th FiB worked directly with the brigade's signal company. Soldiers from the 156th Signal Company were able to establish a secure satellite connection, which facilitated the transfer of information back and forth from the subordinate battalion participating in the event. Internally, the S2 section's Distributed Common Ground System (DCGS), the Fire Control's Advanced Field Artillery Tactical Data System (AFATDS), the S4's Battle Command Sustainment Support System (BCS3), and the S3's Command Post of the Future (CPoF) computers were able to share data to provide the commander an accurate dashboard of the battlefield situation. The BCSoSIT event effectively trained the Soldiers of the 65th in the art of battle command.

The 65th Fires Brigade has established a working relationship with the United States Navy to participate in their Fleet Synthetic Training-Joint exercises (FST-J). The Brigade participated in four of these Navy joint exercises in 2011. An FST-J exercise is a requirement by the Navy prior to a fleet's deployment to certify the fleet's ability to execute air coordination and fires between joint players. The key joint players in the exercise include the US Navy, USMC, USAF, and the Australian Navy. FST-Js provide the Brigade with a unique opportunity to integrate the elements of air coordination, airspace clearance, land clearance, targeting, and fires in a joint environment. These joint exercises allow the brigade to link the AFATDS system with the Naval Fire Control System (NFCS) to provide Naval gunfire support. The interaction required between joint players and their automation systems in an FST-J has prepared the brigade for future missions that will require joint coordination.

Command Post Exercise 2011.

Austere Challenge is a European Combined Joint Task Force (CJTF) exercise that takes place in Grafenwoehr, Germany. The 65th Fires Brigade was to provide Soldiers to support the Coalition Task Force command cell to include targeting, effects, and future operations. The operation was significantly reduced when hostilities in North Africa broke out and key players were called away to support real-world operations. The CJTF Fire-Support Element was formed with a skeleton crew and only four staff officers and one staff NCO from the brigade were required to support the operation. They were actively involved in the targeting process and the planning of future operations. Austere Challenge exposed officers from the Brigade to the targeting process multiple levels higher than the Brigade's normal targeting method. This exposure will make the 65th's targeting skills more effective now that they have a more complete understanding of the process.

In September the Brigade participated in Operation Keris Strike in Melaka, Malaysia. Keris Strike is a combined peace-enforcement operation conducted in conjunction with the Malaysian Army. The United Nations, Red Cross, and other nongovernmental organizations (NGO) were simulated in the exercise. Soldiers from the 65th FiB and 1st Brigade, 3rd ID, of the Malaysian Army participated in peace-enforcement operation academics briefings, a staff exercise and a command-post exercise. The academics briefings trained the two staffs in the challenges of working under a UN mandate, restrictive rules of engagement, dealing with NGOs and the Disarmament, Demobilization and Reintegration process. The staff exercise helped the combined staff execute battle drills and standard operating procedures. The culminating command-post exercise required the staff to work through the military decision-making process, publish orders, coordinate multiple Joint Military Commission meetings, and plan the disarmament and reintegration process in a demilitarized zone for the two conflicting countries. The 65th FiB successfully executed Operation Keris Strike and took home key lessons learned in executing a nonstandard mission.

These exercises this past year have helped prepare the 65th Fires Brigade to meet their federal and state missions. The Brigade looks forward to a progressive and challenging 2012.

1st Battalion, 145th Field Artillery

BIG RED–1st Battalion, 145th Field Artillery, completed a challenging training year as the Battalion continued the focus on proficiency. The unit shined once again with exemplary performance, and the officers, Soldiers and unit can be proud of what they accomplished.

The emphasis of the 145th during this training year was to qualify at the battalion level. This built on last year's training as we were focused on certifying as batteries and as a battalion. This was the first year the 145th was in a run phase after using a crawl, walk, run approach after the 2007–2008 deployment. Due to the outstanding Soldiers and leadership of the 145th, the unit met its training objectives and reestablished their expertise to function as a Field Artillery battalion.

Due to the uncertainty of an approved budget, the 145th switched original plans of conducting Annual Training in Fort Stewart, Ga., to Dugway, Utah. This challenged the Battalion staff immensely, shifting its efforts and focus to a different location. This decision proved to be a success as the leadership of the 145th remained flexible and was able to adapt to unforeseen restrictions placed upon them. The 145th incorporated real-world scenarios into its training plan, making this one of the best training events thus far. At the end of Annual Training, LTC Brent Stark handed off the reins as Battalion commander to LTC Adam Robinson.

The 214th Forward Support Company was key in the success of this year's training. With an unexpected weather pattern in April, the 214th FSC utilized its recovery assets to ensure all equipment was safely returned to Garrison after a live-fire exercise at Dugway. The Soldiers and leadership were put to the test as they successfully supported the Battalion with all logistical aspects. Since its creation in 2008, the 214th FSC has excelled as a company and incorporated a vigorous training year of their own.

1SG Olsen of A Battery, 1-145th Field Artillery, cuts the ribbon with A Battery Commander, CPT Michael Rhinehart, and local dignitaries.

Alpha and Bravo Batteries conducted ribbon-cutting ceremonies of their newly remodeled armories in Brigham City and Manti, respectively. Local dignitaries showed their support of the Utah Army National Guard, participating in each of the ceremonies along with leaders of the Utah Army National Guard.

As always, the Battalion proudly supported numerous community events with cannon salutes such as Veterans Day, Memorial Day, 4th of July parades, flag-retirement ceremonies, community celebrations and a 19-gun salute for Governor Gary Herbert in September during Governor's Day.

1st Battalion, 145th Field Artillery, successfully completed a vigorous and worthwhile year with core-competency training. The perseverance and professionalism of the Soldiers and leaders of the Battalion were key to another outstanding year for the unit.

BIG RED is a seasoned team of officers and Soldiers with the support of their families and employers standing ready to answer the call of duty.

1-145th Field Artillery Paladins at Dugway, Utah.

2nd Battalion, 222nd Field Artillery

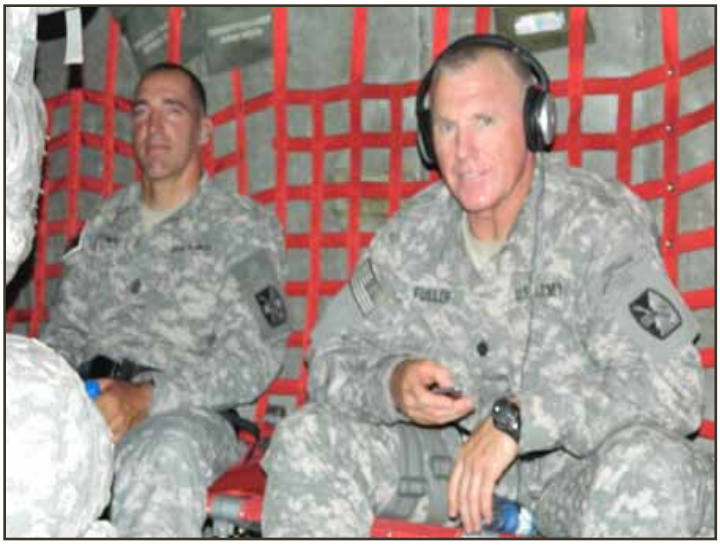
Second Battalion, 222nd Field Artillery, commanded by LTC Bradley Fuller and CSM Richard Brown, began preparations for the Battalion's upcoming deployment assigned to the 149th Maneuver Enhancement Brigade, Kentucky National Guard, in support of Operation New Dawn in Iraq.

The Battalion switched mission focus from the exciting training and execution of Field Artillery tasks to premobilization requirements as mandated by First Army. The tasks and training for all First Army tasks were coordinated and planned with the direction and supervision of the Utah Premobilization Training Assistance Element.

The Battalion was able to add to the full-time force to help coordinate and plan the mandatory training that needed to take place in a short amount of time. From October 2010 to March 2011, the Battalion executed the following individual tasks: Humvee Egress Assistance Trainer, driver licensing, Soldier Readiness Program, Anti-Terrorism Force-Protection training, weapons Preliminary Marksmanship Instruction, Combat Lifesaver Training, briefings, and several leadership training conferences such as Leader Development Education for Sustained Peace to focus on the current operational environment and nonkinetic techniques in place in the theater of operations. All the Unit Training Assemblies prepared the Battalion for their three-week Annual Training in April 2011. Annual Training consisted of the Army's 15/4, battle-focused training model for predeployment tasks. These tasks were the basic warfighting function that all Soldiers must know and perfect in order to conduct platoon level-and-above tactics and techniques in combat. Though the weather didn't always cooperate with the training (there were several spring snowstorms and temperatures well below freezing) Soldiers trained very hard every day with high motivation and expectations of deploying to Iraq.

After a truly successful Annual Training, the Battalion passed First Army's premobilization certification criteria to proceed to their Mobilization Station-Camp Atterbury Joint Military Training Center (CAJMTC), Ind.

LTC Brad Fuller and CSM Richard Brown on a C-130 flight from Kuwait to Iraq.



Left to right: SGT Dana Hare, SPC Julius Visser and SPC Michael Yates performing preventive maintenance checks and services on a Mine-Resistant Ambush-Protective vehicle.

Teary-eyed Battalion members departed St. George and Cedar City, Utah, June 4 for Camp Atterbury, Ind., to complete predeployment tasks prior to arrival in Iraq. Leaving the cool and dry climate of Utah, the Soldiers were met with the hot and muggy surroundings of Indiana. Soldiers began to take part in several training requirements: individual-weapon qualification, crew-served weapon qualification, Improvised Explosive Device (IED) defeat, Mine-Resistant, Ambush-Protective driver training, base-defense operations and several informative briefs. The Battalion validated their training on July 25, 2011, after a much-needed, four-day pass and prepared for their movement into Kuwait, the staging area for movement into Iraq.

The units began airlift into Iraq on Aug. 9 and hit the ground running. A thorough and expedient Relief in Place occurred and the transfer of authority from the Idaho Army National Guard's 1-148th Field Artillery, 116th Brigade Combat Team, occurred on Sept. 1. The Battalion began conducting missions including force protection for Victory Base Complex (VBC) Baghdad, Iraq; Personal Security Detail secure movement between VBC and the International Zone; Entry Control Points; mayor-cell support; exterior and interior perimeter mounted and dismounted patrols; and deployment/redeployment operations for the thousands of civilian contractors located in Iraq. The Battalion immediately became involved in the withdrawal of troops before the deadline of Dec. 31, as set forth in the Status of Forces Agreement between the United States and the government of Iraq. The Battalion was tasked to work Special Operations, 18th Airborne Corps, 25th Infantry Division, and the 149th Maneuver Enhancement Brigade, as well as several other units based on VBC.

The Battalion is still heavily engaged in current operations and the withdrawal plan of all forces in Iraq. The Battalion's high morale and effective leadership has been truly evident in the theater of operations.

97th Aviation Troop Command

The 97th Aviation Troop Command (ATC) is a Utah Army National Guard (UTARNG) Aviation command-and-control headquarters based at the Jake Garn Armory in West Jordan. Their primary responsibility is to provide trained, ready and equipped Aviation units capable to respond in time of war, as well as declared federal, state and local emergencies. Including its subordinate commands, the ATC is among the largest commands in the Utah National Guard with nearly 800 Soldiers. It also manages the largest property inventory, with a federal inventory of almost $800 million, which includes the AH64D Longbow Attack helicopter and the UH60L Blackhawk helicopter.

Current facilities trace their origins to the early 1970s, with some significant new structures built during the early 1990s. Since the Jake Garn Armory was completed, the UTARNG Aviation community has nearly doubled in size. The current force structure has overwhelmed the existing infrastructure. Due to the physical-space restrictions, the ATC is unable to train collectively with all their subordinate units and has resorted to bringing units in on opposing weekends, thereby ensuring space requirements are met but sacrificing some collective training value.

In order to ensure that the UTARNG Aviation units remain competitive and on the leading edge of a fast-paced and ever-changing aviation-technology environment, we must modernize our infrastructure and create an environment worthy of attracting the best and brightest young men and women that Utah has to offer. The caliber of Soldier that Aviation needs in order to embrace the increasing complexity of today's helicopters and communications equipment requires an inviting environment of modern buildings capable of supporting the technology of today.

In June, eight UH60L Blackhawk helicopters departed Utah to join other Soldiers from Alpha Company, Second Battalion, 211th Aviation, on their yearlong deployment to Afghanistan.

All good military units adapt and overcome, and so it is with the ATC. Infrastructure challenges aside, the Aviation units of the UTARNG are second to none. This past year, during preparations for major deployments, all Aviation units were required to undergo a major external evaluation. This Aviation Resource Management Survey inspection is the most significant inspection any Aviation unit receives. Traditionally, the ATC does well, but the results of this year's inspection were remarkable. Across the board, each Aviation Battalion set a new standard. The remarkable achievement is so rare and the scores so high that even the evaluators weren't sure if it had ever been done before.

Members of Det. 50 land the C-12 at the St. George Airport, carrying senior leaders of the Utah National Guard for the send-off of 2nd Battalion, 222nd Field Artillery.

Eight Blackhawks with Alpha Company, 2nd Battalion, 211th Aviation, begin their journey to Afghanistan, departing from the Jake Garn Armory in West Jordan.

An AH-64 Apache helicopter flies over Governor's Day held at the Utah Training Center - Camp Williams.

1st Battalion, 211th Aviation Regiment

Known as the "Air Pirates," 1st Battalion, 211th Aviation Regiment, is one of the premier attack/reconnaissance units in the country. Their weapon of choice is the AH64D Apache Longbow helicopter; the most advanced and lethal helicopter in the world.

Throughout this past year, the Air Pirates have been perfecting their skills in anticipation of a deployment to Iraq. Based on the guidance they received, they were to deploy from Utah in September 2011. In August the decision was made to cancel the deployment as a result of troop drawdowns in Iraq. Although drawdowns should generally be considered a positive event, the last-minute nature of this decision put the lives of more than 400 Citizen/Soldiers in turmoil. Many of their civilian employers had already found temporary replacements; many of the Soldiers had canceled their apartment or rental leases; and Soldiers normally in school, missed the fall registration.

With the cancelation of one mission comes the prospect of another deployment opportunity. The preparation and skills of this great unit has not gone unnoticed. Leaders at all levels recognize the value that these Warriors bring to the fight, so expect to see the Air Pirates defeating terrorism in the very near future.

Top down: Pirate Mike (center) and members of 1st Battalion, 211th Aviation Regiment, Air Pirates, at Gowen Field, Idaho, conduct predeployment aerial-gunnery qualifications in July. A PTAE trainer/evaluator and a 1st Battalion Soldier conduct a building-clearance exercise at Camp Williams. "CW2 Carl Spear (back seat) and CW2 Paul Blackham in July 2011 at Gowen Field, preparing to take off on an aerial-gunnery mission.

2nd General Support Aviation Battalion, 211th Aviation Regiment

The UH-60 Blackhawk helicopter is like a warm cup of soup on a cold night! The sight of this helicopter to troops in combat means either the resupply of necessary provisions or the insertion of needed backup in the middle of a firefight. To others the Blackhawk represents the comfort of a medic and a trip to the hospital for needed medical care. In any event, the Blackhawk is always a welcome sight. When not flying combat operations, the same lifeline provided to Soldiers can be a source of comfort to citizens in need. Whether Blackhawks are responding to domestic emergencies or search-and-rescue operations, the sight and sound of this workhorse means that help is here. Such was the case in June 2011 when aircrews of 2nd Battalion provided much-needed support to Weber County by airlifting more than 56,000 pounds of sand in an effort to plug the levee breaches that caused considerable flooding.

A UH-60 Blackhawk performs fire suppression over Camp Williams.

Members of 2nd General Support Aviation Battalion arrive at the Jake Garn Armory in West Jordan for their deployment to Iraq.

This past year has been significant for the "War Horse" battalion. Throughout this year, the primary focus has been on preparing a large contingent of the Battalion for combat operations in Afghanistan. These hand-selected Soldiers represent a cross-section of every skill set in the Battalion. On short notice, these Soldiers learned that they would serve in one of the most inhospitable and dangerous regions of the world. Confident in their abilities, they trained extensively to not just exceed their mission requirements, but most important, to ensure that every Soldier returns home safely. They are approaching the halfway point in their deployment, fighting side by side with some of the most decorated and famed Aviation units in the Army. Proudly, not only are they up to the task, but reports from the battlefield indicate that they are outperforming their active-duty counterparts task for task!

Detachment 2, Company C, 1st General Support Aviation Battalion, 171st Aviation Regiment

This "new" organization represents an exciting new chapter in Utah Army National Guard Aviation. Having recently accrued nearly 6,000 combat flight hours in Iraq, this unit underwent a name change, as well as a mission change. Formerly known as Detachment 1, Company C, 2nd Air Assault Battalion, 285th Aviation Regiment, these Soldiers will no longer fly combat troops into dangerous battle environments; they will now be flying the wounded out of such situations. Known around the world as MEDEVAC or Air Ambulance, units such as this provide the lifeline to Soldiers in distress. It is said that the second word that a Soldier screams when wounded in combat is "MEDIC!" The first is said to be "MOM!" We can't bring a Soldier's mom to his side, but we can provide the medic. The Soldiers of MEDEVAC units view their contribution to combat as among the most noble of all contributions.

While currently still undergoing the significant transition from Air Assault to MEDEVAC, these Soldiers have embraced their new role as rescuers. They look forward to the day when their skills can be called upon to save the life of a comrade or to relieve the pain and suffering of people in need. Once fully qualified, this unit will provide three rescue-hoist-equipped medical helicopters for combat or domestic emergency operations. The unique capabilities of the Blackhawk with its tremendous power and night-vision-equipped crews provide a level of response unmatched by any civilian helicopter.

Detachment 50, Operational Support Airlift C12T1 (Fixed Wing)

With a recent combat deployment under their belt, Detachment 50 has resumed its traditional domestic mission of supporting the air-travel requirements of military personnel throughout the country. Det. 50 plays a vital role ensuring that Soldiers and senior leaders have the ability to be where they need to be, when they need to be independent of the constraints of commercial air carriers. The unit has one C-12 (similar to a Beechcraft King Air), which is a twin-engine, propeller-driven, eight-passenger aircraft.

Hangar space has been the significant issue for this unit. Det. 50 is the only military aviation unit in Utah that is not located on a military installation. The unit rents hangar space from an executive jet charter service on the General Aviation side of Salt Lake International Airport and is unable to customize its hangar to fully meet its military mission requirement. Funding for a new hangar to permanently house the C12 is essential.

Det. 50 pilot lands the C-12 at St. George Airport, carrying senior leaders of the Utah National Guard for the send-off of deploying Soldiers with 2-222nd Field Artillery.

19th Special Forces Group (Airborne)

19th SFG(A) Soldiers clear a hallway during training exercises.

19th SFG(A) Soldiers breach buildings during training exercises.

As a whole, the 19th Special Forces Group (Airborne) deployed 261 Soldiers to four different combat locations including Iraq, Afghanistan, Philippines and Africa. Group deployed 18 Operational Detachment Alphas and three Advanced Operational Bases to 11 countries in support of Theater Security Cooperation missions. These deployments were to locations such as the Philippines, Micronesia, Mali, Czech Republic, Korea, and Thailand.

In addition, Group conducted 78 training events outside of the above deployments. These events included three Special Forces Advanced Urban Combat Courses, one Static-Line Jumpmaster Course, two Combat Training Center rotations, 26 New Equipment Training events, 24 advanced-skills-sustainment training events, three Achilles Dagger events and one Special Forces Sniper Course.

In January, Group Operations Detachment conducted the Special Forces Sniper Course at Camp Williams. Personnel were trained in the technical skills and operational procedures necessary to deliver precision rifle fire from concealed positions to selected targets at ranges up to 800 meters. In all, 24 snipers graduated from this course ready for deployment in combat scenarios.

In April, 1st Battalion conducted Achilles Dagger, an urban resourcefulness-training exercise held in and around the Salt Lake City area. This was a great training event, not only provided acquisition of new skills to the students, but its enabled instructors to sustain and evaluate their own skills.

In May, 26 Group members returned from a yearlong deployment, where they functioned as the Special Operations Command and Control Element for the Horn of Africa. Their efforts led to the successful prosecution of overseas contingency operations in the East Africa region, to include counter-piracy operations.

Also in May, Group Support Company, 19th Special Forces, returned from a very successful deployment to Iraq, where they supported Operation New Dawn.

June also highlighted the capabilities of the Group Operations Detachment when they graduated 42 students from the Special Forces Advanced Urban Combat Course.

In July, Maritime Operations Sustainment at Marine Corps Training Area Bellows, Oahu, Hawaii, was conducted for the purpose of attaining Level 1 Under Water Operations certification.

In August at Camp Williams, Group and Chapter 70 of the Special Forces Association celebrated the 50th anniversary of the 19th SFG(A).

In that same time period 1st Battalion conducted Baker Mine, a counter narcotics training mission in the Federated States of Micronesia. They were responsible for the Joint Interagency training of local police forces in basic investigator skills, exposing team members to interagency operations and cultivating working relationships with Micronesian law enforcement entities. Participants included not only 19th SFG(A) Soldiers, but the Federal Bureau of Investigation, the Drug Enforcement Administration and the Bureau of Alcohol, Tobacco, Firearms and Explosives.

A 19th SFG(A) sniper in a ghillie suit performs a successful stalk during target interdiction training.

To round out the year, Soldiers participated as the Special Operations element in the Joint Readiness Training Center Rotation 11-09 at Fort Polk, La. This exercise validated the ability to conduct village stability oOperations in the Afghanistan, a key piece to ready the unit for future deployment.

Group Support Company, 19th Special Forces (Airborne)

Group Support Company (GSC), 19th Special Forces (Airborne), returned from a very successful deployment to Iraq where the unit was a key player in supporting Operation New Dawn. Deployed Soldiers were assigned to the Combined Joint Special Operations Task Force-Arabian Peninsula (CJSOTF-AP). Their daily activities included coordinating movement of CJSOTF personnel and equipment, maintenance of electronics, weapons, generators, vehicles, sustainment of supplies, fuel, ammo, food services and medical support, collection and analysis of intelligence, maintenance of the CJSOTF communications network and the first-ever deployment of Group's Shadow Platoon, providing regional surveillance.

Also returning from a yearlong deployment were 26 GSC Soldiers, who functioned as the Special Operations Command and Control Element for the Horn of Africa. Their efforts led to the successful execution of overseas contingency operations in the East Africa region, to include counter-piracy operations.

COL Randy Watt assumed command of Group in June from COL Mike Turello. Simultaneously, the Group experienced a change of responsibility when CSM Scott Bollinger relieved outgoing CSM Scott Morgan.

Group Support Company, 19th Special Forces, Soldiers participate in an airborne operation at Global One Drop Zone, Utah.

1st Battalion, 19th Special Forces Group (Airborne)

Commanded by LTC James Slagowski and CSM William Smith, 1st Battalion, 19th Special Forces Group, completed a very high-tempo year in preparation for pending deployments. The primary training event for Battalion Support Company (BSC) was an Annual Training held at Fort William Henry Harrison, Mont. During annual training the BSC conducted demolitions training, weapons qualification, machine-gun training and qualification, 60mm and 81mm mortar training, slingload training, as well as a Special Forces Basic Combat Course–Support (SFBCC-S). The BSC then topped off this high-intensity training event with a full-mission-profile operation, implementing all of the skills trained on during AT. The BSC also conducted two full-mission-profile, field-training exercises during drill weekend, significantly enhancing the Company's ability to support Special Forces missions in denied, remote areas.

The Battalion deployed companies and individual A-teams to conduct Special Forces missions, including one line company to Korea as part of Foal Eagle 11; another line company to the Philippines as part of Balance Torch 11; and a third line company to the Joint Readiness Training Center, Fort Polk, Louisiana, conducting Village Stability Operations as part of a Brigade exercise. The Battalion also sent A-teams in support of counternarcotics training missions to Malaysia and Micronesia. Other teams polished air-to-ground, call-for-fire capabilities by conducting two training events, one with the 116th Air Support Operations Squadron in Fort Stewart, Ga., and Have Ace exercise in New Mexico.

The Battalion's special skills A-teams (Military Freefall, Mountain Warfare and Scuba teams) conducted the following sustainment training: Military Free-Fall teams conducted two High-Altitude, Low-Opening (HALO) sustainments called Archangel at Ely, Nev.; the Mountain Warfare team conducted mountaineering sustainment training near Leavenworth, Wa.; one A-team conducted Special Forces Advanced Urban Combat sustainment training at the Nevada National Security Site; and the Scuba team conducted outstanding Marine operations sustainment training in the vicinity of Bellows AFB, Hawaii, during which team members had the great honor of diving the U.S.S. *Arizona* Memorial in Pearl Harbor.

The Battalion Signal Center conducted a very successful Communications University (COMMO-U) at Camp Williams, Utah. This COMMO-U focused on information technology and long-range communications to enhance the Battalion's communication capability. Systems trained during the COMMO-U were the TACLAN and SOFTAS, Secure Digital Network Medium and Heavy, AN/PRC-117G, AN/PRC-137F HF, PSC-5, and the Joint Base Station/RIS. This training culminated with an intense communications exercise incorporating all of the above communications systems. In addition, the Signal Center terminated all communications traffic throughout the year for all deployed companys and teams.

Moreover, the Battalion augmented other National Guard and active-duty Special Forces units deploying under Operations Iraqi Freedom and Enduring Freedom.

Slingload operations training at Fort William Henry Harrison, Mont.

97th Troop Command

During the past training year, 97th Troop Command had a change of responsibility when CSM Michael Miller took over for CSM Raelynn Oman earlier in 2011. In additon, Troop Command and its subordinate units have been selected for the new Homeland Response Force mission, a mission designed to provide support for emergencies within Utah, as well as anywhere in the United States. 97th Troop Command also has a new unit, the 653rd Trial Defense Team.

Many organizations under Troop Command experienced changes of command during Training Year 2011. MAJ David Stefl relinquished command of the 144th Area Support Medical Company to MAJ Marcus Wisner; MAJ Joaquin Mixco turned over the reins of 197th Special Troops Company to CPT Mark Cooper; MAJ Chris Patterson yielded command of the 1993rd Contingency Contracting Team to CPT Shan Grimmius; CPT Robert Hodgson took over for MAJ Tammy Manwaring in Headquarters, 97th Troop Command; and LTC Tyler Smith passed the flag of the 85th Civil Support Team to LTC Kenneth Verboncoeur.

Troop Command welcomed home from Afghanistan the 144th Area Support Medical Company, commanded by MAJ David Stefl. The unit provided medical support to four locations in Afghanistan, returning in March 2011 to a warm and supportive homecoming.

Troop Command had a number of overseas training missions this past year. The 128th Mobile Public Affairs Detachment provided coverage of Atlas Drop in Uganda, Angkor Sentinel in Cambodia and African Lion in Morocco. The 197th Special Troops Company provided support for Atlas Drop in Uganda by sending parachute riggers to train Ugandans on air-drop resupply. The 197th was also involved with Angkor Sentinel in Cambodia by building a schoolhouse in remote areas of Cambodia and training other armies. The 115th Maintenance Company also had a number of overseas missions, being sent to Germany and Italy to provide mechanical and driver support. The 23rd Army Band's music continued to provide morale support. Performances included the Military Ball in April, the Armed Forces Day concert in May and the Freedom Festival in June. The 23rd Army Band also played throughout Utah at venues such as Saratoga Springs, Midvale, Tooele, Bountiful and Ogden. Medical Detachment provides support to individual Soldiers in the Utah National Guard through Primary Health Assessments. The 1993rd has reintegrated into the mission here at home from their tour in Kosovo. The Troop Command leadership is proud of all its Soldiers and their accomplishments.

Photo taken by a member of the 128th Mobile Public Affairs Detachment in Cambodia of Soldiers from the 204th Maneuver Enhancement Brigade working alongside Royal Cambodian Armed Forces soldiers on the construction of a school as part of the training mission during Angkor Sentinel 2011.

Medical Detachment Soldiers CPT Tillmand and SPC Hopkins perform a dental extraction while serving in Trinidad, supporting the New Horizon mission.

23rd Army Band

Utah National Guard's 23rd Army Band enjoyed its most prolific year in the history of the Band. During FY11, the Band played 64 performances, making it one the busiest units in the entire Army Band system to include Active Component bands.

Because of the establishment and refining of the Musical Performance Team program, the 23rd Army Band has adapted to better serve the needs of the Utah National Guard. By splitting the Band into smaller, specialized units, the Band is able to support multiple events simultaneously and also perform more events through the year.

In FY11 the Band performed for nearly 53,000 people at live events and another 30,000 through broadcast media. The Band continues to be the most visible unit in the Utah National Guard, continually performing its wartime mission to inspire and entertain troops and perform outreach to citizens. At the Army School of Music in Virginia Beach, Va., it has been frequently

Members of the 23rd Army Band at the Utah State Capitol.

commented how ahead of its peers the 23rd is in implementing the Musical Performance Team system.

One of the highlight performances of the year for the Concert Band was the Veterans Day concert on Nov. 11, 2010, where more than 3,000 people attended. The performance with the combined choirs of the Granite School District high school choirs affords the 23rd a unique opportunity to expose young men and women to the culture of the Utah National Guard and the Army Values.

Governor's Day was another highlight this year. Under the command of CW2 Denny Saunders and the stern mace of SFC Matthew Boehme, the 23rd leads Soldiers and Airmen of the Utah National Guard in a pass and review for Governor Gary Herbert. While this is a ceremonial event, it allows the governor an opportunity to connect with his troops.

As the Utah National Guard continues to be involved in efforts around the globe, the Band continues to support departing and returning Soldiers and has never declined a request to support deployments and homecomings, even in the face of budgetary and time restraints. Frequently we receive thanks from family members of departing Soldiers for making the event a little easier, and from those same families for welcoming their loved ones as heroes. In addition to these events, the Band continues to support dinners, military dances and other formal events.

The 23rd Army Band continues to maintain an active presence on Facebook, Twitter and YouTube. By actively promoting the Utah National Guard during concerts, the 23rd has built a following of nearly 1,000 people on Facebook. The page is monitored to ensure that comments promote patriotism and the Army Values.

144th Area Support Medical Company

The 144th Medical Company was at the midpoint of its deployment to Afghanistan when FY11 began. The 144th provided Level 1+ medical support to four locations remote to the company's main body, providing emergency transportation and other support services at Bagram Air Base. Two unit members, 1SG Robert Stirling and SPC Daniel Christiansen, were awarded the Combat Action Badge. Other unit members also distinguished themselves and earned several awards. Soldiers were awarded three Bronze Star Medals, 31 Army Commendation Medals and 33 Army Achievement Medals. The unit redeployed in order to begin demobilization activities at Fort Lewis, Wash. The unit arrived back at Salt Lake Air Base in March 2011 to a warm and well-received homecoming. The unit's next six months were marked with Yellow Ribbon activities and command inventories as the main focus of its training schedule. However, the unit ended its drill in FY11 with a change-of-command ceremony in September, when the unit commander, MAJ David Stefl, elected to retire after 23 years of service. MAJ Stefl was the unit's company commander for more than four years. Company command was relinquished to MAJ Marcus Wisner. MAJ Wisner took command of the unit after serving two years as a dental officer with the UTARNG Medical Detachment.

Members of the 144th ASMC greet family and friends who anxiously awaited their arrival at the Utah Air National Guard Base March 20.

115th Maintenance Company

The 115th Maintenance Company experienced a very busy FY11. The first of four Overseas Deployment Training (ODT) missions was to Vicenza, Italy, in support of Judicious Response 2011. Eight Soldiers from the 115th served as generator mechanics, as well as driver support. Unfortunately, five days into the mission, the training was cancelled due to real-world missions and the Soldiers were sent back to the U.S.

The next three ODT missions, each consisting of 50 Soldiers, brought the 115th to Hohenfels, Germany. These rotations were in support of JMRC. Upon arrival for the first rotation in March, they found that the shop had been broken into and equipment stolen. So two 115th Soldiers, SPC Christian Gunnersen and SGT Jared Robinson, put together a plan to improve the door security at the shop and were given the go-ahead by the shop chief. They were both awarded the Army Commendation Medal for their impressive work. Many Soldiers took advantage of their time in Germany to see the country, travelling to Dachau, Munich and the Weltenberg Monastery.

Two more rotations took place in May and June. During these two rotations Soldiers worked on and repaired all types of vehicles to include Humvees, five-ton trucks and 113 vehicles mocked up as Bradley Fighting Vehicles.

The 115th, in collaboration with Camp Dodge, Iowa, developed a Memorandum of Agreement for a yearlong mission to help rebuild certain components. Soldiers spent that year rebuilding a transmission, 8.3 engines and a commander's grip. In July, the 115th sent Soldiers back to Camp Dodge to DYNO the equipment and received a first-time go. They spent the rest of the week dynoing other states' equipment and fixing other problems they encountered. Their accomplishments at Camp Dodge, and the fact that other states brought their maintenance and equipment issues to the 115th, were a source of pride for the unit.

The 115th spends most of their drills performing maintenance operations, driver training, and Preventive Maintenance Chocks and Service on vehicles.

This year the 115th replaced the training movement officer CW2 Bryan Busk with WO1 Karl Hunter, and appointed SSG Bryce Stark to assist him. CW2 Busk performed exceptionally well, and WO1 Hunter and SSG Stark are excited to begin their new positions.

Top left down: SSG Frank Huybregts and SGT Larry Boyer on the Dyno team at Camp Dodge, Iowa.
SPC Gareth Graham, SPC Spencer Magill and SSG Aaron Sanford also on the Dyno team at Camp Dodge.

85th Civil Support Team

The 85th Civil Support Team saw no reason to break with tradition and carried the high operational tempo of the previous year forward. Fiscal Year 2011 brought about 24 real-world missions, 40 multiagency training missions, and 11 capabilities demonstrations. These are in addition to internal collective exercises and perpetual sustainment training on both section and individual levels.

The new fiscal year began with what turned out to be three significant response missions. The CST assisted the DEA and various local agencies with the characterization of a clandestine lab in early October. Later that month the team was called to investigate a municipal building where employees were experiencing unusual symptoms. This intervention likely saved the lives of a local family, thanks to the heads-up detective work of our physician assistant, MAJ Rob Dent. Christmas day the CST was called out as a result of criminal activity that occurred earlier in the day. The CST assisted local authorities in investigating a suspect's residence in the metro area.

The two significant standby missions this year were in February and July. February found the team in Dallas, Texas, during Super Bowl XLV. The mission was to support Dallas Fort Worth Airport Special Operations throughout the pre-event ramp-up and down to the departure of the athletes after the game. The CST was housed in fire stations on the airport during peak operating hours. Part of the time the CST conducted training with firecrews on topics such as HAZMAT chemistry, Principles of Radiation, and Confined Space/Rope Rescue. In July the team assisted the Utah Department of Public Safety at the National Governor's Association conference. The operations center was located in the Grand America Hotel where the CST provided real-time instrument monitoring and dispatched CST strike teams for sampling missions, pre-venue sweeps with Joint Hazard Assessment Teams and event standbys.

Some of the most significant multiagency training events during the year were Vibrant Response in Indiana, BAYEX in California, and SLAMEX in Salt Lake City. Vibrant Response was a national-level exercise with the first-ever, complete, Homeland Response Force deployment. This event took place at Muscatatuck Urban Training Complex near Camp Atterbury, Ind. Entities participating in this exercise were responding to the notional detonation of an improvised nuclear device. BAYEX took place in and around San Francisco, Calif., in April. More than 20 agencies participated in this multiday event designed and orchestrated by the 95th CST. SLAMEX, Salt Lake Area Multi-CST Exercise, was hosted by the 85th CST. Multiple venues, including Rio Tinto Stadium, were utilized. Several CSTs and local agencies participated.

Other significant events over the past year included an EXercise EVALuation (EXEVAL) in June, and personnel turnover in key positions. The 18-month recurring ritual of EXEVAL usually consists of two training exercises that are conducted one to two months in advance of the actual evaluation, also consisting of two exercises. The EXEVAL is designed as a no-notice response mission involving multiple agencies who are reacting to a scenario designed by ARNORTH. This is the operational certification test for CSTs which the 85th passed with flying colors. In addition to other personnel changes, the 85th experienced a change of command this year. On Aug. 1 we bid a fond farewell to LTC Tyler Smith and welcomed LTC Ken Verboncoeur.

A CST member is lowered for a rescue pick-off at DFW Airport Fire Training Tower.

A survey entry team lifts a fallen comrade onto decon rollers during a pre-EXEVAL lane at Utah Fire and Rescue Academy campus.

A joint entry team consisting of Park City Firefighters and 85th CST Survey personnel move into the Hot Zone during an evaluation lane at the top of Park City.

Medical Detachment

The Medical Detachment provided dedicated medical support to Soldiers of the National Guard throughout 2011. The unit spent countless hours ensuring Solider readiness to perform mobilizations, overseas training missions and annual medical-readiness standards were enforced and met.

During FY11 the unit provided medical support for more than 600 Soldiers through their mobilization process. The Medical Detachment received high acclaim from mobilization stations for the medical readiness of the Soldiers being activated. The unit also provided highly qualified medics to fill mobilizing unit shortages.

Throughout the year, medical and dental professionals from the Medical Detachment were involved in five different rotations to both Iraq and Afghanistan. All were praised for the outstanding leadership and medical care they provided to all they saw.

Medical Detachment continued with a high degree of proficiency and dedication to provide Soldiers of the Utah National Guard with medical care and readiness. The Detachment was able to process more than 3,500 physicals and medical events and provided thousands of immunizations necessary for Soldiers both stateside and those going overseas.

As we move into the next training year, we have to look at the Soldiers and their families that supported and sacrificed their time to ensure our missions were a success. We could not do this without them. As our unit prepares for the 2012 training year, we reflect on the many valuable and remarkable Soldiers that have left. Many have gone on to their civilian careers and families, but we have lost many to deployments. We hope for their success, thank them for their service and pray for their safe return.

SSG Kerbo gets her blood drawn by SGT Whaley with the assistance of SPC Joseph. SSG Gaerte fills out the required paperwork.

128th Mobile Public Affairs Detachment

Soldiers from 128th Mobile Public Affairs Detachment had a challenging and productive year as the unit took on a growing demand for coverage of state, national and international training events, and built on the previous year's goals of small-team training, leadership development and unit cohesion.

With the expansion of the MPAD to a full 20-member unit at 100 percent strength, the commander's goal this year was to focus on leadership development, individual skill-level training, team building, creating an effective Family Readiness Group, ensuring Soldiers were MOS qualified and familiarization with new Army Public Affairs Center-standard equipment.

Noncommissioned officers grew in rank, and section leaders worked to develop their subordinates to become future leaders, while the first sergeant worked with section leaders to hone their own leadership skills.

Training focused on building cohesive and effective print and broadcast teams in a post mobilization environment, as well as building a name for ourselves with units throughout Utah. As part of that training, the print and broadcast sections developed and released the *Summit*, a quarterly E-zine, and the Capstone, a quarterly video news magazine. The development of these journalistic products met two goals; it

SGT Lyndsey Prax films members of Ugandan People's Defense Forces soldiers during Atlas Drop 11, Soroti, Uganda.

allowed the unit to better market the stories of the Utah National Guard, and produced products similar to what the unit would produce in a mobilization environment.

As Servicemembers from the Utah National Guard continue to take a larger role on both a state and federal level, the MPAD placed an increased emphasis on small-team training opportunities that would embed our Soldiers with other Utah Guard units during their regular training activities. Familiarizing ourselves with the training and capabilities of Utah National Guard units and building those relationships proved to be a winning ingredient as the unit received more requests to cover unit training events than ever before.

At home we supported annual events such as Freedom Academy and Governor's Day, provided coverage of the 197th Atlas Drop familiarization event held in Provo, and of Utah Soldiers competing in the regional and national Best Warrior competitions. We also worked closely with the state Public Affairs office supporting additional events.

Three MPAD Soldiers participated in Atlas Drop 2011, an annual, joint aerial-delivery exercise sponsored by U.S. Army Africa April 11-21 in Soroti, Uganda. In May, three members traveled to Cambodia and worked in a joint-service Public Affairs office in support of Angkor Sentinel 11, and seven members traveled to Morocco in support of African Lion 11.

The unit will face new challenges this next year as Soldiers take on new roles and leadership responsibilities. However, with the strengthening of skills and team unity developed over the past year, the unit is sure to rise above the challenge and continue to grow and develop into a strong Public Affairs force.

SFC Brock Jones reviews the training calendar at Angkor Sentinel 11.

1993rd Contingency Contracting Team

The 1993rd Contingency Contracting Team returned from a one-year deployment to Kosovo in August 2010 and conducted their first re-integration drill in October 2010. During the year, team members continued their NCOES and OES schools. SPC Christensen was promoted to sergeant in April 2011. Team members continued contracting-certification courses during drill as they reintegrated into their civilian careers. In addition, the team prepared contracting-officer-representative training for Utah Army National Guard units and acted as contracting advisors to deploying units. Members of the 1993rd CCT assisted with contracts that supported other unit mobilizations and training.

197th Special Troops Company (Airborne)

Early in 2011, the 197th Special Troops Company (Airborne) experienced its second-ever change of command. Command was passed from MAJ Joaquin Mixco to CPT Marc Cooper, his former XO. At the same time, the 197th had a change of responsibility. 1SG Craig Golden retired from the Utah Army National Guard and handed off responsibility of the 197th to 1SG Todd Siebeneck. Both the change of command and responsibility as well as Golden's retirement ceremony was held on March 6, 2011 during drill in front of the Soldiers, NCOs and officers of the 197th.

The 197th has a global reach with a regional and local focus. Soldiers of the 197th participated in many Overseas Deployment Trainings, Annual Trainings, state emergency call-ups, deployments, and other operations and exercises in 2011.

Atlas Drop was conducted in Uganda during April 2011, which featured our parachute riggers training the Ugandans on air-drop resupply. During Atlas Drop, the Ugandan military was trained to a proficiency where they were able to perform their first ever air-drop resupply.

Angkor Sentinel was conducted in Cambodia during the summer of 2010. The Engineer Platoon built a three-room school house in a rural area that benefits more than 120 students and seven teachers. This project was part of the Humanitarian Civic-Action project of the exercise. The other facet of the mission included a platoon involved in training with armies of other nations in meeting UN standards in order to become peacekeepers around the world. Flintlock in Mali and Burkina Faso in 2010 and in Senegal during early 2011, Jackal Stone in Poland in 2010 and in Romania and Bulgaria in September 2011 were Special Operations support missions where our Soldiers ran support functions and the Joint Visitors Bureau for multinational Special Operations Joint Combined Exercise trainings.

Members of 197th Special Troops Company (Airborne) jump from a 2-211th Aviation Blackhawk Nov. 9, 2011.

In mid 2011, the 197th deployed an electrician and power-generation NCO in support of the new Special Operations Command Solar Energy Initiative in Afghanistan. The 197th has sent, and continues to send small teams of specialists on deployments primarily to Afghanistan, Iraq and Kuwait in support of their battalion's (528th Special Troops Battalion, Fort Bragg, N.C.,) mission as Army Special Operations Forces Support Operations. Soldiers from the 197th have also answered the call to help their fellow Utahns. 197th Soldiers participated in support operations during the Herriman Fire of 2010, as well as supplying pathfinders and air-assault operators in support of helicopter-delivered flood support in the spring of 2011.

The future of the 197th brings change. As the unit looks forward to moving its flag out of state and folding its Soldiers into a new special operations unit in Utah, they continue to train and remain ready. Many Soldiers have increased their MOS skills, gained new ones, and attended other military schools to increase their skill sets for the benefit of the new unit standing up. This is all done while the 197th also takes on a large Region VIII Homeland Response Force mission, of which the 197th maintains the majority of the command and control cell.

Members of 197th Special Troops Company (Airborne) deploy rations from a C-13 in support of Atlas Drop 2011.

Members of 197th Special Troops Company (Airborne) participate in a night parachute drop.

204th Maneuver Enhancement Brigade

The 204th Maneuver Enhancement Brigade (MEB), with more than 1,000 Soldiers located in 10 communities throughout Utah, proudly represented the Utah Army National Guard in a wide variety of missions in 2011.

The MEB was the exercise-support group for Angkor Sentinel 2011, a bilateral exercise involving more than 500 Soldiers and Sailors from the Royal Cambodian Armed Forces, U.S. Army Pacific, Idaho National Guard, U.S. Navy Seabees and active-Army Engineers. Angkor Sentinel 11 included an Engineering Civic-Action Project, Medical Civic-Action Project, Global Peace Operations Initiative and command-post exercise that helped build U.S.- Cambodian relations and built on operational peace-support capabilities.

The 217th Network Support Company participated in Austere Challenge 11 in Grafenwoehr, Germany. During the exercise, the 217th created a computer help-desk operation, a custom service-call management system, and set up more than 3,000 network and computer devices in seven days. During the remaining 14 days they managed thousands of customer-support calls. As a result, Austere Challenge was able to focus on exercise operations without concern for computer, telephone and network availability.

The 115th Engineer Facilities Detachment conducted numerous missions with great success, including travel to Heidelberg, Germany, and developing plans and drawings for an operations building to be built in Israel. In support of Camp Williams, it conducted feasibility studies and created designs and plans for an RV park with 10 sites, a new shower and latrine facility for the Camp Williams Forward Operating Base, a damage assessment on the Ammunition Supply Point, and redesigned the Shep's Ridge and Black Ridge Roads as a live-fire and IED training lane.

Headquarters, 489th Brigade Support Battalion, participated in Immediate Response 11 in Croatia, providing logistical and management support throughout the exercise. This support included fuel, food, water, billeting, laundry and transportation. The unit's support for U.S. Forces allowed exercise participants to train and share their expertise with Croatian forces. Working with local contractors enabled the unit to master command and control of not only military support forces, but civilians as well. Soldiers from the 489th showed exceptional performance, as demonstrated by continual commendation by all exercise participants and an invitation to participate in future exercises.

Alpha Company, 489th Brigade Support Battalion, deployed to Mao, Dominican Republic, in support of Humanitarian Task Force Sentinel. Alpha Company was assigned to provide water-purification support and augment driver and fuel support to the Forward Support Company. The Water Purification section produced and distributed water every day to support two construction sites, a medical site and the main base. They produced in excess of 50,000 gallons of potable water for more than 500 Soldiers, three humanitarian sites and local civilians. Alpha Company also deployed to Kaiserslautern, Germany, in support of the 21st Theater Support Command.

The American Fork-based 1457th Engineer Battalion, has more than 600 Soldiers. With a change of command from LTC Joe Grimmett to LTC Scott Burnhope came a change in the training focus. To ensure maximum readiness, training focused on convoy and field-training exercises. The 1457th staff participated in the command-post exercise in Cambodia as part of Angkor Sentinel 11 and took the lead in assisting and training two Cambodian battalion staffs in planning and the military decision-making process.

The 118th Engineer Company (Sapper) returned to Utah after spending a year in Afghanistan. During its deployment the unit cleared nearly 18,000 miles of road, completing 672 combat missions. The 118th distinguished themselves again and again, with its members' receiving 10 Bronze Stars, 26 Purple Hearts, 135 Army Commendation Medals, 19 Army Achievement Medals and 75 Combat Action Badges. One Soldier, SFC James E. Thode, made the ultimate sacrifice, losing his life while conducting route-clearance operations on Dec. 2, 2010.

The 116th Engineer Company (Horizontal) continues to work Engineer construction projects in support of Camp Williams. The 116th improved the Tickville and Wood Hollow Roads and designed and constructed the Governor's Day parking lot. The 116th continues to build and improve firebreaks on Camp Williams that assist garrison and local civilian fire departments fight wildland fires.

The 624th Engineer Company (Vertical) spent six weeks building and finishing three clinics, along with many other side jobs to help the people and communities of the Dominican Republic. In preparation for their upcoming mobilization, the 624th has focused much of their training on Soldier skills such as weapons familiarization, IED lanes, tactical formations and reacting to direct and indirect fire.

Forward Support Company (FSC), 1457th Engineer Battalion, conducted field training including night-vision-goggle driver training, night air insertion, field feeding, field maintenance and supply distribution. The FSC supported operations for two rotations of Beyond the Horizons, Dominican Republic and participated in the 1457th Engineer Battalion's Annual Training at Camp Williams.

All units in the MEB conducted aggressive, realistic, battle-driven training this past year. The MEB once again proved it has Soldiers ready to support any peacetime or wartime mission.

489th Brigade Support Battalion

From October 2010 through September 2011, the 489th Brigade Support Battalion (BSB) continued to develop into a premier logistical-support battalion assigned to support the 204th Maneuver Enhancement Brigade. The Battalion operates with the Headquarters and Headquarters Detachment (HHD) in Lehi, Utah; the Distribution Company in Spanish Fork, Utah; and the Field Maintenance Company at Camp Beauregard, La. This past year with the receipt of the Automated Battle Command System the Battalion transitioned into a digital-based, logistical-support element capable of mobilizing and establishing logistical support on short notice.

The Battalion planned, trained for and executed an aggressive training plan that moved elements from Lehi and Spanish Fork, Utah to locations around the world.

HHD, 489th BSB, participated in Immediate Response 11 in Croatia, supporting the Minnesota National Guard by providing logistical support and management of the life-support area throughout the exercise. This support included items like fuel, food, water, billeting, laundry and transportation. The unit provided for the needs of all U.S. Forces exercise participants so that they were able to train and share their expertise with Croatian forces. Working with local contractors enabled the unit to master command and control of not only military support forces, but civilians as well. Soldiers from the 489th showed exceptional performance as demonstrated by continuous commendation by all exercise participants and an invitation to participate in future exercises. As this was the 489th's first interaction with the Croatian army, it was a great opportunity to gain experience, see a country and work with multinational forces, as well as with the Minnesota National Guard. Soldiers conducted themselves in a professional manner and made many lasting friendships in the process.

Alpha Company (Distribution), 489th BSB, with its diverse mission sent Soldiers to two locations outside of Utah, as well as supported units within the state. The Water Purification and Fuel Section participated in Operation Beyond the Horizon in the Dominican Republic. This section provided fresh-water purification and distribution to the base of operations, as well as to remote locations in support of humanitarian missions. Soldiers also provided fuel distribution for the entire task force. The austere conditions pushed Soldiers to their limit, where they exceeded expectations.

SSG Baltazar Chicas discussing transportation and laundry issues with SFC Garrad Johnston, both with HHD, 489th and 2LT David Finney,1457th FSC, listens in during Immediate Response 11 in Croatia.

Left to right: SFC Shawn Weatherspoon, SSG Ryan Oldaker, PFC Jeffrey Halliday, CDT Sean Gerry and SGT Alvardo work to provide fresh water in the Dominican Republic.

During the 489th's deployment to Mao, Dominican Republic, in support of Humanitarian Task Force Sentinel, Alpha Company was assigned to support the mission by providing potable water via water-purification operations and to augment driver and fuel support. Leaders would task one three-person team to support the FCS, 1457th Engineer Battalion, mission, while the rest of the Soldiers supported the main effort of water purification. The Water Purification Section would purify and distribute water every day to support two construction sites, Cacheo and Buroco, and forward operating base Mao. In order to support local nationals, water treatment specialists were sent out to the project sites where they tested water sources for local civilians, as well as distribute clean water. Local civilians arrived with containers ranging from buckets and bags to pots and pans to collect water and take it home. Alpha Company produced more than 50,000 gallons of clean potable water for more than 500 Soldiers, three humanitarian sites and the local civilians of Mao.

Other elements of the Distribution Company participated in logistical-support activities in Kaiserslautern, Germany, in support of the 21st Theater Support Command, U.S. Army Europe (USAREUR). Soldiers supporting this operation were from the Company's Distribution and Supply Platoons. These Soldiers were able to occupy and operate a fully functional supply warehouse that supports all of USAREUR. Knowing the importance of their mission and how critical any mistake may be, Soldiers applied their skills with the highest levels of integrity and professionalism, leaving no doubt that the mission would be a success. Squads were assigned to various warehouses to include the Central Receiving Branch, Supply Warehouse, Security Warehouse, Supply Support Activity and office-supply store. Soldiers performed multiple tasks to support the different locations such as receiving, identification, classification,

accountability, inventory and storage of supplies, order-requisition fulfillment and distribution, supply management, preparing configured loads and processing of controlled substances. Squads rotated weekly through the different warehouses in order to increase proficiency of 92As (supply specialists). Alpha Company's support ultimately augmented the 21st TSC with needed manpower and experience in order to successfully complete their mission.

Soldiers of the Battalion have spent the past two years attending many training courses, schools, new-equipment fielding training and simulations to better prepare the Battalion to accomplish any assigned mission. The training experiences gave Soldiers the opportunity to prove they are a fully capable, fully functional logistical-support battalion. The Battalion enters training year 2012 with an increase in challenges and pace of training in anticipation of conducting our first collective training with the Field Maintenance Company from Louisiana at Camp Dodge, Iowa.

The 489th transitions again to a slightly leaner structure with essentially the same responsibilities. The talent and drive of the 489th leave no doubt that the Battalion will always be ready for the future and any missions assigned.

As a result of their actions in Afghanistan 14 members of the 118th Engineer Company (SAPPER) receive the purple heart, awarded during the unit's award ceremony at the Little America Hotel.

1457th Engineer Battalion

HHC, 1457th Engineer Battalion had a very productive year. With a change of command came a change in the training focus. LTC Scott Burnhope assumed command from LTC Joseph Grimmett. The Battalion shifted the training spotlight onto convoys and field-training exercises with some of the focus being on training at local training areas. Planning deficiencies were quickly identified, resulting in vast improvements prior to executing movements. HHC utilized the Price LTA allocating them to operate their tracked vehicles on cross county and rough terrain. There were also vehicular convoy lanes that required Soldiers and their leaders to engage in highly realistic tactical scenarios. A successful demolition qualification was also conducted. As the 1457th moves forward it will take all the lessons learned and continue to set the standard of excellence for the Battalion.

The 118th Engineer Company (Sapper) spent the bulk of their year in Afghanistan. During the deployment the unit cleared almost 18,000 miles of road, completing 672 combat missions. The 118th Soldiers distinguished themselves again and again on a daily basis. The 118th Soldiers were awarded 10 Bronze Stars, 26 Purple Hearts, 135 Army Commendation medals, 19

Army Achievement medals, 75 Combat Action Badges, 27 driver badges and 13 mechanic badges as a result of their actions in Afghanistan. Since their redeployment in July, they have participated in Yellow Ribbon events and the commander, CPT Blake Bingham, handed over command of the company to CPT Matthew Khuni on Oct. 16, 2011.

The 116th Engineer Company (Horizontal) has enjoyed another successful year. The unit continues to work Engineer construction projects in support of Camp Williams. During the construction season (April-August) of 2011 the 116th made road improvements on Camp Williams that included the Tickville and Wood Hollow Roads. Also, during Annual Training 2011 the 116th designed and constructed the Governor's Day parking lot. The 116th continues to build and improve firebreaks on Camp Williams that assist Camp Williams and local civilian fire departments in fighting wildland fires.

The highlight of this past year for the 624th Engineer Company (Vertical) was their Annual Training in the Dominican Republic. As a company they spent six weeks building and finishing three clinics, along with many other side jobs to help the people and communities of the Dominican Republic. It was a hot and humid AT, but the 624th was able to accomplish a great deal of work while getting real-world job training. In preparation for their upcoming mobilization, the 624th has focused much of their training on Soldier skills such as weapon familiarization, IED lanes, tactical formations and reacting to direct and indirect fire. It has been a year packed with good training and esprit de corps-building experiences.

During FY11, Forward Support Company, 1457th Engineer Battalion, conducted field training including night-vision goggle driver training, night air insertion, field feeding, field maintenance and supply distribution in support of Engineer operations. The FSC successfully completed support operations for two rotations of Beyond the Horizons in the Dominican Republic, and participated in the 1457th Engineer Battalion's Annual Training at Camp Williams.

300th Military Intelligence Brigade (Linguist)

Headquartered in Draper, Utah, the 300th Military Intelligence Brigade (Linguist) provides command and control over six Military Intelligence (MI) battalions, totaling more than 2,000 Soldiers in seven different states: Utah, Washington, California, Louisiana, Florida, Illinois and Massachusetts. The 300th MI Brigade provides linguist support across the spectrum of national defense agencies and military units. The Brigade's Military Intelligence specialties include Human Intelligence (HUMINT), Signals Intelligence (SIGINT) and Counterintelligence. The mission of the Brigade is to provide linguist, HUMINT, SIGINT, and Counterintelligence support to the Army for multiple contingencies, and when called on by the governor, the 300th Military Intelligence Brigade deploys in support of state contingency operations.

After a yearlong deployment to Iraq, members of the 141st MI return to anxiously awaiting family and friends.

In 2011, the Brigade enjoyed another busy and productive year, welcoming home the 141st Military Intelligence Battalion from its deployment to Iraq. The 141st was deployed to Iraq from June 2010 to June 2011 in support of Operation Iraqi Freedom, transitioning to Operation New Dawn in October 2010. The 141st was instrumental in developing and implementing the Advise, Train, and Assist mission in the training of Iraqi security forces. The 141st was also selected to support the Utah Homeland Response Force mission as the security element and has already begun planning as they continue redeployment operations.

The Brigade has continuously been engaged in the Global War on Terrorism with a deployed presence in Iraq, Afghanistan and Kosovo since 9/11. As a result of the experience and reputation gained through past operations and deployments, Brigade Soldiers continue to provide full-time and part-time support to wartime requirements. In 2008, Utah was designated as one of only 11 Project Foundry training sites, which provide advanced intelligence training for active-duty and Reserve Soldiers prior to deployment. This year, the Utah Foundry site trained more than 350 Guard and active-duty Soldiers, as well as personnel from the Air Force and Navy. The Brigade was also selected as the only National Guard unit to establish, support, and manage the Guard Intelligence Readiness and Operations Capability Center.

Soldiers in the 300th maintained a high level of proficiency in more than 40 foreign languages, deploying in excess of 230 Soldiers to more than 21 countries for training and to assist as interpreters, translators and intelligence professionals in a variety of Joint Chiefs of Staff military exercises. This continues the Brigade's proud and distinguished support to the Army's combined and joint commands, most of the Army's major commands and many of the nation's intelligence agencies operating throughout the world.

In March 2011, the Brigade hosted its 22nd annual Language Conference, the theme of which was Training the Army Linguist for Cyber Network Operations. Distinguished guests and presenters included MG Mary A. Legere, commanding general of the U.S. Army Intelligence and Security Command; MG Gregory A. Schumacher, assistant deputy Chief of Staff, G-2, U.S. Army; and COL Danial D. Pick, commandant of the Defense Language Institute Foreign Language Center.

In August, the 300th Military Intelligence Brigade underwent a change of command, where COL Val Peterson, who has served as the commander for the past four years, relinquished command to COL Derek Tolman. The Brigade command sergeant major is CSM Lane Wayment.

COL Derek Tolman (right) waits as COL Val Peterson passes the Brigade colors to MG Brian Tarbet.

COL Derek Tolman addresses Soldiers during the annual Military Intelligence Ball at Utah Valley University.

141st Military Intelligence Battalion (Linguist)

The end of 2010 found the 141st Military Intelligence Battalion (Linguist) more than three months into their deployment in support of Operations Iraqi Freedom and New Dawn. Soldiers of the 141st settled into the pace of daily life in Iraq. This included working with various military units from Infantry and Special Forces, helping to locate insurgents and supporting Civil Affair and Engineer companies with humanitarian assistance and nation-building missions. Some teams also began working with U.S. State Department-sponsored Provincial Reconstruction Teams, helping them with state-sponsored humanitarian operations throughout the country. Across Iraq, members of the 141st partnered with Iraqi police forces and Iraqi army troops in training and mentoring roles. Many members found new friends and discovered that their Iraqi counterparts were happy to be working with them. Partnership roles included observing the training during security-checkpoint searches, interviews at checkpoints, and working with key personnel in the communities.

By the time the holiday season arrived, deployed Soldiers of the 141st had made it a priority to perform acts of service in order to reach out and touch the lives of the Iraqi people. From humanitarian missions involving the distribution of backpacks and coloring books to elementary students to distributing Christmas stockings to the third country nationals who worked to support the Servicemembers assigned to Joint Base Balad to visiting the children and teachers at a local orphanage with much-appreciated school supplies and gifts, our Soldiers worked hard to make a difference in the lives of others. These experiences were not limited to just our Soldiers in Iraq. 141st Soldiers remissioned to Afghanistan also made a difference through their involvement in humanitarian missions. CW3 Alan Wheeler, one of our remissioned Soldiers who served with the 2-34th IBCT, participated in a mission with Soldiers from Iowa, whose families and neighbors sent clothing and other articles to be distributed to local Afghanis. Chief Wheeler and his fellow Soldiers spent the day at an Egyptian-run hospital in Bagram, Afghanistan, where local people were treated, handing out the items that were sent. Though it was a busy day, all the smiles and signs of appreciation from the recipients made it all the hard work worthwhile and rewarding.

SGT Fresia Alder during Operation Iraqi Kids Day at Balad, Iraq.

Additionally, December was an exciting month for our Soldiers stationed at Bagram Air Force Base in Afghanistan because of an unannounced visit by President Barack Obama and GEN David Petraeus. The trip was made with the purpose to thank the troops for their service. Chief Wheeler was at the event and personally shook the hand of the commander in chief.

Soldiers of the 141st returned home safely in June after a productive and successful deployment. The Battalion is proud of what it has accomplished this year and looks forward to building on its achievements.

Deployed members of the 141st Military Intelligence Battalion in support of Iraqi Freedom and New Dawn.

142nd Military Intelligence Battalion (Linguist)

During 2011, the 142nd Military Intelligence Battalion (Linguist) experienced change and success.

In September the 142nd welcomed back more than 60 Soldiers who had deployed to Iraq with the 141st MI Battalion. These Soldiers were able to utilize their Human Intelligence (HUMINT) and Signals Intelligence (SIGINT) skills to help support the pullout of troops and the continued intelligence-collection requirements in support of Operation New Dawn.

In October, the long-awaited brigade north/south geographic realignment occurred, which resulted in swapping Delta Company, 142nd MI BN in Orem with Bravo Company, 141st MI BN in Logan. The realignment provides better command and control for each battalion over the MACOM units spread out across the state.

Significant training events for the 142nd included a Battalionwide Language Olympics, where 120 linguists in 17 languages competed using foreign-language skills in various intelligence and warrior tasks. 1LT Greg Nelson and SGT Jesenko Jojic were selected as the individual winners, competing in their language of Serbo-Croatian. Bravo Company took home the Language Olympics Cup trophy as the company with the best overall performance.

In August, the 142nd conducted a field-training exercise, utilizing the new Camp Williams forward operating base (FOB) and the 640th RTI Afghan village. Training focused on HUMINT to include interrogations, source operations, reporting, counterintelligence, and both tactical and strategic-level SIGINT mission sets. The event ended with a Battalion ruck march starting from the FOB and ending at the Camp Williams Readiness Center.

The 142nd conducted a change of command in July between LTC Steve Stevens and LTC Joseph Green. In November 2010, CSM Lane Wayment assumed responsibility of the 300th Military Intelligence Brigade (Linguist) CSM and CSM Eric Anderson succeeded him in the 142nd. In October, CSM Eric Anderson was moved to the 640th Regional Training Institute (RTI) and CSM Victor Gonzalez was promoted to fill the resulting vacancy.

SSG Annette Aldridge and SFC Jeremy Zaugg conducting Language Training.

Bravo Company, 142nd MI 2011 Language Olympic winners of the Battalion Language cup.

Company changes of command occurred in Alpha Company between MAJ Steve Geisler and MAJ Dale Anderson, Charlie Company between MAJ Sterling Keele and MAJ Damon Hulsey, and Headquarters, Headquarters Company between CPT Kim Smith and CPT Bryce Bybee. Three new first sergeants were also pinned: 1SG Kent Warner, 1SG Brian Allman, and 1SG Norman Arrington. In addition to changes within the command groups, four of the five Readiness NCOs were promoted and five new Active Guard Reserve hires joined our full-time force.

The 142nd provided many full-time Soldiers in support of the Counterdrug program, 640th RTI, Reach Language Support Program, the newly created Intelligence Regional Operations Center, Low-Level Voice Intercept FOUNDRY training, and multiple intelligence-agency requirements and special projects.

The 142nd continues to provide intelligence and linguist support to operations around the world. More than 85 Battalion Soldiers supported 17 overseas-training exercises to include Beyond the Horizons in the Dominican Republic, African Lion in Morocco, Yama Sakura in Japan, Cobra Gold in Thailand, Flintlock in Senegal, Key Resolve and Ulchi Freedom Guardian in Korea, Judicious Response in Italy, a peacekeeping operation in Brazil, Austere Challenge in Germany, MEDFLAG in Ghana, Phoenix Express in the Mediterranean, African Endeavor in Gambia and intelligence scripting in Algeria. Also, another 29 Soldiers participated in language-immersion programs and language refreshers in the United States and overseas.

Special recognitions included the 142nd's unit of the year, Bravo Company; Soldier of the Year, SPC Thomas Pittman; NCO of the Year, SSG Bart Thomassen; and First Sergeant of the Year, 1SG Brian Hale. 1SG Norman Arrington, 1SG Brian Hale and CW3 Paul Bowden received the Military Intelligence Corps Association's Knowlton Award. This award is presented to individuals who have contributed significantly to Army Intelligence efforts.

This year the 142nd was tasked with hosting Panther Strike in 2012. This exercise has turned into one of the largest Military Intelligence exercises in the military. The exercise will be held at Camp Williams June 15-29, 2012. Nearly 500 Military Intelligence personnel will participate from throughout the country. The 142nd staff and a host of HUMINT and SIGINT experts have begun a year advance to hopefully plan the best exercise to date.

Headquarters Utah Air National Guard

Founded on November 18, 1946, the Utah Air National Guard (UTANG) is located on more than 82 acres of the northeast corner of the Salt Lake International Airport with more than 1,400 trained and dedicated men and women serving to defend the United States of America. Brig Gen David Fountain assumed command of the UTANG in December 2011 from retiring Brig Gen Wayne Lee. UTANG assignments include real-world military operations and daily activities necessary to support state and federal missions and training requirements around the world.

The UTANG's largest component is the 151st Air Refueling Wing (ARW), commanded by Col Samuel Ramsay. Unit commanders and their members are committed to building excellent organizations within the Wing. Associate units, those assigned to the UTANG but not part of the 151st ARW, provide other critical mission services. Tenant units located at the Utah Air National Guard Base are the 130th Engineering Installation Squadron, commanded by Lt Col Karen Morris; 169th Intelligence Squadron, commanded by Lt Col Jonathan Boyd; 109th Air Control Squadron, commanded by Lt Col Randy Stevens; and 101st Information Operations Flight, commanded by Lt Col Kevin Nuccitelli.

The UTANG began as a fighter/bomber unit, and its mission has changed three times since 1946. The type of aircraft flown by the Wing has changed seven times. The current aircraft are KC-135R aerial refuelers, which were assigned to Utah in 1978 when the 151st ARW became part of the Strategic Air Command. The Wing transferred to the Air Mobility Command in June 1992. Since then, the aircraft's cargo and personnel transportation capabilities have been more frequently utilized.

Historical examples of federal services are numerous. Many UTANG members were called to serve 21 months during the Korean conflict. Flying F-86 fighter aircraft, 10 pilots flew more than 100 missions each. One UTANG pilot, Capt Cliff Jolley, shot down seven Soviet-made MIG-15 aircraft and became the first Air Guard ace in Korea. Two Utah pilots were killed during this conflict.

During the Middle East crisis in August 1990, UTANG members were some of the first to volunteer in support of Operation Desert Shield/Storm. UTANG's support of this operation continued well into 1991. Since that time members have supported national drug-interdiction activities, medical evacuation and have provided air refueling for tactical and transportation aircraft supporting military activities involving Bosnia, Kosovo and Southwest Asia. Additionally, members of the UTANG supported the Salt Lake 2002 Winter Olympics in various capacities.

The UTANG continued distinctive federal service during 2010 with missions around the globe in support of Operations Enduring Freedom, Iraqi Freedom, New Dawn and Noble Eagle. The UTANG also supported numerous NATO operations, Air Expeditionary Forces rotations, as well as missions supporting 1st Air Force, U.S. Southern Command and U.S. Africa Command. Critical personnel resources needed to accomplish these and other UTANG missions were supported through recruiting, retention, workforce-diversity, and family-readiness programs directed by headquarters leaders.

Local communities also saw continuing benefits from the UTANG. Activities included Sub for Santa, blood drives, Freedom Academy, Adopt-a-School program, Scouting for Food and other service projects throughout the year. The UTANG continues to maintain its high state of readiness should Utah need support during a natural disaster, civil disturbance or major event.

Five KC-135s on the tarmac at the Utah Air National Guard Base.

A KC-135 flies with the boom extended over Camp Williams in honor of Governor's Day Sept. 17.

Inspections, deployments, exercises and change of course was the standard for 2011. Like a whirlwind the Inspector General (IG) swooped in and touched almost every unit on the base. The new year was welcomed in with grueling anticipation and heavy preparation for these visits.

The 151st Air Refueling Wing's (151 ARW) overall performance during this inspection was commendable. A positive Wing culture was evident by the attitudes, professionalism, and pride displayed by the men and women of the 151 ARW. Wing leadership was actively engaged at all levels and fully embraced the inspection process.

Overall, members of the 151 ARW met standards and should be extremely proud of their achievement. They clearly demonstrated their continued ability to support worldwide global-mobility operations."

The 109th also completed a compliance inspection and was found to be 100 percent compliant. The 130th had a successful compliance inspection and an operational-readiness inspection during the year.

After the inspections the Base shifted focus to health with the Winter Wingman Day and Health Fair. The overall health and resilience of the member, family and unit was the target. A motivational speaker and the local health community embraced our need by supporting the fair with lots of information and awareness for an outstanding resource for military members and their families.

Deployments have also become the norm for every unit. Deployment locations have ranged from CENTCOM to AFRICOM to the Pacific theater to local exercises and events. Units from the Utah Air National Guard provided command and control, air refueling, aero-medical evacuation, security, intelligence information, and communication in support of Operations Iraqi Freedom, Enduring Freedom and New Dawn.

The mission accomplishments of the Utah Air National Guard included overseeing a budget of $64.5 million, distributing four million gallons of fuel through the base, flying more than 3,500 hours in support of missions and training, processing 675 personnel through 40 separate deployment lines, operating and maintaining 150 vehicles, processing 130 contracts and maintaining 1,100 computers with 250 upgrades.

The appearance and functionality of the Base improved with the new composite fire station/gym/mobility processing facility.

Personnel moves through the year encouraged individual and unit growth and change. One of the moves consisted of the vice wing commander, Col Kenneth Gammon, moved up to the position of director of the joint staff, and Col Christine Burckle moved from director of the Human Resource Office to occupy the vice wing commander position.

At the end of the year we will be seeing the retirements of Brig Gen Wayne E. Lee, assistant adjutant general for Air, and Col Kelvin Findlay, chief of staff of Air. Brig Gen Lee will be handing over command of the Utah Air National Guard to Brig Gen David Fountain.

Members of the 151st Medical Group support a mass-casualty, chemical-decontamination exercise in Morocco as part of the State Partnership Program.

Lt Col Rob "Waldo" Waldman, former F-16 pilot, speaks to Airmen with the 151st Air Refueling Wing about how important t is to look out for each other and use the Wingman concept as part of the activities during Wingman Day March 12.

151st Operations Group
151st Operations Support Flight
191st Air Refueling Squadron

The 151st Operations Group (OG) operates the KC-135R Stratotanker. The OG is comprised of the 191st Air Refueling Squadron (ARS) and the 151st Operations Support Flight (OSF). The primary mission of the 191st is to provide worldwide aerial refueling for all branches of the U.S. Military as well as our foreign allies. The air-refueling mission enhances the Air Force's ability to accomplish missions of global reach, global power and air superiority. The KC-135R is also capable of providing aeromedical evacuation support and transporting troops and cargo.

In 2011, the 191st ARS deployed to the Persian Gulf, flying missions in direct support of Operation Enduring Freedom in Afghanistan. Missions were also flown in support of operations in Iraq, assisting in the transition from Operation Iraqi Freedom to Operation New Dawn. Air-refueling support assisted in the sustainment of stabilization, rebuilding and antiterrorism efforts of troops on the ground in Afghanistan and Iraq.

The Squadron utilized its aeromedical capability several times, flying vital evacuation missions in support of operations in Afghanistan. Crews flew wounded Soldiers (and working dogs) in urgent need of medical care out of Afghanistan into Landstuhl Regional Medical Center, Germany. The Squadron also supported several aeromedical missions in the Pacific theater as well, transporting patients to more advanced medical care facilities from remote locations.

In addition the Squadron participated in several shorter deployments to include Geilenkirchen Air Base, Germany, in support of NATO operations, and Curaçao, Netherlands Antilles, in support of SOUTHCOM's anti-drug operations. The Squadron provided crews on short notice to for Operation Unified Protector, supporting NATO operations focused on enforcing resolutions concerning the civil war in Libya.

The 191st ARS supported local interests to include the opening of the St. George Municipal Airport, Employer Support of the Guard and Reserve and recruiting efforts through local Boy Scout and ROTC incentive flights. These support missions play a vital role for both the 191st ARS and the Utah National Guard.

With the continued strain on active-duty tanker assets, the 191st ARS continued to support the Air Force by fully embracing Long Term Military Personnel Appropriation (LTMPA) taskings. The addition of the LTMPA puts a jet and crew on call above and beyond the normal flying operations assigned to the 151st to fulfill nearly any Air Mobility Command mission.

In addition to operational missions around the globe, the 151st OG participated in the Wing Unit Compliance Inspection with the intelligence section garnering an "Excellent" rating during the inspection. Preparations continue for other upcoming inspections later in 2011, and in the spring of 2012.

In 2011 the 151st OG was challenged with possibly the highest-ever operational tempo. Due to the cooperative efforts of every Servicemember, the 151st OG continued to provide outstanding support for global reach, global power and air superiority. The 151st will fly more than 3,700 hours of flight time in 2012, nearly 700 hours more than what was initially planned.

Utah Air National Guard Airmen flew several aeromedical missions by flying wounded Soldiers out of Afghanistan to Landstuhl Regional Medical Center, Germany, in support of Operation Enduring Freedom.

A 151st Air Refueling Wing aircraft rests on the tarmac at the new St. George Municipal Airport while visitors converse. The plane was the first and largest aircraft to land on the new runway.

151st Medical Group
151st Medical Squadron

The 151st Medical Group (MDG) is an Air Mobility Command unit serving more than 1,400 Air National Guardmembers in 21 different units. The 151st MDG provides medical support and training, while maintaining the highest degree of medical readiness for armed conflicts and mass-casualty contingencies due to man-made or natural disasters. The 151st MDG supports the readiness missions of the 151st Air Refueling Wing, 191st Operations Group, associated tenant units and the Utah National Guard.

Once again the 151st MDG had the opportunity to support the Joint Marine, Navy, Army and Air Force exercise African Lion through a Humanitarian Civic-Action mission. This year's support represented the most diverse medical team to date: 20 151st MDG personnel, seven Medical Group personnel, two members of the 191st Air Refueling Squadron, one disaster preparedness Airman from the 151st Civil Engineer Squadron, one logistics specialist from 151st Logistics Readiness Squadron, three personnel from the Utah Army National Guard, three members of the 194th Medical Group from the Washington ANG, eight members of the U.S. Navy 4th Dental Battalion and two members of the 75th Medical Group from Hill AFB, Utah. The mission provided dental, medical and veterinary care to small communities around the larger city of Agadir, Morocco.

Members of the 151st Medical Group train in emergency medical and rescue techniques.

Expeditionary Medical Support Sustainment Exercise, 151st Medical Group 2011, Alaska Tent Erection in a blizzard!

The 151st MDG provided medical support for the Wing Air Expeditionary Force deployment to Afghanistan. Lt Col Walter Townson provided aeromedical services with the Squadron Medical Element during the deployment. TSgt Steven Sagers deployed in support of OEF to Ramstein, Germany, as a member of a Critical Care Augmentation Team (CCAT). This mission is new to the ANG and supports the movement of critically injured patients to advanced trauma-care centers.

Homeland Defense Force Packages. Bioenvironmental engineering has the Homeland Defense ANG Package for agent detection with one of only three HAPSITE equipment pieces in Utah; medical technicians have the Homeland Defense ANG Package for triage response on the Wing; medical will be fielded by the Homeland Defense ANG Package for in-place patient decon within the next month, which will be maintained by the 151st MDG, but manned by full-time staff from around the Wing. All of which will add to the Wing commander's capability to respond to contingencies on base or as needed.

Wartime. Twenty-two of the 49 personnel are dually dedicated to Expeditionary Medical Support to deploy worldwide as needed for the medical care of all services. Three of the 49 are dually dedicated as one of a very few units working the CCAT mission with a high deployment tempo.

Domestic Operations. There are 47 separate personnel dedicated to the Homeland Response Force as the medical element. Also a 560-member Army National Guard team is being built to provide localized (state/region/national) response to natural disasters, acts of terrorism or otherwise as needed by the governor, along with elements from medical, which is comprised of command and control, security forces, decontamination and engineering.

151st Maintenance Group
151st Aircraft Maintenance Squadron
151st Maintenance Squadron
151st Maintenance Operations Flight

The 151st Maintenance Group (MXG) continues to excel during a period of increased operations tempo providing high-quality maintenance ready aircraft. Preparation for deployment is a continuous endeavor in the MXG. The MXG is busy preparing for a 90-day AEF cycle in 2012, an Operational Readiness Inspection and deploying numerous personnel in shortfall positions around the world.

The MXG underwent their Logistics Compliance Assessment Program inspection in August 2010, scoring an amazing 97 percent and an Outstanding rating. This score is the result of maintainers who know their job and love what they do.

During the 2011 August Unit Training Assembly (UTA), the MXG was a key contributor to a page in the Utah Air National Guard's aviation history. During the UTA the 151st Maintenance and Operations Groups participated in a nuclear operational readiness exercise and successfully launched a five-ship formation from the Utah Air National Guard Base, colocated at the Salt Lake International Airport.

The MXG deployed to Geilenlkirchen, Germany, to support NATO Airborne Warning and Control System (AWACS) this past summer. Earlier this year, the Maintenance Group was among the first to deploy to Moron, Spain, in support of Operation Odyssey Dawn. When Odyssey Dawn became Operation Unified Protector, again the MXG deployed a maintenance leadership package in support of this operation. Finally, adding to a busy year, the MXG continued to deploy personnel for the Bagram medical evacuation mission. The MXG is honored to participate in this rewarding mission.

A K-loader offloads wounded Soliders from a Utah Air National Guard KC-135 at Ramstein Air Base, Germany.

151st Security Forces Squadron

A1C Repp on perimeter patrol in Baghdad Iraq in May 2011.

Fiscal Year 2011 was a busy year for the 151st Security Forces Squadron (SFS), Utah Air National Guard's Base Defenders. Members of the SFS deployed to Mali, Africa; Baghdad, Iraq; and underwent a Air Mobility Command (AMC) compliance inspection (CI) conducted by the Air Mobility Command's Inspector General. Defenders also participated in several training opportunities including a joint active-shooter training exercise with Salt Lake City airport police, a Special Weapons and Tactics (SWAT) school run by the Salt Lake City Police Department and USAF Security Forces Raven training course.

In October 2010, 17 members of the SFS deployed to Mali in support of the 169th Intelligence Squadron mission. Working with the Mali Air Force unit, members conducted 24/7 defensive operations to protect personnel and priority resources. Prior to the deployment, members participated in the first-ever U.S. Africa Command regional training course at Sembach Annex in Kaiserslautern, Germany. This first-time test course was conducted to prepare SFS members for the unique challenges of deploying into this new operating region.

Shortly after redeploying from Mali, members of the SFS began the mobilization process in preparation for deploying to Iraq. In January 2011, 34 members deployed to Fort Bliss, Texas, for Desert Defender predeployment combat training. At the completion of training, members deployed to Sather AB, Iraq, in support of Operation New Dawn. Utah's SFS joined with active-duty Defenders and Defenders from Pennsylvania, Massachusetts, Delaware and Ohio Air National Guard units. While deployed, they became the 447th Expeditionary Security Forces Squadron (ESFS).

The ESFS was tasked with three missions: conduct defensive operations to protect the 18-mile perimeter of Sather AB, train members of the Iraq Air Force (IqAF) Security Forces and transition Sather AB from the Department of Defense to Department of State.

The ESFS conducted perimeter patrols, entry-control operations and armed response. SFS members trained IqAF Security Forces from three separate bases: NAMAB, Hawk and Kirkuk. Training included courses on entry-control operations, mounted and dismounted combat operations, and personnel protection detail tactics. Overall, 75 IqAF Security Force members were trained, and 25 of those were trained and qualified as trainers to give the IqAF an enduring capability.

While a large number of unit members were deployed, the SFS at home station was busy preparing for and participating in an Air Mobility Command CI. With minimal manpower and a busy deployment schedule, the SFS successfully completed its CI. In addition, three members were identified by the Inspector General as outstanding performers.

It's been an outstanding year for the men and women of the 151st SFS; they have demonstrated their professionalism and dedication both in garrison and while deployed!

Members of the 151st Security Forces Squadron and 2-222nd Field Artillery at Sather Air Base, Baghdad, Iraq, in July 2011.

SRAs Coddee, Smith and Humphries participate in predeployment training at Wendover, Utah, December 2011.

151st Civil Engineering Squadron

The primary focus for the 151st Civil Engineering Squaddron (CES) in FY11 was inspection preparation. Along with the entire Wing, the CES undertook and passed the compliance inspection in February, and are making earnest preparations and supporting the rest of the Wing for the Operational Readiness Inspection scheduled for May 2012.

Because 2010 saw many 151st CES deployed, this year the Squadron's deployment tempo was a bit slower. However, all four full-time Explosive Ordinace Disposal (EOD) specialists deployed in FY11.

SMSgt Dan Morbach served in Iraq as the senior EOD in theater, MSgt Kevin Bullivant saw action in Afghanistan, and currently both TSgt Tim Edwards and SSgt Derrin Creek are deployed.

In April 2011 the Wing deployed 32 CES Airmen to St. Michael's Academy for Special Education, a Navajo Nation facility in Window Rock, Ariz. The site provided great training for all CES craft disciplines, and the military support allowed the Navajo Nation to serve its people with education accommodations it could not otherwise provide. The 151st CES team was augmented by five Navy Seabees, which gave all of the engineers an unparalleled opportunity to learn from their component brethren. The returning CES engineers all agreed that the combination of supporting the Navajo Nation and associating with the Seabees was an awesome experience.

This year most CES personnel actions were retirements; however, Mr. Pete Wilson joined us as the State Resource Advisor, and the firefighters added several new members in the state-employee and traditional-military ranks.

The new composite fire station/EOD/mobility-processing facility is easily the largest and most important project of the year for CES. It is in the final phases of construction, and the current estimate for completion is early January 2012, with beneficial occupancy the first part of January. The base is planning a ribbon-cutting ceremony for mid January.

151st Logistics Readiness Squadron

Lt Col Susan Melton commands the 151st Logistics Readiness Squadron (LRS). The LRS's mission is to provide supplies, equipment, fuel, transportation, vehicle operations and maintenance and logistics-readiness support to the 151st Air Refueling Wing (ARW) and four associate units. These functional areas consist of professional and dedicated team members who continuously provide quality service in support of mission accomplishments. In addition, a number of LRS personnel have extra duties within mobility work centers assisting in deployments to help mobilize people and cargo to various worldwide locations.

TSgt Adam Heath, 151st Logistic Readiness Squadron, examines a high-pressure oil line while working on an M-series wrecker at the Transit Center at Manas, Kyrgyzstan, July 26, 2011.

The LRS currently has 98 Guardmembers, who throughout the past year have shown great pride and support in the efforts to defend and protect our nation. With the increase in military operations and the challenges our nation faces today, recruiting and retention is critical to ensure the LRS continues to be effective in accomplishing its mission and that of the 151st ARW. This year numerous LRS personnel deployed, participating in missions in Iraq, Kuwait, Qatar, Kyrgyzstan, Europe and Afghanistan.

In addition to the high operations tempo, the LRS Equipment Management Element managed more than 5,700 equipment assets with a value of in excess of $22 million. Material Management averaged approximately 15,800 monthly transactions and maintained 11,800 item-record details. They also maintained the Readiness Spares Package, an independent aircraft spare parts kit, with a current value of almost $7 million. The LRS Supply Management Activity Group Manager oversaw a stock-fund account of $2.5 million.

Fuels Flight managed more than 4 million gallons of fuel during FY11. Their storage team received a total of 3,265,994 gallons of jet fuel, 9,980 gallons of ground fuel and 25,658 gallons of diesel. Fuels Distribution issued 3,391,216 total gallons and defueled 73,809 gallons of jet fuel. To ensure that all fuel meets USAF specifications, the fuels laboratory team thoroughly performed 686 test sets for the year. There were 1,589,198 gallons of JP8 transferred by our Stratotankers, with an average of 144,473 in-flight gallons processed. During the 2011 Unit Compliance Inspection, Fuels Flight received a grade of excellent for their hard work and attention to detail.

The Vehicle Management flight operated and maintained 127 registered vehicles and 23 nonregistered vehicles. This crew of seven full-time technicians and six traditional Guardmembers kept this substantial vehicle fleet at an operational rate of 92 percent for the year.

The Distribution Flight consists of Vehicle Operations, Passenger Travel, Cargo Processing and Receiving. Vehicle Operations was tasked with more than 850 vehicle dispatches this year and successfully delivered more than 1,900 scheduled/nonscheduled products to Utah Air National Guard customers. Passenger Travel processed 857 airline tickets for passengers at a value of more than $600,000, making this section one of the highest-volume passenger ticket offices in the Air National Guard. Cargo Processing shipped more than 2,500 shipments at a weight of 121 short tons. The Receiving Section processed more than 10,200 inbound shipments to include mission capable parts, individual components, and unit and individual equipment for our Air Expeditionary Force (AEF) deployments. The distribution element is manned by six full-time technicians and eight traditional Guardmembers.

The Plans and Integration section has been busy with group and individual deployments. Their primary responsibilities are, war-reserve material accountability, the in-garrison expeditionary site plan, AEF reporting tool, unit deployment manager training, and support agreement management. This section plays an integral part in deploying and redeploying all personnel and cargo for the 151st ARW and associate units.

During this fiscal year, the Small Air Terminal deployed more than 1,240 duty passengers and provided Space-Available service for more than 450 passengers. They also deployed 244 short tons of cargo to various locations in support of AEF Missions.

LRS personnel are dedicated to the needs of the community, state and nation. Members have stayed involved with the community, volunteering for events such as ANG Honor Guard, NCO Graduates Association, Enlisted and Officer Association, EANGUS and NGAUS, Freedom Academy, Sub for Santa, public television telethon, blood drives and Combined Federal Campaign. The 151st LRS will continue to be an effective and efficient defender of freedom for our community, state and nation.

151st Force Support Squadron

The 151st Force Support Squadron (FSS) has 13 full-time and 23 traditional Guardmembers who provide in-garrison and deployed personnel and services for more than 1,400 Air National Guardmembers; dependents; Servicemembers from all branches including active duty, Army Guardmembers, Reservists, retirees, and government contractors. Additionally, the FSS forecasts, manages and executes personnel policies and actions, provides food service, lodging, physical-fitness training, Airman and family readiness, and Honor Guard for the entire Utah Air National Guard.

Fiscal Year 2011 proved to be a successful year for the FSS. More than 40 lines were established to support more than 675 personnel deploying in support of Operations, Unified Protector, Noble Eagle, Enduring Freedom, Iraqi Freedom and Counterdrug.

This busy year had some significant events happen. The Unit Personnel Record Group (UPRG) is no longer filed manually with the Military Personnel Section. FSS personnel individually audited and sent out more than 1,400 records to be electronically filed. The unit also went through a Unit Compliance Inspection (UCI) and scored well. Going forward from there, the unit provided training and support to two tenant units for their UCIs during FY11. In May, the unit had 10 Sustainment Services personnel successfully complete Silver Flag training at Tyndall AFB. In July the Airman and Family Readiness office, Ms. Jill Lukes moved to the FSS.

The FSS is comprised of four flights: Force Development, Manpower Personnel, Airman and Family Services and Sustainment Services. Force Development Flight manages education and training; Manpower Personnel Flight handles customer support, Force Management and Career Development; Airman and Family Services Flight manages Family Programs and Personal and Family Readiness; Sustainment Services Flight manages food operations, fitness and sports, lodging and outdoor recreation; Force Readiness Branch prepares and assists the 151st Air Refueling Wing and its tenant units to deploy.

Fiscal Year 2011 has seen a number of personnel changes within the FSS. We bid farewell to TSgt Sherrie Weaver, SSgt Jamie Mosser, SSgt Melissa Smith, SSgt Nathanael Abejar, SrA Dustin Baker and SrA Brian Valcarce. New personnel are A1C Aaron Velasquez, A1C Marie Vigo, A1C Forrest Roundy, A1C Bryce Hafen and A1C Camn Brown.

The 151st Force Support Squadron continually demonstrates its ability to provide top quality customer service. Squadron personnel ensure that Airmen are trained and qualified in the latest personnel systems. Additionally, they train individual unit command support staff representatives. This allows members of the Utah Air National Guard to be assured that their personnel, benefits and employment history is continually monitored and updated.

151st Communications and Information Flight

The mission of the 151st Communications Flight (CFT) is to provide secure, reliable, deployable communication systems and services through teamwork, technology and training. The goal is to provide this service to the customer, instilling confidence that their information will be available, confidential and effective in accomplishing their mission.

Early in the year the CFT welcomed a new full-time technician, SrA Bryan Scharman, assigned to the Communications Focal Point (CFP). Throughout the year the CFT has had several key position changes; after the retirement of CMSgt Stephen Mullin, CMSgt Donald Johnson was moved to Operations Branch Chief, SMSgt Amy Bocage was selected as Plans and Programs Branch Chief. In addition, MSgt Cody Mosher and MSgt Lisa Jensen were moved to Quality Assurance with TSgt Anthony Valdez assigned as noncommissioned officer in charge of the Network Control Center (NCC). TSgt Leo Taylor was moved to the NCC and was replaced by SSgt Tyler Olsen in the CFP. One training note is that 100 percent of all CFT personnel have completed Departement of Defense 8570 professional-certification requirements.

The last part of 2010 and the first half of this year was very busy with intense preparation for the Wing's compliance inspection. All of the hard work paid off as the CFT received a strong rating, also having the additional recognition by the Inspector General (IG). SMSgt Amy Bocage and MSgt Heather Fransen received high honors and recognition for their outstanding contributions to the CFT's grade. In addition, the IG team recognized the NCC for its outstanding programs and high standards it employs each day.

As the network systems move closer to becoming a true "weapons system" for the warfighter, several computer network systems-related upgrades occurred throughout this past year. By the end of the year, all non-secure network systems will be upgraded to the Windows 7 operating system; the network firewall has upgraded; the Information Transfer Node (ITN) and Nortel switches backbone equipment was updated; and a new Intrusion Detection Protection System was installed. In addition, base Land Mobile Radios had encryption modules installed. Secure-Network addressing was expanded and aligned to Air Force standards.

The CFT continues to support and train for Domestic Support of Civilian Authorities (DSCA) operations. The missions include communication support for the Homeland Response

Force (HRF), maintaining critical DSCA Joint Incident Site Communications Capabilities, or receiving additional Federal Emergency Management Agency (FEMA) resource. FEMA region eight's Joint Task Force Expansion (JTFX) package increases JISCC capability from 15 phones and 15 Laptops to 80 each. Training is underway to support a statewide earthquake exercise, the Great Utah ShakeOut 2012, early next year. CMSgt Donald Johnson was selected as the Utah National Guard 2010 Signal Professional of the year and received this award at the annual Joint Communications conference in January.

The achievements completed throughout the year have enabled members of the CFT to accomplish their missions successfully with Integrity, Service before Self and Excellence in All We Do!

CMSgt Donald Johnson (center) was selected as the Utah National Guard 2010 Signal Professional of the Year. Chief Johnson with COL Gregory Cluff, J6 (left), and MAJ Ben Morris, G6, receives the award at the Joint Communications Conference.

151st Base Contracting Office

The mission of the 151st Base Contracting Office is to provide the 151st ARW and four base-tenant units support by procuring the necessary supplies, services and construction contracts to meet ever-changing readiness requirements. During FY11, contracting personnel purchased a variety of items that included IT hardware and software, furniture, mobility equipment, vehicle repair, AGE equipment, vehicle painting, security-alarm systems, environmental testing, storage equipment and much more. The Contracting Office also awarded numerous construction contracts to support the changing needs of the base. Construction contracts were for remodeling several base buildings and repair real-property equipment, the more than 130 total contracts awarded exceeded $2.5 million.

The 151st Base Contracting Office also oversaw the administration of the Government Purchase Card (GPC) program. The GPC program enables unit personnel to buy goods and services under $3,000 using their GPC credit card. This highly visible and scrutinized federal program places stringent requirements upon unit billing officials and the cardholders they supervise. The GPC accounted for more than $1.0 million and 3,100 individual transactions. The Utah Air National Guard also received $13,666 in rebates from U.S. Bank for purchases made by cardholders. These rebates were then provided back to the individual units to spend for necessary supplies and services.

109th Air Control Squadron

The mission of the 109th Air Control Squadron (ACS), the Warllocks, is "to provide reliable and secure command, control, communications, computer, and intelligence—Anytime, Anywhere." At the end of 2011, more than 70 Warlocks returned from Operation Enduring

Members of the 109th Air Control Squadron deployed in support of Operation Enduring Freedom.

Freedom, where they provided command and control over the skies of Afghanistan in addition to providing for the air defense of the Arabian Gulf. As a result of their efforts, the unit earned the 379 AEW Team of the Year award, as well as the Meritorious Unit Award.

After demobilization, the Warlocks had less than five months to prepare for their Unit Compliance Inspection. Although time was not on their side, the unit earned a 100 percent compliance rating (78 percent complies, 22 percent complies with comments) from the Air Combat Command Inspector General. This rating was in the top 20 percent of all Unit Compliance Inspection ratings in 2011, and the best 109 ACS rating in over a decade!

Following the inspection, the 109 ACS began preparations for three major summer exercises. The first was Wisconsin's premier live-fly exercise, "Northern Lightning." During this two-week exercise, the Warlocks maintained the host unit's equipment and controlled fighter aircraft during large-force, air-to-air training. During the following exercise, the Maintenance Section convoyed the Deployed Radar Unit Type Code to Wendover Airfield for fidelity testing. Once the radar site was declared operational, the unit's radar and radios were remoted via SATCOM link back to the 109 ACS in Salt Lake City. This capability allows controllers to see and talk to aircraft in any airspace around the world. In the final exercise of the summer, the Warlocks conducted maintenance and operations during the Navy's Fleet synthetic training (joint) exercise at Camp Rilea, Ore. This simulated exercise hosts a myriad of joint participants to include the Army, Navy, Air Force, Marines, as well as coalition participants.

In 2012, the 109 ACS Warlocks look forward to taking it to the next level with a unit deployment to Oregon's coastline in support of a major joint exercise. Warlocks…ANYTIME, ANYWHERE!!!

130th Engineering Installation Squadron

The Cyber mission of the 130th Engineering Installation Squadron (EIS) is "to design, install, repair, remove, and relocate ground-based electronics, communications, computer and airfield systems equipment." Personnel in the 130th are trained to complete these mission sets in combat areas on short notice.

This year has been a very busy year for the 130th. The focus from the beginning of the year was to prepare for and execute two Air Force Space Command Inspector General Inspections. In May the Squadron was tasked with both a Compliance Inspection (CI) and Operational Readiness Inspection (ORI). The CI inspection involved a comprehensive review of all programs and procedures to determine compliance with the Department of Defense, Air Force and National Guard Bureau's policy and procedures.

The ORI was designed to test the 130th on its ability to accomplish its cyber mission while operating in a wartime nuclear, biological and chemical environment. The 130th successfully completed both inspections and received accolades for exceptional performance in several areas. The 130th showed the ability to survive and operate under extreme conditions. The 130th was the first EIS to be inspected by the Air Force Space Command and set the benchmark for all other Engineering and Installation squadrons.

In addition to successfully completing two inspections, the 130th sent teams all over the continental U.S. to perform projects. These projects included a relocation of the network control center at Fresno ANG Base, Calif.; a geobase survey at Nellis AFB, Nev.; the engineering of a radio and antenna relocation project at Gowen Field, Idaho; the design of a sensitive compartmented intelligence facility at Vandenberg AFB, Calif.; the performance of an antenna preventative-maintenance inspection and a cable-expansion project at Buckley AFB, Colo.; the engineering of a radio recording system for air-traffic control at March ARB, Calif.; the installation of a fiber backbone in support of the

SSgt Adam Barley and MSgt Ken Scott taking cover from an attack during Operational Readiness Inspection.

F-22 project at Hill AFB, Utah; and a cable verification and troubleshooting project for the Oregon Air National Guard. In addition to the completed projects, the 130th also provided systems telecommunications engineering management to several Air Force installations in the western United States.

The 130th is in preparation for an overseas deployment in early 2012, which will present new challenges and opportunities for the 130th. The members of the 130th will provide unique skill sets to improve the communications infrastructure of the warfighter. The 130th continues to demonstrate its ability to provide an in-demand service to Utah, the nation and the world.

Members of the 130th Engineering Installation Squadron's Cable Team install communications cable during an Operational Readiness Inspection. The 130th Cable Team trenches for the installation of a communications system during the Operational Readiness Inspection.

169th Intelligence Squadron

The 169th Intelligence Squadron (IS) provides sole-source EC-130 Senior Scout Intelligence, Surveillance and Reconnaissance support to theater combatant commanders worldwide and continues to provide ongoing support to the Distributed Common Ground System. Total workstations have increased from 12 to 24, allowing support of multiple combat sorties per week, totaling more than 180 missions and 1,044 hours in support of Operations Enduring Freedom and Iraqi Freedom.

During FY11, more than 200 Airmen deployed for more than 29 weeks in response to the Joint Chiefs of Staff's tasked Senior Scout missions to combat areas and austere locations. The 169th deployed to the U.S. Central Command theater for 56 days, flying 28 combat missions totaling 220 hours.

The 169th Airmen deployed in support of U.S. Africa Command for five weeks, flying 15 missions totaling 100 hours. The 169th has been supporting Coalition operations in the U.S. Southern Command for more than 15 years, deploying for 16 weeks and flying more than 590 counterdrug missions during FY11.

The 169th has eight members that are certified instructors of the Drug Demand Reduction (DDR) program and heads up the effort to teach drug awareness to youth at local schools. These instructors are on annual 14-week rotations to teach at three local middle schools, reaching as many as 130 students per day. The DDR program focuses on a healthy lifestyle and getting students to think of ways they can find "natural highs," which give more satisfaction than a chemical high.

"The kids love the climbing wall we bring in," said Chief Dandy Diddle, one of the instructors. "If the kids can climb the wall, they can say no to drugs. The wall looks intimidating to them, but as they are cheered on by their peers they are able to make the climb and feel a sense of confidence that can later help them to resist drugs when they are faced with that decision."

The 169th continues a proud tradition of enlisting only the best and the brightest: 13 students are currently enrolled at the Defense Language Institute, with five having graduated earlier in the year. Two of the language programs have expanded their curriculum and extended the time required for graduation. Recruiting and retention efforts have been tremendously successful, as the unit nears 100 percent capacity.

The men and women of the 169th have always given freely of their time and talents in support of community events including participation in fundraising efforts, supporting an interfaith program providing meals and activities to the working homeless and donating school supplies, warm quilts and food to the Road Home shelter. Our Top Three organization provided small loans for humanitarian purposes for members suffering temporary setbacks. This same organization created and designed a new

unit coin that will be used for fundraising in the future.

This past year has brought the retirement of several unit members who represented the earliest years and successes of our Squadron. Well-prepared and trained Airmen have stepped in to fill those shoes and add bright new ideas and innovation to the mission of this unique, one-of-a-kind Squadron.

Squadron members witnessed a change-of-command ceremony as Lt Col Jonathan Boyd took the reins as the new unit commander June 29. The 169th looks forward to the new perspective and growth that this new era of leadership will bring.

As our country recently marked the 10-year anniversary of the devastation and destruction of lives and property on 9/11, we reaffirm our resolve and determination to fight tyranny and aggression wherever and whenever we're tasked. The men and women of the 169th Intelligence Squadron rededicate themselves to the mission and purpose of serving God and country with renewed zeal, as we look forward to the changes and challenges of the coming year.

Right top: Lt Col Jonathan Boyd (right) receives the reins as new commander of the 169th IS. Right below: Members of the 169th Intelligence Squadron return home from their overseas deployment April 1.

101st Information Operations Flight

The 101st Information Operations Flight plays a critical role in the defense of our homeland. The unit's mission is to anticipate and analyze threats, plan and execute information operations, and assess mission effectiveness in support of the Air Forces Northern (AFNORTH) and other federal agencies to protect, defend and secure the homeland. Air Forces Northern is the Air Force component of the North American Aerospace Defense Command (NORAD) and U.S. Northern Command.

It has been a busy year for the 101st. When a devastating oil spill hit the Gulf of Mexico, members of the 101st deployed to AFNORTH at Tyndall Air Force Base (AFB), Fla., to support Operation Deep Water Horizon. The 101st also supported AFNORTH during many high-visibility events including Space Shuttle launches, major sporting events, wildland firefighting efforts and other national security special events.

To support the Department of Defense's expanding use of social media, the 101st identified the need for a social media concept of operations (CONOPS) for AFNORTH. The 101st developed and authored the CONOPS, briefed key personnel and delivered the document to the command in order to guide AFNORTH personnel in how to use social media to aid them in accomplishing the Air Force portion of the Homeland Defense mission.

The 101st performed its Annual Training event at Tyndall AFB. The unit trained in developing critical tactics, techniques and procedures to become more proficient in both deliberate and crisis-action planning to support homeland defense and natural-disaster response and recovery.

This year, Capt Jesse Reeves was named Air Reserve Component Company Grade Information Operations Officer of the Year for his work supporting the Alaska NORAD Region mission, headquartered in Anchorage, Alaska.

Members of the 101st who deployed overseas in support of various missions in U.S. Southern Command and U.S. Central Command include Maj John Richardson, Capt Jesse Reeves, MSgt Richard Whitlock and SSgt Andrew McDonald.

Capt Jesse Reeves, 101st Information Operations Flight officer, deployed in support of Multi-National Forces - Iraq.

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